In The

# United States Court of Appeals

For The District of Columbia Circuit

## E.I. DU PONT DE NEMOURS AND COMPANY,

Petitioner,

v.

## NATIONAL LABOR RELATIONS BOARD,

Respondent.

-----

# UNITED STEEL, PAPER AND FORESTRY, RUBBER, MANUFACTURING, ENERGY, ALLIED INDUSTRIAL AND SERVICE WORKERS INTERNATIONAL UNION,

Intervenor for Respondent.

## ON PETITION FOR REVIEW OF AN ORDER OF THE NATIONAL LABOR RELATIONS BOARD

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United States Government

## NATIONAL LABOR RELATIONS BOARD

## OFFICE OF THE GENERAL COUNSEL

Washington, D.C. 20570

December 1, 2016

Mark J. Langer, Esquire Clerk, United States Court of Appeals for the District of Columbia Circuit E. Barrett Prettyman U.S. Courthouse 333 Constitution Avenue, N.W., Room 5423 Washington, DC 20001-2866

Re: *E.I. DuPont de Nemours and Company v. NLRB*D.C. Cir. Case No. 16-1357
Board Case No. 04-CA-033620

Dear Mr. Langer:

I am transmitting the Certified List of the contents of the Agency Record in above-captioned case.

Very truly yours,

/s/ Linda Dreeben

Linda Dreeben
Deputy Associate General Counsel
NATIONAL LABOR RELATIONS BOARD
1015 Half Street, SE
Washington, DC 20570

Encls.

## UNITED STATES COURT OF APPEALS FOR THE DISTRICT OF COLUMBIA CIRCUIT

E.I. DUPONT DE NEMOURS AND COMPANY	)
Petitioners	)
v.	) No. 16-1357
NATIONAL LABOR RELATIONS BOARD	)
Respondent	)

### CERTIFIED LIST OF THE NATIONAL LABOR RELATIONS BOARD

Pursuant to authority delegated in Section 102.115 of the National Labor Relations Board's Rules and Regulations, 29 C.F.R. § 102.115, I certify that the list below fully describes all papers and documents which constitute the record before the Board in E.I. DuPont de Nemours and Company, Case No. 04-CA-033620.

> Dary Shinese Gary W. Shinners

**Executive Secretary** 

National Labor Relations Board

1015 Half Street, SE

Washington, DC 20570

(202) 273-2960

December 1, 2016

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## UNITED STATES COURT OF APPEALS FOR THE DISTRICT OF COLUMBIA CIRCUIT

E.I. DUPONT DE NEMOURS AND COMPANY	)
Petitioners	)
v.	) No. 16-1357
NATIONAL LABOR RELATIONS BOARD	)
Respondent	<i>)</i> )

## CERTIFICATE OF SERVICE

I hereby certify that on December 1, 2016, I electronically filed the foregoing document with the Clerk of the Court for the United States Court Of Appeals for the District of Columbia Circuit by using the appellate CM/ECF system. I certify that the foregoing document was served on all parties or their counsel of record through the appellate CM/ECF system.

/s/ Linda Dreeben
Linda Dreeben
Deputy Associate General Counsel
NATIONAL LABOR RELATIONS BOARD
1015 Half Street, SE
Washington, DC 20570

Dated at Washington, DC this 1st day of December 2016

# APPENDIX PAGE NOS. 7-14 HAVE BEEN INTENTIONALLY OMITTED

NOTICE: This opinion is subject to formal revision before publication in the bound volumes of NLRB decisions. Readers are requested to notify the Executive Secretary, National Labor Relations Board, Washington, D.C. 20570, of any typographical or other formal errors so that corrections can be included in the bound volumes.

E.I. DuPont De Nemours, Louisville Works and Paper, Allied-Industrial, Chemical and Energy Workers International Union and Its Local 5-2002. Cases 9–CA–40777 and 9–CA–41634

August 27, 2010

#### DECISION AND ORDER

BY CHAIRMAN LIEBMAN AND MEMBERS SCHAUMBER
AND BECKER

On December 15, 2005, Administrative Law Judge Karl H. Buschmann issued the attached decision. The General Counsel and the Charging Party filed exceptions and supporting briefs, and the Respondent filed an answering brief. The General Counsel and the Charging Party filed reply briefs.

The National Labor Relations Board has delegated its authority in this proceeding to a three-member panel.

The Board has considered the decision and the record in light of the exceptions and briefs and has decided to affirm the judge's rulings, findings, and conclusions only to the extent consistent with this Decision and Order.

The issue presented is whether the Respondent, E.I. DuPont De Nemours, Louisville Works, violated Section 8(a)(5) and (1) of the Act by unilaterally changing the terms of the employees' benefit plan at a time when the parties were negotiating for a collective-bargaining agreement and were not at impasse. The Respondent, relying on the Courier-Journal cases, 342 NLRB 1093 (2004), and 342 NLRB 1148 (2004), contends that its unilateral changes were consistent with an established past practice. We find that the Respondent's reliance on the Courier-Journal cases is unavailing because the past changes it relies on were implemented under the authority of a contractual management-rights provision. That contractually authorized past practice does not support unilateral changes made during a hiatus between contracts, when the contractual authorization ceased to be effective.

I

The Union has long represented the production and maintenance employees at the Respondent's facility in Louisville, Kentucky. In 1994, during contract negotia-

tions, the parties agreed that the employees would be covered by the Respondent's Beneflex Plan, under which the Respondent provides health care and a range of other benefits to many of its employees nationwide. The parties incorporated the Beneflex Plan, which included a reservation of rights provision granting the Respondent authority to modify benefits under the Plan on an annual basis, into their collective-bargaining agreements in 1994 and 1997. During the terms of those collective-bargaining agreements, the Respondent made unilateral changes to the Beneflex Plan annually under the reservation of rights provision without protest by the Union.

Following the expiration of the parties' collective-bargaining agreement in March 2002, and while the parties were negotiating a successor agreement, the Respondent continued, annually, to make unilateral changes to the Beneflex Plan. The Union objected and asserted that bargaining over the changes was required. The Respondent refused to bargain, citing its past practice of making such unilateral changes under the reservation of rights clause.

II.

It is settled law that when parties are engaged in negotiations for a collective-bargaining agreement an employer is obliged to refrain from making unilateral changes, absent an impasse in bargaining for the agreement as a whole. See, e.g., *Register-Guard*, 339 NLRB 353, 354 (2003); *RBE Electronics of S.D.*, 320 NLRB 80, 81 (1995). As the Supreme Court has recognized, "[I]t is difficult to bargain if, during negotiations, an employer is free to alter the very terms and conditions that are the subject of those negotiations." *Litton Financial Printing Division v. NLRB*, 501 U.S. 190, 198 (1991).

It is undisputed that, at the time that the Respondent unilaterally implemented changes in the Beneflex Plan, the parties were engaged in bargaining and were not at impasse. But relying on the Board's *Courier-Journal decisions*, the Respondent asserts that its unilateral actions were lawful because they were consistent with the parties' past practice. The Respondent bears the burden of establishing this affirmative defense. *Beverly Health & Rehabilitation Services*, 335 NLRB 635, 636 (2001), enfd. 317 F.3d 316 (D.C. Cir. 2003).

We find that the Respondent has not carried that burden. In the *Courier-Journal* cases, a Board majority found that the employer's unilateral changes to employees' health care premiums during a hiatus period between contracts were lawful because the employer had established a past practice of making such changes both during periods when a contract was in effect and during hiatus periods. The Respondent's asserted past practice in this case, in contrast, was limited to changes that had

<sup>\*</sup> The judge inadvertently identified Kathleen A. Hostetler, Esq. as an attorney with McGuire Woods of Atlanta, Georgia. Counsel for the Respondent, Mark L. Keenan, Esq., is an attorney with McGuire Woods; Counsel for the Charging Party, Kathleen Hostetler, is an attorney from Denver, Colorado.

been made when a contract, which included the reservation of rights language, was in effect. It is apparent that a union's acquiescence to unilateral changes made under the authority of a controlling management-rights clause has no bearing on whether the union would acquiesce to additional changes made after that management-rights clause expired. The Respondent has simply not carried its burden of showing relevant past practice under the Courier-Journal cases—annual unilateral changes during hiatus periods. As a result, the Respondent's prior unilateral changes do not establish a past practice justifying the Respondent's unilateral actions during a hiatus between contracts. The Courier-Journal decisions are plainly distinguishable on this basis, as the judge explained in a decision we adopt today in E.I. Dupont, 355 NLRB 177 (2010), presenting a similar bargaining issue but at a different facility of the Respondent.

This factual distinction is key because it implicates important collective-bargaining principles. Extending the Courier-Journal decisions to the situation presented here would conflict with settled law that a managementrights clause does not survive the expiration of the contract embodying it, absent a clear and unmistakable expression of the parties' intent to the contrary, and does not constitute a term and condition of employment that the employer must continue following contract expiration.<sup>2</sup> Those principles apply to a broad managementrights clause as well as to more narrow contractual reservations of managerial discretion addressing, as here, a specific subject of bargaining<sup>3</sup> and embodied in a plan document that has been incorporated in a collectivebargaining agreement.<sup>4</sup> Moreover, extending Courier-Journal to circumstances such as those presented here would render the expiration of the management-rights clause meaningless wherever the employer had acted under its authority to make changes during the contract period. This, in turn, "would vitiate an employer's bargaining obligation whenever a contract containing a broad management-rights clause expired." *Beverly Health & Rehabilitation Services*, 335 NLRB at 637. Such an outcome would discourage, rather than promote, collective bargaining, in particular, making unions wary of granting any discretion to management during the contract's term.<sup>5</sup>

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Our dissenting colleague proposes a departure from Board precedent when he rejects the conclusion that the "reservation of rights" provision is a management-rights clause.<sup>6</sup> A management-rights clause is simply a contractual provision that authorizes an employer to act unilaterally, in its discretion, with respect to a mandatory subject of bargaining. "[T]he essence of [a] management-rights clause is the union's waiver of its right to bargain." Beverly Health & Rehabilitation Services, supra, 335 NLRB at 636. Nothing in Board law suggests that the breadth or narrowness of such a contractual waiver or whether it is free-standing or embedded in another provision of the contract or an incorporated document should alter how it is treated post-expiration. And, as demonstrated, a "contractual reservation of managerial discretion . . . does not survive expiration of the contract that contains it, absent evidence that the parties intended it to survive." *Register-Guard*, supra, 339 NLRB at 355.

The dissent argues that our decision (and the Board doctrine underlying it) somehow deprives the Respondent of the benefit of its bargain with the Union.<sup>7</sup> That

<sup>&</sup>lt;sup>1</sup> See, e.g., *Beverly Health & Rehabilitation Services*, supra, 335 NLRB at 636 fn. 6 (collecting cases), enfd. 317 F.3d 316 (D.C. Cir. 2003). "The law is quite clear that, when a collective agreement expires, any management-rights . . . clause it contains expires with it." Robert A. Gorman & Matthew W. Finkin, *Basic Text on Labor Law* § 20.16 at 638 (2d ed. 2004) (footnote omitted).

<sup>&</sup>lt;sup>2</sup> Control Services, 303 NLRB 481, 484 (1991) (management-rights clause "is not, in itself, a term or condition of employment that outlives the contract that contains it, absent some evidence of the parties' intention to the contrary"), enfd. mem. 975 F.2d 1551 (3d Cir. 1992); accord: Furniture Rentors of America, 311 NLRB 749, 751 (1993) (quoting Control Services, supra), enfd. in rel. part 36 F.3d 1240, 1245 (3d Cir. 1994); Holiday Inn of Victorville, 284 NLRB 916 (1987).

<sup>&</sup>lt;sup>3</sup> See, e.g., *Register-Guard*, supra, 339 NLRB at 355 (wages); *Ironton Publications*, 321 NLRB 1048, 1048 (1996) (merit pay increases); *Blue Circle Cement Co.*, 319 NLRB 954, 954 (1995) (vacation period and shift-starting time), enfd. in part mem. 106 F.3d 413 (10th Cir. 1997); *Furniture Rentors*, supra, 311 NLRB at 754 (subcontracting); *Control Services*, supra, 303 NLRB at 483–484 (scheduling).

<sup>&</sup>lt;sup>4</sup> See, e.g., *Mary Thompson Hospital*, 296 NLRB 1245, 1249 (1989), enfd. 943 F.2d 741 (7th Cir. 1991).

<sup>&</sup>lt;sup>5</sup> We further observe that the *Courier-Journal* decisions are in tension with previously settled principles. First, it is well established that silence in the face of past unilateral changes does not constitute waiver of the right to bargain. See *Owens-Corning Fiberglass*, 282 NLRB 609 (1987); *Exxon Research & Engineering Co.*, 317 NLRB 675, 685–686 (1995). In this regard, the judge here mistakenly ascribed to the Board a personal statement of position of our dissenting colleague in *Larry Geweke Ford*, 344 NLRB 628, 628 fn. 1 (2005) (Member Schaumber's personal view that prior acquiescence of the charging party union is not invariably a requisite element in the past-practice analysis).

Second, it is well established that when parties are bargaining for a first contract, the employer may not make unilateral changes if they amount to the exercise of unbounded managerial discretion. See *Eugene Iovine, Inc.*, 328 NLRB 294 (1999), enfd. 1 Fed.Appx. 8 (2d Cir. 2001). Nevertheless, because we find that the *Courier-Journal* cases are not applicable to the factual situation presented here, we need not reconsider the holdings of those cases at the present time.

<sup>&</sup>lt;sup>6</sup> Our colleague candidly acknowledges that he "disagree[s] with" *Mary Thompson Hospital*, supra, but the decision represents Board law. He asserts that the other decisions we rely on are "distinguishable," but offers no persuasive explanation.

<sup>&</sup>lt;sup>7</sup> We note that the same argument could be made about all terms and conditions of employment established in a contract containing a management-rights clause, i.e., that the employer agreed to them only in

argument reflects a basic misunderstanding of the issue posed here: the continuing effect of the "reservation of rights" clause *after* the contract has expired. The Respondent has had the full benefit of its bargain during the term of the collective-bargaining agreement. It was free to make changes to employee benefits, in its discretion, up to the agreement's expiration. At that point, the terms and conditions of employment then in place—i.e., the benefits as unilaterally established by the Respondent pursuant to the Union's waiver—became fixed, subject to the *statutory* duty to bargain. Board law distinguishes between terms and conditions of employment established unilaterally by the employer under a contractual management-rights clause and the clause itself.

Our colleague rejects this distinction, insisting paradoxically that the Respondent preserved the status quo by changing employees' terms and conditions of employment. Accepting his view would mean discarding a long line of precedent, and he has offered no persuasive reason to do so. The dissent invokes the *Courier-Journal* decisions, but reads them so broadly that they would be in clear conflict with well-established Board doctrine. As for the dissent's policy argument—that finding a violation here threatens the viability of companywide benefit plans covering both represented and unrepresented employees—it has no clear grounding in the Act, and it is based on a series of speculative leaps. The short answer is that if "[e]mployers and employees both benefit"

return for discretion in other areas. But this logical extension of the dissent's position would open a gaping whole in the settled prohibition of unilateral changes.

fits).

<sup>9</sup> When the contract no longer is in effect, employment terms and conditions "are kept in place simply by virtue of Section 8(a)(5) of the Act rather than by force of contract." *Holiday Inn of Victorville*, 284 NLRB 916, 916 (1987). In contrast:

A management-rights clause is not a term and condition of employment . . . . To the extent it authorizes unilateral action to change matters that are mandatory subjects of bargaining, it is, in effect, a union's waiver of its statutory right to bargain over those matters. Given the established rule that such waivers must be clear and unmistakable ... the waiver normally would be limited to the time during which the contract that contains it is in effect.

Id. (emphasis added).

from the continued operation of reservation of rights clauses in such plans post-expiration, they can easily agree to such continued operation. Moreover, if our colleague were correct, then the Act should permit employers which maintain benefit plans like the Respondent's to refuse to engage in collective bargaining over their plans at all, so long as they treat unionized and nonunionized parts of the work force identically. The Board has rightly rejected that position. See Larry Geweke Ford, 344 NLRB 628 (2005).

III.

The Respondent also contends that its unilateral changes were privileged under *Stone Container Corp.*, 313 NLRB 336 (1993). There, the Board held that an employer may implement a proposal regarding a discrete, recurring annual event that occurs while contract negotiations are ongoing, so long as it gives the union notice and an adequate opportunity to bargain about that topic.

Here, the record shows that the Respondent flatly refused the Union's request during contract negotiations to bargain over the Respondent's proposed changes to employee benefits under the Beneflex Plan. Indeed, the parties have stipulated that the "Union requested to bargain over these changes" in the Beneflex Plan in 2004 and 2005 but that the "Respondent did not offer to, nor did it, negotiate over these changes." Accordingly, Stone Container provides no defense to the Respondent's conduct.

As discussed above, it was the Respondent's statutory obligation to follow the terms and conditions of employment in the expired contract, until it bargained to agreement or impasse for a new agreement as a whole. Id; *R.E.C. Corp.*, 296 NLRB 1293 (1989); *Cisco Trucking Co.*, 289 NLRB 1399, 1400 (1988). By unilaterally implementing changes to the Beneflex Plan prior to reaching impasse, the Respondent breached its obligation to maintain the status quo.

The Respondent was, of course, free to seek agreement of the Union that the parties' reservation of rights language would remain in effect following contract expiration, or to show that was the intent of the parties when they included that language in their contracts. The Respondent did not do so. Because the Respondent has failed to justify its unilateral conduct either by proving relevant past practice or the existence of such an agreement, we find that the Respondent violated Section 8(a)(5) and (1) of the Act.

<sup>&</sup>lt;sup>8</sup> Because this case involves post-contract-expiration unilateral changes, it does not implicate the debate between the Board and certain appellate courts over the proper analytical approach to assessing unilateral changes made *during* the contract term under the purported authority of a contractual provision. See generally *Provena St. Joseph Medical Center*, 350 NLRB 808 (2007) (adhering to Board's traditional "waiver" standard, and rejecting courts' "contract coverage" standard). Courts that adhere to the "contract coverage" standard have properly recognized the difference between the two situations. See *Honeywell Int'l, Inc. v. NLRB*, 253 F.3d 125, 132–133 (D.C. Cir. 2001) (rejecting employer's "contract coverage" argument, observing that union invoked statutory, not contractual, claim to continued status quo benefits).

<sup>&</sup>lt;sup>10</sup> In fact, the judge found that Respondent made such a proposal during the subject negotiations.

4

The National Labor Relations Board orders that the Respondent, E.I. DuPont De Nemour, Louisville Works, Louisville, Kentucky, its officers, agents, successors, and assigns, shall

**ORDER** 

- 1. Cease and desist from
- (a) Making unilateral changes to the benefits of unit employees during periods when the parties are engaged in negotiations for a collective-bargaining agreement and have not reached impasse.
- (b) In any like or related manner interfering with, restraining, or coercing employees in the exercise of the rights guaranteed them by Section 7 of the Act.
- 2. Take the following affirmative action necessary to effectuate the policies of the Act.
- (a) On request of the Union, restore the unit employees' benefits under the Beneflex package of benefit plans to the terms that existed prior to the unlawful unilateral changes that were implemented on January 1, 2004, and January 1, 2005, and maintain those terms in effect until the parties have bargained to a new agreement or a valid impasse, or until the Union has agreed to changes.
- (b) Make unit employees whole by reimbursing them, with interest as prescribed in *New Horizons for the Retarded*, 283 NLRB 1173 (1987), for any loss of benefits and additional expenses that they suffered as a result of the unilateral implemented changes in benefits.
- (c) Preserve and, within 14 days of a request, or such additional time as the Regional Director may allow for good cause shown, provide at a reasonable place designated by the Board or its agents, all payroll records, social security payment records, timecards, personnel records and reports, and all other records, including an electronic copy of such records if stored in electronic form, necessary to analyze the amount of money to be reimbursed under the terms of this Order.
- (d) Within 14 days after service by the Region, post at its Louisville, Kentucky facility copies of the attached notice marked "Appendix." Copies of the notice, on forms provided by the Regional Director for Region 9, after being signed by the Respondent's authorized representative, shall be posted by the Respondent immediately upon receipt and maintained for 60 consecutive days in conspicuous places including all places where notices to employees are customarily posted. Reasonable steps shall be taken by Respondent Raymond to ensure that the notices are not altered, defaced, or covered by any other

material. In the event that, during the pendency of these proceedings, the Respondent has gone out of business or closed the facility involved in these proceedings, it shall duplicate and mail, at its own expense, a copy of the notice to all current employees and former at any time since January 1, 2004.

(e) Within 21 days after service by the Region, file with the Regional Director a sworn certification of a responsible official on a form provided by the Region attesting to the steps that the Respondent has taken to comply.

Dated, Washington, D.C. August 27, 2010

Wilma B. Liebman,	Chairman
Craig Becker,	Member

(SEAL) NATIONAL LABOR RELATIONS BOARD

MEMBER SCHAUMBER, dissenting.

In finding that the Respondent violated Section 8(a)(5) and (1) of the Act by unilaterally changing certain aspects of unit employees' benefits following the 2002 expiration of the parties' collective-bargaining agreement, the majority both applies an incorrect legal analysis and incorrectly limits Board precedent. I therefore dissent and, like the judge in this case, would dismiss the complaint.

#### Facts

The Union has represented the Respondent's production and maintenance employees at its Louisville Works facility for over 50 years. The parties' most recent collective-bargaining agreement ran from June 13, 1997, to March 21, 2002 (the 1997 agreement). The previous contract ran from May 25, 1994, to March 21, 1997 (the 1994 agreement). At the time of the hearing, in September 2005, the parties had not entered into a successor agreement.

The Respondent provides benefits to its employees throughout the United States under its Beneflex Flexible Benefits Plan (Beneflex Plan). The Beneflex Plan is a cafeteria-style benefits plan that includes a variety of benefit options in addition to health care coverage, such as dental coverage, vision coverage, life insurance, and (more recently) financial planning and legal services. The Beneflex Plan covers approximately 60,000 of the Respondent's domestic employees, including the unit employees at the Louisville Works facility. The Beneflex Medical Care Plan is a self-insured medical care

If this Order is enforced by a judgment of a United States court of appeals, the words in the notice reading "Posted by Order of the National Labor Relations Board" shall read "Posted Pursuant to a Judgment of the United States Court of Appeals Enforcing an Order of the National Labor Relations Board."

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option encompassed within the Beneflex Plan.<sup>1</sup> The Beneflex Plan documents have contained, since the inception of those Plans, identical reservations of the Respondent's right to change either Plan at its sole discretion. The "reservation of rights" provision in the Beneflex Plan documents states:

The Company reserves the sole right to change or discontinue this Plan in its discretion provided, however, that any change in price or level of coverage shall be announced at the time of annual enrollment and shall not be changed during a Plan Year unless coverage provided by an independent, third-party provider is significantly curtailed or decreased during the Plan Year.

During the negotiations for the 1994 agreement, the parties agreed that employees would be covered by the Beneflex Plan. During those negotiations, the Respondent informed the Union that, under the terms of the Beneflex Plan, the Respondent would have the authority to modify the level and/or price of benefits under the Plan on an annual basis. The Respondent also indicated that these modifications would occur on a U.S. regionwide basis. So informed, the Union accepted the Beneflex Plan, and it was instituted at Louisville Works on January 1, 1995. During the negotiations for the 1997 agreement, the Respondent proposed language intended to confirm the existing benefits received by employees under the Beneflex Plan, and also that the receipt of those benefits was subject to all terms and conditions of the Beneflex Plan. The Respondent, however, ultimately abandoned this proposal, deciding that it was unnecessary in light of the parties' existing understanding concerning the Beneflex Plan.

From 1995, the first year of implementation, through 2002, the Respondent made annual changes to the Beneflex Plan. Each fall, the Respondent presented the Union with a summary of any contemplated changes to the Beneflex Plan for the upcoming year. On January 1 of each year from 1996 to 2002, the Respondent instituted the changes to the Beneflex Plan at all of its U.S. sites. In each of those years, the changes took place while a collective-bargaining agreement covering the Respondent's bargaining-unit employees was in effect. The Respondent did not offer to bargain over the changes, nor did the Union request bargaining or object to the changes once implemented.

In February 2002, the parties began negotiations for a successor collective-bargaining agreement. In the fall of 2002, as it had done in the fall of every year since im-

plementing the Beneflex Plan pursuant to its agreement with the Union, the Respondent presented the Union with a summary of changes for the Beneflex Plan for the upcoming year. The Union objected to the proposed changes and requested bargaining. On January 1, 2003, the Respondent implemented the changes to the Beneflex Plan. The Union again sought bargaining, and the Respondent refused to negotiate over the changes.

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The same scenario occurred in 2004 and 2005. In sum, following the expiration of the 1997 agreement in 2002, the Respondent implemented changes to the Beneflex Plan in 2003, 2004, and 2005 without bargaining with the Union, just as it had every year since the Beneflex Plan was instituted.

#### Judge's Decision

In finding the Respondent's 2004 and 2005 modifications to the Beneflex Plan lawful, the judge relied on the Board's decisions in Courier-Journal, 342 NLRB 1093 (2004) ("Courier-Journal I") and Courier-Journal, 342 NLRB 1148 (2004) ("Courier-Journal II"). In the Courier-Journal cases, the Board addressed the question of whether an employer's unilateral increase of employee health insurance contribution rates violated Section 8(a)(5). The Board found that, where the employer had established a past practice of making annual changes to its health insurance plan, where the annual changes affected represented and nonrepresented employees equally, and where the union had acquiesced in the employer's practice in treating represented and nonrepresented employees equally in this regard, the employer had established a past practice of unilateral changes that the employer was permitted to continue, postcontract expiration, without running afoul of the Act. Courier-Journal I, 342 NLRB at 1094-1095; Courier-Journal II, 342 NLRB at 1149-1150.

#### Analysis

Generally, an employer violates Section 8(a)(5) and (1) if it makes a unilateral change in wages, hours, or other terms and conditions of employment without first giving the Union notice and an opportunity to bargain. See *NLRB v. Katz*, 369 U.S. 736, 743 (1962). "[T]he vice involved in [a unilateral change] is that the employer has *changed* the existing conditions of employment. It is this *change* which is prohibited and which forms the basis of the unfair labor practice charge." *Daily News of Los Angeles*, 315 NLRB 1236, 1237 (1994) (quoting *NLRB v. Dothan Eagle*, 434 F.2d 93, 98 (5th Cir. 1970)) (emphasis in original), enfd. 73 F.3d 406 (D.C. Cir. 1996), cert. denied 519 U.S. 1090 (1997). It is well understood, however, that the concept of "change" within labor law cannot be approached simplistically: under

<sup>&</sup>lt;sup>1</sup> All references to the Beneflex Plan include the Beneflex Medical Care Plan, unless otherwise indicated.

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certain circumstances, *not* to change would be *to change*. Thus, where an employer's "changes" actually continue a status quo past practice of like changes, the employer has not changed existing conditions of employment, and therefore has not violated Section 8(a)(5) and (1).

In the instant case, the Respondent's modifications to the Beneflex Plan on January 1, 2004, and 2005 did not alter the status quo, and thus the Respondent did not violate Section 8(a)(5). As in the Courier-Journal cases, the changes here were implemented pursuant to a wellestablished past practice. During the negotiations for the 1994 agreement, the parties agreed that unit employees would be covered by, and subject to, the Beneflex Plan. The Union accepted the Beneflex Plan in its entirety, and it did so on the express understanding that the Respondent reserved the discretion to make changes in the price or level of benefits under both the Medical Care Plan and the broader Beneflex Plan on an annual basis pursuant to the "reservation of rights" provisions. Indeed, during the parties' 1994 negotiations, the Respondent specifically notified the Union that, under the terms of the Beneflex Plan, the Respondent would have the authority to make unilateral changes to the Plan. Thus, the Union's decision to have its members covered by the terms of the Beneflex Plan was made with the knowledge that the Respondent would have the authority to make unilateral, annual changes to the employee contribution levels and benefits associated with the Plan. From 1996 to 2002, the Respondent unilaterally implemented changes to the Beneflex Plan on an annual basis pursuant to the "reservation of rights" clause. In each instance, the Union did not oppose the Respondent's changes.

Following the expiration of the parties' contract in 2002, the Respondent was required to maintain the terms and conditions of employment under the expired collective-bargaining agreement until the parties negotiated a new agreement or bargained in good faith to impasse. See, e.g., Cisco Trucking, 289 NLRB 1399, 1400 (1988). That duty to maintain the status quo required the Respondent to continue to provide unit employees with benefits under the Beneflex Plan and to implement the Beneflex Plan in the same manner that it had been implemented in the preceding years, including its annual changes to the Plan, which it implemented nationwide for unit and nonunit employees alike. Thus, the Respondent's modifications to the Beneflex plan on January 1, 2004, and 2005, did not constitute unilateral changes but, rather, were consistent with the status quo.<sup>2</sup>

My colleagues say, however, that the Respondent did not establish that its changes were consistent with past practice under the Courier-Journal decisions. They attempt to distinguish those cases on two grounds and I discuss each in turn. First, they claim that, unlike the Courier-Journal cases, the 1996-2002 modifications to the Beneflex Plan were implemented under a management-rights clause which expired when the parties' contract expired and therefore did not permit post-contract modifications. The majority's characterization of the "reservation of rights" clause in the Beneflex and Beneflex Medical Core Plans as a management-rights provision is incorrect. These "reservation of rights" clauses are unlike negotiated management-rights provisions, which typically reserve to management discretion over a broad range of otherwise bargainable matters. Instead, they are discrete, specific, and integral components of the benefit plans. Because these reservations of rights clauses are integrated elements contained within the benefit plans, and pertain solely to the Respondent's duties and authority in implementing the Plan, the clauses do not constitute management-rights clauses, as those clauses are construed under the Act.<sup>3</sup>

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Further, in contrast to management-rights clauses which cover subjects not otherwise dealt with in the contract, the reservation of rights clause in the Beneflex Plan is itself part of the benefits plan to which the parties agreed contractually. The Respondent and the Union struck a deal, under which unit employees would receive the benefits provided under the Plan, subject to the Plan's terms and conditions, one of which is the Respondent's reservation of a right to make changes to the Plan. To hold that latter condition, as a matter of law, to be a management-rights clause would be to create, postcontract expiration, an arrangement to which the Respondent never agreed. The Respondent never agreed to provide benefits under the Plan uncoupled from a unilateral right to make changes therein. It agreed to provide those benefits conditionally, and those conditions are as much a part of the parties' agreement concerning benefits as are the benefits themselves. The law should operate to

<sup>&</sup>lt;sup>2</sup> Because I find that the Respondent's changes to the Beneflex Plan were implemented pursuant to a past practice, I find it unnecessary to address the majority's analysis of the Respondent's changes under Stone Container Corp., 313 NLRB 336 (1993).

<sup>&</sup>lt;sup>3</sup> Thus, Beverly Health & Rehabilitation Services, 335 NLRB 635 (2001), enfd. 317 F.3d 316 (D.C. Cir 2003); Control Services, 303 NLRB 481(1991); and other similar cases cited by the majority are distinguishable because they all involve management-rights clauses. Further, I disagree with Mary Thompson Hospital, 296 NLRB 1245, 1249 (1989), cited by the majority, to the extent that it treated a reservation of rights clause contained within a corporatewide benefit plan as a negotiated management-rights clause waiving a union's right to bargain over changes to the plan only for the contract term.

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maintain that benefits agreement postcontract, not to change it by stripping out the conditions.<sup>4</sup>

My colleagues next claim that the Courier-Journal cases are inapposite because "[in the Courier-Journal cases] the employer had established a past practice of making such changes during both periods when a contract was in effect and during hiatus periods" and here the Respondent's past practice of changes occurred only in the contract term so that the postcontract changes at issue here were not done pursuant to a past practice. They sum up—"[t]he Respondent has simply not carried its burden of showing relevant past practice under the Courier-Journal cases—annual unilateral changes during hiatus periods." In so concluding, my colleagues have misinterpreted and significantly limited the holding of the Courier-Journal cases. There is nothing in the reasoning of the Courier-Journal decisions to support the contention that prior hiatus changes were conclusive to the outcome. The holding of the Courier-Journal cases, and the established precedent upon which it is based, is that parties by their actions can create a past practice authorizing an employer's unilateral action, which becomes the status quo. The logic of these decisions is that it is the creation of the practice that controls, not the timing of when the practice happened to arise. The majority's focus on whether a contract was in existence and governed the changes, in determining whether a past practice had been established, is essentially a waiver analysis. But the Courier-Journal decisions expressly rejected the application of waiver principles, since a status quo based on a past practice depends upon the extent of the parties' actions, not on the continued existence of contract language. Accordingly, my colleagues' interpretation of the Courier-Journal cases cannot stand.

Further, dismissal of the complaint here is consistent with sound policy and the realities inherent in the way in which large, companywide health and benefit plans covering both represented and unrepresented employees, such as that at issue here, operate. In the face of continuously skyrocketing healthcare costs, and the questionable financial status of many multiemployer pension and health and welfare plans, parties seeking to provide decent coverage to employees frequently look to companywide programs as the only economically viable option. Such large-scale plans achieve economies of scale and thus reduce costs on a per capita basis, making it more feasible for the employer to offer attractive benefits. Employers and employees both benefit—employers, by being able to attract and retain skilled employees by virtue of offering a strong benefits package; employees, by virtue of having access to the relatively low-priced benefits afforded by the economies of scale involved in such plans. Under the majority's holding, however, employers will be deterred from offering participation in such plans to union-represented employees. Companies like du Pont, with multiple contracts covering multiple bargaining units nationwide, will be compelled to freeze in place, unit by unit as contracts expire and successor agreements are not immediately concluded, extant benefit-plan terms at the moment of expiration, creating a checkerboard of plans—despite the fact that the unions expressly agreed to be bound by the plan conditions. Costs will skyrocket, and the company, rather than absorb them and the administrative nightmares of post-hoc reconstruction of plan terms to comply with Board orders, will simply stop offering the option to bargaining unit members. That, in turn, will drive up the costs and diminish the availability of quality health insurance options for employees.

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ing conditions), relying on, e.g., *Daily News of Los Angeles*, supra, and *NLRB v. Dothan Eagle*, supra, discussed above.

<sup>&</sup>lt;sup>4</sup> The majority contends that the Respondent has had the full benefit of its bargain during the term of the contract and, once the collective-bargaining agreement expired, the terms and conditions of employment established under the reservation of rights clause became fixed and subject to bargaining over its discrete elements. This is incorrect. It is the Beneflex Plan, in its entirety, that is the term and condition of employment and, under this plan, the Respondent has reserved the right to make changes to the level and/or price of benefits. Once the parties' contract expired in 2002, the status quo required the Respondent to maintain this term and condition of employment until the parties negotiated a new contract.

<sup>&</sup>lt;sup>5</sup> The majority claims my position discards precedent but it is fully in accord with, inter alia, the *Courier-Journal* cases and the Board's decision in *Friendly Ford*, 343 NLRB 1058 (2004). They also contend that I have interpreted the *Courier-Journal* decisions too broadly. Yet, the principle that I rely on from the *Courier-Journal* decisions—that parties by their actions can create a past practice authorizing an employer's unilateral action, which becomes the status quo—is established under Board and court precedent. See, e.g., *Post Tribune Co.*, 337 NLRB 1279 (2002) (no unlawful unilateral change where employer's action does not alter the status quo, and thus there is no change in exist-

<sup>&</sup>lt;sup>6</sup> In the instant case, the Respondent will be required to continue to provide the 2002 Beneflex Plan benefits to unit employees, even though the Plan benefits had subsequently undergone three different annual revisions. Certainly, there is a chance that, had the Respondent bargained with the Union over the annual changes, it could have reached impasse prior to 2006, but there is no guarantee that this would have occurred.

My colleagues assert that I am advocating a policy that would enable employers maintaining benefit plans like the Respondent's to refuse to engage in collective bargaining over their benefit plans so long as they treat unionized and nonunionized parts of the work force identically. The majority misconstrues my position. I have in no way suggested that the Respondent should not have to bargain over health care with the Union. My point is that, here, where the Respondent has established a past practice of modifying its Beneflex Plan, it is sound policy that the Respondent maintain the discretion to continue this practice while the parties are bargaining for a successor contract. The majority also contends that the parties can explicitly agree to the con-

In sum, as the Respondent argues in its brief, the Union specifically accepted the Beneflex Plan, accepted the reservation of rights language contained in the plan, and both parties understood that the Respondent had the right to make annual changes to the plan. That right, based on the parties' mutual agreements and understandings, continued after the contract was re-opened because the right and past practice was never based on any express waiver contained in the collective-bargaining agreement. Fundamental fairness and the Board's past practice doctrine govern the result here because the Union can not have it both ways. The Union is claiming that it is entitled to receive all benefits available under the plan without the language (via the reservation of rights clause) that permits the Respondent to modify that very benefit. The Union cannot take the benefits of the plan while ignoring the provisions it finds distasteful. The parties specifically agreed to continue the terms of their bargaining agreement until such terms were modified. The Beneflex Plan with the Respondent's corresponding right to make annual changes to that plan is one of the benefits continued and the Louisville employees have benefited because the benefits available under the plan continue to be available to them.

Accordingly, for the reasons stated herein, I agree with the judge's finding that the Respondent did not violate Section 8(a)(5) and (1) of the Act by its modifications to the Beneflex Plan on January 1, 2004, and 2005 following the expiration of the 1997 agreement, and I would dismiss the complaint.

Dated, Washington, D.C. August 27, 2010

Peter C. Schaumber,

Member

# NATIONAL LABOR RELATIONS BOARD APPENDIX

NOTICE TO EMPLOYEES
POSTED BY ORDER OF THE
NATIONAL LABOR RELATIONS BOARD
An Agency of the United States Government

The National Labor Relations Board has found that we violated Federal labor law and has ordered us to post and obey this notice.

tinued operation of the reservation of rights clauses. However, I find that the Respondent should not be required to do so.

Further, my colleagues' reliance on *Larry Geweke Ford*, 344 NLRB 628 (2005), to support their assertion is misplaced. As I stressed in that case, the Respondent did not establish that its changes to its health insurance benefits were implemented pursuant to a well-established past practice. Id. at fn. 1. Further, that case did not involve a plan provision authorizing management's unilateral action.

#### FEDERAL LAW GIVES YOU THE RIGHT TO

Form, join, or assist a union

Filed: 04/21/2017

Choose representatives to bargain with us on your behalf

Act together with other employees for your benefit and protection

Choose not to engage in any of these protected activities.

WE WILL NOT make unilateral changes to your benefits during periods when the Union is engaged in negotiations with us for a collective-bargaining agreement and we have not reached overall impasse.

WE WILL NOT in any like or related manner interfere with, restrain, or coerce you in the exercise of the rights set forth above.

WE WILL, on request of the Union, restore the unit employees' benefits under the Beneflex package of benefit plans to the terms that existed prior to the unlawful unilateral changes that were implemented on January 1, 2004 and January 1, 2005, and maintain those terms in effect until the parties have bargained to a new agreement or a valid impasse, or until the Union has agreed to changes.

WE WILL make unit employees whole by reimbursing them, with interest, for the loss of benefits and additional expenses that they suffered as a result of the unilateral changes in benefits that we unlawfully implemented on January 1, 2005.

#### E.I. DUPONT DE NEMOURS & COMPANY

Kevin P. Luken, Esq., for the General Counsel.

Mark L. Keenan, Esq. (Legal Department, E.I. DuPont de Nemours and Company), Wilmington, Delaware, for the Respondent.

Kathleen A. Hostetler, Esq. (McGuire Woods, LLP), of Atlanta, Georgia, for the Charging Party.

#### STATEMENT OF THE CASE

KARL H. BUSCHMANN, Administrative Law Judge. This case was tried in Louisville, Kentucky, on June 21, 2005. The charge in Case 9–CA–40777 was filed January 2, 2004, and a charge in Case 9–CA–41634 was filed January 5, 2005. (The additional allegations in Case 9–CA–40919 were settled). The consolidated complaint was issued March 18, 2005. It alleges that the Respondent, E.I. DuPont De Nemours, Louisville Works, violated Section 8(a)(1) and (5) of the National Labor Relations Act (the Act) by implementing changes to its Beneflex 2004, Health and Welfare Benefits without the consent of the Union, the recognized collective-bargaining representative

<sup>&</sup>lt;sup>1</sup> All dates are from 2004–2005 unless otherwise indicated.

of the employees at its Louisville Works, and without affording the Union an opportunity to bargain.

On the entire record, including my observation of the demeanor of the witnesses, and after considering the briefs and reply briefs filed by the General Counsel, the Union and the Respondent, I make the following

#### FINDINGS OF FACT

#### I. JURISDICTION

The Respondent, a corporation, is engaged in the manufacture of fluoro-products at its facility in Louisville, Kentucky, where it annually sold and shipped goods valued in excess of \$50,000 from its Louisville, Kentucky facility directly to points outside the Commonwealth of Kentucky. The Respondent admits and I find that it is an employer engaged in commerce within the meaning of Section 2(2), (6), and (7) of the Act and that the Union is a labor organization within the meaning of Section 2(5) of the Act.

#### II. ALLEGED UNFAIR LABOR PRACTICES

This case presents the legal issue based upon a stipulated factual record, whether the Respondent violated the Act by unilaterally changing health care benefits for unit employees following the expiration of the collective-bargaining agreement. The record consists of the stipulation of facts and 56 exhibits, including the expired collective-bargaining agreement, copies of DuPont's medical insurance plan, known as DuPont Beneflex Medical Care Plan and copies of DuPont's benefit plan for its employees, known as Beneflex Flexible Benefits Plan, as well as letters sent by the parties. The record also contains the testimony of Pamela Murray, senior consultant of DuPont. The following summary of relevant facts is primarily based upon the Stipulated Facts and the exhibits received into the record (Jt. Exh. A).

The Respondent, E.I. DuPont De Nemours, Louisville Works, and the Union have had a bargaining relationship for over 50 years. During that time, the Neoprene Craftsmen Union (NCU) represented the production and maintenance employees at the Louisville Works. In June, 2002, NCU voted to affiliate with the Paper, Allied-Industrial, Chemical, and Energy Workers International Union (PACE) and became Pace Local 5-2002. In April 2005, Pace merged with the Steelworkers of America and became USW.

The Respondent and the Union (NCU) were parties to collective-bargaining agreements covering DuPont's bargaining unit employees. The agreement continued year to year unless reopened by one of the parties 60 days prior to the expiration date of the contract. The contracts provided for a wage re-opener which was exercised annually. The parties' most recent collective-bargaining agreement was effective from June 13, 1997 to March 21, 2002. The prior agreement ran from May 25, 1994 to March 21, 1997.

Of significance are the Respondent's Beneflex Plan (Jt. Exh. 2), and the Beneflex Medical Care Plan (Jt. Exh. 3). During negotiations for the March 1994 agreement, the Respondent proposed and the Union (NCU) accepted the proposal to have the employees covered by the DuPont Beneflex Medical Care Plan (Beneflex Medical). More specifically, the bargaining

agreement provides: "The COMPANY will provide basic Hospital and Medical-Surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan." (Jt. Exh. 1.) The parties further agreed that employees would be covered by the DuPont U.S. Region-wide Beneflex Flexible Benefits Plan (Beneflex Plan). The Beneflex Plan is a cafeteria-style benefits plan, which includes a variety of benefit options in addition to health care coverage, such as dental coverage, vision coverage, and life insurance. Employees are provided with annual enrollment periods each fall at which point the employee elects the level of health care desired and other elections of benefit options. Beneflex Medical is a self-insured medical care option encompassed within the Beneflex Plan. All DuPont sites in the United States participate in Beneflex. The Beneflex Plan, including Beneflex Medical, was implemented at the Louisville site effective January 1, 1995.

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During the negotiations for the 1994 collective-bargaining agreement, the Respondent pointed out to the Union that under the terms of the Beneflex Plan, the Respondent would be permitted to alter the level and/or costs of benefits under the plan on an annual basis. The Respondent also noted that such changes would be made on a U.S. regionwide basis. Based on these understandings, the union membership accepted the Beneflex Plan. In May, 1994, the Union (NCU) ratified the collective-bargaining agreement which cited DuPont's Beneflex Medical Plan. Under the terms of the Beneflex Plan and the Beneflex Medical Plan, the Respondent has the right to change or alter the level or cost of benefits under the plan on an annual basis. Both documents, the Beneflex Plan and the Beneflex Medical Plan, contain identical provisions to that effect, stating, inter alia: "The Company reserves the sole right to change or discontinue this plan in its discretion, provided,—" (Jt. Exhs. 2, 3).

In the fall of 1995, the Respondent presented to the Union (NCU) with a summary of any upcoming changes to the Beneflex Pan, as well as any changes or premium increases for Beneflex Medical, for the upcoming year. The Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees, including Louisville employees represented by the Union (NCU). The Plain Talk was a publication used and distributed by the Respondent each fall to communicate changes to the Beneflex Plan, including any changes or premium increases to Beneflex Medical, to all participants in the in the Beneflex Plan for the upcoming calendar year.

On January 1, 1996, the Respondent implemented the changes to the Beneflex Plan. The terms of the Beneflex Plan and the Beneflex Medical allowed the Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members under the Plan. The Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes.

In the fall of each year thereafter, from 1995 to 2001, the Respondent and the Union met. The Respondent presented the union representatives with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes or premium increases for Beneflex Medical. The Respondent subsequently mailed a "Plain Talk" each year to all U.S. Region DuPont employees, including the Louisville employees

#### DECISIONS OF THE NATIONAL LABOR RELATIONS BOARD

represented by the Union. On January 1 of each year, from 1996 to 2002, the Respondent implemented the changes to the Beneflex Plan which had earlier been presented to the Union. The Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes. In some years the Respondent implemented 5 changes, in other years 7 changes, and in 2002 the Company implemented 13 changes. The changes included, increases in premiums for medical coverage, changes to pharmacy benefits, increases to premiums for vision coverage and, in the following year, decreases in premiums for vision coverage, and changes in the rules for spousal medical coverage.

On January 16, 2002, the Union (NCU) notified the Respondent that it intended to open negotiations for a successor contract. On February 26, 2002, the parties began negotiations for a successor collective-bargaining agreement. The parties agreed that if an agreement had not been reached by the contract negotiation date, management would honor the terms and conditions of the contract day-to-day until something different was bargained. On March 21, 2002, the bargaining agreement between the Respondent and the Union (NCU) expired (Jt. Exh. 9).

In June of 2002, the Union (NCU) voted to affiliate with Paper, Allied-Industrial, Chemical and Energy Workers International Union (PACE). The Respondent immediately recognized PACE.

In the fall of 2002, the Respondent met with the Union and presented a summary of the changes for the Beneflex Plan, as well as changes and/or premium increases in Beneflex Medical, for the upcoming year. The Respondent subsequently mailed a "Health Care 2003 Communication for Employees" (in lieu of a "Plain Talk") to all U.S Region DuPont employees, including Louisville employees represented by the Union.

On October 24, 2002, and November 27, 2002, the Union (PACE Local 5-2002) on behalf of the DuPont bargaining unit, wrote to the Respondent, contending that any changes to the Beneflex were subject to good-faith bargaining before implementation, and requesting bargaining on this subject (Jt. Exhs. 35, 37(a)). On November 21 and December 19, 2002, the Respondent wrote to the Union reiterating its position that it was not required to bargain over any changes to the Beneflex Plan, including premium increases (Jt. Exhs. 36, 37).

On January 1, 2003, the Respondent implemented the changes to the Beneflex Plan for the DuPont bargaining unit employees. The terms of the Beneflex Plan and Beneflex Medical allowed the Respondent to alter the costs incurred by unit members and/or the levels of benefits received by unit members. The Union requested bargaining, however, the Respondent did not offer to, nor did it, negotiate over these changes.

On June 2, 2003, the Union (PACE Local 5-2002) filed an unfair labor practice charge (Case 9–CA–40262–1), alleging that the Respondent violated the Act by unilaterally implementing changes to the Beneflex Plan, including increased premiums, for the DuPont bargaining unit employees. On December 10, 2003, these charges were dismissed on (10(b) issue) procedural grounds. The decision was upheld on March 5, 2004, by the Office of Appeals.

In the fall of 2003, while negotiations for a successor agreement were ongoing, the Respondent and the Union (PACE Local 5-2002) met and the union representatives were presented with a summary of changes for the upcoming year to the Beneflex Plan, as well as changes and/or premium increases for Beneflex Medical for the upcoming year. The Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees.

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On October 22, 2003, the Union (PACE Local 5-2002) again wrote to the Respondent contending that any changes to the current Beneflex Plan for the Dupont bargaining unit were subject to good-faith bargaining before implementation, and requesting bargaining on the proposed changes (Jt. Exh. 43). On October 22, 2003, the Respondent wrote to the Union restating its position that the Respondent had the right to make changes to the Beneflex Plan (Jt. Exh. 44). The Union reiterated its position on November 4, 2003, that the Respondent was required to bargain over any changes to the Beneflex Plan and that any reliance on the management rights clause was misplaced (Jt. Exh. 45).

On January 1, 2004, the Respondent implemented the changes to the Beneflex Plan for the DuPont bargaining unit employees. These changes included increases in premiums for medical coverage, implementation of a new dental plan, and the addition of a legal services plan. The Union requested to bargain over the changes, however, the Respondent did not offer to, nor did it, negotiate over these changes.

The same scenario was repeated the next year. In the fall of 2004, while negotiations for a successor agreement were continuing, the Respondent presented the Union with a summary of changes to the Beneflex Plan, as well as changes or premium increases for the Beneflex Medical Plan for the upcoming year. On October 14, 2004, the Union (PACE Local 5-2002) wrote to the Respondent contending that any changes to the current Beneflex Plan for the Dupont bargaining unit were subject to good-faith bargaining (Jt. Exh. 48). On October 20, 2004, the Respondent wrote to the Union, restating its position that the Respondent had reserved the right to make changes to the Beneflex Plan, and that the Respondent had consistently taken this position the past few years (Jt. Exh. 49).

On January, 1, 2005, the Respondent implemented changes to the Beneflex Plan for the DuPont bargaining unit employees. The Union requested to bargain over these changes, but the Respondent did not offer to, nor did it, negotiate over these changes. In short, following the expiration of the collective-bargaining agreement in 2002, the Respondent implemented changes to the Beneflex Plan, including the Beneflex Medical Plan in 2003, 2004, and 2005 without bargaining with the Union.

In sum, for a period, from 1994 to 2001, during the existence of successive collective-bargaining agreements, the parties had agreed that the Respondent would make annual changes to the Beneflex Plan, including the Beneflex Medical Plan. Indeed, by the terms of the Beneflex Plan and the Beneflex Medical Plan the Respondent had reserved the right to make changes. Following the expiration of the bargaining agreement, the Respondent rejected the Union's repeated demands to bargain over any changes to these plans.

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On January 2, 2004, the Union filed the charges in Case 9–CA–40777, giving rise to the instant complaint, challenging the Respondent's unilateral changes implemented on January 1, 2004 and those implemented on January 1, 2005.

#### Analysis

The General Counsel and the Union argue that the Respondent's unilateral changes to the Beneflex Plan were lawful during the term of the bargaining agreement, because the parties had agreed, but when the agreement expired, so did the Union's consent to any further unilateral changes. The Respondent argues that the parties agreed that "management would honor the terms and conditions of contract day-to-day until something different was bargained," and that, in any case, the changes were authorized by past practice.

Section 8(a)(5) of the Act establishes an employer's duty to bargain collectively with the employees' representative. The parties agree that unilateral changes by an employer during the course of a collective bargaining relationship concerning matters that are mandatory subjects of bargaining are usually considered a refusal to bargain. *NLRB v. Katz*, 369 U.S.736 (1962). It is also not disputed that health insurance and medical benefits are mandatory subjects of bargaining. *Mid-Continent Concrete*, 336 NLRB 258 (2001), enfd. 308 F.3d 859 (8th Cir. 2002). Accordingly, without the Union's consent, health care benefits cannot lawfully be changed. And a union's waiver of its bargaining rights must be clear and unmistakable. *Metropolitan Edison Co. v. NLRB*, 460 U.S. 693, 702 (1983).

Here, the expired contract contained a management rights provision which operates as a waiver of the Union's bargaining rights as to mandatory subjects and which authorized the Respondent to implement the annual changes. However, such provisions usually terminate with the expiration of the contract. In Register-Guard, 339 NLRB 353, 355 (2003), the Board stated that a "contractual reservation of managerial discretion, like the provision relied on by the Respondent, does not survive expiration of the contract that contains it, absent evidence that the parties intended it to survive," citing Ironton Publications, Inc., 321 NLRB 1048 (1996), and Blue Circle Cement Co., Inc., 319 NLRB 954 (1995). More recently, the Board reaffirmed that principle in Long Island Head Start Child Development Services, 345 NLRB 973 (2005). There the Board similarly stated: "A contractual reservation of management rights does not extend beyond the expiration of the contract in the absence of the parties' contrary intentions." Here, there is no clear evidence that the parties had expressed such intentions. Instead, the Respondent has taken the position that its agreement, namely, "management would honor the terms and conditions of contract day-to-day until something different was bargained," as implying that the terms of the contract continued in effect, thereby maintaining the status quo between the parties.

The record supports that notion. The Respondent's changes in the Beneflex Plan, including the Beneflex Medical Plan, for the duration of the collective-bargaining agreements from 1995 to 2002, affected both, the represented and also the nonrepresented employees. In some years, medical premiums increased, but other benefits showed decreases in premiums, as for example in 2001, premiums for dependent life insurance and for

accidental death insurance were decreased. In 2000, the annual changes included decreases in premiums for vision coverage. And the 1999 changes included reductions in deductibles for medical care options A and B. These examples and others are indicative that the unilateral changes made by DuPont to the many benefit packages under the Beneflex Plan often benefited the employees. The changes were implemented annually at the beginning of the year with advance notice to the Union and to the employees. There is also no evidence that the Respondent abused its rights to effectuate changes in the Beneflex Plan during the life of the collective-bargaining agreement to the detriment of the unit employees, or that the implemented changes after the expiration of the contract deviated from the established pattern.

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Under these circumstances, I find two recent Board decisions to be most relevant, *Courier-Journal*, 342 NLRB 1093 (2004), and *Courier-Journal*, 342 NLRB 1148 (2004). In the former case, referred to as *Courier-Journal I*, the Board under a factual scenario similar to the one here, decided that the Respondent had not violated the Act, because the union's acquiescence in past unilateral action by the employer had established a past practice. The Board emphasized that in so holding, it did "not pass on the legal issue of whether a contractual waiver of the right to bargain survives the expiration of the contract," and that its "decision is not grounded in waiver," but that it "is grounded in past practice, and the continuation thereof." In the second case, the Board succinctly restated its holding applicable to both cases as follows:

There (Courier- Journal I), as here, the Respondent's collective-bargaining agreement (with a different union) authorized the Respondent to change the costs and benefits of the health care plan for bargaining unit employees unilaterally, on the same basis as for nonrepresented employees. There, as here, the Respondent made numerous unilateral changes in the health care plan, both during the term of the agreement and during the hiatus periods between contracts, without opposition from the Union. In these circumstances, we find, as we did in Courier-Journal I, that the Respondent's practice has become an established term and condition of employment, and therefore that the Respondent did not violate Section 8(a)(5) when it acted consistently with that practice by making further unilateral changes.

The General Counsel and the Charging Party properly point out that the unilateral changes made by the Respondent, unlike those in *Courier-Journal*, were made only during the life of the contract and never during a contract hiatus period. To be sure, that is a valid distinction and that is the only factor which detracts from the full precedential value of the decisions. In my opinion, that difference would clearly be relevant if the Board's holding were based on a waiver theory, because there the union failed to challenge the unilateral changes during the hiatus period. As already stated, however, the Board emphasized that its holding was based on past practice, and concluded that the respondent's practice had become an established term and condition of employment. Arguably, an established past practice could be considered a form of a waiver, and it is not clear if the Board would have come to the same conclusion, had it not been

for the hiatus period. In *Larry Geweke Ford*, 344 NLRB 628 (2005), the Board addressed the issue, while commenting on its holdings in *Courier-Journal*, stating that the "prior acquiescence of the charging party union is not invariably a requisite element in the past practice analysis" (at fn.1). There, the Board held that providing the same health plan for all its employees on a companywide basis was insufficient to exempt it from the bargaining obligation, unless an employer can "claim that it had an established past practice of making regular annual changes in premium amounts or other aspects of the health coverage of its employees."

Here, the Respondent implemented the unilateral changes routinely from January 1, 1996, and every year thereafter until January 1, 2002, a 7-year period, with reasonable certainty, not more frequently than once a year. The Union was always notified in the fall of the preceding year and presented with a summary of changes, including increases in premiums, if any. The Respondent mailed the "Pain Talk" publication to all participants in the Beneflex Plan. The changes were predictably implemented each year on the first of January. The record does not suggest that any unilateral changes, implemented during the life of the contract or thereafter, were made arbitrarily or on an ad hoc basis to the disadvantage of the represented employees. Moreover, when the bargaining representatives for the respective parties began negotiations for a successor contract in 2002, the parties agreed that the Respondent would honor the terms and conditions of the contract until something different was bargained. Although required by law, according the General Counsel, that agreement has maintained the working conditions of the unit employees and the respective positions between the parties until they negotiate a mutually agreeable understanding as to the Respondent's rights to effectuate changes to its Beneflex Plan, including the Beneflex Medical Plan.

Mindful of the positions so forcefully argued by the General Counsel and particularly, the Charging Party, that the prior agreement did not automatically renew, and that the Union's consent had expired following the expiration of the contract, I have some reservation. However, I find that the *Courier-Journal* decisions are most closely analogous to the case before me. There, as here, the Respondent established a several year routine amounting to a past practice which survived the contract and maintained the status quo. Unlike the employer in *Long Island Head Start Child Development Services*, 345 NLRB 973, 973 at fn. 5 (2005), I find (in the words of the Board) that the Respondent has "demonstrated an established past practice of exercising its own discretion in changing its health care plan."

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#### CONCLUSIONS OF LAW

- 1. The Respondent, E.I. duPont de Nemours, Louisville Works, is an employer engaged in commerce within the meaning of Section 2(2), (6), and (7) of the Act.
- 2. The Union is a labor organization within the meaning of Section 2(5) of the Act.
- 3. The Respondent's unilateral changes to the Beneflex Plan following the expiration of the collective-bargaining agreement did not violate Section 8(a)(5) of the Act, because the conduct was consistent with a lawful, established past practice.

On these findings of fact and conclusions of law and on the entire record, I issue the following recommended<sup>2</sup>

#### **ORDER**

The complaint is dismissed. Dated, Washington, D.C. December 15, 2005.

<sup>&</sup>lt;sup>2</sup> If no exceptions are filed as provided by Sec. 102.46 of the Board's Rules and Regulations, the findings, conclusions, and recommended Order shall, as provided in Sec. 102.48 of the Rules, be adopted by the Board and all objections to them shall be deemed waived for all purposes.

NOTICE: This opinion is subject to formal revision before publication in the bound volumes of NLRB decisions. Readers are requested to notify the Executive Secretary, National Labor Relations Board, Washington, D.C. 20570, of any typographical or other formal errors so that corrections can be included in the bound volumes.

E.I. DuPont de Nemours and Company and United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union (USW) and its Lo**cal 4–786.** Case 4–CA–33620

August 27, 2010

#### DECISION AND ORDER

BY CHAIRMAN LIEBMAN AND MEMBERS SCHAUMBER AND BECKER

On December 23, 2005, Administrative Law Judge Paul Bogas issued the attached decision. The Respondent filed exceptions and a supporting brief, the General Counsel and the Charging Party filed answering briefs, and the Respondent filed a reply brief.<sup>1</sup>

The National Labor Relations Board has delegated its authority in this proceeding to a three-member panel.

The Board has considered the decision and the record in light of the exceptions and briefs and has decided to affirm the judge's rulings, findings, and conclusions and to adopt his recommended Order as modified.

In finding that the Respondent's unilateral changes to its benefits plan violated Section 8(a)(5) and (1), the judge properly rejected the Respondent's argument that the changes were simply a continuation of its past practice. The Respondent relied on the Courier-Journal cases, 342 NLRB 1093 (2004), and 342 NLRB 1148 (2004).<sup>2</sup> In those cases, the Board found that the employer's unilateral changes to employees' health care premiums during a hiatus between contracts were lawful because the employer demonstrated a past practice of making such changes both when a contract was in effect and during hiatus periods. As the judge explained, however, the Respondent's asserted past practice in the instant case was limited to changes made at times when the

parties' contract and its management-rights provision, which authorized the changes, were in effect. As a result, the judge properly found that the Courier Journal cases were inapposite. Here, because the Respondent's prior changes do not establish a past practice of changes implemented during a hiatus, the unilateral changes at issue violated the Act.

Filed: 04/21/2017

Our dissenting colleague reiterates the arguments he advances in the companion case, Louisville Works, supra. We reject his view here, for the reasons explained in Louisville Works.

#### **ORDER**

The National Labor Relations Board adopts the recommended Order of the administrative law judge and orders that the Respondent, E.I. DuPont de Nemours and Company, Edge Moor, Delaware, its officers, agents, successors, and assigns, shall take the action set forth in the Order as modified.

- 1. Substitute the following for paragraph 2(a).
- "(a) On request of the Union, restore the unit employees' benefits under the Beneflex package of benefit plans to the terms that existed prior to the unlawful unilateral changes that were implemented on January 1, 2005, and maintain those terms in effect until the parties have bargained to a new agreement or a valid impasse, or until the Union has agreed to changes."
- 2. Substitute the attached notice for that of the administrative law judge.

Dated, Washington, D.C. August 27, 2010

Wilma B.Liebman,	Chairman
Craig Becker,	Member

(SEAL) NATIONAL LABOR RELATIONS BOARD

MEMBER SCHAUMBER, dissenting.

In a companion decision issued today, E.I.du Pont de Nemours, Louisville Works, 355 NLRB No. 176 (2010), (Louisville Works), I set out at length my reasoning why I would dismiss the complaint in that proceeding alleging that the Respondent violated Section 8(a)(5) and (1) by unilaterally changing certain aspects of unit employees' benefits. For the reasons expressed there, and here, I would likewise dismiss the complaint in this case alleging that the Respondent violated Section 8(a)(5) and (1) of the Act by making unilateral changes to the benefits of

<sup>&</sup>lt;sup>1</sup> On May 5, 2006, the Respondent filed a letter with the Board calling our attention to St. Mary's Hospital of Blue Springs, 346 NLRB 776 (2006), enfd. 426 F.3d 455 (1st Cir. 2005). The General Counsel and the Charging Party each filed a letter in response.

In the decision we also issue today in E.I. DuPont, 355 NLRB 176 fn. 5 (2010) (Louisville Works), resolving a similar issue arising at a different facility operated by Respondent, we explain why extending the holding in the Courier-Journal cases to this situation would conflict with settled law and undermine established principles of collective bargaining. In addition, as we also explain in the companion case, the Courier-Journal cases are in tension with other lines of Board precedent. Nevertheless, because the judge properly found that the Courier-Journal cases are distinguishable, we need not reconsider the holdings of those cases at the present time.

#### DECISIONS OF THE NATIONAL LABOR RELATIONS BOARD

unit employees on January 1, 2005, following the expiration of the parties' collective-bargaining agreement.

#### Facts

The Union has represented the production and maintenance employees at the Respondent's Edge Moor, Delaware facility for many decades. Over the years, the Respondent and the Union were parties to various collective-bargaining agreements, the most recent of which ran from June 1, 2000, until May 31, 2003, and was extended for an additional year until May 31, 2004. At the time of the hearing, in September 2005, the parties had not entered into a successor agreement.

The Respondent's Beneflex Flexible Benefits Plan (Beneflex Plan) is a comprehensive, corporatewide welfare benefit plan that provides a variety of benefit options, including healthcare, dental, and vision coverage, and life insurance. The Respondent provides these benefits to employees at all of its domestic locations, including to the unit employees at the Edge Moor facility. Approximately 60,000 employees—both union and nonunion-receive benefits under the Beneflex Plan. The Beneflex Medical Care Plan is a self-insured medical care option encompassed within the Beneflex Plan.<sup>1</sup> Since the Plans' inceptions, both the Beneflex Plan and the Beneflex Medical Care Plan documents have contained an express and specific reservation of the Respondent's right to change either program in its sole discretion. The "reservation of rights" provision in the Beneflex Plan documents states:

The Company reserves the sole right to change or discontinue this Plan in its discretion provided, however, that any change in price or level of coverage shall be announced at the time of annual enrollment and shall not be changed during a Plan Year unless coverage provided by an independent, third-party provider is significantly curtailed or decreased during the Plan Year.

The Beneflex Plan was implemented at the Edge Moor plant on January 1, 1994. Prior to that, the parties\_executed a memorandum of understanding superseding the benefits language in the existing collective-bargaining agreement and memorializing the Union's agreement to be bound by the terms stated in the Beneflex documents. During the 1993 negotiations over the implementation of the Beneflex Plan, the Union agreed that, consistent with the terms of the Beneflex Plan, the Respondent reserved the right to modify the Plan without bargaining with the Union, with the understanding that any such modifications would be made on a U.S. region-wide basis. The

2000–2004 collective-bargaining agreement indicated that the employees' benefits were being provided pursuant to "all terms and conditions" of the Beneflex Plan.

From 1995 to 2004, the Respondent made annual changes to the Beneflex Plan. These changes were implemented uniformly at all of the Respondent's U.S. sites on January 1 each year, and, in each of these years, the changes took place while a collective-bargaining agreement covering the bargaining unit was in effect. Some changes occurred almost every year, while others were made only once or periodically during this time. The Respondent did not offer to negotiate over the annual changes, nor did the Union seek to bargain over them or raise any other objection.

In the spring of 2004, the parties commenced negotiations for a successor collective-bargaining agreement. In the fall of 2004, the Respondent—consistent with its practice in prior years—presented the Union with a summary of the changes for the Beneflex Plan for 2005. The Union objected to the proposed changes and requested bargaining, which the parties did. On January 1, 2005, the Respondent implemented changes to the Beneflex Plan.

#### Judge's Decision

The judge found a violation in the Respondent's January 1, 2005 changes and rejected the Respondent's defense that it was privileged to make the changes to the Beneflex Plan. The judge reasoned, among other things, that the 2000-2004 collective-bargaining agreement incorporated the Beneflex Plan, and the "reservation of rights" provision in the Beneflex Plan was a management-rights provision. Thus, the judge found that the Union waived its right to bargain over changes to the Beneflex Plan during the contract's term, but that there was no evidence that the parties had intended the contractual waiver to survive the expiration of the collectivebargaining agreement. Thus, he concluded that the January 1, 2005 unilateral changes to the Beneflex Plan were not permitted by the "reservation of rights" clause and were unlawful.

#### Analysis

For the reasons discussed below and in *Louisville Works*, supra, I find that the Respondent's modifications to the Beneflex Plan on January 1, 2005, did not alter the status quo, and thus the Respondent did not violate Section 8(a)(5). During the 1993 negotiations over the implementation of the Beneflex Plan at Edge Moor, the Union expressly accepted the Beneflex Plan in its entirety, and it did so on the understanding that the Respondent reserved the discretion to change the price or level of benefits under the Beneflex Plan on an annual

<sup>&</sup>lt;sup>1</sup> All references to the Beneflex Plan include the Beneflex Medical Care Plan, unless otherwise indicated.

basis. The 2000–2004 collective-bargaining agreement specifically indicated that the employees' benefits were being provided pursuant to "all terms and conditions" of the Beneflex Plan. From 1995 to 2004, the Respondent unilaterally implemented changes to the Beneflex Plan on an annual basis. In each instance, the Union did not oppose the Respondent's changes. These changes were implemented nationwide for tens of thousands of employees.

Following the expiration of the parties' contract in 2004, as explained in *Louisville Works*, the Respondent was required to continue to provide unit employees with benefits under the Beneflex Plan. The Respondent's obligation to continue the status quo included the obligation to continue to implement the Beneflex Plan in *the same manner* that it had been implemented in the preceding years, including its annual changes to the Plan, which it implemented nationwide for unit and nonunit employees alike.

As I explained in Louisville Works, supra, and contrary to the majority there and here, the "reservation of rights" clause in the Beneflex Plan is not a management-rights provision, which is typically a negotiated clause giving management sole discretion over a broad range of otherwise bargainable matters. Instead, it is a discrete, specific, and integral component of the Beneflex Plan as a whole, pursuant to which the Plan explicitly allows for periodic changes to be made.<sup>2</sup> And, as I explained in Louisville Works, the Respondent was entitled to follow its past practice in making the January 2005 changes. See Courier-Journal, 342 NLRB 1093 (2004); and Courier-Journal, 342 NLRB 1148 (2004). As in Louisville Works, the majority claims that the Board's decisions in Courier-Journal do not support the Respondent's actions because the employer's unilateral changes in the Courier-Journal cases, undertaken during a contractual hiatus, were consistent with prior changes made during the contract and during the hiatus periods whereas here the Respondent's postcontract changes had no precedent in prior postcontract changes. As I explained in Louisville Works, however, there is nothing in the reasoning of the Courier-Journal decisions to support the conclusion that prior hiatus changes were conclusive to the outcome of those cases. Rather, the holding there was that parties by their actions can create a past practice authorizing an employer's unilateral action, which becomes the status

quo. That holding, as explained more fully in *Louisville Works*, privileges the Respondent's changes here.

Thus, in accord with my analysis in *Louisville Works*, the Respondent's unilaterally implementing annual changes to the Beneflex Plan became an established past practice involving a term and condition of employment, and therefore the Respondent did not violate Section 8(a)(5) and (1) when it acted consistently with that practice by its modifications to the Beneflex Plan on January 1, 2005. Accordingly, I would dismiss the complaint.

Dated, Washington, D.C. August 27, 2010

Filed: 04/21/2017

Peter C. Schaumber,

Member

NATIONAL LABOR RELATIONS BOARD

# APPENDIX NOTICE TO EMPLOYEES POSTED BY ORDER OF THE

NATIONAL LABOR RELATIONS BOARD
An Agency of the United States Government

The National Labor Relations Board has found that we violated Federal labor law and has ordered us to post and obey this notice.

#### FEDERAL LAW GIVES YOU THE RIGHT TO

Form, join, or assist a union

Choose representatives to bargain with us on your behalf

Act together with other employees for your benefit and protection

Choose not to engage in any of these protected activities.

WE WILL NOT make unilateral changes to your benefits during periods when the United Steel, Paper and Forestry, Rubber, manufacturing, Energy, Allied Industrial and Service Workers International Union, and its Local 4–786, are engaged in negotiations with us for a collective-bargaining agreement and have not reached impasse.

WE WILL NOT in any like or related manner interfere with, restrain, or coerce you in the exercise of the rights set forth above.

WE WILL, on request of the Union, restore the unit employees' benefits under the Beneflex package of benefit plans to the terms that existed prior to the unlawful unilateral changes that were implemented on January 1, 2005, and maintain those terms in effect until the parties have bargained to a new agreement or a valid impasse, or until the Union has agreed to changes.

<sup>&</sup>lt;sup>2</sup> Accordingly, I disagree with the Board's decision in *Mary Thompson Hospital*, 296 NLRB 1245, 1249 (1989), to the extent that it treated a reservation of rights clause contained within a corporatewide benefit plan as a negotiated management-rights clause waiving a union's right to bargain over changes to the plan only for the contract term.

WE WILL make unit employees whole by reimbursing them, with interest, for the loss of benefits and additional expenses that they suffered as a result of the unilateral changes in benefits that we unlawfully implemented on Januray 1, 2005.

#### E.I. DUPONT DE NEMOURS & CO.

Bruce Conley, Esq., for the General Counsel.

Denise Keyser, Esq. and Steven W. Suflas, Esq. (Ballard, Spahr, Andrews & Ingersoll), of Vorhees, New Jersey, for the Respondent.

Kathleen Hostetler, Esq., of Denver, Colorado, for the Charging Party.

#### DECISION

#### STATEMENT OF THE CASE

PAUL BOGAS, Administrative Law Judge. This case was tried in Philadelphia, Pennsylvania, on September 13, 2005. The Director of Region 4 of the National Labor Relations Board (the Board) issued the complaint on March 31, 2005, based on a charge that was filed on January 3, 2005. The complaint alleges that E.I. DuPont de Nemours and Company (the Respondent or the Company) violated Section 8(a)(5) and (1) of the National Labor Relations Act (the Act) by announcing, and implementing, changes to unit employees' benefits without meeting the obligation to bargain over those changes. The Respondent filed a timely answer in which it denied that it had violated the Act.

On the entire record, including my observation of the demeanor of the witnesses, and after considering the briefs filed by the parties, I make the following findings of fact and conclusions of law.

#### FINDINGS OF FACT

#### I. JURISDICTION

The Respondent, a corporation, produces titanium oxide and ferric chloride at its facility in Edge Moor, Delaware, where it annually sells and ships goods valued in excess of \$50,000, directly to points outside the State of Delaware. The Respondent admits, and I find, that it is an employer engaged in commerce within the meaning of Section 2(2), (6), and (7) of the Act. In addition, I find that the United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union (U.S.W.), and its Local 4-786 (formerly Paper, Allied-Industrial, Chemical and Energy Workers International Union (PACE) and its Local 2–786) (the Union)<sup>2</sup> are labor organizations within the meaning of Section 2(5) of the Act.

#### II. ALLEGED UNFAIR LABOR PRACTICES

Filed: 04/21/2017

#### A. Background Facts

The Union has represented a bargaining unit of employees at the Respondent's chemical production facility in Edge Moor, Delaware, for many decades. The unit includes approximately 113 to 200 employees.<sup>3</sup> The most recent collective-bargaining agreement covering the unit went into effect on June 1, 2000, and expired on May 31, 2004. Prior to that, the parties operated under a collective-bargaining agreement that was in effect from September 1, 1987, to May 31, 2000. As of the time of trial in September 2005, the parties had not completed a successor to the agreement that expired on May 31, 2004.

This case concerns multiple unilateral changes to the benefits of unit employees. The Respondent announced and implemented these changes after the expiration of the most recent collective-bargaining agreement, at a time when the parties were engaged in negotiations for a successor agreement. On October 11, 2004, the Respondent presented the Union with written summaries of the planned changes in employees' benefits, and discussed the changes with union officials. Subsequently, the Respondent announced the planned changes to the unit employees. In a letter dated October 14, 2004, the Union requested that the Respondent bargain concerning the changes. The Union also stated that it objected to the implementation of any changes and that "the Employer must bargain in good faith to impasse or agreement on any proposed changes." Notwithstanding the Union's letter, the Respondent implemented the changes in benefits on January 1, 2005, without first bargaining to impasse or agreement. The following changes were made: the amount that employees paid for prescription drugs was increased; cost penalties were implemented for employees who filled "maintenance medication" prescriptions at retail pharmacies rather than through a mail order service designated by the Respondent; the "Employee + One" coverage level for medical, dental, and vision benefits was eliminated and replaced with "Employee + Child(ren)" and "Employee + Spouse" coverage levels; employee premiums were increased for some medical

became OCAW Local 8–786. The OCAW merged with the Paper, Allied-Industrial, Chemical and Energy Workers International Union (PACE) in January 1999, and the local became PACE Local 2–786. In April 2005, after the complaint in this case was issued, PACE merged with the United Steelworkers of American and has subsequently been known as the United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union (USW). The union local was redesignated USW Local 4–786.

At trial, I modified the caption of this case to reflect the collective-bargaining representative's current designation—United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union (USW) and its Local 4–786.

All employees of the Edge Moor Plant with the exception of the Administrative Secretary to the Plant Manager, Human Resources Assistant, Technologists (Training, Planning, DCS), Work Leader, Nurses, salary role employees exempt under the Fair Labor Standards Act, and supervisory employees with the authority to hire, promote, discharge, discipline or otherwise effect changes in the status of employees or effectively recommend such action.

<sup>&</sup>lt;sup>1</sup> The General Counsel and the Respondent have both filed unopposed motions to correct the transcript. Those motions are granted and received into evidence as GC Exh. 18 and R. Exh. 47.

<sup>&</sup>lt;sup>2</sup> By "the Union," I refer not only to the USW and its Local 4–786, but also to the bargaining representative's prior designations. The Du-Pont Edge Moor Union (DEMU) represented a bargaining unit of employees at the Respondent's Edge Moor, Delaware facility for approximately 60 years. In May 1998, the DEMU affiliated with the Oil, Chemical and Atomic Workers International Union (OCAW), and

<sup>&</sup>lt;sup>3</sup> The unit is defined as follows:

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options and coverage levels; employee premiums were increased for the "high" dental coverage option; coverage levels for medical, dental, and vision options, were altered; employee premiums were increased for the financial planning program; and a health savings account plan was created.<sup>4</sup>

#### B. The Respondent's Employee Benefits Package

The Respondent refers to the package of employee benefit plans it provides as the Beneflex Flexible Benefits Plan. These benefits are provided to employees at all of the Respondent's domestic locations, including to the unit employees at the Edge Moor facility. In all, approximately 60,000 employees—both union and nonunion—receive the benefits. As of 2004, the benefit plans provided by the Respondent included: a medical care plan; a dental care plan; a vision care plan; employee life insurance; accidental death insurance; dependent life insurance; a vacation "buy back" program; a health care spending account; a dependent care spending account; and a financial planning program. Most of these benefit plans are self-insured, rather than provided through a third-party insurer. This means the contributions of the Respondent and the participating employees pay the cost of claims under the plans, as well as the costs for administration. It also means that the Respondent, rather than a third-party insurer, is responsible for implementing any modifications to those plans.

Since the inception of the Beneflex package, the plan documents have included an express management-rights provision that gives the Respondent discretion to change or discontinue employees' benefit plans, as long as any changes in the price or level of coverage are announced at the time of annual enrollment. The Beneflex package of plans was first applied to unit employees on January 1, 1994. When the Respondent and the Union agreed to the package, they executed a memorandum of understanding that superseded the benefits language in the existing contract and provided that the unit employees would be

The Company reserves the sole right to change or discontinue this Plan in its discretion provided, however, that any change in price or level of coverage shall be announced at the time of annual enrollment and shall not be changed during a Plan Year unless coverage provided by an independent, third-party provider is significantly curtailed or decreased during the Plan Year. Termination of this Plan or any benefit plan incorporated herein will not be effective until one year following the announcement of such change by the Company.

If any provision of this Plan is or in the future becomes contrary to any applicable law, rule, regulation or order issued by competent government authority, the Company reserves the sole right to amend or discontinue this Plan in its discretion without notice. bound by the terms stated in the Beneflex documents. The collective-bargaining agreement that went into effect on June 1, 2000, stated that the employees' benefits were being provided subject to all terms and conditions of the Beneflex plan.<sup>6</sup>

From 1995 to 2004, the Respondent implemented annual changes to employee benefits. In each of those instances, the changes were implemented while an agreement was in effect that made the benefits subject to the management-rights clause in the Beneflex documents. The Respondent did not offer to negotiate over the changes during that period, and the Union never sought bargaining, or challenged the Respondent's right to make the changes. The changes during the 1995 to 2004 period included both increases and decreases in premiums, modifications in insurance co-payment and deductible levels, alterations of coverage rules, and the creation of new benefits. Some of the changes, such as the adjustment of the medical premium and coverage levels, were made almost every year. However, the Respondent also made other types of changes to benefits only once or intermittently during the 1995 to 2004 period. These nonroutine changes included modifications to the employee assistance program and targeted nutrition counseling program, addition of a portability feature to the life insurance plan, alteration of dental claim review procedures, modification of the dependant care spending account plan, addition of direct deposit to flexible spending account plans, institution of "stop loss protection" for prescription drugs, and creation of a legal services and financial counseling plans.

Career Transition Financial Assistance Plan

Short Term Disability Plan

Pension and Retirement Plan

Special Benefits Plan

Vacation Plan

Service Emblem Plan

Continuity of Service Rules

Treatment of Employees Called or Enlisting for Military Service

Payment to Employees on Jury Duty

Savings & Investment Plan

Total & Permanent Disability Income Plan

Art. IX, sec. 3 of the expired agreement states:

Section 3. In addition to receiving benefits pursuant to the Plans set forth in Section 1 above, employees shall also receive benefits as provided by the Company's Beneflex Benefits Plan, subject to all terms and conditions of said Plan.

<sup>&</sup>lt;sup>4</sup> The creation of the new health savings account plan is demonstrated by comparing the benefits package document listing the 11 benefit plans the Respondent provided in 2004 with the document listing the 12 benefit plans the Respondent provided in 2005. Compare Jt. Exh. 3(C) (sec. V) and Jt. Exh. 3(D) (sec. V). The stipulation between the parties also recognizes the addition of the health savings accounts in 2005. See Jt. Exh. 1A (stipulated facts) at pp. 22 to 23, par. 59

<sup>&</sup>lt;sup>5</sup> The management-rights provision in the Beneflex Plan documents states:

<sup>&</sup>lt;sup>6</sup> Art. IX, sec. 1 of that now-expired collective-bargaining agreement states:

Section 1. All existing privileges heretofore enjoyed by the employees in accordance with the following Industrial Relations Plans and Practices of the Company shall continue, subject to the provisions of such Plans and to such rules, regulations and interpretations as existed prior to the signing of the Agreement, and to such modifications thereof as may be hereafter adopted generally by the Company to govern such privileges; provided, however, that as long as any one of these Company Plans and Practices is in effect within the Company, it shall not be withdrawn from the employees covered by this Agreement; and provided, further, that any change in the Industrial Relations Plans and Practices which has the effect of reducing or terminating benefits will not be made effective until one (1) year after notice to the Union by the Plant of such change:

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#### DECISIONS OF THE NATIONAL LABOR RELATIONS BOARD

In general, the changes the Respondent made to employee benefits each year were applied to all plan participants in the United States, not just to the members of the Edge Moor bargaining unit. An exception was made at the Respondent's facility in Tonawanda, New York, from 1997 to 2001. During those years, the Respondent held employees' premiums at the Tonawanda facility to 1996 levels, even when premiums were changed for other plan participants. This was done as part of a settlement agreement negotiated between the Respondent and Region 3 of the NLRB.

#### C. Negotiations

On March 31, 2004, the Respondent notified the Union that it was exercising its contractual right to terminate the existing collective-bargaining agreement and commence negotiations for a new contract. This meant that unless the existing agreement was renewed or extended it would expire on May 31, 2004. The Union proposed extending the contract for a 30-day "rolling" period, but the Respondent rejected that proposal. The Respondent also informed the Union that when the contract expired, the Company would cease deducting union dues from unit employees' earnings and would not honor the arbitration provisions in the contract except to the extent it was legally required to do so.

The first bargaining session for a successor agreement took place on April 29. At that meeting, the Respondent informed the Union that it intended to propose new contract language stating that the Respondent had the right to change the benefit plans in the Beneflex package during hiatus periods between contracts. The Respondent stated that it believed the Company already had authority to unilaterally make "out-of-contract" changes to benefits, but wished to expressly confirm that authority given litigation over such changes at other facilities. The Union disagreed that the Respondent already had the claimed authority, and stated that the contractual waiver authorizing unilateral changes would expire when the collective-bargaining agreement expired. The Union set forth its position in a May 27 letter to the Respondent.

The contract expired on May 31. On June 14, the Respondent presented the precise contract language regarding its proposal on out-of-contract changes, which the Respondent referred to as the "Beneflex waiver." The language provided that the contract section that subjected employees' benefits to the terms set forth in the Beneflex documents—including the management-rights provision—would survive expiration of the collective-bargaining agreement. The same day that the Respondent made this proposal, the Union notified the Respondent, by letter, that the proposal concerned a permissive subject of bargaining, that the Union was not required to bargain to impasse over the issue, and that the Respondent could not "legally implement any contract proposal if it insisted on the above-referenced permissive subject." The Union expanded on

this contention in a letter dated June 21, 2004, stating that the Respondent's proposal to "extend its management rights provision to the post-expiration period effects (sic) the right to bargain over the plan, and not the terms of the plan itself" and was a permissive subject of bargaining for that reason. The Union also stated that it was "not interested" in "voluntarily considering" the Respondent's waiver proposal, and considered the subject "off the bargaining table." The Union stated that it had not yet determined whether it would agree to the existing contract language.

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During negotiations, the Respondent conceded that the proposal on waiver language was a permissive subject of bargaining. Nevertheless, at sessions on July 13 and/or 15, 2004, the Respondent stated that it considered the waiver a "major" proposal and that if the Union would not agree to discuss it, the Union would have to propose an alternative to the entire Beneflex package of benefit plans. The Union offered to accept the existing benefits, but without the addition of the Respondent's proposed waiver language. The Respondent rejected that proposal, and linked the nonmandatory waiver proposal to the mandatory subject of the benefits themselves by stating that it would not continue providing its benefits package to unit employees unless the Union accepted the proposed waiver language.

In mid-July, as a result of the conversations summarized above, the Union began the effort to develop a package of benefit plans that would be comparable to the Respondent's package, but would not require the Union to accept the waiver proposal. The Union made a request to the Respondent on July 14 for information that the Union believed a third-party insurer would require in order to create an alternative to the Respondent's benefit plans. On July 27, 2004, approximately 2 weeks after the Respondent told the Union that there would be no Beneflex package for unit employees without agreement regarding the waiver, the Union contacted Blue Cross Blue Shield of Delaware (BCBS) and asked it to create a package of plans to "mirror" the benefits provided by the Respondent.

Subsequently, on July 28, August 6, and September 29, the Union requested that the Respondent provide additional information relating to the development of alternative benefit plans. In many respects, the Union's information requests to the Respondent reflected what BCBS had requested from the Union. The Union would provide BCBS representatives with information, and when the BCBS officials told the Union that additional information was needed, the Union would, in turn, request any information it did not have from the Respondent. The information requested by BCBS included census data, Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA) rate information, and 2005 changes to the employees' benefit's plans. The Union requested information relating to the Respondent's costs for the existing plans in order to determine how much the Respondent might be expected to contribute towards the BCBS alternatives. The Respondent provided a good deal of the requested information in a prompt manner, but resisted

<sup>&</sup>lt;sup>7</sup> The Respondent's proposal was to add language to art. IX, sec. 3 of the contract, stating that: "[T]he provisions of this Section 3 shall survive the expiration of this Agreement and shall remain in full force and effect unless and until the Parties mutually agree to change or terminate this Section 3."

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providing other information that, in the Respondent's view, was not needed to design alternative benefit plans.<sup>8</sup>

The Union invited a BCBS representative to a bargaining session on September 29 in order to make a presentation to the Respondent regarding a potential benefits package. At the same session, the Union asked the Respondent to provide information about the benefits changes the Company was planning for 2005 because BCBS needed to know what those changes were in order to mirror the Respondent's benefit plans as they would exist in 2005. The parties discussed the BCBS presentation, and other issues relating to benefits, at bargaining sessions on October 6 and 13. On October 11, the Respondent informed the Union of the changes it was planning to make to employees' benefits in 2005. In an October 14 letter, the Union requested bargaining on the proposed changes and objected to implementation of the changes. The Union did not suggest or propose specific modifications to the planned changes. For its part, the Respondent never answered the Union's written request to bargain over the 2005 benefits changes and never suggested any modifications to those changes. The Respondent's lead negotiator testified that she did not believe the Company was required to respond to the Union's request to bargain over the planned changes in benefits since the parties were already discussing a BCBS alternative to the benefit plans being provided by the Respondent.

On November 8, 2004, the Union provided the Respondent with its actual proposal for an alternative benefits package. The proposal included BCBS plans covering medical benefits, dental benefits, vision benefits, and life, accidental death and dis-

8 According to the Respondent, the Union requested unnecessary information as a means of delaying negotiations. In an effort to substantiate this contention, the Respondent introduced printouts of email communications from August 2004 in which a BCBS representative provided some type of benefits quote to an insurance consultant who was acting on behalf of counsel for the Respondent. The record evidence regarding this rate quote is insufficient to support the Respondent's contention regarding delay by the Union. First, the record does not show that the Union possessed all the information that was provided to BCBS in order to generate the quote. Second, the record does not show that the quote BCBS provided to the insurance consultant covered benefits that were comparable to those being provided by the Respondent. Third, in the email communication forwarding the quotes, the BCBS representative includes a caveat that "the group is just 20 percent credible." That statement calls into question whether the rate quotewhatever information it was based on and whatever benefits it covered—was final. The General Counsel raised a question at trial regarding the "20 percent credible" caveat, but the Respondent's witness could not clarify its meaning. Fourth, the record does not show that information which was sufficient to allow BCBS to make a rate quote to the Respondent's insurance consultant, would have been sufficient for BCBS to make a concrete offer of an actual plan to the bargaining unit at a competitive rate. Perhaps more to the point, the record does not rebut testimony that the Union was requesting information from the Respondent that BCBS had specifically demanded in order to develop the benefits package. I also note that, despite its purported concern that the Union was not generating a benefits proposal quickly enough, the Respondent never attempted to expedite the Union's efforts by providing union representatives with the rate quote information that the Company's insurance consultant had obtained.

memberment insurance. The Union also proposed that the Respondent would continue to provide its own vacation buyback program and financial planning program. The Union informed the Respondent that employees would have to enroll by December 15, 2004, in order to be covered by the BCBS plans on January 1, 2005. The Respondent did not agree to the Union's benefits proposal.

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At a negotiating session on November 16, the Union withdrew its November 8 benefits proposal, and substituted two alternative offers. First, the Union offered to accept the Respondent's benefit plans, along with all the changes that the Respondent planned for 2005, while the parties negotiated a new contract, if the Respondent would withdraw the waiver proposal. The second proposal contained almost all the elements of the November 8 proposal, except now rather than offering to divide the plan costs 70 percent (employer)/30 percent (employee), the Union proposed that unit employees would "be responsible for the same monthly costs that the employee would assume pursuant to the current Beneflex cost savings arrangement." The Respondent rejected these proposals.

At a bargaining session on December 16, the Respondent told the Union that it was going to implement the previously announced benefits changes on January 1, 2005. The Respondent stated that it believed it had the right to do this and noted that it was too late for an alternative to its benefit plans to be implemented by January 1, given the December 15 enrollment cut-off for the BCBS plans. The Union responded that it did not agree to the implementation of the changes, that the benefits were a mandatory subject of bargaining, and that, in its view, the Respondent's planned course of action was unlawful. The Respondent expressed a willingness to discuss the BCBS proposal during future negotiations, and the parties scheduled additional bargaining sessions for 2005.

The Respondent implemented the previously announced changes to its benefit plans on January 1, 2005. Those changes

<sup>&</sup>lt;sup>9</sup> Denise Keyser, who in addition to being the Respondent's lead negotiator was one of its trial attorneys in this matter, testified that the Union's November 8 proposal was more expensive for the Respondent than the existing benefits plans and that the Union's November 16 modification of that proposal was regressive. The record is insufficient to substantiate the claims regarding the costs of the various packages. Keyser's pronouncements on this and other matters often gave the impression of being the self-serving representations of an advocate, and the record does not show that her opinions regarding the relative costs of the benefits plans were based on fact.

<sup>&</sup>lt;sup>10</sup> The record does not show that, in 2005, the Company could not have provided its benefit plans to unit employees under the 2004 terms while the negotiations for a new contract were ongoing. In its Reply Brief, the Respondent summarily dismisses the idea that this could have been done as "fanciful." However, the Respondent did not offer the testimony of a benefits administrator or other reliable evidence to show that continuing the 2004 benefits terms for unit members would have been impossible, or even difficult. As noted above, for several years the Respondent exempted a plant in Tonawanda, New York, from a generally applicable change in benefits. The Respondent's lead negotiator testified that the Respondent was willing to bargain with the unit over the specifics of the 2005 changes, a claim that suggests an ability to control whether those changes were made.

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included increases in employee premiums for certain medical and dental options, increases in prescription drug costs, modification of various insurance coverage levels, increases in premiums for the financial planning benefit, and the creation of a health savings account. Subsequent to the unilateral implementation of these changes, the parties engaged in further negotiations about the Respondent's waiver proposal and the Union's objections to the unilateral changes. The Respondent concedes that the parties were not at impasse when it made those changes. <sup>11</sup>

#### D. The Complaint Allegations

The complaint alleges that the Respondent failed and refused to bargain in violation of Section 8(a)(5) and (1) of the Act by announcing and implementing changes to the employees' benefit plan without affording the Union an opportunity to bargain.

#### ANALYSIS AND DISCUSSION

Employee benefits, such as healthcare insurance and employee savings plans are mandatory subjects of collective bargaining. Larry Geweke Ford, 344 NLRB 628 fn. 1 (2005) (change in health care plans); Mid-Continent Concrete, 336 NLRB 258, 259 (2001), enfd. 308 F.3d 859 (8th Cir. 2002) (healthcare benefits); Allied Mechanical Services, 332 NLRB 1600, 1610 (2001) (medical savings plan for employees); National Broadcasting Co., 252 NLRB 187, 190 (1980) (income savings plan for employees). When, as in the instant case, the "parties are engaged in negotiations for a collective-bargaining agreement," the employer's obligation to refrain from unilateral changes regarding such mandatory subjects extends beyond the mere duty to provide notice and an opportunity to bargain about a particular subject matter; rather it encompasses a duty to refrain from implementation at all, absent overall impasse on bargaining for the agreement as a whole. Register-Guard, 339 NLRB 353, 354 (2003), quoting RBE Electronics of S.D., Inc., 320 NLRB 80, 81 (1995); Bottom Line Enterprises, 302 NLRB 373, 374 (1991), enfd. sub nom. mem. Master Window Cleaning v. NLRB, 15 F.3d 1087 (9th Cir. 1994). The employer's obligation to refrain from implementing unilateral changes survives the expiration of the contract, and failure to meet that obligation is a violation of Section 8(a)(5) and (1) of the Act. Beverly Health & Rehabilitation Services, 335 NLRB 635, 636 (2001), enfd. in relevant part 317 F.3d 316 (D.C. Cir. 2003); Made 4 Film, Inc., 337 NLRB 1152 (2002).

On January 1, 2005, during negotiations for a new collective-bargaining agreement, the Respondent implemented numerous, substantial, changes to the benefits of unit employees without bargaining to impasse or obtaining the Union's agreement to the changes. These changes concerned mandatory subjects of bargaining, including the modification of employees' medical insurance, dental benefits, vision care benefits, prescription drug benefits, and financial planning benefits, and the creation of a health savings account plan. The Respondent raises three

defenses that it contends permit its unilateral implementation of the 2005 changes in benefits. First, the Respondent argues that the parties intended for the contractual waiver of bargaining over benefit plan changes to continue in effect during out-of-contract periods. Second, the Respondent argues that the changes were lawful because they were made pursuant to its established past practice of unilaterally modifying employees' benefits. Last, the Respondent argues that the company was not required to refrain from implementing the various changes in benefits until an overall impasse in bargaining because those changes were a discrete and recurring event. For the reasons discussed below, I find that the Respondent has not established any of these defenses, and conclude that it violated Section 8(a)(5) and (1) by unilaterally changing unit employees' benefits on January 1, 2005. 12

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# A. Were the Unilateral 2005 Changes to Beneflex Permitted By the Management-Rights Clause?

The Respondent may avoid a finding of violation if it can show that the Union waived bargaining regarding the subjects of the unilateral changes. A waiver of bargaining rights by a union is not to be lightly inferred, but rather must be demonstrated by the union's clear and explicit expression. Beverly Health & Rehabilitation Services, supra at 636; Rockford Manor Care Facility, 279 NLRB 1170, 1172 (1986). In this case, the collective-bargaining agreement between the parties stated that the employees' benefits were being provided "subject to all terms and conditions of [the Beneflex] Plan," which included a management-rights provision giving the Respondent the right to make unilateral changes to employee benefits. Although the parties agree that this constituted a contractual waiver by the Union of its right to bargain over changes to employees' benefits during the contract's term, they disagree about whether the waiver survived the contract's expiration.

The Board has held that a contractual waiver does not extend beyond the expiration of the contract unless the contract provides that it does. *Blue Circle Cement Co.*, 319 NLRB 954, 954 (1995); see also *Long Island Head Start Child Development Services*, 345 NLRB 973 (2005) (A contractual reservation of management rights does not extend beyond the expiration of the contract in the absence of evidence of the parties' contrary intentions.) In this case, the contract had expired at the time of the at-issue changes, but the Respondent contends that the evidence shows the parties intended for the management-rights clause to survive expiration of the contract. The Respondent

<sup>&</sup>lt;sup>11</sup> See transcript (Tr.) at p. 26 (Counsel for the Respondent states: "Let's be clear at the start what this case is not about. . . . This case is not about impasse, there is no allegation that [t]he parties have reached that point."). See also Jt. Exh. 1A (stipulated facts) at p. 24, par. 64.

<sup>&</sup>lt;sup>12</sup> The complaint alleges that the Respondent failed and refused to bargain over the changes in violation of Sec. 8(a)(5), but it does not specifically aver that the Respondent did so by making unilateral changes during negotiations for a collective-bargaining contract and without bargaining to impasse. That allegation is, if not strictly encompassed by the complaint allegations, then closely related to those allegations, and it was the focus of the parties' arguments at trial and in their briefs, as well as of the evidence. I conclude that this allegation was fully litigated. See *Seton Co.*, 332 NLRB 979, 981 fn. 9 (2000) (violations may be found if they are closely connected to the subject matter of the complaint and have been fully litigated); *Pergament United Sales*, 296 NLRB 333, 334 (1989), enfd. 920 F.2d 130 (2d Cir. 1990) (same).

relies on language in article IX, section 1, of the contract which states that "the following Industrial Relations Plans and Practices of the Company shall continue, subject to the provisions of such Plans." According to the Respondent, the phrase "shall continue" shows that the parties agreed that the contractual right to make unilateral changes to benefits was to continue indefinitely, not just continue for the term of the contract. I do not agree that this language refers to the period beyond the contract's expiration, but the bigger problem is that section 1 does not apply to any of the benefit plans that are at-issue here. The Respondent uses ellipsis to conveniently omit the portion of section 1 that enumerates the "Industrial Relations Plans and Practices" that it covers—11 in all—none of which are benefit plans at issue here. See, supra, fn. 6 (art. IX, secs. 1 and 3). The provision in the contract that does cover the Beneflex package of benefit plans (art. IX, sec. 3), and which makes the unit employees' entitlement to those benefits subject to the management-rights provision, does not include the "will continue" language relied on by the Respondent, or any other language that arguably evidences an intent that the waiver will continue postcontract. Id.

The Respondent also claims that the Union's bargaining notes from one of the sessions for the expired contract show that the parties intended for the waiver to survive the contract. I doubt that under Blue Circle Cement Co., supra, such parol evidence can meet the Respondent's burden. 13 At any rate, the bargaining notes do not indicate that the waiver was meant to outlive the contract. The passage relied on by the Respondent concerns the deletion of an old contract provision, article XIV, that related to employees' pre-Beneflex hospital and medical benefits. The Union's bargaining notes report: "Management is proposing to eliminate [art. XIV] since it is old and it is now covered in the Beneflex Package. The Union stated that by Management doing this, they are taking it out of the bargaining realm. Management said accurate." The language about taking something out of the bargaining realm is, in my view, so ambiguous as to be virtually devoid of meaning. It is impossible to tell with any certainty what it is that's being taken out of the bargaining realm by the deletion of article XIV, or for how long. That being said, the Respondent's interpretation that the passage refers to changes in the Beneflex Package of plans is a particularly unlikely one since article XIV was being deleted specifically because it related to no-longer-extant benefit plans, not to the Beneflex package. Even if I could somehow conclude that by deleting a provision relating to non-Beneflex contract terms, the parties meant to take future changes to the Beneflex package of plans "out of the bargaining realm," the passage in the bargaining notes would not suggest that the parties meant that such waiver would outlive the bargaining agreement. The passage makes no reference to out-of-contract periods and does not otherwise suggest that it has anything to do with such periods. I conclude that the Respondent has not introduced any significant evidence that the parties intended for the waiver to outlive the contract, and certainly has not demonstrated such intent through the type of "clear and explicit" evidence that is generally required to establish a contractual waiver. Beverly Health & Rehabilitation Services, supra; Rockford Manor Care Facility, supra.

For the reasons discussed above, I reject the Respondent's argument that the parties intended for the contractual waiver to survive the expiration of the contract.

B. Were the Unilateral 2005 Changes to Employees' Benefits the Lawful Continuation of an Established Past Practice?

The Respondent also argues that, irrespective of waiver, the unilateral changes to employees' benefits in 2005 were lawful because they were a continuation of a past practice. To prove this defense, the Respondent has the burden of showing that the unilateral changes were consistent with an established past practice. Beverly Health & Rehabilitation Services, supra at 636; Eugene Iovine, Inc., 328 NLRB 294, 294-295 fn. 2 (1999), enfd. 1 Fed Appx. 8 (2d Cir. 2001). The Respondent argues that this burden is met here by the Company's 10-year history of making annual changes to employees' benefit plans without bargaining over those changes, and without objection by the Union. The 2005 unilateral changes being challenged in this case were, according to the Respondent, merely a continuation of that long-time practice. The General Counsel and the Charging Party counter that the Respondent never previously made, and the Union never acquiesced in, unilateral changes to benefits during out-of-contract periods when the contractual waiver was not in effect. For the reasons discussed below, I conclude that the General Counsel and the Charging Party have the better argument.

The Respondent contends that the "prior practice" issue in this case is controlled by the Board's decisions in two cases involving Courier-Journal I, 342 NLRB 1093 (2004), and Courier-Journal II, 342 NLRB 1148 (2004). Like the Respondent here, Courier-Journal had a longstanding practice of making unilateral changes to its health care plan without opposition from the Union. Courier-Journal I, supra at 1093; Courier-Journal II, supra at 1148. Unlike the Respondent, however, The Courier-Journal's past practice included changes made both when contracts were in effect and during hiatus periods between contracts. Id. The Board held that, under those circumstances, the Courier-Journal's unilateral changes to employees' health care premiums during a hiatus period between contracts were "essentially a continuation of the status quo-not a violation of Section 8(a)(5)." Courier-Journal I, supra. Regarding the argument that the prior changes had been made pursuant to a contractual waiver that did not survive the expiration of the contract, the Board stated that it did not have to reach the issue because its decision was "not grounded in waiver," but "in past practice, and the continuation thereof." Detroit Newspaper, 343 NLRB 1041 (2004).

Although the Respondent recognizes that the past practice in the *Courier-Journal* cases included unilateral changes during out-of-contract periods, it argues that this fact is of no special

<sup>&</sup>lt;sup>13</sup> Moreover, the Respondent itself expresses doubt that the bargaining notes are a reliable representation of what was said at the sessions. It points out that "There is nothing in the record that either describes the manner in which these exhibits [the bargaining notes] were generated or vouches for their accuracy." R. reply br. at 9. The Respondent dismisses the bargaining notes as "nothing more than a general summary."

significance and does not meaningfully distinguish the situation in those cases from the one at issue here. I disagree. In its analysis in both Courier-Journal cases, the Board highlighted the fact that The Courier Journal's established practice included making unilateral changes during the hiatus period between contracts. In Courier-Journal I, supra at 1093, the Board stated: "The changes were implemented pursuant to a well-established past practice. For some 10 years, the [employer] had regularly made unilateral changes in the costs and benefits of the employees' health care program, both under the parties' successive contracts and during hiatus periods between contracts." In Courier-Journal II, supra at 1148, the Board's analysis regarding the "past practice" issue is as follows: "[T]he [employer] made numerous unilateral changes in the health care plan, both during the term of the agreement and during the hiatus period between contracts, without opposition from the Union. In these circumstances, we find, as we did in Courier-Journal I, that the Respondent's practice has become an established term and condition of employment, and therefore that the Respondent did not violate Section 8(a)(5) when it acted consistently with that practice by making further unilateral changes."14 These references suggest that the history of prior out-of-contract changes was a factor relevant to the Board's finding that Courier-Journal had an established past practice that extended not only to unilateral changes made during periods when the contractual waiver was in effect, but also encompassed unilateral changes made during out-of-contract periods. As discussed above, in the instant case the Respondent's past practice did not include making unilateral changes during out-of-contract periods and there is no other evidence that the practice extended to such periods. I conclude that the unilateral changes at issue in the instant case, which occurred during an out-of-contract period, were not shown to be within an established past practice since any such practice was confined to in-contract periods when the waiver was in effect.

The Respondent has not only failed to show the existence of a past practice that encompassed out-of-contract unilateral changes to employees' benefits, but has failed to show that a practice of unilateral changes existed *at all* independent of the contractual waiver. Since the employer in the *Courier-Journal* cases had a history of making unilateral changes to health benefits even when the contractual waiver was not in effect, the Board reasonably concluded that the practice of making unilateral changes had come to have a life independent of the contractual waiver, regardless of any part that such waiver played in the creation of the practice. Further out-of-contract unilateral changes could, therefore, be made by *Courier-Journal* as a continuation of the established prior practice regardless of whether the contractual waiver was still in effect. In the instant case, however, the Respondent has never made unilateral

changes to employees' benefits during out-of-contract periods, the Union has never acquiesced in such changes, and the record does not otherwise establish that a prior practice of unilateral changes exists independent of the expired contractual waiver.

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My conclusion is supported by the Board's decision in Register-Guard, supra. At issue in Register-Guard was an employer's unilateral implementation of new employee sales commissions. The parties' bargaining agreement contained language that gave the employer the "sole discretion" to make such changes, but that agreement had expired at the time the new commissions were implemented. The employer argued that it had "a past practice of implementing other types of advertising sales incentive programs, without objection from the Union," and therefore that the newly implemented commission was a lawful "continuation of the past practice" and "did not change the status quo." 339 NLRB at 355. The Board rejected that argument, noting that "in contrast to the new . . . commissions at issue here, all but one of the [employer's] past incentive programs were implemented while the collective bargaining agreement was still in effect." Id. Under those circumstances, the Board held, the employer's past changes, "implemented under a contractual provision that has since expired, do not establish a past practice allowing the [employer] to implement the new . . . commissions." 339 NLRB at 356. Similarly, the Respondent's past unilateral changes to employees' benefits, were implemented under an expired contract provision, and do not establish a past practice allowing the Respondent to unilaterally make new changes during the postexpiration period.

The Respondent contends that the decision in Register-Guard, supra, "has no applicability" because the employer in that case had not established a strong, entrenched, past practice. (R. br. at 16-17; Reply br. at pp. 6-7.) Contrary to the Respondent's argument, the Board's decision in Register-Guard does not take issue with the employer's proof that it had a past practice of unilaterally implementing various sales incentive programs. Rather the Board's rejection of the defense based on that practice turned on the fact that the practice, like the Respondent's in this case, did not include the requisite history of unilateral changes made during out-of-contract periods when the waiver was not in effect. 15 The Respondent also argues that the Register-Guard decision should not be followed because it was not cited in the Courier-Journal cases issued the following year. However, because of the absence of an established history of out-of-contract changes in Register-Guard, that decision is not inconsistent with the rationale or holding of the Courier-Journal cases and there is no basis for concluding that the latter cases overruled Register-Journal sub silentio. Recent Board precedent is not obliterated simply because it is not cited by a consistent decision in a later case.

<sup>&</sup>lt;sup>14</sup> When explaining the *Courier-Journal I* decision in a subsequent case, Member Schaumber also recognized the prior out-of-contract changes, stating that "[I]n *The Courier-Journal*, the health insurance changes at issue were implemented pursuant to a well established past practice to which the union had acquiesced for 10 years, *both during contract terms and during contract hiatuses." Larry Geweke Ford*, 344 NLRB 628 fn. 1 (2005) (emphasis added).

<sup>&</sup>lt;sup>15</sup> It is true that, in *Register-Guard*, the Board found that the employer had not shown an established practice of making unilateral changes to the particular commission program involved, but the Board addressed separately the employer's claim that the unilateral changes were consistent with a more general past practice of unilaterally implementing sales incentive programs.

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The Respondent's argument that the 2005 changes in benefits should be considered merely a continuation of an established past practice also fails because those changes went well beyond the types of adjustments to coverage levels and premiums that the Respondent had a history of making routinely each year. The 2005 changes included, inter alia, the creation of an entirely new health savings account plan and the institution of penalties for an employee's failure to use a specified pharmacy for certain prescriptions. Although the Respondent's prior unilateral changes to benefits had included the creation of other types of new benefit programs, those changes had been made only intermittently and were quite variable. The Board's decision in Larry Geweke Ford, supra at fn. 1, states that past changes that are "wholly discretionary" and "variable," and which are "made on an ad hoc basis" "d[o] not constitute an established past practice that bec[omes] part of the status quo." Similarly, the Board has rejected an employer's claim that unilateral changes were the continuation of a dynamic status quo when it was not shown that those changes "were consistent with an established past practice, that the changes [we]re the product of limited discretion on [the employer's] part, or that the [u]nion had previously acquiesced in similar changes within the limits of the longstanding practice." Berkshire Nursing Home, 345 NLRB 220 fn. 2 (2005); see also Eugene Iovine, Inc., 328 NLRB at 294 (consistency with past practice does not justify unilateral changes where such practice fails to create "reasonable certainty" as to the "timing and criteria" for the changes). In the instant case, the Respondent's argument, if accepted, would authorize it to unilaterally create and implement any type of new program or plan it chose for unit employees, as long as that plan fit under the general rubric of "benefits" and was applied to both unit and nonunit employees. Pursuant to the Board's decisions in Larry Geweke Ford, Berkshire Nursing Home, and Eugene Iovine, such changes are too discretionary, variable, and ad hoc, to be considered part of an established past practice.16

To support its argument that the challenged changes merely continued an established past practice, the Respondent relies on the Board's decision in *Friendly Ford*, 343 NLRB 1058 (2004).<sup>17</sup> In *Friendly Ford*, a successor employer made unilateral changes to employee bonuses, something that was within the past practice of its predecessor. The Board stated that "the mere fact that the past practice was developed under a now-expired contract does not gainsay the existence of the past practice." *Friendly Ford*, supra at fn. 3. However, the decision in *Friendly Ford* did not include a finding that the employer's past practice of unilateral changes had been confined to in-contract

<sup>16</sup> In *Courier-Journal I*, the Board found that the employer's discretion was adequately limited where it could only make the same changes to unit employees' health care premiums that it was making to those of nonunit employees. 342 NLRB 1093. However, in *Courier-Journal I*, the Respondent was merely adjusting healthcare premiums—something it had done routinely in the past. The employer's discretion was limited to a narrow subject matter. The discretion the Respondent seeks is far broader and includes, for example, the ability to unilaterally implement new benefit plans, and to make varied changes to a whole range of existing benefit plans.

periods when a contractual waiver was in effect. Therefore, the decision in *Friendly Ford*, in no way undermines the conclusion that the Respondent's past practice, which the record shows has been confined to in-contract periods, does not encompass out-of-contract unilateral changes. Moreover, in *Friendly Ford* the employer's discretion to make unilateral changes was limited because those changes were confined to a single benefit—bonuses. As noted above, the Respondent's unilateral changes were far more discretionary, variable, and ad hoc than that.<sup>18</sup>

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C. Were the Unilateral 2005 Changes to Beneflex Lawful Because Such Changes Were a Discrete and Recurring Event?

As previously noted, when parties are negotiating a collective-bargaining agreement, the employer's obligation to refrain from unilateral changes regarding mandatory subjects extends beyond the duty to provide notice and an opportunity to bargain, but rather encompasses a duty to refrain from implementation at all, absent impasse on bargaining for the agreement as a whole. Register-Guard, supra; Bottom Line Enterprises, supra. In Stone Container Corp., 313 NLRB 336, 336 (1993), the Board recognized an exception to that duty where a change concerns a discrete, annually recurring, event that is scheduled to take place during contract negotiations. Under this exception, the Board has not required employers to await overall impasse in negotiations before implementing annual wage increases or annual adjustments to employee health insurance, but rather has found that employers met their bargaining obligations when they gave the unions reasonable notice of the changes and an opportunity to bargain, but the unions either failed to request bargaining, or did not do so in a timely manner TXU Electric Co., 343 NLRB 1404, 1405 (2004) (employer twice notified union of change, but union did not request bargaining either time); Nabors Alaska Drilling, Inc., 341 NLRB 610 fn. 1 (2004) (union did not timely request bargaining); Alltel Kentucky, 326 NLRB 1350, 1350 (1998) (employer informed union of its intention not to grant annual wage increase, but union failed to request bargaining); Stone Container Corp., supra at 336 (employer "made its proposal in time for bargaining over the matter," but the union "made no counterproposal concerning the April wage increase, and did not raise the issue again during negotiations"). The Respondent contends that the unilateral implementation of the 2005 changes in benefits was permissible under the Stone Container exception. As discussed below, I conclude that the Stone Container exception does not apply here both because the changes were not a discrete, recurring event, and because the Respondent did not satisfy even a diminished bargaining duty.

The recurring event that the Respondent attempts to frame does not concern a discrete subject—such as the annual adjustment of medical insurance—but rather extends to all subjects that fall under the general heading of benefits. The actual

<sup>&</sup>lt;sup>17</sup> The Respondent refers to the case as *Sonic Automotive* 

<sup>&</sup>lt;sup>18</sup> The Respondent also relies on the Board's decision in *Shell Oil Co.*, 149 NLRB 283 (1964). However, the Board has stated that *Shell Oil* has been overruled to the extent it held that contractual waivers of bargaining survive the contract that creates them. *Beverly Health & Rehabilitation*, 335 NLRB at 636 fn.6.

changes the Respondent unilaterally implemented in 2005 were not confined to recurring adjustments to a single plan, but included the initiation of an entirely new healthcare savings account plan, the creation of penalties for employees who do not use a designated mail-order pharmacy for certain prescriptions, and wide-ranging changes to employee costs and/or coverages for financial planning, medical care, dental care, and vision care. The collection of changes in this case bears no meaningful resemblance to the "discrete" events that were at issue in Stone Container and the cases applying it. In Stone Container, TXU Electric, and Alltel, the discrete event was a yearly wage increase/review. In Saint-Gobain Abrasives, 343 NLRB 542 (2004), enfd. 426 F.3d 455 (1st Cir. 2005), Brannan Sand & Gravel Co., 314 NLRB 282 (1994), and Nabors, the discrete event was the annual review and adjustment of a health insurance program. Those events were reasonably viewed as "discrete" ones that could be handled separately from the ongoing negotiations for a contract. None of those cases involved anything like the breadth of changes at issue in the instant case. Moreover, the changes in those cases involved regularly scheduled issues about which the employer had no choice but to take some action.<sup>19</sup> The Respondent's changes, on the other hand, included a number of ad hoc actions that were not annually occurring events, and about which the Respondent was not required to take some action—e.g., the new healthcare savings plan, the new prescription drug penalty, the change in financial planning premiums. Finding the Stone Container exception applicable to the mixed bag of changes in the instant case would alter the meaning of the exception dramatically. In TXU Electric, the Board stated that the Stone Container exception had "no broad application or disruptive potential" because its application was limited to a "discrete recurring event." 343 NLRB 1405. Acceptance of the Respondent's argument that changes to a wide range of benefits, and even the addition wholly new benefit plans, should all be considered part of one discrete, recurring, event would deprive that limitation of much of its meaning and would transform the Stone Container standard into what the Board indicated it should not be-i.e., an exception of "broad application" and "disruptive potential."

Even if it were possible, in the abstract, to consider the Respondent's collection of changes to be a "discrete recurring event," those changes became part of the overall contract negotiations due to the Respondent's negotiating strategies. When the Union requested bargaining over the 2005 benefits package changes in its October 14, 2004 letter, the Respondent's lead negotiator declined to respond because the parties' ongoing contract negotiations included discussion of a union-sponsored replacement to the Respondent's benefits package. Previously, the Respondent told the Union that that it would not continue to

provide its benefits package to unit employees in the new contract unless the Union agreed to language setting forth management's right to make unilateral out-of-contract changes to benefits, such as the 2005 benefits changes at issue here. The Respondent has not shown that prior to implementing the changes to benefit plans on January 1, 2005, it ever indicated that the Company viewed those changes as a discrete event that should be bargained about in isolation from the ongoing contract negotiations concerning the continued existence of those plans. Under these circumstances, the Respondent's 2005 changes to its benefit plans cannot reasonably be characterized as a "discrete" event in the sense of being separate from the contract negotiations regarding those plans.

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Even if the lowered, Stone Container, bargaining standard were applicable, I would conclude that the Respondent failed to meet its obligations under Section 8(a)(5). At the time the Respondent implemented the 2005 changes, the parties were actively exploring the possibility that they could resolve the issues regarding those changes through the adoption of replacement plans, or by the Union's acceptance of the changes in exchange for the Respondent compromising its waiver proposal. Indeed, on December 16, the Respondent expressed an interest in continuing to discuss the Union's proposal for replacing the existing benefit plans with BCBS plans, and additional bargaining sessions were scheduled for 2005. After the Respondent implemented the 2005 changes in benefits, the parties negotiated further regarding the waiver proposal and the Union's challenge to the unilateral changes. Despite the possibility of a negotiated resolution, the Respondent did not delay the implementation of the 2005 changes by even a day.

In *Stone Container*, and cases applying it, the Board found that the employers met their bargaining obligations regarding discrete events where those employers gave reasonable notice of a change, but the unions either did not then request bargaining, see *TXU Electric Co.*, supra, *Alltel Kentucky*, supra, *Stone Container*, supra, did not request bargaining in a timely manner, see *Nabors Alaska Drilling, Inc.*, supra, or the parties bargained to impasse, see *Saint-Gobain Abrasives*, supra. That did not occur in this case. Here, the Union requested, and pursued, bargaining in a timely manner, but the employer unilaterally implemented the changes at a time when negotiations concerning those changes were ongoing.<sup>20</sup>

<sup>&</sup>lt;sup>19</sup> See *TXU Electric Co.*, 343 NLRB 1405 (The date for annual review and possible wage adjustment was approaching. Absent a contract on that date, the Respondent had to do *something* with respect to that matter.) (emphasis in original); *Saint-Gobain Abrasives*, supra at 556 (if employer had not acted unilaterally regarding health insurance, the policies of half the employees would have expired); *Stone Container*, supra at 336 (since wage increases are annually occurring event, the employer "could not await an impasse in overall negotiations").

<sup>&</sup>lt;sup>20</sup> The Respondent does not contend that it bargained to impasse regarding the 2005 changes, Tr. 26, something it was likely required to do even if it did not have await an overall impasse in the contract negotiations. See *RBE Electronics of S.D., Inc.,* 320 NLRB 80, 82 (where an employer is confronted with an economic exigency that requires prompt action it need not await overall impasse, but may act unilaterally if the union "waives its right to bargain or the parties reach impasse on the matter proposed for change"); but see *Saint-Gobain,* supra at 542 fn. 3 (Board majority leaves unresolved the question of whether an employer is required to negotiate to impasse on change to a "discrete" issue.) At any rate, under the facts present in this case, I conclude that the Respondent unilaterally implemented changes in benefits at a time when the parties were not approaching impasse regarding those changes.

The Respondent argues that, although the Union requested bargaining regarding the 2005 changes in benefits, the *Stone Container* exception applies because the Union failed to pursue bargaining regarding those changes and intentionally delayed negotiations. Neither assertion is consistent with the facts present here. Regarding the Respondent's claim that the

Union failed to bargain over the 2005 changes, the evidence establishing the contrary is clear. On October 14, 2004—3 days after the Respondent notified the Union of the proposed 2005 changes—the Union demanded, in writing, that the Respondent bargain regarding those changes. On November 8, the Union bargained over those changes by proposing the BCBS plans as an alternative to the Respondent's benefit plans as they would exist after incorporating the 2005 changes. When the Respondent rejected the November 8 proposal, the Union further bargained regarding the 2005 changes by proposing to accept those changes in exchange for the Respondent withdrawing the Beneflex waiver proposal. On the same day, the Respondent also proposed a modified version of its BCBS alternative.

According to the Respondent, the above-described bargaining efforts by the union negotiators did not constitute bargaining over the 2005 changes because the Union never proposed modifications to the specific changes announced by the Respondent. However, a party is not required to bargain over changes by proposing modifications to the nuances of proposed changes, but may bargain over those changes, as the Union did here, by offering alternatives that moot or subsume the changes, or by proposing to accept the changes in exchange for something else of value. See Anderson Enterprises, 329 NLRB 760, 772 (1999), enfd. 2 Fed. Appx. 1 (D.C. Cir. 2001) (Bargaining does not take place in isolation and a proposal on one point serves as leverage for positions in other areas.) quoting Korn Industries v. NLRB, 389 F.2d 117, 121 (4th Cir. 1967). Indeed, if there was any party that could be said to have demonstrated an unwillingness to bargain over the specifics of the 2005 changes it was the Respondent, which explicitly took the position that it was not required to bargain over such changes and did not respond to the Union's written request to bargain about the changes. The Union's timely request to bargain over the 2005 changes in benefits, not to mention its actual bargaining over those changes, distinguishes the instant case from those in which application of the Stone Container exception was appropriate. The record shows that the Respondent unilaterally implemented its 2005 changes when negotiations regarding those changes were still open. I conclude that the Respondent failed to meet even the lower bargaining duty that pertains in cases controlled by Stone Container.

The Respondent also contends that the Union intentionally, and unnecessarily, delayed bargaining regarding benefits in order to force the Respondent to implement those changes unilaterally, thereby creating a pretense for the Union to file an unfair labor practices charge. See *Bottom Line Enterprises*, 302 NLRB 373, 374 (1991) (employer not required to bargain to overall impasse where union "insists on continually avoiding or delaying bargaining"). The Respondent offers no meaningful evidence to support this accusation impugning the Union's motives. To the contrary, the facts established by the record belie the Respondent's claim of intentional and unnecessary

delay. It was in mid-July 2004 that the Respondent stated, for the first time, that the Union would either have to agree to the Beneflex waiver language—something the Respondent conceded was a nonmandatory subject of bargaining—or would have to develop a union alternative to the entire collection of benefit plans provided by the Respondent. When it gave this ultimatum, the Respondent surely knew that developing an alternative to those plans would be a huge undertaking for the Union. There were 11 (later 12) separate plans under the Beneflex umbrella, and much of the information necessary to develop alternatives to those plans was in the Respondent's, not the Union's, possession. Moreover, the Union would have to give an outside provider sufficient information to convince that provider to replace the plans at a competitive cost.

The record shows that the Union offered the BCBS alternative less than 4 months after the Respondent presented its ultimatum. On its face, I consider that a reasonable period of time given the complexity of the task. Moreover, the evidence supports the view that the Union promptly began its effort to develop alternative plans, and pursued that effort diligently. On July 14, no more than a day after the Respondent gave its ultimatum, the Union requested information that it believed a third-party insurer would need to develop alternatives to the Respondent's benefit plans. Two weeks later, the Union engaged BCBS to develop alternative benefit plans. The Union made multiple information requests for information required by BCBS.

On October 11, the Respondent provided the information the Union had been requesting regarding the 2005 changes and less than a month later the Union presented its proposal for an alternative to the Respondent's package of benefit plans for 2005. There is no significant evidence showing that the Union did not work diligently with BCBS to develop its alternative plans promptly. It is not alleged that the Union ever refused to meet to negotiate at reasonable times and places. The Respondent's allegation that the Union intentionally delayed bargaining regarding benefits is not only unproven by the record evidence, it is rebutted by that evidence.

### CONCLUSIONS OF LAW

- 1. The Respondent is an employer engaged in commerce within the meaning of Section 2(2), (6), and (7) of the Act.
- 2. The Union is a labor organization within the meaning of Section 2(5).
- 3. The Respondent violated Section 8(a)(5) and (1) of the Act by unilaterally implementing changes to the benefits of unit employees at a time when the parties were engaged in negotiations for a collective-bargaining agreement and the parties had not reached impasse.

#### REMEDY

Having found that the Respondent has engaged in certain unfair labor practices, I find that it must be ordered to cease and desist and to take certain affirmative action designed to effectuate the policies of the Act. In particular, I recommend that the Respondent be ordered to restore, for unit employees, the benefit terms that existed before the 2005 unilateral changes to the Beneflex package of benefit plans, and to maintain those terms

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in effect until the parties have bargained to agreement or a valid impasse, or the Union has agreed to changes. See Larry Geweke Ford, 344 NLRB 628 (2005) (The standard remedy for unilaterally implemented changes in health insurance coverage is to order the restoration of the status quo ante.) I recommend that the Respondent be ordered to make whole the unit employees and former unit employees for any loss of benefits they suffered as a result of the Respondent's unlawful implementation of its 2005 changes to their benefits, as set forth in Ogle Protection Service, 183 NLRB 682 (1970), enfd. 444 F.2d 502 (6th Cir. 1971), with interest as set forth in New Horizons for the Retarded, 283 NLRB 1173 (1987). In addition, I recommend that the Respondent be ordered to reimburse unit employees for any expenses resulting from the Respondent's unlawful changes to benefits as set forth in Kraft Plumbing & Heating, 252 NLRB 891 fn. 2 (1980), affd. 661 F.2d 940 (9th Cir. 1981), with interest as set forth in New Horizons for the Retarded, supra.

On these findings of fact and conclusions of law and on the entire record, I issue the following recommended Order.<sup>21</sup>

#### ORDER

The Respondent, E.I. DuPont de Nemours and Company, Edge Moor, Delaware, its officers, agents, successors, and assigns, shall

- 1. Cease and desist from
- (a) Making unilateral changes to the benefits of unit employees during periods when the parties are engaged in negotiations for a collective-bargaining agreement and have not reached impasse.
- (b) In any like or related manner interfering with, restraining, or coercing employees in the exercise of the rights guaranteed them by Section 7 of the Act.
- 2. Take the following affirmative action necessary to effectuate the policies of the Act.
- (a) Restore the unit employees' benefits under the Beneflex package of benefit plans to the terms that existed prior to the unlawful unilateral changes that were implemented on January 1, 2005, and maintain those terms in effect until the parties have bargained to a new agreement or a valid impasse, or the Union has agreed to changes, as provided in the remedy section of this decision.
- (b) Make the unit employees whole by reimbursing them for any loss of benefits and additional expenses that they suffered as a result of the unlawful unilateral changes to benefits that were implemented on January 1, 2005, as provided in the remedy section of this decision.
- (c) Preserve and, within 14 days of a request, or such additional time as the Regional Director may allow for good cause shown, provide at a reasonable place designated by the Board or its agents, all payroll records, social security payment records, timecards, personnel records and reports, and all other

records, including an electronic copy of such records if stored in electronic form, necessary to analyze the amount of backpay due under the terms of this Order.

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- (d) Within 14 days after service by the Region, post at its facility in Edge Moor, Delaware, copies of the attached notice marked "Appendix." Copies of the notice, on forms provided by the Regional Director for Region 4, after being signed by the Respondent's authorized representative, shall be posted by the Respondent and maintained for 60 consecutive days in conspicuous places including all places where notices to employees are customarily posted. Reasonable steps shall be taken by the Respondent to ensure that the notices are not altered, defaced, or covered by any other material. In the event that, during the pendency of these proceedings, the Respondent has gone out of business or closed the facility involved in these proceedings, the Respondent shall duplicate and mail, at its own expense, a copy of the notice to all current employees and former employees employed by the Respondent at any time since January 1, 2005.
- (e) Within 21 days after service by the Region, file with the Regional Director a sworn certification of a responsible official on a form provided by the Region attesting to the steps that the Respondent has taken to comply.

IT IS FURTHER ORDERED that the complaint is dismissed insofar as it alleges violations of the Act not specifically found.

Dated, Washington, D.C. December 23, 2005

### APPENDIX

NOTICE TO EMPLOYEES
POSTED BY ORDER OF THE
NATIONAL LABOR RELATIONS BOARD
An Agency of the United States Government

The National Labor Relations Board has found that we violated Federal labor law and has ordered us to post and obey this Notice.

### FEDERAL LAW GIVES YOU THE RIGHT TO

Form, join, or assist a union

Choose representatives to bargain with us on your behalf

Act together with other employees for your benefit and protection

Choose not to engage in any of these protected activities

WE WILL NOT make unilateral changes to your benefits during periods when the United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union (U.S.W.), and its Local 4–786, are engaged in negotiations with us for a collective-bargaining agreement and have not reached impasse.

<sup>&</sup>lt;sup>21</sup> If no exceptions are filed as provided by Sec. 102.46 of the Board's Rules and Regulations, the findings, conclusions, and recommended Order shall, as provided in Sec. 102.48 of the Rules, be adopted by the Board and all objections to them shall be deemed waived for all purposes

<sup>&</sup>lt;sup>22</sup> If this Order is enforced by a judgment of a United States court of appeals, the words in the notice reading "Posted by Order of the National Labor Relations Board" shall read "Posted Pursuant to a Judgment of the United States Court of Appeals Enforcing an Order of the National Labor Relations Board."

E.I. DUPONT DE NEMOURS AND CO.

15

WE WILL NOT in any like or related manner interfere with, restrain, or coerce you in the exercise of the rights guaranteed you by Section 7 of the Act.

WE WILL restore unit employees' benefits under the Beneflex package to the terms that existed prior to the unlawful unilateral changes that went into effect on January 1, 2005, and

maintain those terms in effect until the parties bargain to a new agreement or a valid impasse, or the Union agrees to changes.

WE WILL make unit employees who by reimbrusing them, with interest, for the loss of benefits and additional expenses that they suffered as a result of the unilateral changes in benefits that we unlawfully implemented on January 1, 2005.

E.I. DUPONT DE NEMOURS & CO.

# LOUISVILLE WORKS HEARING TRANSCRIPT (NLRB CASE NOS. 9-CA-40777 AND 9-CA-41634)

**Dated June 21, 2005** 

Pages Included in the Appendix:

[18-40]

- 1 WHEREUPON,
- PAMELA MURRAY,
- 3 A witness herein, having been duly cautioned and
- 4 sworn, was examined and testified as follows:
- JUDGE BUSCHMANN: Please be seated.
- 6 DIRECT EXAMINATION
- 7 BY MR. KEENAN:
- 8 Q. Good morning, Ms. Murray. Would you tell the
- 9 Court by whom you are currently employed?
- 10 A. DuPont.
- 11 Q. And how long have you worked for DuPont?
- 12 A. Five years.
- JUDGE BUSCHMANN: Sorry to
- 14 interrupt, could you state your name, your full name,
- 15 and spell it for the record, please.
- 16 THE WITNESS: Pamela Jeanne Murray,
- J-E-A-N-N-E M-U-R-R-A-Y.
- JUDGE BUSCHMANN: Okay, thank you.
- 19 DIRECT EXAMINATION (CONT'D)
- 20 BY MR. KEENAN:
- 21 Q. And where do you work for DuPont?
- 22 A. Wilmington, Delaware.
- Q. And what's your position?
- A. A senior consultant.
- Q. How long have you worked in that position?

- 1 A. Five years. I was granted a promotion from
- 2 consultant to senior consultant over that time period.
- 3 Q. And which particular department or group do
- 4 you work with?
- 5 A. Our Global Rewards Strategy.
- 6 Q. Would you explain for the Judge the duties
- 7 and responsibilities of your senior consultant
- 8 position?
- 9 A. I'm primarily responsible for the DuPont US
- 10 Region, Health and Welfare Benefit policy and plan
- 11 design.
- 12 Q. How many employees do you work with?
- 13 A. How many DuPont employees?
- 14 Q. Yes. In your department?
- 15 A. I'm not sure.
- 16 Q. Alright. Why don't you summarize for me the
- 17 responsibilities of your position with respect to the
- 18 US Region Beneflex plan?
- 19 A. My responsibilities include analyzing the
- 20 Beneflex plans, assisting with the recommendation of
- 21 plan design changes on a year-to-year basis, bench
- 22 marking our plans with those of our frame of reference
- 23 companies and industry in general, staying on top of
- 24 changes and regulatory compliance issues to make sure
- 25 that our plans do comply with the code and Department

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- 1 of Labor regulations, drafting and assisting with the
- 2 communication of our annual plan design changes,
- 3 working with making sure our summary plan descriptions
- 4 are up to date, working with our legal department on
- 5 any necessary plan amendments to our plan documents.
- 6 Q. And would you explain to the Judge, you
- 7 referenced the Beneflex plan and that's also
- 8 referenced in the parties stipulated facts.
- 9 Would you explain to the Judge what the
- 10 Beneflex plan is?
- 11 A. The Beneflex plan is the DuPont US Region
- 12 flexible benefits plan that was adopted in 1992 for
- 13 the exclusive benefit of employees, their covered
- 14 dependents and in the case of the insurances their
- 15 beneficiaries.
- 16 It's a flexible benefits plan meaning that
- 17 employees have the flexibility or the opportunity to
- 18 participate in about a dozen underlying benefit plans.
- 19 Those plans include things like the medical plan,
- 20 dental, vision, employee life insurance, accidental
- 21 death, dependent life insurance, health care and
- 22 dependent care spending accounts, financial planning,
- 23 vacation buying, group legal services and health
- 24 savings accounts.
- 25 JUDGE BUSCHMANN: Now is this for

21

- 1 all DuPont employees or just unit employees, union
- 2 members?
- 3 THE WITNESS: Oh it's for all, Union
- 4 and non-Union DuPont employees.
- JUDGE BUSCHMANN: Okay.
- 6 DIRECT EXAMINATION (CONT'D)
- 7 BY MR. KEENAN:
- 8 Q. Are you familiar with the Beneflex plan
- 9 itself?
- 10 A. Yes.
- 11 MR. KEENAN: Permission to approach,
- 12 Your Honor?
- JUDGE BUSCHMANN: Yes.
- 14 DIRECT EXAMINATION (CONT'D)
- 15 BY MR. KEENAN:
- 16 Q. I'm going to show you what's been marked as
- 17 Joint Exhibit Number 2. Ask if you're familiar with
- 18 that document?
- 19 A. Yes.
- 20 O. And what is that document?
- 21 A. This is the Beneflex plan document.
- 22 Q. Now you've referenced that your department in
- 23 part has responsibility for annual changes to the
- 24 Beneflex plan. First of all from where does DuPont or
- 25 your department have the authority to make any such

- 1 changes to the Beneflex plan?
- 2 A. The plan itself grants the Company the
- 3 authority to make changes.
- 4 Q. And just so the Judge has a reference point
- 5 in the Beneflex plan, where is that contained?
- 6 A. In section 13, Modification or Termination of
- 7 the Plan.
- 8 Q. You also referenced in your testimony
- 9 something called Beneflex Medical. Would you explain
- 10 to the Judge what Beneflex Medical is?
- 11 A. Beneflex Medical is one of the plans that's
- 12 referenced by the Beneflex to over arching Beneflex
- 13 flexible benefits plan. It's a freestanding benefits
- 14 plan but it's part of the Beneflex package.
- 15 Q. Is there a separate plan document for
- 16 Beneflex Medical?
- 17 A. Yes.
- 18 Q. I'm going to show you what's been marked as
- 19 Joint Exhibit Number 3. Ask if you're familiar with
- 20 that document?
- 21 A. Yes.
- O. And what is that document?
- 23 A. This is the Beneflex Medical Care Plan.
- Q. Is there comparable language in Joint Exhibit
- 25 Number 3 providing the Company with the authority to

- 1 change or modify provisions of the plan, of the
- 2 Beneflex Medical Plan?
- A. Yes, its in Section 20, Modification or
- 4 Termination of the Plan.
- 5 Q. Now are all of the underlying plans within
- 6 Beneflex are all those self-insured?
- 7 A. No.
- 8 Q. Would you explain to the Judge which
- 9 components of Beneflex are self-insured versus
- 10 non-self insured and then what the difference between
- 11 those two features is?
- 12 A. The National Medical and Dental Plan options
- 13 are self-insured.
- JUDGE BUSCHMANN: What do you mean
- 15 by self-insured?
- 16 THE WITNESS: Self-insured means
- 17 that DuPont, excuse me, that the plan pays actual
- 18 claims expenses plus administrative services fees as
- 19 opposed to insured meaning that we would pay a premium
- 20 to an insurance company that would contain a risk or
- 21 profit component.
- 22 Some of the plans within Beneflex such
- 23 as the vision care plan are insured so the employee
- 24 pays a premium for that plan.
- JUDGE BUSCHMANN: Self-insured means

- 1 that the payment for the particular benefit comes out
- 2 of DuPont's pockets whether than an outside insurance
- 3 company, is that correct or not?
- 4 THE WITNESS: Partially. The
- 5 payments for the plan, the plan pays the actual cost,
- 6 the claims and the administrative expenses. The costs
- 7 are shared between DuPont and the employees.
- JUDGE BUSCHMANN: Okay.
- 9 DIRECT EXAMINATION (CONT'D)
- 10 BY MR. KEENAN:
- 11 Q. You referenced cost sharing, for example.
- 12 What is the current cost sharing in Beneflex Medical?
- 13 A. Since January 1st, 2003, we've had what we
- 14 call a competitive cost sharing for employees. The
- 15 current level of our cost sharing policy is 70 percent
- 16 by DuPont, 30 percent of total cost by employees.
- 17 Total cost include deductibles, their monthly
- 18 contributions, co-pays, things like that.
- 19 Q. And you've already referenced the various
- 20 components of the Beneflex plan itself. What about
- 21 Beneflex Medical. Are there various options or
- 22 components within Beneflex Medical?
- 23 A. Yes.
- 24 Q. Would you explain to the Judge what those
- 25 are?

- 1 A. We have several national plan options within
- 2 Beneflex. There's a point of service plan, where you
- 3 pick a primary care physician, pay a co-pay for your
- 4 office visits, that kind of thing.
- 5 There is what we call a consumer choice plan
- 6 that involves a 100 percent payment for your first
- 7 claims for the year, followed by a deductible,
- 8 followed by 90 percent benefit in network.
- 9 We also have what we call a high deductible
- 10 PPO plan, Preferred Provider Organization, that
- 11 requires no referrals but it does have a high
- 12 deductible upfront with an optional Health savings
- 13 account component to it for those employees who elect
- 14 to participate in it.
- 15 Additionally there's something called an
- 16 Alternative Plan Option that's applicable only at
- 17 certain local sites, a few limited sites across the
- 18 country and that would be an insured agent product for
- 19 the most part.
- 20 Q. Now you stated that your department is
- 21 responsible for developing changes to Beneflex,
- 22 correct?
- 23 A. Correct.
- 24 Q. Would you describe for the Judge the process
- 25 your department goes through to make any changes to

- 1 Beneflex?
- 2 A. Normally we start with looking at the
- 3 Beneflex experience over the recent period of time.
- 4 Q. When you say experience, what are you
- 5 referring to?
- 6 A. Claims experience, what's driving costs as
- 7 well as trends and things that are happening in the
- 8 market place. For example, when health savings
- 9 accounts came into being, we looked at the
- 10 attractiveness of that to consider if we would want to
- 11 offer that as a new option to employees.
- 12 After looking at the plan, considering
- 13 possible plan changes, looking at the competitiveness
- 14 of our plan, what might be attractive to employees, we
- 15 come up with recommendations. Those recommendations
- 16 go through a sounding process and we take them through
- 17 several different groups within DuPont including some
- 18 of our Human Resources people.
- 19 To figure out if we go forward with the
- 20 recommending these changes, how would they be received
- 21 by employees. We then make a recommendation to our
- 22 Human Resources leadership team, that is approved
- 23 ultimately by our Vice President of Human Resources
- 24 and the President of our US Region.
- 25 Q. Could you give the Judge an example, for

- 1 example, for 2005 the stipulated facts contain a
- 2 number of changes made to Beneflex by the Company.
- Give an example of one of those changes?
- 4 A. In 2005 we added Health Savings Accounts for
- 5 the first time and we changed our what we call the
- 6 catastrophic medical plan option into a high
- 7 deductible PPO and offered in and out of network care,
- 8 meaning employees could tap into managed care
- 9 discounts where they could not have previously.
- 10 Q. And how were those changes actually
- 11 implemented by the Company?
- 12 A. They're announced in the fall during our
- 13 Beneflex annual enrollment period and implemented
- 14 effective the following January 1st.
- 15 Q. And you referenced that they're announced in
- 16 the fall. How does the Company go about announcing
- 17 those changes?
- 18 A. Most recently, like during 2005, we put out a
- 19 What's New brochure that's made available to employees
- 20 electronically as well as a Beneflex guide. Prior to
- 21 that we produced what were called Plain Talk magazines
- 22 and Plain Talk contained the changes for the year.
- Q. I'm going to show you what's been marked as
- 24 Joint Exhibit Number 16. Ask if you're familiar with
- 25 that document?

- 1 A. Yes, this is our 2001 Plain Talk, October
- 2 2000 announcing the changes for 2001.
- 3 Q. And just so it's clear, there are a number of
- 4 Plain Talks contained in the parties Joint Exhibits.
- 5 What's the purpose of that document?
- A. What's the purpose of Plain Talk?
- 7 Q. Correct.
- 8 A. To familiarize employees with the changes for
- 9 the following year so that they can make benefit plan
- 10 elections that are right for themselves and their
- 11 families.
- 12 Q. And you stated that those are distributed
- 13 every fall. Why is that communication distributed in
- 14 the fall?
- 15 A. Because our annual enrollment period is
- 16 generally in October and November.
- 17 Q. Why, why does the Company have an annual
- 18 enrollment period?
- 19 A. It's, I believe, a requirement for a
- 20 cafeteria benefits plan, a once a year enrollment
- 21 period.
- 22 Q. And what's involved in the enrollment process
- 23 and then would you sort of walk the Judge what the
- 24 choices the employee would have and how those are
- 25 communicated to the Company?

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- 1 A. Uh-huh. The enrollment process consists of
- 2 the employee has a period of time, usually a two week,
- 3 about a two week period of time, to review the
- 4 Beneflex changes, look at the new prices for the
- 5 various Beneflex, and decide, you know talk it over
- 6 with their family and decide whether or not they want
- 7 to make changes to the Beneflex elections that they
- 8 currently have in place.
- 9 If they'd like to make changes, for example,
- 10 if they want to change their medical plan option and
- 11 move from the point of service option to our consumer
- 12 choice option, they have the opportunity to do that.
- 13 They can either call or go online and change their
- 14 election. Their new election becomes effective
- 15 January 1st of the following year.
- 16 Q. Do the changes that the company has made
- 17 annually to the Beneflex plan, do those include
- 18 premium increases or decreases to Beneflex Medical?
- 19 A. Yes.
- 20 Q. How does the Company go about determining
- 21 premiums?
- 22 A. The premiums are determined by our Actuaries,
- 23 looking at past claims experience and projecting trend
- 24 and ultimately approved by leadership.
- 25 Q. Do any non-DuPont entities participate in

- 1 Beneflex?
- 2 A. No, there are some DuPont affiliate
- 3 companies.
- 4 Q. Explain to the Judge what those are?
- 5 A. Like DuPont Dow Elastomers participates in
- 6 Beneflex.
- JUDGE BUSCHMANN: Like DuPont what?
- THE WITNESS: DuPont Dow Elastomers.
- 9 DIRECT EXAMINATION (CONT'D)
- 10 BY MR. KEENAN:
- 11 Q. What is DuPont Dow Elastomers?
- 12 A. It's a joint venture with DuPont and Dow.
- 13 MR. KEENAN: Your Honor, just as a
- 14 side the stipulated facts we'll contain a number of
- 15 references to DuPont Dow Elastomers. It's a joint
- 16 venture between DuPont and Dow Chemical.
- 17 JUDGE BUSCHMANN: Now is that
- 18 explained in the record somehow?
- 19 MR. KEENAN: Yes, Your Honor.
- JUDGE BUSCHMANN: Is it important or
- 21 is it?
- 22 MR. KEENAN: We believe it is
- 23 relevant and important, Your Honor, yes, because the
- 24 same Union at Louisville represents a bargaining unit
- 25 of DuPont Dow Elastomers employees and they have

- identical contract language with respect to the
- Beneflex plan that's at issue and the same unilateral
- changes that are alleged to have been unlawfully made
- 4 by DuPont were also made by DuPont Dow Elastomers.
- 5 DIRECT EXAMINATION (CONT'D)
- 6 BY MR. KEENAN:
- 7 How does an entity like DuPont Dow Elastomers
- 8 end up participating in Beneflex?
- 9 MS. HOSTETLER: Excuse me,
- 10 Mr. Keenan and Your Honor, Charging Party would object
- 11 and we believe this whole line of testimony regarding
- 12 DDE is irrelevant. While we stipulated to the facts,
- 13 it's simply because it is a fact but we believe it's
- 14 irrelevant and not binding in any way in the
- 15 determination of the allegation in this complaint.
- 16 JUDGE BUSCHMANN: I don't know
- 17 whether it's relevant or not, I can't say, so I would
- 18 just as soon have Mr. Keenan proceed --
- 19 MS. HOSTETLER: Exactly.
- 20 JUDGE BUSCHMANN: -- and then we can
- decide later whether or not the testimony's relevant 21
- 22 or not.
- 23 MS. HOSTETLER: I appreciate that,
- 24 Your Honor.
- 25 JUDGE BUSCHMANN: Okay.

- 1 DIRECT EXAMINATION (CONT'D)
- 2 BY MR. KEENAN:
- 3 Q. You're answer?
- 4 A. Could you repeat the question?
- 5 Q. Certainly. For a entity like DuPont Dow
- 6 Elastomers, how is it that those employees participate
- 7 in Beneflex?
- 8 A. It's the exact same Beneflex plan that is
- 9 offered to DuPont employees. Is that your question?
- 10 Q. Yes. Within Beneflex, how many different
- 11 plans are in Beneflex?
- 12 A. About a dozen.
- 13 Q. To the best of your knowledge, other than
- 14 Beneflex Medical, do those other plans contain the
- 15 same language authorizing the Company to make changes
- 16 to the plans?
- 17 A. Yes.
- 18 Q. When the Company decides to implement in
- 19 particular and announce a particular change to
- 20 Beneflex, are some sites within the US Region included
- 21 within those announcements and some are not or how
- 22 does the Company go about deciding that?
- 23 A. Can you repeat the question?
- Q. Sure, I'm sorry, that was a terrible
- 25 question. When the Company announces changes to

- 1 Beneflex, you said your department has the
- 2 responsibility for the US Region.
- 3 Are the changes announced at all sites?
- 4 A. The changes for example in 2005 are posted to
- 5 our Intranet. So all employees have access to those
- 6 changes. How the individual sites may announce
- 7 changes different from the national communications, I
- 8 don't know.
- 9 Q. Okay.
- 10 MR. KEENAN: No further questions.
- JUDGE BUSCHMANN: Any cross-
- 12 examination, Mr. Luken?
- MR. LUKEN: One minute, Your Honor.
- JUDGE BUSCHMANN: What's that?
- MR. LUKEN: One minute, please.
- JUDGE BUSCHMANN: Okay.
- 17 MR. LUKEN: Can we go off the
- 18 record?
- JUDGE BUSCHMANN: Yes, we can go off
- 20 the record.
- 21 (Whereupon a brief time was taken off the record)
- JUDGE BUSCHMANN: Back on the record
- 23 please.
- 24 CROSS-EXAMINATION
- 25 BY MR. LUKEN:

- 1 Q. Ms. Murray my names Kevin Luken and I'm with
- 2 the General Counsel and you answered a question I
- 3 didn't quite understand and you talked about insured
- 4 HMO units at local sites.
- I mean could you just explain to us a little
- 6 bit how that differs from the general Beneflex plan?
- 7 If I'm using incorrect terminology let me know, you're
- 8 the expert in that area.
- 9 A. The Beneflex Medical Plan contains a number
- 10 of different plan options. Some of those options are
- 11 national plan options such as our point of service,
- 12 consumer choice and high deductible PPO. But at a few
- 13 selected sites we have an option called Option, we use
- 14 to call it Option Z. It's called the alternative
- 15 option and it is primarily an insured HMO's.
- 16 Q. Could you give me an example of an Option Z?
- 17 A. Preferred Care HMO in Rochester, NY.
- 18 Q. So those employees do not participate in
- 19 Beneflex, they have an additional option?
- 20 A. No, no, it's, it is an option within Beneflex
- 21 Medical.
- Q. So, are they opting out, I guess, of --
- 23 they're remaining in the Beneflex plan but opting out
- 24 of Beneflex Medical, would that be correct?
- 25 A. No, no. This is their Beneflex Medical

- 1 option that they have chosen.
- Q. What is option -- I'm sorry, I just don't
- 3 understand Option Z?
- A. Okay. The same way that you could elect to
- 5 participate in point of service. If Beneflex offers
- 6 an HMO at your site for example, the Preferred Care
- 7 HMO at Rochester, that is the option you could elect.
- 8 Q. And that's not offered at all sites?
- 9 A. No.
- 10 Q. And I think you testified that this was
- 11 available to -- is this plan available to all DuPont
- 12 employees or are there any that are excluded?
- 13 A. The Beneflex Plan?
- 14 Q. Uh-huh.
- 15 A. It's offered, to my knowledge, to all DuPont
- 16 US Region employees.
- 17 Q. So US employees. And --
- 18 A. Yes, US Region.
- 19 Q. -- and do you know how many, on a percentage
- 20 basis of those employees, would be represented by
- 21 collective bargaining units?
- 22 A. No.
- Q. Do you have any idea?
- 24 A. No.
- 25 Q. Your office does not engage in collective

- 1 bargaining?
- 2 A. No.
- 3 Q. Are you aware, is there any group of
- 4 employees who receive an option for Company benefits
- 5 other than the Beneflex plan?
- A. No, not that I'm aware of.
- 7 Q. Isn't there a unit in New York that has an
- 8 option for Blue Cross and Blue Shield?
- 9 A. That's an alternative medical option within
- 10 Beneflex, I believe.
- 11 Q. So that's the under Option Z?
- 12 A. Uh-huh. Right. And option Z is an internal
- 13 benefits administration term.
- Q. But is that then, is that a Blue Cross plan,
- 15 do you know?
- 16 A. I don't know.
- Q. But there's an option for different medical
- 18 provider under Beneflex other than the Beneflex
- 19 Medical?
- 20 A. Could you repeat the question?
- Q. Well I'm sorry, I don't even quite understand
- 22 it myself. There is an -- Beneflex Medical is the
- 23 medical portion of the Beneflex plan?
- A. Right.
- 25 Q. And is there an option for these employees in

- 1 Rochester for medical benefits other than Beneflex
- 2 Medical?
- 3 A. They have several -- no, they have several
- 4 Beneflex Medical options.
- 5 Q. And one could be a Blue Cross option?
- 6 A. I don't know if it's Blue Cross.
- 7 Q. But it's a possibility that it could be?
- 8 A. It's a possibility.
- 9 Q. And do you know if that, if in part of that
- 10 employees who are able to take advantage of Option Z
- 11 are represented by a Collective Bargaining
- 12 Representative?
- 13 A. Can you repeat that?
- 14 Q. Is there a Union at this New York site?
- 15 A. At Rochester?
- 16 Q. Uh-huh?
- A. Not that I'm aware of, not currently.
- 18 Q. What about at a site in Yerkes, New York?
- 19 A. I don't know if Yerkes has a separate
- 20 alternative medical option or not.
- Q. Do you know if there's a Collective
- 22 Bargaining Unit at Yerkes?
- 23 A. I'm not sure.
- 24 Q. I guess the ultimate question is do you have
- 25 any knowledge of Beneflex being in place for any group

- 1 of DuPont employees as the result of collective
- 2 bargaining?
- A. Beneflex itself must be bargained, that's
- 4 contained in the plan document. So the Beneflex
- 5 package has to be bargained.
- Q. Well it's not, is it, is it -- it's not
- 7 bargained with management employees is it?
- 8 A. No.
- 9 Q. But it would be bargained with units of
- 10 employees who are represented by Collective Bargaining
- 11 Agent?
- 12 A. Yes.
- Q. Do you know, referring to Exhibit 2, I
- 14 believe you looked at earlier?
- 15 A. The Beneflex Plan.
- Q. Correct. Has Section 13 to the best of you
- 17 knowledge and I think it precedes your date of
- 18 employment, would you know if that's changed since
- 19 1996?
- 20 A. I don't know.
- 21 Q. And referring to Exhibit 3, Section 20?
- 22 A. Again I don't know.
- 23 Q. You're unaware of any changes since 1996?
- 24 A. I don't know.
- MR. LUKEN: One minute, Your Honor.

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- JUDGE BUSCHMANN: Yes.
- MR. LUKEN: No further questions,
- 3 Your Honor.
- 4 JUDGE BUSCHMANN: Ms. Hostetler?
- 5 MS. HOSTETLER: No questions, Your
- 6 Honor, thank you.
- JUDGE BUSCHMANN: Okay. Mr. Keenan?
- MR. KEENAN: One moment, Your Honor.
- 9 Just two quick questions, Your Honor.
- 10 REDIRECT EXAMINATION
- BY MR. KEENAN:
- 12 Q. First of all on the cross-examination you
- 13 were asked some questions about Option Z again. Why
- 14 does that option exist, do you know?
- 15 A. Yes. Primarily it's for areas that may not
- 16 have adequate access or may have issues with the
- 17 National Managed Care in that area.
- 18 Q. Okay. And you were asked right at the end
- 19 there questions about your personal knowledge as to
- 20 whether the plan line which within Beneflex, Exhibit
- 21 2, and Beneflex Medical, Exhibit 3, have changed at
- 22 all.
- To the extent there were changes to the
- 24 plans, where would the announcements of those changes
- 25 be contained?

- 1 A. Our summary material modifications and
- 2 annually to employees in the Beneflex annual
- 3 enrollment materials.
- Q. So if I represent to you that the Joint
- 5 Exhibits contain all of the summary material
- 6 modifications that the Company has issued between 1996
- 7 and 2005, would any changes to Exhibits 2 and 3 be
- 8 captured within those exhibits?
- 9 A. And what were the years?
- 10 Q. 1996 to 2005?
- 11 A. Yes.
- MR. KEENAN: No further questions,
- 13 Your Honor.
- JUDGE BUSCHMANN: Okay.
- MR. LUKEN: No further questions,
- 16 Your Honor.
- 17 MS. HOSTETLER: No further
- 18 questions, Your Honor. Thank you.
- JUDGE BUSCHMANN: You may step down,
- 20 thank you.
- 21 (WITNESS EXCUSED)
- MR. KEENAN: Respondent rests, Your
- 23 Honor.
- JUDGE BUSCHMANN: Thank you.
- 25 Mr. Luken?

## UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD **REGION 9**

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919 9-CA-41634

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PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

## INDEX AND DESCRIPTION OF FORMAL DOCUMENTS

- General Counsel's Exhibit 1 (a) Original charge in Case 9-CA-40777, filed January 2, 2004.
  - (b) Affidavit of Service of G.C. Ex. 1(a), dated January 5, 2004.
  - (c) Complaint and Notice of Hearing, with Forms NLRB-4338 and 4668 attached, 9-CA-40777, dated February 20, 2004.
  - (d) Affidavit of Service of G.C. Ex. 1(c), dated February 20, 2004, with return receipt card attached.
  - Original charge in Case 9-CA-40919, filed February 26, 2004.
  - (f) Affidavit of Service of G.C. Ex. 1(e), dated February 27, 2004.
  - Order Changing Place of Hearing, 9-CA-40777, dated March 4, (g) 2004.
  - (h) Affidavit of Service of G.C. Ex. 1(g), dated March 4, 2004, with return receipt card attached.
  - Respondent's Answer to Complaint, received March 5, 2004, with (i) Certificate of Service attached.
  - Order Consolidating Cases, Consolidated Complaint and Order (j) Rescheduling Hearing, with Forms NLRB-4338 and 4668 attached, 9-CA-40777 and 9-CA-40919, dated April 30, 2004.
  - (k) Affidavit of Service of G.C. Ex. 1(j), dated April 30, 2004, with return receipt card attached.

- (l) Respondent's Answer to Consolidated Complaint, received May 11, 2004, with Certificate of Service attached.
- (m) Respondent's Motion to Continue Hearing Date, received May 24, 2004, with Certificate of Service attached.
- (n) Order Postponing Hearing, 9-CA-40777 and 9-CA-40919, dated June 1, 2004.
- (o) Affidavit of Service of G.C. Ex. 1(n), dated June 1, 2004, with return receipt card attached.
- (p) Order Postponing Hearing, 9-CA-40777 and 9-CA-40919, dated July 29, 2004.
- (q) Affidavit of Service of G.C. Ex. 1(p), dated July 29, 2004, with return receipt card attached.
- (r) Original charge in Case 9-CA-41634, filed January 5, 2005.
- (s) Affidavit of Service of G.C. Ex. 1(r), dated January 6, 2005.
- (t) Order Rescheduling Hearing, 9-CA-40777 and 9-CA-40919, dated February 24, 2005.
- (u) Affidavit of Service of G.C. Ex. 1(t), dated February 24, 2005, with return receipt card attached.
- (v) Order Consolidating Cases, Second Consolidated Complaint and Order Rescheduling Hearing, with Forms NLRB-4338 and 4668 attached, 9-CA-40777, 9-CA-40919 and 9-CA-41634, dated March 18, 2005.
- (w) Affidavit of Service of G.C. Ex. 1(v), dated March 18, 2005, with return receipt card attached.
- (x) Respondent's Answer to Second Consolidated Complaint, received April 1, 2005, with Certificate of Service attached.
- (y) Index and Description of Formal Documents.

USCA Case #16-1357

Document #167218

INTERNET FORM NLRB-501 (11-94)

UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD CHARGE AGAINST EMPLOYER ID=3033298067 Filed: 04/21/2017 Pa

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FORM EXEMPT UNDER 44 U.S.C. 9512

DO NOT WRITE IN THIS SPACE				
Case	Date Filed			
9-CA-40777-1	JAN 2, 2004			

 	ICT	1.00-

MSTRUCTIONS: File an original and 4 copies of this charge with NLI occurred or is occurring.	RB Regional Director for the region in which	h the alleged unfair labor practic
1. EMPLOYI	ER AGAINST WHOM CHARGE IS BROUGHT	
a. Name of Employer E.I. DUPONT DE NEMOURS-LOUISVILLE WORK	b. Number of Workers Employed	
c. Address (street, city, State, ZIP, Code)	d. Employer Representative	e, Telephone No. 502-775-3232
4200 CAMPGROUND ROAD LOUISVILLE, KY 40216	BRENDA KELSEY, HR SUPERVISOR	
f. Type of Establishment (factory, mine, wholesaler, etc.) MANUFACTURING	g. Identity Principal Product or Service FLUOROPRODUCTS	V-,
h. The above-named employer has engaged in and is engaging subsections) (5)	of the National Labor R	B(a), subsections (1) and (list etations Act, and these unfair labor
practices are unfair practices affecting commerce within the	meaning of the Act.	
health benefit plan in effect for unit employees.		
By the above and other acts, the above-named employer h guaranteed in Section 7 of the Act.  3. Full name of party filing charge (# labor organization, give full		rees in the exercise of the rights
PACE INTERNATIONAL UNION AND ITS LOCAL	5-2002	
4a. Address (street and number, city, State, and ZIP Code)		4b. Telephone No.
P.O. BOX 16333		502-569-3232
LOUISVILLE, KY 40256-0333		Fax No. 303-329-8067
S. Full name of national or international labor organization of white PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND	ENERGY WORKERS INTERNATIONAL UI	
declare that I have read the above charge.	<ol><li>DECLARATION and that the statements are true to the best of my</li></ol>	knowledge and belief.
	COUNSEL	
By Kathley Lotitle		
(Signature of representative or person making charge 2236 ASH STREET, DENVER, COLORADO	Fax No. 303-329-806	
Address ———————————————————————————————————	(Telephane No	JANUARY 2, 2004

WILLFUL FALSE STATEMENTS ON THIS CHARGE CAN BE PUNISHED BY FINE AND IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1001)

6 c. EX 1(A)

FORM NLRB-877 (4-84)

## UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD

E.I. DUPONT DE NEMOURS - LOUISVILLE WORKS

Respondent

and

CASE NO. 9-CA-40777-1

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION, LOCAL 5-2002, AFL-CIO-CLC

**Charging Party** 

DATE OF MAILING January 5, 2004

## AFFIDAVIT OF SERVICE OF Charge

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by regular mail upon the following persons, addressed to them at the following addresses:

E.I. DuPont De NeMours - Louisville Works Attn: Ms. Brenda Kelsey Human Resources Supervisor 4200 Campground Road Louisville, Kentucky 40216

Subscribed and sworn to before me this  $5^{th}$ 

5<sup>th</sup> day

0 00.

of January, 2004.

NATIONAL LABOR RELATIONS BOARD

## UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD REGION 9

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Case 9-CA-40777

CCALIL.

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

## COMPLAINT AND NOTICE OF HEARING

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002, herein called the Union, has charged that E.I. DuPont De Nemours, Louisville Works, herein called Respondent, has been engaging in unfair labor practices as set forth in the National Labor Relations Act, 29 U.S.C. §151, et seq., herein called the Act. Based thereon the General Counsel, by the undersigned, pursuant to Section 10(b) of the Act and Section 102.15 of the Rules and Regulations of the National Labor Relations Board, herein called the Board, issues this Complaint and Notice of Hearing and alleges as follows:

- 1. The charge was filed by the Union on January 2, 2004, and a copy was served by regular mail on Respondent on January 5, 2004.
- 2. (a) At all material times, Respondent, a corporation, has been engaged in the manufacture of fluoroproducts at its Louisville, Kentucky facility.
- (b) During the past 12 months, Respondent, in conducting its operations described above in paragraph 2(a), sold and shipped goods valued in excess of \$50,000 directly to points outside the Commonwealth of Kentucky.

- (c) At all material times, Respondent has been an employer engaged in commerce within the meaning of Section 2(2), (6) and (7) of the Act.
- 3. At all material times, the Union has been a labor organization within the meaning of Section 2(5) of the Act.
- 4. The following employees of Respondent, herein called the Unit, constitute a unit appropriate for the purposes of collective bargaining within the meaning of Section 9(b) of the Act:

All employees employed by [Respondent] at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

- 5. (a) About 1953, the Neoprene Craftsmen Union was certified as the exclusive collective-bargaining representative of the Unit.
- (b) About June 21, 2002, the Neoprene Craftsmen Union voted to affiliate with the Union.
- (c) Since June 21, 2002, Respondent has recognized the Union as the exclusive collective-bargaining representative of the Unit.
- (d) At all material times, based on Section 9(a) of the Act, the Union has been the exclusive collective-bargaining representative of the Unit.
- 6. Between November 10 and 21, 2003, and effective on about January 1, 2004, Respondent made changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:

- Changing employee medical contributions by 5 percent. (i)
- (ii) Changing infertility coverage.
- Changing mental health/chemical dependancy benefits.
- Changing FSA (Flexible Spending Account).
- (v) Changing the dental plan.
- (vi) Changing vision coverage.
- (vii) Changing financial planning to combine life event financial planning with comprehensive financial planning.
  - (viii) Changing dependent eligibility.
  - (ix) Adding a Hyatt Legal Plan benefit.
- (b) The subject matter set forth above in paragraph 6(a) relates to wages, hours and other terms and conditions of employment of the Unit and are mandatory subjects for the purposes of collective bargaining.
- Respondent engaged in the conduct described above in paragraph 6(a) without affording the Union an opportunity to bargain with Respondent with respect thereof.
- 7. By the conduct described above in paragraph 6, Respondent has been failing and refusing to bargain with the exclusive collective-bargaining representative of its employees in violation of Section 8(a)(1) and (5) of the Act.
- 8. The unfair labor practices of Respondent described above affect commerce within the meaning of Section 2(6) and (7) of the Act.

WHEREFORE, as part of the remedy for the unfair labor practices described above in paragraph 6, the General Counsel seeks an order requiring Respondent, upon the request of the Union, to rescind the unilaterally implemented health insurance benefits and restore the status

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quo ante regarding health insurance benefits for unit employees and upon request, prior to making any changes, to bargain in good faith with the Union concerning all mandatory subjects of collective bargaining, including health insurance benefits for unit employees. The General Counsel further seeks all other relief as may be just and proper to remedy the unfair labor practices alleged herein.

PLEASE TAKE NOTICE that commencing 1 p.m. (EDST) on the 3<sup>rd</sup> day of May 2004, and continuing thereafter until conclusion, a hearing will be conducted in Room 270, University of Louisville, School of Law, Third Street and Eastern Parkway, Louisville, Kentucky, before an administrative law judge of the Board on the allegations in this complaint, at which time and place any party within the meaning of Section 102.8 of the Board's Rules and Regulations will have the right to appear and present testimony.

Respondent is further notified that, pursuant to Sections 102.20 and 102.21 of the Board's Rules and Regulations, Respondent shall file with the undersigned an original and four (4) copies of an answer to this complaint within 14 days from service of it, and that, unless Respondent does so, all the allegations in the complaint shall be considered to be admitted to be true and shall be so found by the Board. Respondent is also notified that pursuant to the Board's Rules and Regulations, Respondent shall serve a copy of its answer on each of the other parties.

Form NLRB-4338, Notice, and Form NLRB-4668, Summary of Standard Procedures in Formal Hearings Held Before the National Labor Relations Board in Unfair Labor Practice

Proceedings Pursuant to Section 10 of the National Labor Relations Act, As Amended, are attached.

Dated at Cincinnati, Ohio this 20th day of February 2004.

Earl L. Ledford, Acting Regional Director Region 9, National Labor Relations Board 3003 John Weld Peck Federal Building 550 Main Street

Cincinnati, Ohio 45202-3271

Attachments

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FORM NLRB-4338 (6-90)

#### UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD NOTICE

Case 9-CA-40777

The issuance of this notice of formal hearing in this case does not mean that the matter cannot be disposed of by agreement of the parties. On the contrary, it is the policy of this office to encourage voluntary adjustments. The examiner or attorney assigned to the case will be pleased to receive and to act promptly upon your suggestions or comments to this end. An agreement between the parties, approved by the Regional Director, would serve to cancel the hearing.

However, unless otherwise specifically ordered, the hearing will be held at the date, hour, and place indicated. Postponements will not be granted unless good and sufficient grounds are shown and the following requirements are met:

- The request must be in writing. An original and two copies must be filed with the Regional Director when appropriate under 29 CFR 102.16(a) or with the Division of Judges when appropriate under 29 CFR 102.16(b).
- (2) Grounds must be set forth in detail;
- (3) Alternative dates for any rescheduled hearing must be given;
- The positions of all other parties must be ascertained in advance by the requesting party and set forth in the request; and
- Copies must be simultaneously served on all other parties (listed below), and that the fact must be noted on the request.

Except under the most extreme conditions, no request for postponement will be granted during the three days immediately preceding the date of hearing.

Brenda Kelsey, Human Resources Supervisor E.I. DuPont De Nemours - Louisville Works 4200 Campground Road Louisville, KY 40216

#### **BY REGULAR MAIL:**

John O. Pollard, Attorney McGuire Woods, LLP 100 North Main Street, Suite 2900 Charlotte, NC 28202

Alan G. Burton, Attorney 1007 Market Street, Room D-7024-1 Wilmington, DE 19898

#### BY REGULAR MAIL CONTINUED:

Paper, Allied-Industrial, Chemical and Energy Workers International Union, Local 5-2002, AFL-CIO-CLC P.O. Box 16333 Louisville, KY 40256-0333

Kathleen A. Hostetler, Counsel 2236 Ash Street Denver, CO 80207

National Labor Relations Board Washington, D.C. 20570

#### SUMMARY OF STANDARD PROCEDURES IN FORMAL HEARINGS HELD BEFORE THE NATIONAL LABOR RELATIONS BOARD IN UNFAIR LABOR PRACTICE PROCEEDINGS PURSUANT TO SECTION 10 OF THE NATIONAL LABOR RELATIONS ACT

The hearing will be conducted by an administrative law judge of the National Labor Relations Board who will preside at the hearing as an independent, impartial finder of the facts and applicable law whose decision in due time will be served on the parties. The offices of the administrative law judges are located in Arlington, VA; San Francisco, California; New York, N.Y.; and Atlanta, Georgia.

At the date, hour, and place for which the hearing is set, the administrative law judge, upon the joint request of the parties, will conduct a "prehearing" conference, prior to or shortly after the opening of the hearing, to ensure that the issues are sharp and clearcut; or the administrative law judge may independently conduct such a conference. The administrative law judge will preside at such conference, but may, if the occasion arises, permit the parties to engage in private discussions. The conference will not necessarily be recorded, but it may well be that the labors of the conference will be evinced in the ultimate record, for example, in the form of statements of position, stipulations, and concessions. Except under unusual circumstances, the administrative law judge conducting the prehearing conference will be the one who will conduct the hearing; and it is expected that the formal hearing will commence or be resumed immediately upon completion of the prehearing conference. No prejudice will result to any party unwilling to participate in or make stipulations or concessions during any prehearing conference.

(This is not to be construed as preventing the parties from meeting earlier for similar purposes. To the contrary, the parties are encouraged to meet prior to the time set for hearing in an effort to narrow the issues.)

Parties may be represented by an attorney or other representative and present evidence relevant to the issues. All parties appearing before this hearing who have or whose witnesses have handicaps falling within the provisions of Section 504 of the Rehabilitation Act of 1973, as amended, and 29 C.F.R. 100.603, and who in order to participate in this hearing need appropriate auxiliary aids, as defined in 29 C.F.R. 100.603, should notify the Regional Director as soon as possible and request the necessary assistance.

An official reporter will make the only official transcript of the proceedings, and all citations in briefs and arguments must refer to the official record. The Board will not certify any transcript other than the official transcript for use in any court litigation. Proposed corrections of the transcript should be submitted, either by way of stipulation or motion, to the administrative law judge for approval.

All matter that is spoken in the hearing room while the hearing is in session will be recorded by the official reporter unless the administrative law judge specifically directs off-the-record discussion. In the event that any party wishes to make off-the-record statements, a request to go off the record should be directed to the administrative law judge and not to the official reporter.

Statements of reasons in support of motions and objections should be specific and concise. The administrative law judge will allow an automatic exception to all adverse rulings and, upon appropriate order, an objection and exception will be permitted to stand to an entire line of questioning.

All exhibits offered in evidence shall be in duplicate. Copies of exhibits should be supplied to the administrative law judge and other parties at the time the exhibits are offered in evidence. If a copy of any exhibit is not available at the time the original is received, it will be the responsibility of the party offering such exhibit to submit the copy to the administrative law judge before the close of hearing. In the event such copy is not submitted, and the filing has not been waived by the administrative law judge, any ruling receiving the exhibit may be rescinded and the exhibit rejected.

Any party shall be entitled, on request, to a reasonable period of time at the close of the hearing for oral argument, which shall be included in the transcript of the hearing. In the absence of a request, the administrative law judge may ask for oral argument if, at the close of the hearing, it is believed that such argument would be beneficial to the understanding of the contentions of the parties and the factual issues involved.

- ~ 11d)

Form NLRB-877

#### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD **REGION 9**

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Case 9-CA-40777

BY REGULAR MAIL CONTINUED:

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

> Date of Mailing February 20, 2004

#### AFFIDAVIT OF SERVICE OF COMPLAINT AND NOTICE OF HEARING

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by post-paid certified mail upon the following persons, addressed to them at the following addresses:

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<b>!</b>

	PM F
SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul> <li>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>Print your name and address on the reverse so that we can return the card to you.</li> <li>Attach this card to the back of the mailpiece, or on the front if space permits.</li> <li>Article Addressed to:</li> </ul>	A. Signature  X Agent  Addressee  B. Received by ( Printer Name)  C. Date of Delivery  D. Is delivery address different from item 1?
1. Article Addressed to:  BRENDA KELSEY  HUMAN RESOURCES SUREVISOR  E. J. DU PONT DE NEMOURS -  LOUISVILLE WORKS	If YES, enter delivery address below: No
CA-40777	3. Service Type  Certified Mail  Registered Receipt for Merchandise  Insured Mail  C.O.D.
	4. Restricted Delivery? (Extra Fee)
2. Article Number (Transfer from service label) 7003 05	00 0000 0694 9306
PS Form 3811, August 2001 Domestic Ref	turn Receipt 102595-02-M-1540

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FORM NLRB-877 (4-84)

## UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD

E.I. DUPONT DE NEMOURS - LOUISVILLE WORKS

Respondent

and

CASE NO. 9-CA-40919-1

PAPER, ALLIED-INDUSTRIAL, CHEMCIAL AND ENERGY WORKERS INTERNATIONAL UNION, LOCAL 5-2002, AFL-CIO-CLC

**Charging Party** 

DATE OF MAILING February 27, 2004

#### AFFIDAVIT OF SERVICE OF Charge

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by regular mail upon the following persons, addressed to them at the following addresses:

E.I. DuPont De NeMours -Louisville Works Attn: Ms. Brenda Kelsey Human Resources Supervisor 4200 Campground Road Louisville, Kentucky 40216

Subscribed and sworn to before me this

27th day

**DESIGNATED AGENT** 

of February, 2004.

NATIONAL LABOR RELATIONS BOARD

6. C. EX. 1(F)

Document #1672187

INTERNET FORM NLRB-501 (11-94)

UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD **CHARGE AGAINST EMPLOYER** 

ID=3933298067 Filed: 04/21/2017

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FORM EXEMPT UNDER 44 U.S.C. 9512 DO NOT WRITE IN THIS SPACE Case **Date Filed** 9-CA-40919-1 FEB 26, 2004

ecurred or is occurring.		
	ER AGAINST WHOM CHARGE IS BROUGHT	
a. Name of Employer E.I. DUPONT DE NEMOURS-LOUISVILLE WORKS		b, Number of Workers Employed 110
c. Address (street, city, State, ZIP, Code)	d. Employer Representative	e. Telephone No. 502-775-3232
4200 CAMPGROUND ROAD LOUISVILLE, KY 40216	BRENDA KELSEY, HR SUPERVIS	Fax No. 502-775-3090
1. Type of Establishment (factory, mine, wholesaler, etc.) MANUFACTURING	g. Identify Principal Product or Service FLUOROPRODUCTS	
h. The above-named employer has engaged in and is engaging subsections) (3) (5) AND (1) practices are unfair practices affecting commerce within the r	of the National Lab	ion 8(a), subsections (1) and (list or Relations Act, and these unfair labor
Since on or about August 27, 2003, and at all times the violated Section 8(a)(5) and (1) of the Act by refusing resolved.  Since on or about August 27, 2003, and at all times the violated Section 8(a)(3) and (1) of the Act when, based retaliation for the Union engaging in protected, concert saves are resolved.	to discuss economic matters with the Union reafter, E.I. Dupont de Nemours, by its offi in substantial part on discriminatory, unlaw	until all noneconomic issues are cers, agents and representatives, vful motives and purposes, which are i
By the above and other acts, the above-named employer h guaranteed in Section 7 of the Act. 3. Full name of party filing charge (# lebor organization, give full		playees in the exercise of the rights
ACE INTERNATIONAL UNION AND ITS LOCAL		
a. Address (street and number, city, State, and ZIP Code)		4b. Telephone No.
P.O. BOX 16333 LOUISVILLE, KY 40256-0333		502-569-3232 Fex No.
5. Full name of national or international tabor organization of whi	ch it is an affiliate or complituent and fin he filed in	303-329-8067
PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND		
	6. DECLARATION	my knowledge and helief
I declare that I have read the above charge	1 12	Hostetler, Counsel for PACE
By (Signature of representative or person making charge	LANGE LET SP 12 Kathleen	Hostetler, Counsel for PACE
of lander lastet	Fax No. 303-329-	Hostetler, Counsel for PACE  (Title, If any)  FEBRUARY 26, 200

WILLFLIL FALSE STATEMENTS ON THIS CHARGE CAN BE PUNISHED BY FINE AND IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1001)

(Telephone No.)

Date

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Case 9-CA-40777

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

#### ORDER CHANGING PLACE OF HEARING

IT IS HEREBY ORDERED that the hearing heretofore scheduled for May 3, 2004, at 1 p.m. (EDST) be, and it hereby is, transferred from Room 270, University of Louisville, School of Law, Third Street and Eastern Parkway, Louisville, Kentucky to Room 3003, John Weld Peck Federal Building, 550 Main Street, Cincinnati, Ohio.

Issued at Cincinnati, Ohio this 4<sup>th</sup> day of March 2004.

Earl L. Ledford, Acting Regional Director Region 9, National Labor Relations Board

3003 John Weld Peck Federal Building

550 Main Street

Cincinnati, Ohio 45202-3271

Form NLRB-877

#### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD **REGION 9**

In the Matter of						
E.I. DUPONT DE NEMOURS, LOUISVILLE WORK	S					
and		Case 9-CA-40777				
PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND I WORKERS INTERNATIONAL UNION AND ITS LO						
	Date of Mailin	g <u>March 4, 2004</u>				
AFFIDAVIT OF SERVICE OF ORDER CHAN	AFFIDAVIT OF SERVICE OF ORDER CHANGING PLACE OF HEARING					
I, the undersigned employee of the National Labor the date indicated above I served the above-entitled persons, addressed to them at the following address	document(s) b					
	BY REGU	LAR MAIL CONTINUED:				
Brenda Kelsey, Human Resources Supervisor E.I. DuPont De Nemours - Louisville Works 4200 Campground Road Louisville, KY 40216  BY REGULAR MAIL:  John O. Pollard, Attorney McGuire Woods, LLP 100 North Main Street, Suite 2900 Charlotte, NC 28202  Alan G. Burton, Attorney 1007 Market Street, Room D-7024-1 Wilmington, DE 19898	Workers In AFL-CIO-1 P.O. Box 1 Louisville,  Kathleen A 2236 Ash S Denver, CO  * * * * * * National La Washington	6333 KY 40256-0333  A. Hostetler, Counsel Street D 80207  **********************************				
Subscribed and sworn to before me this Aday	Designated	Agent				
of Much 2004	NATIONA	AL LABOR RELATIONS BOARD				

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON BEEVERY	
<ul> <li>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>Print your name and address on the reverse so that we can return the card to you.</li> <li>Attach this card to the back of the mailpiece, or on the front if space permits.</li> </ul>	A. Signature  X My 6	
1. Article Addressed to:  BRENDA RELSEY  HUMAN RESOURCES SUPERVISOR  ET DUPONT DENEMBURS  LOUISVILLE WORKS		
	3. Service Type ☐ Certified Mail ☐ Express Mail ☐ Registered ☐ Return Receipt for Merchandise ☐ Insured Mail ☐ C.O.D.	
CA-40717	4. Restricted Delivery? (Extra Fee)	
(Transfer from service label)	500 0000 0694 9526	
PS Form 3811, August 2001 Domestic Re	turn Receipt 102595-02-M-1540	

In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

#### ANSWER AND DEFENSES

Respondent, E.I. du Pont de Nemours and Company, Inc., Louisville Works ("Respondent") pursuant to § 102.20 of the Rules and Regulations of the NLRB, for its Answer and Defenses to the Complaint, states as follows:

1. The charge was filed by the Union on January 2, 2004, and a copy was served by regular mail on Respondent on January 5, 2004.

Respondent admits the allegations contained in paragraph 1 of the Answer: Complaint.

- 2. At all material times, Respondent, a corporation, has been engaged in the (a) manufacture of fluoroproducts at its Louisville, Kentucky facility.
- During the past 12 months, Respondent, in conducting its operations described above in paragraph 2(a), sold and shipped goods valued in excess of \$50,000 directly to points outside the Commonwealth of Kentucky.
- At all material times, Respondent has been an employer engaged in commerce within the meaning of Section 2(2), (6) and (7) of the Act.

Respondent admits the allegations contained in paragraph 2 of the Answer: Complaint.

At all material times, the Union has been a labor organization within the meaning of Section 2(5) of the Act.

Respondent admits the allegations contained in paragraph 3 of the Answer: Complaint.

The following employees of Respondent, herein called the Unit, constitute a unit appropriate for the purposes of collective bargaining within the meaning of Section 9(b) of the Act:

All employees employed by [Respondent] at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

Respondent admits the allegations contained in paragraph 4 of the Answer: Complaint.

About 1953, the Neoprene Craftsmen Union was certified as the exclusive 5. collective-bargaining representative of the Unit.

Respondent admits the allegations contained in paragraph 5(a) of the Answer: Complaint.

About June 21, 2002, the Neoprene Craftsmen Union voted to affiliate (b) with the Union.

Based on information and belief, Respondent admits the allegations Answer: contained in paragraph 5(b) of the Complaint.

Since June 21, 2002, Respondent has recognized the Union as the exclusive collective-bargaining representative of the Unit.

Respondent admits the allegations contained in paragraph 5(c) of the Answer: Complaint.

At all material times, based on Section 9(a) of the Act, the Union has been the exclusive collective-bargaining representative of the Unit.

Respondent denies the allegations contained in paragraph 5(d) of the Answer: Complaint.

- Between November 10 and 21, 2003, and effective on about January 1, 6. (a) 2004, Respondent made changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:
  - Changing employee medical contributions by 5 percent. (i)
  - (ii) Changing infertility coverage.
  - Changing mental health/chemical dependancy benefits. (iii)
  - (iv) Changing FSA (Flexible Spending Account).
  - Changing the dental plan. (v)
  - (vi) Changing vision coverage.
  - Changing financial planning to combine life event financial (vii) planning with comprehensive financial planning.
  - (viii) Changing dependent eligibility.
  - Adding a Hyatt Legal Plan benefit.

Respondent admits certain limited changes as identified in (i) - (iii), (v) and Answer: (vii) - (ix) were made to its Beneflex Plan, improperly identified as its Beneflex 2004 Health and Welfare Benefits. Respondent denies that the alleged changes were unlawful, denies that said conduct constitutes a violation of the NLRA, and otherwise denies the allegations as set forth in paragraph 6(a) of the Complaint.

The subject matter set forth above in paragraph 6(a) relates to wages, hours and other terms and conditions of employment of the Unit and are mandatory subjects for the purposes of collective bargaining.

Respondent admits that the subject matter set forth in paragraph 6(a) are Answer: mandatory subjects of bargaining, but denies that it was required to bargain over said subjects and otherwise denies that it violated the NLRA.

Respondent engaged in the conduct described above in paragraph 6(a) without affording the Union an opportunity to bargain with Respondent with respect thereof.

**Document** #1672187 Filed: 04/21/2017

Respondent denies the allegations contained in paragraph 6(c) of the Answer: Complaint.

7. By the conduct described above in paragraph 6, Respondent has been failing and refusing to bargain with the exclusive collective-bargaining representative of its employees in violation of Section 8(a)(1) and (5) of the Act.

Respondent denies the allegations contained in paragraph 7 of the Answer: Complaint.

8. The unfair labor practices of Respondent described above affect commerce within the meaning of Section 2(6) and (7) of the Act.

Respondent denies the allegations contained in paragraph 8 of the Answer: Complaint.

9. All allegations not specifically admitted are denied.

WHEREFORE, Respondent denies that it committed any violation of the National Labor Relations Act. Respondent requests that the Complaint be dismissed, in its entirety, and that Respondent be awarded its costs, attorneys' fees and other appropriate relief.

As a further defense to the Complaint, Respondent states as follows:

#### FIRST DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA due to an existing past practice between the parties.

#### SECOND DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA because the Union has acquiesced to the alleged changes in the BeneFlex plan at issue.

#### THIRD DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA because the Union waived its right to bargain over the alleged changes.

#### **FOURTH DEFENSE**

The Union is estopped from claiming an alleged violation of Section 8(a)(5).

#### FIFTH DEFENSE

Respondent's actions were based on a good faith belief that its conduct did not violate the National Labor Relations Act.

#### SIXTH DEFENSE

Restoration of the status quo ante is not warranted in this case due to the extreme hardship that remedy would impose on Respondent as well as the unique factual circumstances presented in this case.

#### SEVENTH DEFENSE

Any allegations not encompassed within the underlying unfair labor practice charge are barred.

#### EIGHTH DEFENSE

The Region improperly expanded the scope of the charge in the pending Complaint.

#### NINTH DEFENSE

Respondent's actions were privileged and did not constitute a violation of the NLRA because Respondent did not alter or modify the status quo ante between the parties.

#### TENTH DEFENSE

Respondent's actions were privileged and did not constitute a violation of the NLRA because the parties' collective bargaining agreement specifically authorized Respondent's alleged actions.

WHEREFORE, Respondent denies it violated the Act as alleged. Respondent request that the Complaint be dismissed, in its entirety, and that Respondent be awarded its costs, attorneys' fees and other appropriate relief.

Respectfully submitted this 4th day of March, 2004.

McGuireWoods LLP

Filed: 04/21/2017

Mark L. Keenan Alan L. Burton

McGuireWoods LLP 1170 Peachtree Street, NE **Suite 2100** Atlanta, Georgia 30309 Office: (404) 443-5709

Facsimile: (404) 443-5759

In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

#### **CERTIFICATE OF SERVICE**

I hereby certify that a copy of the foregoing *Answer and Defenses* was this date served upon the parties of record by placing a copy of the same addressed as follows:

Via Federal Express:

Kathleen A. Hostetler, Esq.

2236 Ash Street

Denver, Colorado 80207

Via U.S. Mail:

Paper, Allied-Industrial, Chemical and

**Energy Workers International Union** 

Local 5-2002 AFL-CIO-CLC P. O. Box 16333

Louisville, KY 40256-0333

This 4<sup>th</sup> day of March, 2004.

Mark L. Keenan

McGuireWoods LLP 1170 Peachtree Street, NE Suite 2100 Atlanta, Georgia 30309 Office: (404) 443-5709

Facsimile: (404) 443-5759

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In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

# ORDER CONSOLIDATING CASES, CONSOLIDATED COMPLAINT AND ORDER RESCHEDULING HEARING

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002, herein called the Union, has charged that E.I. DuPont De Nemours, Louisville Works, herein called Respondent, has been engaging in unfair labor practices as set forth in the National Labor Relations Act, 29 U.S.C. §151, et seq., herein called the Act. Based thereon, and in order to avoid unnecessary costs or delay, the General Counsel, by the undersigned, pursuant to Section 102.33 of the Rules and Regulations of the National Labor Relations Board, herein called the Board, ORDERS that these cases are consolidated.

These cases having been consolidated, the General Counsel, by the undersigned, pursuant to Section 10(b) of the Act and Section 102.15 of the Board's Rules and Regulations, issues this Order Consolidating Cases, Consolidated Complaint and Order Rescheduling Hearing and alleges as follows:

1. (a) The charge in Case 9-CA-40777 was filed by the Union on January 2, 2004, and a copy was served by regular mail on Respondent on January 5, 2004.

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- (b) The charge in Case 9-CA-40919 was filed by the Union on February 26, 2004, and a copy was served by regular mail on Respondent on February 27, 2004.
- 2. (a) At all material times, Respondent, a corporation, has been engaged in the manufacture of fluoroproducts at its Louisville, Kentucky facility.
- (b) During the past 12 months, Respondent, in conducting its operations described above in paragraph 2(a), sold and shipped goods valued in excess of \$50,000 from its Louisville, Kentucky facility, directly to points outside the Commonwealth of Kentucky.
- (c) At all material times, Respondent has been an employer engaged in commerce within the meaning of Section 2(2), (6) and (7) of the Act.
- 3. At all material times, the Union has been a labor organization within the meaning of Section 2(5) of the Act.
- 4. The following employees of Respondent, herein called the Unit, constitute a unit appropriate for the purposes of collective bargaining within the meaning of Section 9(b) of the Act:

All employees employed by [Respondent] at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

- 5. (a) About 1953, the Neoprene Craftsmen Union was certified as the exclusive collective-bargaining representative of the Unit.
- (b) About June 21, 2002, the Neoprene Craftsmen Union voted to affiliate with the Union.

- (c) Since June 21, 2002, Respondent has recognized the Union as the exclusive collective-bargaining representative of the Unit.
- (d) Since June 21, 2002, based on Section 9(a) of the Act, the Union has been the exclusive collective-bargaining representative of the Unit.
- About August 27, 2003, the Union requested that Respondent collectively bargain about economic items including wages.
- Since about August 27, 2003, Respondent has failed and refused to collectively bargain about the subjects set forth above in paragraph 6(a) until after the parties reach agreement on noneconomic items.
- (a) Between November 10 and 21, 2003, and effective on about January 1, 2004, 7. Respondent made changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:
  - (i) Changing employee medical contributions by 5 percent.
  - (ii) Changing infertility coverage.
  - (iii) Changing mental health/chemical dependancy benefits.
  - (iv) Changing FSA (Flexible Spending Account).
  - Changing the dental plan. (v)
  - (vi) Changing vision coverage.
- (vii) Changing financial planning to combine life event financial planning with comprehensive financial planning.
  - (viii) Changing dependent eligibility.
  - (ix) Adding a Hyatt Legal Plan benefit.

- The subject matter set forth above in paragraph 7(a) relates to wages, hours and other terms and conditions of employment of the Unit and are mandatory subjects for the purposes of collective bargaining.
- Respondent engaged in the conduct described above in paragraph 7(a) without the Union's consent and without affording the Union an opportunity to bargain with Respondent with respect to this conduct or the effects of such conduct.
- By the conduct described above in paragraphs 6 and 7, Respondent has been failing and refusing to bargain with the exclusive collective-bargaining representative of its employees in violation of Section 8(a)(1) and (5) of the Act.
- The unfair labor practices of Respondent described above affect commerce within the meaning of Section 2(6) and (7) of the Act.

WHEREFORE, as part of the remedy for the unfair labor practices described above in paragraphs 6 and 7, the General Counsel seeks an order requiring Respondent, upon the request of the Union, to rescind the unilaterally implemented health insurance benefits and restore the status quo ante regarding health insurance benefits for unit employees and upon request, prior to making any changes, to bargain in good faith with the Union concerning all mandatory subjects of collective bargaining, including health insurance benefits for unit employees. The General Counsel further seeks all other relief as may be just and proper to remedy the unfair labor practices alleged herein.

IT IS HEREBY ORDERED that the hearing in these cases be, and it hereby is, rescheduled from May 3, 2004 to June 21, 2004 at 10 a.m. (EDST), and continuing thereafter until the conclusion, in Room 3003, John Weld Peck Federal Building, 550 Main Street, Cincinnati, Ohio, before an administrative law judge of the Board on the allegations in this

consolidated complaint, at which time and place any party within the meaning of Section 102.8 of the Board's Rules and Regulations will have the right to appear and present testimony.

Respondent is further notified that, pursuant to Sections 102.20 and 102.21 of the Board's Rules and Regulations, Respondent shall file with the undersigned an original and four (4) copies of an answer to this consolidated complaint within 14 days from service of it, and that, unless Respondent does so, all the allegations in the consolidated complaint shall be considered to be admitted to be true and shall be so found by the Board. Respondent is also notified that pursuant to the Board's Rules and Regulations, Respondent shall serve a copy of its answer on each of the other parties.

Form NLRB-4338, Notice, and Form NLRB-4668, Summary of Standard Procedures in Formal Hearings Held Before the National Labor Relations Board in Unfair Labor Practice Proceedings Pursuant to Section 10 of the National Labor Relations Act, As Amended, are attached.

Dated at Cincinnati, Ohio this 30th day of April 2004.

Gary W. Muffley, Regional Director

Region 9, National Labor Relations Board 3003 John Weld Peck Federal Building

550 Main Street

Cincinnati, Ohio 45202-3271

Bary W. Muffley

Attachments



FORM NLRB-4338 (6-90)

#### UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD NOTICE

Cases 9-CA-40777 and 9-CA-40919

The issuance of this notice of formal hearing in this case does not mean that the matter cannot be disposed of by agreement of the parties. On the contrary, it is the policy of this office to encourage voluntary adjustments. The examiner or attorney assigned to the case will be pleased to receive and to act promptly upon your suggestions or comments to this end. An agreement between the parties, approved by the Regional Director, would serve to cancel the hearing.

However, unless otherwise specifically ordered, the hearing will be held at the date, hour, and place indicated. Postponements will not be granted unless good and sufficient grounds are shown and the following requirements are met:

- (1) The request must be in writing. An original and two copies must be filed with the Regional Director when appropriate under 29 CFR 102.16(a) or with the Division of Judges when appropriate under 29 CFR 102.16(b).
- (2) Grounds must be set forth in detail;
- (3) Alternative dates for any rescheduled hearing must be given;
- The positions of all other parties must be ascertained in advance by the requesting party and set forth in the request; and (4)
- (5) Copies must be simultaneously served on all other parties (listed below), and that the fact must be noted on the request.

Except under the most extreme conditions, no request for postponement will be granted during the three days immediately preceding the date of hearing.

#### Brenda Kelsey, Human Resources Supervisor E.I. DuPont De Nemours - Louisville Works 4200 Campground Road Louisville, KY 40216

#### BY REGULAR MAIL:

John O. Pollard, Attorney McGuire Woods, LLP 100 North Main Street, Suite 2900 Charlotte, NC 28202

Alan G. Burton, Attorney E.I. Dupont De Nemours & Co. 1007 Market Street, Room D-7024-1 Wilmington, DE 19898

#### BY REGULAR MAIL CONTINUED:

Paper, Allied-Industrial, Chemical and Energy Workers International Union, Local 5-2002, AFL-CIO-CLC P.O. Box 16333 Louisville, KY 40256-0333

Kathleen A. Hostetler, Counsel 2236 Ash Street Denver, CO 80207

National Labor Relations Board Washington, D.C. 20570

#### SUMMARY OF STANDARD PROCEDURES IN FORMAL HEARINGS HELD BEFORE THE NATIONAL LABOR RELATIONS BOARD IN UNFAIR LABOR PRACTICE PROCEEDINGS PURSUANT TO SECTION 10 OF THE NATIONAL LABOR RELATIONS ACT

The hearing will be conducted by an administrative law judge of the National Labor Relations Board who will preside at the hearing as an independent, impartial finder of the facts and applicable law whose decision in due time will be served on the parties. The offices of the administrative law judges are located in Arlington, VA; San Francisco, California; New York, N.Y.; and Atlanta, Georgia.

At the date, hour, and place for which the hearing is set, the administrative law judge, upon the joint request of the parties, will conduct a "prehearing" conference, prior to or shortly after the opening of the hearing, to ensure that the issues are sharp and clearcut; or the administrative law judge may independently conduct such a conference. The administrative law judge will preside at such conference, but may, if the occasion arises, permit the parties to engage in private discussions. The conference will not necessarily be recorded, but it may well be that the labors of the conference will be evinced in the ultimate record, for example, in the form of statements of position, stipulations, and concessions. Except under unusual circumstances, the administrative law judge conducting the prehearing conference will be the one who will conduct the hearing; and it is expected that the formal hearing will commence or be resumed immediately upon completion of the prehearing conference. No prejudice will result to any party unwilling to participate in or make stipulations or concessions during any prehearing conference.

(This is not to be construed as preventing the parties from meeting earlier for similar purposes. To the contrary, the parties are encouraged to meet prior to the time set for hearing in an effort to narrow the issues.)

Parties may be represented by an attorney or other representative and present evidence relevant to the issues. All parties appearing before this hearing who have or whose witnesses have handicaps falling within the provisions of Section 504 of the Rehabilitation Act of 1973, as amended, and 29 C.F.R. 100.603, and who in order to participate in this hearing need appropriate auxiliary aids, as defined in 29 C.F.R. 100.603, should notify the Regional Director as soon as possible and request the necessary assistance.

An official reporter will make the only official transcript of the proceedings, and all citations in briefs and arguments must refer to the official record. The Board will not certify any transcript other than the official transcript for use in any court litigation. Proposed corrections of the transcript should be submitted, either by way of stipulation or motion, to the administrative law judge for approval.

All matter that is spoken in the hearing room while the hearing is in session will be recorded by the official reporter unless the administrative law judge specifically directs off-the-record discussion. In the event that any party wishes to make off-the-record statements, a request to go off the record should be directed to the administrative law judge and not to the official reporter.

Statements of reasons in support of motions and objections should be specific and concise. The administrative law judge will allow an automatic exception to all adverse rulings and, upon appropriate order, an objection and exception will be permitted to stand to an entire line of questioning.

All exhibits offered in evidence shall be in duplicate. Copies of exhibits should be supplied to the administrative law judge and other parties at the time the exhibits are offered in evidence. If a copy of any exhibit is not available at the time the original is received, it will be the responsibility of the party offering such exhibit to submit the copy to the administrative law judge before the close of hearing. In the event such copy is not submitted, and the filing has not been waived by the administrative law judge, any ruling receiving the exhibit may be rescinded and the exhibit rejected.

Any party shall be entitled, on request, to a reasonable period of time at the close of the hearing for oral argument, which shall be included in the transcript of the hearing. In the absence of a request, the administrative law judge may ask for oral argument if, at the close of the hearing, it is believed that such argument would be beneficial to the understanding of the contentions of the parties and the factual issues involved.



In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919

**BY REGULAR MAIL CONTINUED:** 

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

Date of Mailing April 30, 2004

### AFFIDAVIT OF SERVICE OF ORDER CONSOLIDATING CASES, CONSOLIDATED COMPLAINT AND ORDER RESCHEDULING HEARING

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by post-paid certified mail upon the following persons, addressed to them at the following addresses:

#### Brenda Kelsey, Human Resources Supervisor Paper, Allied-Industrial, Chemical and Energy E.I. DuPont De Nemours - Louisville Works Workers International Union, Local 5-2002, 4200 Campground Road AFL-CIO-CLC Louisville, KY 40216 P.O. Box 16333 Louisville, KY 40256-0333 BY REGULAR MAIL: Kathleen A. Hostetler, Counsel John O. Pollard, Attorney 2236 Ash Street McGuire Woods, LLP Denver, CO 80207 100 North Main Street, Suite 2900 Charlotte, NC 28202 National Labor Relations Board Alan G. Burton, Attorney Washington, D.C. 20570 E.I. Dupont De Nemours & Co. 1007 Market Street, Room D-7024-1 Vilmington, DE 19898 bscribed and sworn to before me this 30 day **Designated Agent** NATIONAL LABOR RELATIONS BOARD 2004

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul> <li>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>Print your name and address on the reverse so that we can return the card to you.</li> <li>Attach this card to the back of the mailpiece, or on the front if space permits.</li> </ul>	A. Signature  X
Article Addressed to:	D. Is delivery address different from item 1? ☐ Yes If YES, enter delivery address below: ☐ No
Brenda Kelsey E.I. DuPont De Nemours Louisville Works	
9-CA-40777 & 9-CA-40919	3. Service Type  Certified Mail
	4. Restricted Delivery? (Extra Fee)
2. ArtIcle Number (Transfer from service label) 7003 05	00 0000 0695 0249
PS Form 3811, August 2001 Domestic Ret	Ori Receipt 102595-02-M-1540



In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777 9-CA-40919

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

#### ANSWER AND DEFENSES TO THE CONSOLIDATED COMPLAINT

Respondent, E.I. du Pont de Nemours and Company, Inc., Louisville Works ("Respondent") pursuant to § 102.20 of the Rules and Regulations of the NLRB, for its Answer and Defenses to the Consolidated Complaint, states as follows:

- The charge in Case 9-CA-40777 was filed by the Union on January 2, 1. (a) 2004, and a copy was served by regular mail on Respondent on January 5, 2004.
- The charge in Case 9-CA-40919 was filed by the Union on February 26, 2004, and a copy was served by regular mail on Respondent on February 27, 2004.

Answer: Respondent admits the allegations contained in paragraph 1 of the Consolidated Complaint.

- At all material times, Respondent, a corporation, has been engaged in the manufacture of fluoroproducts at its Louisville, Kentucky facility.
- During the past 12 months, Respondent, in conducting its operations described above in paragraph 2(a), sold and shipped goods valued in excess of \$50,000 from its Louisville, Kentucky facility, directly to points outside the Commonwealth of Kentucky.
- At all material times, Respondent has been an employer engaged in commerce within the meaning of Section 2(2), (6) and (7) of the Act.

Answer: Respondent admits the allegations contained in paragraph 2 of the Consolidated Complaint.



At all material times, the Union has been a labor organization within the meaning of Section 2(5) of the Act.

Respondent admits the allegations contained in paragraph 3 of the Answer: Consolidated Complaint.

4. The following employees of Respondent, herein called the Unit, constitute a unit appropriate for the purposes of collective bargaining within the meaning of Section 9(b) of the

All employees employed by [Respondent] at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

Respondent admits the allegations contained in paragraph 4 of the Answer: Consolidated Complaint.

- About 1953, the Neoprene Craftsmen Union was certified as the exclusive 5. (a) collective-bargaining representative of the Unit.
- About June 21, 2002, the Neoprene Craftsmen Union voted to affiliate (b) with the Union.
- Since June 21, 2002, Respondent has recognized the Union as the (c) exclusive collective-bargaining representative of the Unit.
- Since June 21, 2002, based on Section 9(a) of the Act, the Union has been the exclusive collective-bargaining representative of the Unit.

Based on information and belief, Respondent admits the allegations Answer: contained in paragraph 5 (a)-(d) of the Consolidated Complaint.

- About August 27, 2003, the Union requested that Respondent collectively bargain about economic items including wages.
- Since about August 27, 2003, Respondent has failed and refused to collectively bargain about the subjects set forth above in paragraph (a) until after the parties reach agreement on noneconomic items.

Respondent denies the allegations contained in paragraph 6 of the Answer: Consolidated Complaint.

- Between November 10 and 21, 2003, and effective on about January 1, 7. (a) 2004, Respondent made changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:
  - (i) Changing employee medical contributions by 5 percent.
  - (ii) Changing infertility coverage.
  - Changing mental health/chemical dependancy benefits. (iii)
  - Changing FSA (Flexible Spending Account). (iv)
  - Changing the dental plan. (v)
  - Changing vision coverage. (vi)
  - Changing financial planning to combine life event financial (vii) planning with comprehensive financial planning.
  - (viii) Changing dependent eligibility.
  - (ix) Adding a Hyatt Legal Plan benefit.

Respondent admits that certain limited changes identified in (i) - (iii), (v) and Answer: (vii) - (ix) were made to its Beneflex Plan, improperly identified as its Beneflex 2004 Health and Welfare Benefits. Respondent denies that the alleged changes were unlawful, denies that said conduct constitutes a violation of the NLRA, and otherwise denies the allegations as set forth in paragraph 7(a) of the Consolidated Complaint.

The subject matter set forth above in paragraph 7(a) relates to wages, hours and other terms and conditions of employment of the Unit and are mandatory subjects for the purposes of collective bargaining.

Answer: Respondent admits the allegations contained in paragraph 7(b) of the Consolidated Complaint.

Respondent engaged in the conduct described above in paragraph 7(a) without the Union's consent and without affording the Union an opportunity to bargain with Respondent with respect to this conduct or the effects of such conduct.

Respondent denies the allegations contained in paragraph 7(c) of the Answer: Consolidated Complaint.

8. By the conduct described above in paragraphs 6 and 7, Respondent has been failing and refusing to bargain with the exclusive collective-bargaining representative of its employees in violation of Section 8(a)(1) and (5) of the Act.

Answer: Respondent denies the allegations contained in paragraph 8 of the Consolidated Complaint.

The unfair labor practices of Respondent described above affect commerce within the meaning of Section 2(6) and (7) of the Act.

Respondent denies the allegations contained in paragraph 9 of the Answer: **Consolidated Complaint.** 

10. All allegations not specifically admitted are denied.

WHEREFORE, Respondent denies that it committed any violation of the National Labor Relations Act. Respondent requests that the Consolidated Complaint be dismissed, in its entirety, and that Respondent be awarded its costs, attorneys' fees and other appropriate relief.

As a further defense to the Consolidated Complaint, Respondent states as follows:

#### FIRST DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA due to an existing past practice between the parties.

#### SECOND DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA because the Union has acquiesced to the alleged changes to the Beneflex plan at issue.

#### THIRD DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA because the Union waived its right to bargain over the alleged changes.

#### FOURTH DEFENSE

The Union is estopped from claiming an alleged violation of Section 8(a)(5).

#### FIFTH DEFENSE

Respondent's actions were based on a good faith belief that its conduct did not violate the National Labor Relations Act.

#### SIXTH DEFENSE

Restoration of the status quo ante is not warranted in this case due to the extreme hardship that remedy would impose on Respondent as well as the unique factual circumstances presented in this case.

#### **SEVENTH DEFENSE**

Any allegations not encompassed within a validly filed unfair labor practice charge are barred.

#### **EIGHTH DEFENSE**

The Region improperly expanded the scope of the charge in the pending Complaint.

#### **NINTH DEFENSE**

Respondent's actions were privileged and did not constitute a violation of the NLRA because Respondent did not alter or modify the status quo ante between the parties.

#### TENTH DEFENSE

Respondent's actions were privileged and did not constitute a violation of the NLRA because the parties' collective bargaining agreement specifically authorized Respondent's alleged actions.

#### **ELEVENTH DEFENSE**

The Union's attempt to bargain over economic issues prior to resolution or impasse on non-economic issues breached the parties' agreed upon bargaining ground rules.

#### TWELFTH DEFENSE

Respondent and the Union were not at impasse or deadlocked concerning negotiations for non-economic issues, and therefore, the Union's request to bargain over economic items was premature.

#### THIRTEENTH DEFENSE

The parties reached an agreement on bargaining ground rules, and Respondent's failure to adhere to that agreement would have constituted a violation of Section 301 and Section 8(a)(5) of the Act.

#### **FOURTEENTH DEFENSE**

Respondent has had less than one month to consider the Union's economic proposals, and therefore, the Union is improperly seeking to use the Board's administrative process in lieu of the collective bargaining process.

#### FIFTEENTH DEFENSE

To the extent any of the allegations relate to events occurring more than six months before a validly filed unfair labor practice charge, those allegations are barred by Section 10(b) of the Act, 29 U.S.C. §160(b).

#### SIXTEENTH DEFENSE

Respondent has, at all times, bargained in good faith.

WHEREFORE, Respondent denies it violated the Act as alleged. Respondent requests that the Consolidated Complaint be dismissed, in its entirety, and that Respondent be awarded its costs, attorneys' fees and other appropriate relief.

Respectfully submitted this 10th day of May, 2004.

McGuireWoods LLP

Mark L. Keenan Alan L. Burton

McGuireWoods LLP 1170 Peachtree Street, NE **Suite 2100** Atlanta, Georgia 30309 Office: (404) 443-5709

Facsimile: (404) 443-5759

E.I. du Pont de Nemours and Company, Inc. 1007 Market Street D-7024-1 Wilmington Delaware 19898

Office: (302) 774-9630 Facsimile: (302) 774-8625

In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777 9-CA-40919

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

#### **CERTIFICATE OF SERVICE**

I hereby certify that a copy of the foregoing Answer and Defenses to the Consolidated

Complaint was this date served upon the parties of record by placing a copy of the same addressed as follows:

Via Federal Express:

Kathleen A. Hostetler, Esq.

2236 Ash Street

Denver, Colorado 80207

Via U.S. Mail:

Paper, Allied-Industrial, Chemical and

**Energy Workers International Union** 

Local 5-2002 AFL-CIO-CLC P. O. Box 16333

Louisville, KY 40256-0333

This 10<sup>th</sup> day of May, 2004.

Mark L. Keenan

McGuireWoods LLP 1170 Peachtree Street, NE Suite 2100 Atlanta, Georgia 30309

Office: (404) 443-5709 Facsimile: (404) 443-5759



In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777 9-CA-40919

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

### MOTION TO CONTINUE HEARING DATE

Respondent, E.I. du Pont de Nemours and Company, Inc. ("DuPont"), respectfully submits its Motion to Continue the Hearing Date presently scheduled for June 21, 2004.

- 1. The initial Complaint for Case No. 9-CA-40777 was set for a hearing on May 3, 2004 and involves alleged unilateral changes made by DuPont to its Beneflex Plan during negotiations with Paper, Allied-Industrial Chemical and Energy Workers, Local 5-2002 ("the Union") at DuPont's Louisville Works site.
- 2. After the Region issued Complaint, the Union filed Charge No. 9-CA-40919 alleging DuPont was bargaining in bad faith by allegedly refusing to negotiate over economic items in violation of Section 8(a)(5). The Union also claimed DuPont violated Section 8(a)(3) by providing a wage increase to non-represented employees.
- 3. After investigation, the Region issued Complaint on the Section 8(a)(5) portion of Charge No. 9-CA-40919 and consolidated that case with Charge No. 9-CA-40777. However, the Region dismissed the Section 8(a)(3) portion of Charge No. 9-CA-40919.
- The Hearing for the consolidated case is presently scheduled to begin on Monday, 4. June 21, 2004. Counsel for the Respondent estimates that the hearing will last at least three days.

- 5. Counsel for Respondent is currently scheduled to attend a pretrial conference in federal district court for the Southern District of Iowa on Tuesday, June 22 (MidAmerican Energy Co. v. IBEW Local 499, Case No. 4:02-CV-90037). As the pretrial conference has already been continued and rescheduled since remand from the Eighth Circuit, and trial counsel are required to attend the pretrial conference, it is impossible to substitute another attorney or request another continuance.
- 6. In addition, Respondent's chief negotiator for the Louisville negotiations (John Pollard) is unavailable the week of June 21 due to other commitments. Given the nature of the bad faith bargaining allegations in Charge No. 9-CA-40919, Mr. Pollard is a critical and necessary witness for Respondent.
- 7. Finally, counsel for the Union is appealing the Region's dismissal of the Section 8(a)(3) allegation in Case No. 9-CA-40919. Counsel for the Union has filed a request for an extension of time to file the appeal, which was granted by the Office of the General Counsel until June 4, 2004 (see Exhibit A). In the event that the Office of the General Counsel determines that a hearing should be held on the Section 8(a)(3) allegation, it is a waste of the NLRB's and the parties' resources to litigate the Section 8(a)(5) allegations in Case No. 9-CA-40919 beginning June 21, and subsequently litigating the Section 8(a)(3) allegation separately.
- 8. Counsel for Respondent has spoken to counsel for the Union, and the parties have agreed that a trial date commencing Monday, August 16, is acceptable. authorized to state that counsel for the Union does not object to this motion. The employees represented by the Union will suffer no prejudice as a result of the trial date being moved. Counsel for the General Counsel has also been contacted and has agreed to this trial date.

WHEREFORE, for the above reasons, Respondent respectfully requests that the Region continue the hearing date for the trial to begin on Monday, August 16, 2004.

Respectfully submitted this 21st day of May, 2004.

McGuireWoods LLP

Mark L. Keenan Alan L. Burton

McGuireWoods LLP 1170 Peachtree Street, NE **Suite 2100** Atlanta, Georgia 30309 Office: (404) 443-5709

Facsimile: (404) 443-5759

E.I. du Pont de Nemours and Company, Inc. 1007 Market Street D-7024-1 Wilmington Delaware 19898

Office: (302) 774-9630 Facsimile: (302) 774-8625



### UNITED STATES GOVERNMENT

### NATIONAL LABOR RELATIONS BOARD

Document #1672187

OFFICE OF THE GENERAL COUNSEL

Washington, D.C. 20570

May 7, 2004

Re: E.I. Dupont De Nemours - Louisville Works Case No. 9-CA-40919-1

Kathleen Hostetler, Esq. 2236 Ash Street Denver, CO 80207

Dear Ms. Hostetler:

Your request for an extension of time to file an appeal is hereby granted. The appeal must be received in this office by the close of business at 5:00 p.m. (ET) on June 4, 2004. The Region must receive a copy by the same date.

Sincerely,

Arthur F. Rosenfeld General Counsel

ne T. Dixon, Director Office of Appeals

Director, Region 9

Ms. Brenda Kelsey E.I. Dupont De NeMours - Louisville Works 4200 Campground Road Louisville, KY 40216

Alan G. Burton, Esq. E.I. Dupont deNemours & Company DuPont Legal - 7024-1 1007 Market Street Wilmington, DE 19898

mdp

PACE Int'l Union, Local 5-2002, AFL-CIO-CLC P.O. Box 16333 Louisville, KY 40256-0333



In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777 9-CA-40919

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

### **CERTIFICATE OF SERVICE**

I hereby certify that a copy of the foregoing Motion to Continue Hearing Date was this date served upon the parties of record by placing a copy of the same addressed as follows:

Via Federal Express:

Kathleen A. Hostetler, Esq.

2236 Ash Street

Denver, Colorado 80207

Via U.S. Mail:

Paper, Allied-Industrial, Chemical and

Energy Workers International Union

Local 5-2002 AFL-CIO-CLC P. O. Box 16333

Louisville, KY 40256-0333

This 21st day of May, 2004.

Mark L. Keenan

McGuireWoods LLP 1170 Peachtree Street, NE **Suite 2100** Atlanta, Georgia 30309

Office: (404) 443-5709 Facsimile: (404) 443-5759

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

### ORDER POSTPONING HEARING

At the request of Respondent, with agreement of the parties, and for good cause shown, IT IS HEREBY ORDERED that the hearing heretofore scheduled for June 21, 2004, be, and it hereby is, postponed to August 16, 2004 at 10 a.m. (EDST) in Room 3003, John Weld Peck Federal Building, 550 Main Street, Cincinnati, Ohio. Issued at Cincinnati, Ohio this 1st day of June 2004.

> Gary W. Muffl Regional Director Region 9, National Labor Relations Board 3003 John Weld Peck Federal Building 550 Main Street Cincinnati, Ohio 45202-3271

Form NLRB-877

### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD PECION O

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In the Matter of		
E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS		
and	Cases 9-CA-40777 9-CA-40919	
PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002		

Date of Mailing June 1, 2004

### AFFIDAVIT OF SERVICE OF ORDER POSTPONING HEARING

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by post-paid certified mail upon the following persons, addressed to them at the following addresses:

**BY REGULAR MAIL CONTINUED:** Brenda Kelsey, Human Resources Supervisor Paper, Allied-Industrial, Chemical and Energy Workers International Union, Local 5-2002, E.I. DuPont De Nemours - Louisville Works 4200 Campground Road AFL-CIO-CLC Louisville, KY 40216 P.O. Box 16333 Louisville, KY 40256-0333 **BY REGULAR MAIL**: Kathleen A. Hostetler, Counsel John O. Pollard, Attorney 2236 Ash Street McGuire Woods, LLP Denver, CO 80207 100 North Main Street, Suite 2900 Charlotte, NC 28202 National Labor Relations Board Washington, D.C. 20570 Alan G. Burton, Attorney E.I. Dupont De Nemours & Co. 1007 Market Street, Room D-7024-1 Wilmington, DE 19898 m Kaines Subscribed and sworn to before me this A day Designated Agent NATIONAL LABOR RELATIONS BOARD 2004

SENDER: COMPLETE THIS SECTION	CONFLETE THIS SECTION ON BELIVERT
■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.  ■ Print your name and address on the reverse so that we can return the card to you.  ■ Attach this card to the back of the mailpiece, or on the front if space permits.  1. Article Addressed to:  □ RENDA KELSEY HR SUPER  E.I DUBNT DE NEMORS  LO USUILLE WORKS	A. Signature  X. Mushamida   Addressee  B. Received by (Printed Name)   C. Date of Delivery  MICHAEL P. FILLDS  D. Is delivery address different from item 1?   Yes  If YES, enter delivery address below:   No
CA-40777 et al	3. Service Type  Certified Mail
2. Article Number 7003 05	00 0000 D695 O645
PS Form 3811, August 2001 Domestic Ref	turn Receipt 102595-02-M-1540

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

### ORDER POSTPONING HEARING

IT IS HEREBY ORDERED that the hearing heretofore scheduled for August 16, 2004, at 10 a.m. (EDST) in Room 3003, John Weld Peck Federal Building, 550 Main Street, Cincinnati, Ohio, be, and it hereby is, postponed pending completion of the investigation of a charge filed in Case 9-CA-41276.

Issued at Cincinnati, Ohio this 29th day of July 2004.

Gary W. Muffley, Regional Director Region 9, National Labor Relations Board

3003 John Weld Peck Federal Building

550 Main Street

Cincinnati, Ohio 45202-3271



Form NLRB-877

### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD **REGION 9**

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E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

Date of Mailing July 29, 2004

### AFFIDAVIT OF SERVICE OF ORDER POSTPONING HEARING

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by post-paid certified mail upon the following persons, addressed to them at the following addresses:

### BY REGULAR MAIL CONTINUED: Brenda Kelsey, Human Resources Supervisor Paper, Allied-Industrial, Chemical and Energy E.I. DuPont De Nemours - Louisville Works Workers International Union, Local 5-2002, 4200 Campground Road AFL-CIO-CLC Louisville, KY 40216 P.O. Box 16333 Louisville, KY 40256-0333 **BY REGULAR MAIL:** Kathleen A. Hostetler, Counsel 2236 Ash Street John O. Pollard, Attorney McGuire Woods, LLP Denver, CO 80207 100 North Main Street, Suite 2900 Charlotte, NC 28202 National Labor Relations Board Washington, D.C. 20570 Alan G. Burton, Attorney E.I. Dupont De Nemours & Co. 1007 Market Street, Room D-7024-1 Wilmington, DE 19898 C. Wolfe Subscribed and sworn to before me this of day Designated Agent mc Stattlander NATIONAL LABOR RELATIONS BOARD 2004 of

Filed: 04/21/2017
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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul> <li>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>Print your name and address on the reverse so that we can return the card to you.</li> <li>Attach this card to the back of the mailpiece, or on the front if space permits.</li> </ul>	A. Signature  X
1. Article Addressed to:	If YES, enter delivery address below:
Brenda Kelsey	
E.I. DuPont De Nemours Louisville Works	
9-CA-40777; 9-CA-40919	3. Service Type  Certified Mail Express Mail Registered Return Receipt for Merchandise C.O.D.
	4. Restricted Delivery? (Extra Fee) ☐ Yes
2. Article Number (Transfer from service label)	0500 0000 0695 1864
PS Form 3811, August 2001 Domestic Ref	turn Receipt 102595-02-M-1540

INTERNET SCA Case #16-1357 Document #1672187
FORM NLRB-501 UNITED ES OF AMERICA
(11-94) NATIONAL L'ABUR RELATIONS BOARD **CHARGE AGAINST EMPLOYER** 

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Eiled:	04/21	2017
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Case

FORM PERMIP WILDER 45USS. 3512

NOT WRITE IN THIS SPACE Date Filed 9-CA-41634-1 JAN 5, 2005

### **INSTRUCTIONS:**

1. EMPLOYER AGAI	NST WHOM CHARGE IS BROUGHT		
a. Name of Employer			b. Number of Workers Employed
E.I. DUPONT DE NEMOURS-LOUISVILLE WORKS			110
	. Employer Representative	ł	e. Telephone No. 502-775-3232
200 CAMPGROUND ROAD OUISVILLE, KY 40216	RENDA KELSEY, HR SUPER'		Fax No. 502-775-3090
			(4)
The above-named employer has engaged in and is engaging in unfair subsections) (5) AND (1) practices are unfair practices affecting commerce within the meaning	of the National	ection 8(a), s Labor Relatio	subsections (1) and <i>(list</i> ns Act, and these unfair labor
Basis of the Charge (set forth a clear and concise statement of the fa			
nce on or about January 1, 2005, and at all times thereafter, of emours, by its officers, agents and representatives, violated Shalth benefit plan in effect for unit employees.	during the course of negotiations Section 8(a)(5) of the Act when it	for a succe unilaterall	ssor contract, E.I. Dupont de y implemented changes to the
•			
the above and other acts, the above-named employer has interferrenteed in Section 7 of the Act.	ered with, restrained, and coerced o	employees i	n the exercise of the rights
Full name of party filing charge (if labor organization, give full name, inc	duding local name and number)		
CE INTERNATIONAL UNION AND ITS LOCAL 5-2002			
Address (street and number, city, State, and ZIP Code)			Telephone No569-3232
OHIGNII I E KA 40326-033			Fax No. -285-4850
Full name of national or international labor organization of which it is an PER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERG			
6. I declare that I have read the above charge and that	DECLARATION the statements are true to the best	of my knowl	ledge and belief.
Tam & Shuger	James	L. Briggs,	International Representative
(Signature of representative of person making charge)	Fax No. 716-28	5-4850	Title,if any)
110 TWENTY-FOURTH ST., NIAGARA FALLS, N	Y 14303 Fax No. 710-28 716-998-7556		JANUARY 3, 2005
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**FORM NLRB-877** (4-84)

### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD

E.I. DUPONT DE NEMOURS-LOUISVILLE WORKS

Respondent

and

CASE NO. 9-CA-41634-1

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION, LOCAL 5-2002, AFL-CIO

**Charging Party** 

DATE OF MAILING January 6, 2005

### AFFIDAVIT OF SERVICE OF Charge

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by regular mail upon the following persons, addressed to them at the following addresses:

E.I. DuPont De NeMours - Louisville Works Attn: Ms. Brenda Kelsey **Human Resources Supervisor** 4200 Campground Road Louisville, Kentucky 40216

Subscribed and sworn to before me this

day

DESIGNATED AGENT

2005. January,

of

NATIONAL LABOR RELATIONS BOARD

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

### ORDER RESCHEDULING HEARING

IT IS HEREBY ORDERED that the hearing in these cases be, and it hereby is, rescheduled to April 19, 2005 at 9 a.m. (EDST) in the Allen Courtroom, University of Louisville, School of Law, Third Street and Eastern Parkway, Louisville, Kentucky.

Issued at Cincinnati, Ohio this 24th day of February 2005.

Gary W. Muffley, Regional Director

Region 9, National Labor Relations Board 3003 John Weld Peck Federal Building

550 Main Street

Cincinnati, Ohio 45202-3271

Jary W. Mypley

Form NLRB-877

### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD **REGION 9**

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

Date of Mailing February 24, 2005

### AFFIDAVIT OF SERVICE OF ORDER RESCHEDULING HEARING

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by post-paid certified mail upon the following persons, addressed to them at the following addresses:

Brenda Kelsey, Human Resources Supervisor E.I. DuPont De Nemours - Louisville Works 4200 Campground Road Louisville, KY 40216

### BY REGULAR MAIL:

of

John O. Pollard, Attorney McGuire Woods, LLP 100 North Main Street, Suite 2900 Charlotte, NC 28202

Alan G. Burton, Attorney E.I. Dupont De Nemours & Co. 1007 Market Street, Room D-7024-1 Wilmington, DE 19898

**BY REGULAR MAIL CONTINUED:** 

Paper, Allied-Industrial, Chemical and Energy Workers International Union, Local 5-2002, AFL-CIO-CLC P.O. Box 16333 Louisville, KY 40256-0333

Kathleen A. Hostetler, Counsel 2236 Ash Street Denver, CO 80207

National Labor Relations Board Washington, D.C. 20570

Subscribed and sworn to before me this of

2005

Designated Agent Mc Stattlesse

NATIONAL LABOR RELATIONS BOARD

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul> <li>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>Print your name and address on the reverse so that we can return the card to you.</li> <li>Attach this card to the back of the mailpiece, or on the front if space permits.</li> </ul>	A. Signature  X. Muchael Solution  B. Received by (Printed Name)  C. Date of Delivery  MICHAEL D. FIELDS
1. Article Addressed to:  Brenda Kelsey, H.R. Supervisor E.I. DuPont De Nemours	D. Is delivery address different from item 1?
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In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

Cases 9-CA-40777 9-CA-40919 9-CA-41634

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

# ORDER CONSOLIDATING CASES, SECOND CONSOLIDATED COMPLAINT AND ORDER RESCHEDULING HEARING

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002, herein called the Union, has charged that E.I. DuPont De Nemours, Louisville Works, herein called Respondent, has been engaging in unfair labor practices as set forth in the National Labor Relations Act, 29 U.S.C. §151, et seq., herein called the Act. Based thereon, and in order to avoid unnecessary costs or delay, the General Counsel, by the undersigned, pursuant to Section 102.33 of the Rules and Regulations of the National Labor Relations Board, herein called the Board, ORDERS that these cases are consolidated.

These cases having been consolidated, the General Counsel, by the undersigned, pursuant to Section 10(b) of the Act and Section 102.15 of the Board's Rules and Regulations, issues this Order Consolidating Cases, Second Consolidated Complaint and Order Rescheduling Hearing and alleges as follows:

1. (a) The charge in Case 9-CA-40777 was filed by the Union on January 2, 2004, and a copy was served by regular mail on Respondent on January 5, 2004.

- (b) The charge in Case 9-CA-40919 was filed by the Union on February 26, 2004, and a copy was served by regular mail on Respondent on February 27, 2004.
- (c) The charge in Case 9-CA-41634 was filed by the Union on January 5, 2005, and a copy was served by regular mail on Respondent on January 6, 2005.
- 2. (a) At all material times, Respondent, a corporation, has been engaged in the manufacture of fluoro-products at its Louisville, Kentucky facility.
- (b) During the past 12 months, Respondent, in conducting its operations described above in paragraph 2(a), sold and shipped goods valued in excess of \$50,000 from its Louisville, Kentucky facility, directly to points outside the Commonwealth of Kentucky.
- (c) At all material times, Respondent has been an employer engaged in commerce within the meaning of Section 2(2), (6) and (7) of the Act.
- 3. At all material times, the Union has been a labor organization within the meaning of Section 2(5) of the Act.
- 4. The following employees of Respondent, herein called the Unit, constitute a unit appropriate for the purposes of collective bargaining within the meaning of Section 9(b) of the Act:

All employees employed by [Respondent] at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

5. (a) About 1953, the Neoprene Craftsmen Union was certified as the exclusive collective-bargaining representative of the Unit.

- (b) About June 21, 2002, the Neoprene Craftsmen Union voted to affiliate with the Union.
- (c) Since June 21, 2002, Respondent has recognized the Union as the exclusive collective-bargaining representative of the Unit.
- (d) Since June 21, 2002, based on Section 9(a) of the Act, the Union has been the exclusive collective-bargaining representative of the Unit.
- About August 27, 2003, the Union requested that Respondent collectively bargain about economic items including wages.
- Since about August 27, 2003, Respondent has failed and refused to collectively bargain about the subjects set forth above in paragraph 6(a) until after the parties reach agreement on noneconomic items.
- 7. Between November 10 and 21, 2003, and effective about January 1, 2004, Respondent made and implemented changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:
  - (i) Changing employee medical contributions by 5 percent.
  - (ii) Changing infertility coverage.
  - (iii) Changing mental health/chemical dependancy benefits.
  - (iv) Changing FSA (Flexible Spending Account).
  - Changing the dental plan. (v)
  - (vi) Changing vision coverage.
- (vii) Changing financial planning to combine life event financial planning with comprehensive financial planning.
  - (viii) Changing dependent eligibility.

- (ix) Adding a Hyatt Legal Plan benefit.
- About October 11, 2004, and effective about January 1, 2005, Respondent made and implemented changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:
- (i) Changing and increasing employees' share of prescription drug benefit costs to 25 percent with a specified minimum for generic and brand name drugs.
- Changing and increasing employee co-pay from 30 percent to 40 percent on maintenance drugs purchased more than three times from retail pharmacies.
  - (iii) Changing and increasing employees' medical premium costs.
- (iv) Changing the premium share coverage categories to eliminate a two person option and to include employee/spouse/partner and employee/children options.
  - Changing the dental plan. (v)
  - (vi) Changing the catastrophic medical plan option.
  - (vii) Changing vision coverage.
  - (viii) Changing and increasing financial planning costs.
- The subject matter set forth above in paragraphs 7(a) and (b) relates to wages, hours and other terms and conditions of employment of the Unit and are mandatory subjects for the purposes of collective bargaining.
- Respondent engaged in the conduct described above in paragraphs 7(a) and (b) without the Union's consent and without affording the Union an opportunity to bargain with Respondent with respect to this conduct or the effects of such conduct.

- 8. By the conduct described above in paragraphs 6 and 7, Respondent has been failing and refusing to bargain with the exclusive collective-bargaining representative of its employees in violation of Section 8(a)(1) and (5) of the Act.
- 9. The unfair labor practices of Respondent described above affect commerce within the meaning of Section 2(6) and (7) of the Act.

WHEREFORE, as part of the remedy for the unfair labor practices described above in paragraphs 6 and 7, the General Counsel seeks an order requiring Respondent, upon the request of the Union, to rescind the unilaterally implemented health insurance benefits and restore the status quo ante regarding health insurance benefits for unit employees and upon request, prior to making any changes, to bargain in good faith with the Union concerning all mandatory subjects of collective bargaining, including health insurance benefits for unit employees. The General Counsel further seeks all other relief as may be just and proper to remedy the unfair labor practices alleged herein.

IT IS HEREBY ORDERED that the hearing in these cases be, and it hereby is, rescheduled from April 19, 2005 to June 21, 2005 at 9 a.m. (EDST), and continuing thereafter until the conclusion, in Room 270, University of Louisville, School of Law, Third Street and Eastern Parkway, Louisville, Kentucky, before an administrative law judge of the Board on the allegations in this second consolidated complaint, at which time and place any party within the meaning of Section 102.8 of the Board's Rules and Regulations will have the right to appear and present testimony.

Respondent is further notified that, pursuant to Sections 102.20 and 102.21 of the Board's Rules and Regulations, Respondent shall file with the undersigned an original and four (4) copies of an answer to this second consolidated complaint within 14 days from service of it, and that,

Page 130 of 533

unless Respondent does so, all the allegations in the second consolidated complaint shall be considered to be admitted to be true and shall be so found by the Board. Respondent is also notified that pursuant to the Board's Rules and Regulations, Respondent shall serve a copy of its answer on each of the other parties.

Form NLRB-4338, Notice, and Form NLRB-4668, Summary of Standard Procedures in Formal Hearings Held Before the National Labor Relations Board in Unfair Labor Practice Proceedings Pursuant to Section 10 of the National Labor Relations Act, As Amended, are attached.

Dated at Cincinnati, Ohio this 18th day of March 2005.

Gary W. Muffley, Regional Director Region 9, National Labor Relations Board 3003 John Weld Peck Federal Building

550 Main Street

Cincinnati, Ohio 45202-3271

Attachments



FORM NLRB-4338 (6-90)

### UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD NOTICE

### Cases 9-CA-40777; 9-CA-40919 and 9-CA-41634

The issuance of this notice of formal hearing in this case does not mean that the matter cannot be disposed of by agreement of the parties. On the contrary, it is the policy of this office to encourage voluntary adjustments. The examiner or attorney assigned to the case will be pleased to receive and to act promptly upon your suggestions or comments to this end. An agreement between the parties, approved by the Regional Director, would serve to cancel the hearing.

However, unless otherwise specifically ordered, the hearing will be held at the date, hour, and place indicated. Postponements will not be granted unless good and sufficient grounds are shown and the following requirements are met:

- (1) The request must be in writing. An original and two copies must be filed with the Regional Director when appropriate under 29 CFR 102.16(a) or with the Division of Judges when appropriate under 29 CFR 102.16(b).
- (2) Grounds must be set forth in detail;
- (3) Alternative dates for any rescheduled hearing must be given;
- (4) The positions of all other parties must be ascertained in advance by the requesting party and set forth in the request; and
- Copies must be simultaneously served on all other parties (listed below), and that the fact must be noted on the request.

Except under the most extreme conditions, no request for postponement will be granted during the three days immediately preceding the date of hearing.

### Brenda Kelsey, Human Resources Supervisor E.I. DuPont De Nemours - Louisville Works 4200 Campground Road Louisville, KY 40216

### **BY REGULAR MAIL**:

John O. Pollard, Attorney McGuire Woods, LLP 100 North Main Street, Suite 2900 Charlotte, NC 28202

Alan G. Burton, Attorney E.I. Dupont De Nemours & Co. 1007 Market Street, Room D-7024-1 Wilmington, DE 19898

### **BY REGULAR MAIL CONTINUED:**

Paper, Allied-Industrial, Chemical and Energy Workers International Union, Local 5-2002, AFL-CIO-CLC P.O. Box 16333 Louisville, KY 40256-0333

Kathleen A. Hostetler, Counsel 2236 Ash Street Denver, CO 80207

Mr. James L. Briggs International Representative Paper, Allied-Industrial Chemical and Energy Workers International Union, AFL-CIO 110 Twenty-Fourth Street Niagara Falls, NY 14303

National Labor Relations Board Washington, D.C. 20570

\*\*\*\*\*\*\*



### SUMMARY OF STANDARD PROCEDURES IN FORMAL HEARINGS HELD **BEFORE THE NATIONAL LABOR RELATIONS BOARD** IN UNFAIR LABOR PRACTICE PROCEEDINGS PURSUANT TO SECTION 10 OF THE NATIONAL LABOR RELATIONS ACT

The hearing will be conducted by an administrative law judge of the National Labor Relations Board who will preside at the hearing as an independent, impartial finder of the facts and applicable law whose decision in due time will be served on the parties. The offices of the administrative law judges are located in Arlington, VA; San Francisco, California; New York, N.Y.; and Atlanta, Georgia.

At the date, hour, and place for which the hearing is set, the administrative law judge, upon the joint request of the parties, will conduct a "prehearing" conference, prior to or shortly after the opening of the hearing, to ensure that the issues are sharp and clearcut; or the administrative law judge may independently conduct such a conference. The administrative law judge will preside at such conference, but may, if the occasion arises, permit the parties to engage in private discussions. The conference will not necessarily be recorded, but it may well be that the labors of the conference will be evinced in the ultimate record, for example, in the form of statements of position, stipulations, and concessions. Except under unusual circumstances, the administrative law judge conducting the prehearing conference will be the one who will conduct the hearing; and it is expected that the formal hearing will commence or be resumed immediately upon completion of the prehearing conference. No prejudice will result to any party unwilling to participate in or make stipulations or concessions during any prehearing conference.

(This is not to be construed as preventing the parties from meeting earlier for similar purposes. To the contrary, the parties are encouraged to meet prior to the time set for hearing in an effort to narrow the issues.)

Parties may be represented by an attorney or other representative and present evidence relevant to the issues. All parties appearing before this hearing who have or whose witnesses have handicaps falling within the provisions of Section 504 of the Rehabilitation Act of 1973, as amended, and 29 C.F.R. 100.603, and who in order to participate in this hearing need appropriate auxiliary aids, as defined in 29 C.F.R. 100.603, should notify the Regional Director as soon as possible and request the necessary assistance.

An official reporter will make the only official transcript of the proceedings, and all citations in briefs and arguments must refer to the official record. The Board will not certify any transcript other than the official transcript for use in any court litigation. Proposed corrections of the transcript should be submitted, either by way of stipulation or motion, to the administrative law judge for approval.

All matter that is spoken in the hearing room while the hearing is in session will be recorded by the official reporter unless the administrative law judge specifically directs off-the-record discussion. In the event that any party wishes to make off-the-record statements, a request to go off the record should be directed to the administrative law judge and not to the official reporter.

Statements of reasons in support of motions and objections should be specific and concise. The administrative law judge will allow an automatic exception to all adverse rulings and, upon appropriate order, an objection and exception will be permitted to stand to an entire line of questioning.

All exhibits offered in evidence shall be in duplicate. Copies of exhibits should be supplied to the administrative law judge and other parties at the time the exhibits are offered in evidence. If a copy of any exhibit is not available at the time the original is received, it will be the responsibility of the party offering such exhibit to submit the copy to the administrative law judge before the close of hearing. In the event such copy is not submitted, and the filing has not been waived by the administrative law judge, any ruling receiving the exhibit may be rescinded and the exhibit rejected.

Any party shall be entitled, on request, to a reasonable period of time at the close of the hearing for oral argument, which shall be included in the transcript of the hearing. In the absence of a request, the administrative law judge may ask for oral argument if, at the close of the hearing, it is believed that such argument would be beneficial to the understanding of the contentions of the parties and the factual issues involved.

Form NLRB-877

### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD REGION 9

In the Matter of

E.I. DUPONT DE NEMOURS, LOUISVILLE WORKS

and

PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION AND ITS LOCAL 5-2002

Cases 9-CA-40777 9-CA-40919 9-CA-41634

Date of Mailing March 18, 2005

### AFFIDAVIT OF SERVICE OF ORDER CONSOLIDATING CASES, SECOND CONSOLIDATED COMPLAINT AND ORDER RESCHEDULING HEARING

I, the undersigned employee of the National Labor Relations Board, being duly sworn, depose and say that on the date indicated above I served the above-entitled document(s) by post-paid certified mail upon the following persons, addressed to them at the following addresses:

### Brenda Kelsey, Human Resources Supervisor E.I. DuPont De Nemours - Louisville Works 4200 Campground Road Louisville, KY 40216

### **BY REGULAR MAIL**:

John O. Pollard, Attorney McGuire Woods, LLP 100 North Main Street, Suite 2900 Charlotte, NC 28202

Alan G. Burton, Attorney E.I. Dupont De Nemours & Co. 1007 Market Street, Room D-7024-1 Wilmington, DE 19898

### BY REGULAR MAIL CONTINUED:

Paper, Allied-Industrial, Chemical and Energy Workers International Union, Local 5-2002, AFL-CIO-CLC P.O. Box 16333 Louisville, KY 40256-0333

Kathleen A. Hostetler, Counsel 2236 Ash Street Denver, CO 80207

Mr. James L. Briggs
International Representative
Paper, Allied-Industrial Chemical and
Energy Workers International Union, AFL-CIO
110 Twenty-Fourth Street
Niagara Falls, NY 14303

National Labor Relations Board Washington, D.C. 20570

Subscribed and sworn to before me this 21

2005

Designated Agent

NATIONAL LABOR RELATIONS BOARD

#### COMPLETE THIS SECTION ON DELIVERY SENDER: COMPLETE THIS SECTION A. Signature Complete items 1, 2, and 3. Also complete ☐ Agent item 4 if Restricted Delivery is desired. X Mu Print your name and address on the reverse ☐ Addressee so that we can return the card to you. B. Received by (Printed Name) C. Date of Delivery Attach this card to the back of the mailpiece, 7.23.05 MICHAGL D. FIELDS or on the front if space permits. D. Is delivery address different from item 1? Yes 1. Article Addressed to: If YES, enter delivery address below: Brenda Kelsey, H.R. Supervisor E.I. DuPont DeNemours 3. Service Type Gertified Mail 9-CA-40777 et al. ☐ Express Mail ☐ Registered ☐ Return Receipt for Merchandise ☐ Insured Mall ☐ C.O.D. 4. Restricted Delivery? (Extra Fee) ☐ Yes 2. Article Number 7003 0500 0000 0695 5053 (Transfer from service label) Domestic Return Receipt 3811. February 2004 102595-02-M-1540



In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777 9-CA-40919 9-CA-41634

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

### ANSWER AND DEFENSES TO THE CONSOLIDATED COMPLAINT

Respondent, E.I. du Pont de Nemours and Company, Inc., Louisville Works ("Respondent") pursuant to § 102.20 of the Rules and Regulations of the NLRB, for its Answer and Defenses to the Consolidated Complaint, states as follows:

- The charge in Case 9-CA-40777 was filed by the Union on January 2, 2004, and a copy was served by regular mail on Respondent on January 5, 2004.
- The charge in Case 9-CA-40919 was filed by the Union on February 26, 2004, and a copy was served by regular mail on Respondent on February 27, 2004.
- The charge in Case 9-CA-41634 was filed by the Union on January 5, 2005, and a copy was served by regular mail on Respondent on January 6, 2005.

Respondent admits the allegations contained in paragraph 1 of the Answer: Consolidated Complaint.

- At all material times, Respondent, a corporation, has been engaged in the manufacture of fluoroproducts at its Louisville, Kentucky facility.
- During the past 12 months, Respondent, in conducting its operations described above in paragraph 2(a), sold and shipped goods valued in excess of \$50,000 from its Louisville, Kentucky facility, directly to points outside the Commonwealth of Kentucky.
- At all material times, Respondent has been an employer engaged in commerce within the meaning of Section 2(2), (6) and (7) of the Act.

Answer: Respondent admits the allegations contained in paragraph 2 of the Consolidated Complaint.

At all material times, the Union has been a labor organization within the meaning of Section 2(5) of the Act.

Respondent admits the allegations contained in paragraph 3 of the Answer: Consolidated Complaint.

The following employees of Respondent, herein called the Unit, constitute a unit appropriate for the purposes of collective bargaining within the meaning of Section 9(b) of the Act:

All employees employed by [Respondent] at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

Respondent admits the allegations contained in paragraph 4 of the Answer: Consolidated Complaint.

- About 1953, the Neoprene Craftsmen Union was certified as the exclusive collective-bargaining representative of the Unit.
- About June 21, 2002, the Neoprene Craftsmen Union voted to affiliate with the Union.
- Since June 21, 2002, Respondent has recognized the Union as the exclusive collective-bargaining representative of the Unit.
- Since June 21, 2002, based on Section 9(a) of the Act, the Union has been the exclusive collective-bargaining representative of the Unit.

Answer: Based on information and belief, Respondent admits the allegations contained in paragraph 5 of the Consolidated Complaint.

6. About August 27, 2003, the Union requested that Respondent collectively (a) bargain about economic items including wages.

Since about August 27, 2003, Respondent has failed and refused to collectively bargain about the subjects set forth above in paragraph (a) until after the parties reach agreement on noneconomic items.

Respondent denies the allegations contained in paragraph 6 of the Answer: Consolidated Complaint.

- Between November 10 and 21, 2003, and effective on about January 1, 2004, Respondent made changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:
  - (i) Changing employee medical contributions by 5 percent.
  - (ii) Changing infertility coverage.
  - Changing mental health/chemical dependancy benefits. (iii)
  - (iv) Changing FSA (Flexible Spending Account).
  - (v) Changing the dental plan.
  - (vi) Changing vision coverage.
  - Changing financial planning to combine life event financial (vii) planning with comprehensive financial planning.
  - (viii) Changing dependent eligibility.
  - (ix) Adding a Hyatt Legal Plan benefit.

Respondent admits that certain limited changes identified in (i) - (iii), (v) and Answer: (vii) - (ix) were made to its Beneflex Plan, improperly identified as its Beneflex 2004 Health and Welfare Benefits. Respondent denies that the alleged changes were unlawful, denies that said conduct constitutes a violation of the NLRA, and otherwise denies the allegations as set forth in paragraph 7(a) of the Consolidated Complaint.

- (b) About October 11, 2004, and effective January 1, 2005, Respondent made and implemented changes to its Beneflex 2004, Health and Welfare Benefits for unit employees by:
  - (i) Changing and increasing employees' share of prescription drug benefit costs to 25 percent with a specified minimum for generic and brand name drugs.
  - (ii) Changing and increasing employee co-pay from 30 percent to 40 percent on maintenance drugs purchased more than three times from retail pharmacies.

- (iii) Changing and increasing employees' medical premium costs.
- (iv) Changing the premium share coverage categories to eliminate a two person option and to include employee/spouse/partner and employee/children options.
- (v) Changing the dental plan.
- (vi) Changing the catastrophic medical plan option.
- (vii) Changing vision coverage.
- (viii) Changing and increasing financial planning costs.

Answer: Respondent admits that certain limited changes identified in paragraph 7(b) were made to its Beneflex Plan, improperly identified as its Beneflex 2004 Health and Welfare Benefits. Respondent denies that the alleged changes were unlawful, denies that said conduct constitutes a violation of the NLRA, and otherwise denies the allegations as set forth in paragraph 7(b) of the Consolidated Complaint.

(c) The subject matter set forth above in paragraphs 7(a) and (b) relates to wages, hours and other terms and conditions of employment of the Unit and are mandatory subjects for the purposes of collective bargaining.

Answer: Respondent admits the allegations contained in paragraph 7(c) of the Consolidated Complaint.

(d) Respondent engaged in the conduct described above in paragraph 7(a) and (b) without the Union's consent and without affording the Union an opportunity to bargain with Respondent with respect to this conduct or the effects of such conduct.

Answer: Respondent denies the allegations contained in paragraph 7(d) of the Consolidated Complaint.

8. By the conduct described above in paragraphs 6 and 7, Respondent has been failing and refusing to bargain with the exclusive collective-bargaining representative of its employees in violation of Section 8(a)(1) and (5) of the Act.

Answer: Respondent denies the allegations contained in paragraph 8 of the Consolidated Complaint.

9. The unfair labor practices of Respondent described above affect commerce within the meaning of Section 2(6) and (7) of the Act.

Answer: Respondent denies the allegations contained in paragraph 9 of the Consolidated Complaint.

10. All allegations not specifically admitted are denied.

WHEREFORE, Respondent denies that it committed any violation of the National Labor Relations Act. Respondent requests that the Consolidated Complaint be dismissed, in its entirety, and that Respondent be awarded its costs, attorneys' fees and other appropriate relief.

As a further defense to the Consolidated Complaint, Respondent states as follows:

### FIRST DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA due to an existing past practice between the parties.

### SECOND DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA because the Union has acquiesced to the alleged changes to the Beneflex Plan at issue.

### THIRD DEFENSE

Respondent's alleged actions were privileged and did not violate the NLRA because the Union waived its right to bargain over the alleged changes.

### **FOURTH DEFENSE**

The Union is estopped from claiming an alleged violation of Section 8(a)(5).

### FIFTH DEFENSE

Respondent's actions were based on a good faith belief that its conduct did not violate the National Labor Relations Act.

### SIXTH DEFENSE

Restoration of the status quo ante is not warranted in this case due to the extreme hardship that remedy would impose on Respondent as well as the unique factual circumstances presented in this case.

### SEVENTH DEFENSE

Any allegations not encompassed within a validly filed unfair labor practice charge are barred.

### EIGHTH DEFENSE

The Region improperly expanded the scope of the charge in the pending Complaint.

### NINTH DEFENSE

Respondent's actions were privileged and did not constitute a violation of the NLRA because Respondent did not alter or modify the status quo ante between the parties.

### TENTH DEFENSE

Respondent's actions were privileged and did not constitute a violation of the NLRA because the parties' collective bargaining agreement specifically authorized Respondent's alleged actions.

### **ELEVENTH DEFENSE**

The Union's attempt to bargain over economic issues prior to resolution or impasse on non-economic issues breached the parties' agreed upon bargaining ground rules.

### TWELFTH DEFENSE

Respondent and the Union were not at impasse or deadlocked concerning negotiations for non-economic issues, and therefore, the Union's request to bargain over economic items was premature.

### THIRTEENTH DEFENSE

The parties reached an agreement on bargaining ground rules, and Respondent's failure to adhere to that agreement would have constituted a violation of Section 301 and Section 8(a)(5) of the Act.

### FOURTEENTH DEFENSE

Respondent had less than one month to consider the Union's economic proposals, and therefore, the Union is improperly seeking to use the Board's administrative process in lieu of the collective bargaining process.

### FIFTEENTH DEFENSE

To the extent any of the allegations relate to events occurring more than six months before a validly filed unfair labor practice charge, those allegations are barred by Section 10(b) of the Act, 29 U.S.C. §160(b).

### SIXTEENTH DEFENSE

Respondent has, at all times, bargained in good faith.

WHEREFORE, Respondent denies it violated the Act as alleged. Respondent requests that the Consolidated Complaint be dismissed, in its entirety, and that Respondent be awarded its costs, attorneys' fees and other appropriate relief.

Respectfully submitted this 31st day of March, 2005.

McGuireWoods LLP

Mark L. Keenar Alan L. Burton



McGuireWoods LLP 1170 Peachtree Street, NE Suite 2100 Atlanta, Georgia 30309 Office: (404) 443-5709 Facsimile: (404) 443-5759

E.I. du Pont de Nemours and Company, Inc. 1007 Market Street D-7024-1 Wilmington Delaware 19898 Office: (302) 774-9630 Facsimile: (302) 774-8625



In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777 9-CA-40919

9-CA-41634

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

### **CERTIFICATE OF SERVICE**

I hereby certify that a copy of the foregoing Answer and Defenses to the Consolidated

Complaint was this date served upon the parties of record by placing a copy of the same addressed as follows:

Via Federal Express:

Kathleen A. Hostetler, Esq.

2236 Ash Street

Denver, Colorado 80207

Via U.S. Mail:

Paper, Allied-Industrial, Chemical and

Energy Workers International Union

Local 5-2002 AFL-CIO-CLC P. O. Box 16333

Louisville, KY 40256-0333

This 31st day of March, 2005.

Mark L. Keenan

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In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case Nos. 9-CA-40777 9-CA-41634

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

### STIPULATED FACTS

Respondent, E.I. du Pont de Nemours and Company, Inc., Louisville Works ("Respondent" or "DuPont"), Counsel for the General Counsel for the National Labor Relations Board and the United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union ("USW"), formerly the Paper, Allied-Industrial, Chemical and Energy Workers International Union ("PACE") and its Local 5-2002 ("Local Union") (collectively "Union") hereby stipulate to the following undisputed facts. By submitting these stipulated facts, all parties reserve the right to object to individual facts on the grounds of relevance.

- 1. The Union's predecessor, the Neoprene Craftsmen's' Union (NCU) represented production and maintenance employees at the Louisville Works site for approximately 50 years. In June 2002, the NCU voted to affiliate with PACE, and became PACE Local 5-2002. In April 2005, PACE merged with the United Steelworkers of America and became USW.
- 2. Until 1995, there was one bargaining unit at the Louisville Works. As a result of a joint venture between Respondent and Dow Chemical, DuPont Dow Elastomers ("DDE"), was formed in January of 1996 and two separate bargaining units were formed: one for the existing

production and maintenance workers at Respondent's Louisville facility; and, a separate unit for the production and maintenance workers at DDE's Louisville facility. The NCU continued to represent both bargaining units. DDE and Respondent had entirely separate management.

- 3. Respondent and the NCU were parties to collective bargaining agreements ("CBA"), covering the DuPont bargaining unit employees, which continued year to year unless re-opened by one of the parties 60 days prior to the expiration date of the contract. These contracts contained a wage re-opener which was exercised annually. The parties' most recent collective bargaining agreements covering the DuPont bargaining unit employees ran from May 25, 1994 to March 21, 1997 and June 13, 1997 to March 21, 2002.
- 4. During negotiations for the March 1994 agreement, Respondent proposed, and the NCU accepted, a proposal to have employees covered by the DuPont Beneflex Medical Care Plan (EIN51-0014090, Plan #503) ("Beneflex Medical"). The parties further agreed that employees would be covered by the DuPont U.S. Region-wide Beneflex Flexible Benefits Plan ("the Beneflex Plan"). Attached as Exhibit 1 are the pertinent pages of the May, 1994 collective bargaining agreement which include that language.
- 5. In addition, the parties agreed that upon implementation of the Beneflex Plan, Respondent would pay the majority of the projected annual plan cost for Beneflex Medical, and employees were responsible for the balance of the projected annual plan cost for Beneflex Medical. Prior to the March 1994 agreement, employees at the Louisville Works site were provided with medical coverage, for which Respondent paid most, if not all of the premiums.
- 6. The Beneflex Plan is U.S. Region-wide, cafeteria style benefits plan, which includes a variety of benefit options in addition to health care coverage, such as dental coverage, vision coverage, and life insurance. Employees are provided with annual enrollment periods each fall,

at which point the employee elects the level of health care coverage desired, and other elections of benefit options. Beneflex Medical is self-insured medical care option encompassed within the Beneflex Plan. All DuPont sites in the United States participate in Beneflex. Attached as Exhibits 2 and 3 are the Plan documents for the Beneflex Plan and Beneflex Medical respectively.

- During the negotiations for the 1994 collective bargaining agreement, Respondent pointed out to the Union that under the terms of the Beneflex Plan, Respondent would be permitted to alter the level and/or costs of benefits under the Plan on an annual basis. Respondent also noted that any such changes would be made on a U.S. Region-wide basis. Based on these understandings, the NCU membership accepted the Beneflex Plan. The parties also agreed that the Beneflex Plan would be implemented at Louisville effective January 1, 1995. In May, 1994, the NCU ratified the collective bargaining agreement which cited DuPont's Beneflex Medical Care Plan. The Beneflex Plan, including Beneflex Medical, was implemented at Louisville effective January 1, 1995.
- 8. An exception to the Respondent's application of changes on a U.S. Region-wide basis existed from 1997 to 2001 at Respondent's Buffalo ("Yerkes"), New York facility. Respondent agreed to hold the Beneflex rates to the 1996 levels until good faith impasse or agreement was reached on a successor contract. Attached as Exhibit 4 is a true and correct copy of the settlement agreement.
- 9. When, on January 1, 1995, Respondent implemented premium increases for the Beneflex Medical, the Union filed an unfair labor practice charge contending that during negotiations, Respondent had represented that premiums would not increase for 1995. A complaint issued and after a hearing, the Administrative Law Judge found that Respondent unlawfully implemented the premium increases for Beneflex Medical for 1995, yet, found that Respondent had the right to

increase premiums for Beneflex Medical for 1996. The CBA was in effect at this time. Attached as Exhibit 5 is a copy of the ALJ Decision.

- 10. On January 31, 1995, Respondent informed the NCU that it had signed a letter of intent with Dow Chemical to create a joint venture to produce and market elastomer products. Respondent also informed the NCU that the joint venture, named DuPont Dow Elastomers, (DDE) would take over production of neoprene at the Louisville site.
- 11. On November 30, 1995, DDE informed the NCU that, in January of 1996, it planned to extend offers of employment to all of Respondent's neoprene employees at the Louisville site.
- 12. On January 10, 1996, DDE offered employment to all of Respondent's neoprene production and maintenance employees at the Louisville site. DDE and the NCU did not renegotiate the collective bargaining agreement then in place with the NCU. Instead, DDE implemented the terms and conditions of the CBA between Respondent and the NCU, with the exception of adding a "success sharing plan." As a result, the NCU, with a different bargaining committee for each unit, continued to represent one bargaining unit of DuPont employees at the Louisville site, and a separate bargaining unit of DDE employees at the Louisville site, although, the Local Union President and Local Union Recording-Secretary remained members of both bargaining committees. Management was separate and unique for the Respondent and DDE operations. The neoprene operations continued without interruption.
- 13. DDE agreed to purchase from Respondent the DuPont Beneflex Plan for DDE employees. Thus, the Beneflex Plan including Beneflex Medical, was provided, pursuant to the terms and conditions of employment as implemented by DDE, to DDE bargaining unit employees at the Louisville site with the same premium levels and benefit offerings as provided to the DuPont bargaining unit employees.

- 14. In fall, 1995, Respondent and the NCU met, and the NCU was presented with a summary of any upcoming changes to the Beneflex Plan, as well as any changes or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. The "Plain Talk" was a publication used and distributed by Respondent each fall to communicate changes to the Beneflex Plan, including any changes or premium increases to Beneflex Medical, to all participants in the Beneflex Plan for the upcoming calendar year. A true and correct copy of the 1995 "Plain Talk" is attached as Exhibit 6. The DDE bargaining unit was not in existence as of this date.
- On January 1, 1996, Respondent implemented the changes to the Beneflex Plan listed below. The terms of the Beneflex plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members under the Plan. Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes:

# 1996 Changes

- Changes to pharmacy benefit, including mail service, and discounts for generic drugs
- Implementation of a new financial planning option (AycoAdvi\$or)
- > Increase in premiums for dependant life insurance
- > Increase in premiums for vision coverage; enhancement of Vision Care Plan benefits via discounts available from network providers
- Increase in premiums for Dental Option A
- > Changes to EAP (employee assistance plan)
- Changes to Targeted Nutrition Counseling

These changes were summarized in the 1995 "Plain Talk" (Exhibit 6). The collective bargaining agreement between Respondent and the NCU was in effect at the time. The NCU did not file any grievances or unfair labor practice charges contesting these changes.

16. In fall, 1996, Respondent met with the NCU bargaining representatives for the DuPont bargaining unit at the Louisville site, and those NCU representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by the NCU, received copies of the 1996 Plain Talk. DDE management met separately with the NCU bargaining representatives for the DDE bargaining unit and presented those representatives with the same changes. A true and correct copy of the 1996 "Plain Talk" which communicated the upcoming changes is attached as Exhibit 7.

17. On January 1, 1997, Respondent implemented the changes to the Beneflex Plan listed below. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members under the Plan. Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes:

#### 1997 Changes

- Increase in premiums for medical coverage
- > Changes in rules for spousal medical coverage
- Decrease in premiums for vision coverage
- > Increase in premiums for Dental Option A
- > Changes to EAP (employee assistance plan)

Pursuant to DDE's 1996 implemented terms and conditions of employment for the DDE bargaining unit, DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the NCU. The collective bargaining agreement

between Respondent and the NCU was in effect at this time. The NCU representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these changes. The NCU representatives did not file any grievances or unfair labor practice charges against Respondent contesting these changes.

- 18. In March, 1997, the NCU bargaining representatives for the DuPont bargaining unit provided notice to Respondent to open negotiations on the collective bargaining agreement with Respondent. During those negotiations, the NCU proposed that an alternative health care package be included as an additional medical care option for the DuPont bargaining unit employees, in addition to the then existing Beneflex Medical benefit provided under the Beneflex Plan.
- 19. During those negotiations, Respondent proposed language intended to confirm the existing benefits received by employees under the Beneflex Plan, and confirming that receipt of those benefits was subject to all terms and conditions of the Beneflex Plan. A true and correct copy of Respondent's 1997 proposal is attached as Exhibit 8. Respondent ultimately dropped this language proposal, believing it was not necessary given the parties' existing practices and understandings concerning the Beneflex Plan and Beneflex Medical.
- 20. In June of 1997, the NCU membership from the DuPont bargaining unit ratified a new CBA for the DuPont bargaining unit. The agreed to language providing DuPont's Medical Benefit Plan remained unchanged in the 1997 CBA from the 1994 CBA. Attached as Exhibit 9 are the pertinent contract provisions reflecting that language.
- 21. In fall, 1997, Respondent met with the NCU bargaining representatives for the DuPont bargaining unit at the Louisville site, and those NCU representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes

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and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by the NCU, received copies of the 1997 Plain Talk. DDE management met separately with the NCU bargaining representatives for the DDE bargaining unit and presented those representatives with the same changes. A true and correct copy of the 1997 "Plain Talk" which communicated the upcoming changes is attached as Exhibit 10.

22. On January 1, 1998, Respondent implemented the changes to the Beneflex Plan listed below. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members or levels of benefits received by unit members under the Plan. Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes:

## 1998 Changes

- Increase in premiums for medical coverage
- > Changes to coverage for non-network mental health services
- > Changes in rules regarding spousal medical coverage
- > Increase in premiums for Dental Option A
- > Increase in premiums for vision coverage
- New Financial Planning Option implemented (Option D)

Pursuant to DDE's 1996 implemented terms and conditions of employment for the DDE bargaining unit, DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the NCU. The collective bargaining agreement between the Respondent and NCU was in effect at this time. The NCU representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these

changes. The NCU representatives for the DuPont bargaining unit did not file any grievances or unfair labor practice charges contesting these changes.

- 23. In March of 1998, the NCU bargaining representatives for the DDE bargaining unit notified DDE that it was opening negotiations for a collective bargaining agreement. During those negotiations, the NCU representatives for the DDE bargaining unit proposed that an alternate health care package be included as an additional medical care option for the DDE bargaining unit employees, in addition to the then existing Beneflex Medical.
- 24. On September 18, 1998, the NCU members of the DDE bargaining unit ratified a new CBA for the DDE bargaining unit. The agreed to language providing the Beneflex Plan and Beneflex Medical remained identical to the language used by DuPont and as adopted by DDE when DDE implemented DDE's terms and conditions of employment. Attached as Exhibit 11 are the pertinent contract provisions reflecting that language.
- 25. In fall, 1998, Respondent met with the NCU bargaining representatives for the DuPont bargaining unit at the Louisville site, and those NCU representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by the NCU, received copies of the 1998 Plain Talk. DDE management met separately with the NCU bargaining representatives for the DDE bargaining unit and presented those representatives with the same changes. A true and correct copy of the 1998 "Plain Talk" which communicated the upcoming changes is attached as Exhibit 12.

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26. On January 1, 1999, Respondent implemented the changes to the Beneflex Plan listed below. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members under the Plan. Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes:

### 1999 Changes

- Increase in premiums for medical coverage
- Reduction in deductibles for medical care Options A and B

Document #1672187

- Modification to prescription drug benefits and coverage, including new coverage for contraceptives
- > Changes in beneficiary payment methods for various life insurances and accidental death benefits
- Increase in premiums for Dental Option A
- > Changes in dental claim review procedures
- Changes in rules regarding spousal coverage
- ➤ Increase in premiums for life insurance
- > Increase in premiums for dependant life insurance
- > Decrease in premiums for vision coverage

Attached as Exhibit 13 is a copy of the 1999 Notice of Material Modifications for the Beneflex Plan.

DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the NCU. The collective bargaining agreements between DDE and the NCU, as well between Respondent and the NCU, were in effect at this time. The NCU representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these changes. The NCU representatives for the DuPont bargaining unit did not file any grievances or unfair labor practice charges contesting these changes.

- 27. In fall, 1999, Respondent met with the NCU bargaining representatives for the DuPont bargaining unit at the Louisville site, and those NCU representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by the NCU, received copies of the 1999 Plain Talk DDE management met separately with the NCU bargaining representatives for the DDE bargaining unit and presented those representatives with the same changes. A true and correct copy of the 1999 "Plain Talk" which communicated the upcoming changes is attached as Exhibit 14.
- 28. On January 1, 2000, Respondent implemented the changes to the Beneflex Plan listed below. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members or levels of benefits received by unit members under the Plan. Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes:

#### 2000 Changes

- > Changes in design and administration of Beneflex life insurance plans
- > Reduction in most premiums for Beneflex life insurance plans
- > Changes in prescription drug co-payments
- > Increase in premiums for BeneFlex Medical Options A, B, L and P
- > Changes in rules regarding spousal medical coverage
- > Decrease in premiums for vision coverage
- Enhancements to Vision Care Plan coverage (increase in frame allowances and full coverage for prescription lens tints)

Attached as Exhibit 15 is a copy of the 2000 Notice of Material Modifications for the Beneflex Plan.

DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the NCU. The collective bargaining agreements between DDE and the NCU, as well as Respondent and the NCU, were in effect at the time. The NCU representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these changes. The NCU representatives for the DuPont bargaining unit did not file any grievances or unfair labor practice charges contesting these changes.

- 29. In fall, 2000, Respondent met with the NCU bargaining representatives for the DuPont bargaining unit at the Louisville site, and those NCU representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" was subsequently delivered to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by the NCU, received copies of the 2000 Plain Talk. DDE management met separately with the NCU bargaining representatives for the DDE bargaining unit and presented those representatives with the same changes. A true and correct copy of the 2000 "Plain Talk" which communicated the upcoming changes is attached as Exhibit 16.
- 30. On October 12, 2000, the NCU bargaining representatives for the DuPont bargaining unit requested information concerning medical plan costs from Respondent. On this date, the 1997 CBA between DuPont and the NCU was in effect. A true and correct copy of the NCU's October 12, 2000 correspondence is attached as Exhibit 17.

- 31. On or about October, 24, 2000, the NCU President, Carl Goodman, forwarded an e-mail to Brenda Kelsey, Respondent's Louisville HR manager, objecting to Respondent's issuance, to the DuPont bargaining unit, of the October, 2000 "Plain Talk", Beneflex enrollment forms, and the planned implementation of the changes to the Beneflex Plan, and planned change and premium increases for Beneflex Medical. The NCU stated that it believed Respondent's actions were unlawful. A true and correct copy of the e-mail is attached as Exhibit 18.
- 32. On or about October 25, 2000, DuPont responded to the NCU's e-mail, alleging that any bargaining obligations over the Beneflex Plan were completed when the NCU agreed to the Beneflex Plan, and claiming that Respondent's actions were consistent with previous practice. The NCU responded by reiterating its allegations and objections. True and correct copies of the e-mails are attached as Exhibits 19 and 20.
- 33. On January 1, 2001, Respondent implemented the changes to the Beneflex Plan listed below. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members. Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes:

#### 2001 Changes

- > Increase in premiums for BeneFlex Medical options A, B, L and P
- > Changes in premiums for life insurance
- > Decrease in premiums for accidental death insurance
- > Decrease in premiums for dependant life insurance
- > Changes in rules regarding spousal coverage
- Increase in amount of life insurance which employees could purchase (nine options)
  - > Increase in amount of life insurance available for dependents (ten options)
  - > Changes to life insurance plan, adding portability and accelerated benefits
- > Changes to vision coverage
- > Changes to dependant eligibility definitions

- ➤ Changes to Dependant Care Spending Accounts
- Enhancement of medical preventive tests and immunizations (except for HMO options)
- > Changes to Financial Planning Options
- > Addition of Direct Deposit to Flexible Spending Account Plans

Attached as Exhibit 21 is a copy of the 2001 Notice of Material Modifications for the Beneflex Plan.

DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the NCU. The collective bargaining agreements between DDE and the NCU, as well as Respondent and the NCU, were in effect at the time. The NCU representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these changes. The NCU representatives for the DuPont bargaining unit did not file any grievances or unfair labor practice charges contesting these changes.

- 34. On August 1, 2001, the NCU bargaining representatives for the DDE bargaining unit employees and DDE began negotiations for a new CBA. On September 18, 2001, the NCU assured DDE that the parties' agreement to honor the contract day-by-day would be honored by the NCU as long as progress continued to be made. A true and correct copy of DDE's minutes of the negotiations of September 18, 2001 is attached as Exhibit 22.
- 35. On August 24, 2001, the NCU distributed a newsletter to Union membership which summarized the cost increases to Beneflex Medical by Respondent and DDE between 1996-2001. A true and correct copy of this newsletter is attached as Exhibit 23.
- 36. On September 25, 2001, the NCU presented a health care proposal to DDE which provided that DDE would pay for 100% of medical care costs for the Beneflex Plan.
- 37. On October 9, 2001, DDE informed NCU bargaining representatives for the DDE bargaining unit employees that new health care rates would be provided to the union and

employees shortly. The NCU informed the DDE bargaining team that the NCU did not believe that DDE could unilaterally implement changes to the Beneflex Plan, including premium increases, while negotiations were on-going for a new contract.

- 38. On October 10, 2001, DDE informed the NCU of the upcoming changes to the Beneflex Plan, as well as the changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. On that same day, the NCU bargaining representatives for the DDE bargaining unit forwarded an information request to DDE, requesting data relating to the Beneflex Plan. A true and correct copy of the NCU's information request is attached as Exhibit 24.
- 39. On October 15, 2001, the NCU issued a newsletter to Union membership summarizing the health care cost increases announced by Respondent and DDE. A true and correct copy of this newsletter is attached as Exhibit 25.
- 40. On October 30, 2001, DDE responded to the October 10 information request, reminding the NCU that the health care cost increase was not a "proposal", but rather, an announcement of the planned increase, consistent with the Beneflex Plan language. The parties had agreed to continue to work under the terms and conditions of the 1998 CBA, vis a vis a day-to-day agreement, while the DDE and the NCU negotiated a successor contract. A true and correct copy of DDE's response is attached as Exhibit 26.
- 41. In fall, 2001, Respondent met with the NCU bargaining representatives for the DuPont bargaining unit at the Louisville site, and those NCU representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE's bargaining

unit employees at Louisville site, who were represented by the NCU, received copies of the 2001 Plain Talk. DDE management met separately with the NCU bargaining representatives for the DDE bargaining unit and presented those representatives with the same changes. A true and correct copy of the 2001 "Plain Talk" which communicated the upcoming changes is attached as Exhibit 27.

42. On January 1, 2002, Respondent implemented the changes to the Beneflex Plan listed below. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members or levels of benefits received by unit members under the Plan. Respondent did not offer to negotiate over these changes, nor did the Union seek to bargain over these changes:

#### 2002 Changes

- > Increase in premiums for BeneFlex Medical Options B, L and P
- > Changes in rules regarding spousal medical coverage
- > Increase in maximum contributions to Health Care Flexible Spending Accounts
- Elimination of Option A from Beneflex Medical Plan
- ➤ Increase in office visit co-pays under Options L and P for Beneflex Medical Plan
- > Increase in Hospital Admission co-pays for Option L for Beneflex Medical Plan
- Changes to deductibles for medical coverage
- ➤ Changes to Stop Loss Amounts for all medical care coverage
- ➤ Addition of Stop Loss Protection for prescription drugs
- > Changes in coinsurance and co-pays for prescription drugs
- Decrease in premiums for Vision Care Plan
- ➤ Changes to coverage for polycarbonate lenses under Vision Care Plan
- > Changes to Financial Planning benefit

Attached as Exhibit 28 is a copy of the 2002 Notice of Material Modifications for the Beneflex Plan.

DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the NCU. DDE and the NCU were continuing to work under the terms of the re-opened DDE collective bargaining agreement at this time. The collective bargaining agreement between the Respondent and the NCU was in effect at this time. The NCU representatives for the DDE bargaining unit did not file any grievances contesting these changes. The NCU representatives for the DuPont bargaining unit did not file any grievances or unfair labor practice charges contesting these changes

- 43. On November 13, 2001, the NCU filed NLRB Charge No. 9-CA-38870-1 contending that DDE violated Section 8(a)(5) by unilaterally implementing the January 1, 2002 changes to the Beneflex Plan listed in Paragraph 41, including premium increases, without bargaining with the NCU representatives for the DDE bargaining unit. The NCU did not file a comparable charge against Respondent. A true and correct copy of the charge filed by the NCU is attached as Exhibit 29.
- 44. On January 7, 2002, Region 9 dismissed the unfair labor practice charge. A true and correct copy of the Region's dismissal is attached as Exhibit 30.
- 45. On or about January 14, 2002, the NCU appealed the dismissal of the charge on April 30, 2002, the Office of the General Counsel dismissed the appeal. A true and correct copy of the dismissal is attached as Exhibit 31.
- 46. The NCU bargaining representatives for the DuPont bargaining unit notified Respondent on January 16, 2002 that it intended to open negotiations for a successor contract. A true and correct copy of the Union's notice is attached as Exhibit 32.
- On February 26, 2002, the NCU bargaining representatives for the DuPont bargaining unit and Respondent began negotiations for a successor CBA. The parties agreed that if

agreement had not been reached by the contract expiration date, management would honor the terms and conditions of contract day-to-day until something different was bargained. A true and correct copy of Respondent's bargaining summary of February 26, 2002 is attached as Exhibit 33.

- 48. On March 21, 2002, the CBA between Respondent and the NCU expired.
- 49. In June, 2002, the NCU voted to affiliate with the Paper, Allied-Industrial Chemical and Energy Workers (PACE). The NCU affiliated with PACE, and became PACE Local 5-2002.
- 50. The new member of the Union's bargaining committee, International Representative Kenneth Stanifer, first attended the negotiations between Respondent and the Union for the successor CBA for the DuPont bargaining unit on August 14, 2002.
- 51. The new member of the Respondent's bargaining committee, John Pollard, first attended negotiations for the successor CBA for the DuPont bargaining unit on August 28, 2002.
- 52. In fall, 2002, Respondent met with the NCU bargaining representatives for the DuPont bargaining unit at the Louisville site, and those NCU representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Health Care 2003 Communication for Employees" (in lieu of a "Plain Talk") to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by the PACE Local 5-2002, received copies of the Health Care 2003 Communication to employees. DDE management met separately with the NCU bargaining representatives for the DDE bargaining unit and presented those representatives with the same

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- changes. A true and correct copy of the "Health Care 2003 Communication for Employees" which communicated the upcoming changes is attached as Exhibit 34.
- 53. On October 24, 2002, PACE Local 5-2002, on behalf of the DuPont bargaining unit, wrote to Respondent, contending that any changes to the Beneflex Plan were subject to good faith bargaining before implementation, and requested bargaining on this subject. A true and correct copy of this correspondence is attached as Exhibit 35.
- reiterating its position that it was not required to bargain over changes to the Beneflex Plan, including premium increases. True and correct copies of this correspondence are attached as Exhibits 36 and 37.
- 55. On January 1, 2003, Respondent implemented the changes listed below to the Beneflex Plan for the DuPont bargaining unit employees. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members under the Plan. The Union requested bargaining, however the Respondent did not offer to, nor did it, negotiate over these changes.

#### 2003 Changes

- ➤ Increase in premiums for medical coverage
- > Separating employee and retiree plan costs for purposes of setting premium increases for medical coverage
- > Implementing new cost sharing approach for employees, retirees and survivors
- ➤ Introducing a new Medical Care Option U for Beneflex Medical Plan
- Elimination of Option L for Beneflex Medical Plan
- > Implementation of Medical Decision support

Attached as Exhibit 38 is a copy of the 2003 Notice of Material Modifications for the Beneflex Plan.

DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the NCU. DDE and the NCU were continuing to work under the terms of the re-opened DDE collective bargaining agreement at this time. The NCU representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these changes. The NCU representatives did not file any grievances against Respondent contesting these changes.

- 56. On March 31, 2003, the Union reached agreement with DDE on a successor contract for the DDE bargaining unit employees. DDE employees continued to receive benefits pursuant to the Beneflex Plan.
- On June 2, 2003, PACE Local 5-2002 filed an unfair labor practice charge, Case No. 40262-1, alleging that Respondent violated Section 8(a)(5) by unilaterally implementing changes to the Beneflex Plan, including increased premiums, for the DuPont bargaining unit employees. After submission to Division of Advice on a 10(b) issue, Region 9 dismissed the charge on December 10, 2003. The Office of Appeals upheld that decision on March 5, 2004. True and correct copies of the charge, dismissal, and Appeals' Decision are attached as Exhibits 39, 40, and 41.
- 58. In fall, 2003, while negotiations for a successor agreement were ongoing, Respondent and PACE Local 5-2002 met, and PACE Local 5-2002 representatives were presented with a summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "Plain Talk" to all U.S. Region DuPont employees. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by

the PACE Local 5-2002, received copies of the 2003 Plain Talk. A true and correct copy of the 2003 "Plain Talk" is attached as Exhibit 42.

- 59. On October 15, 2003, PACE Local 5-2002 again wrote to Respondent contending that any changes to the current Beneflex Plan for the DuPont bargaining unit were subject to good faith bargaining before implementation, and requesting bargaining on the proposed changes. A true and correct copy of this correspondence is attached as Exhibit 43.
- 60. On October 22, 2003, Respondent wrote to PACE Local 5-2002, restating its position that Respondent had reserved the right to make changes to the Beneflex Plan, and that Respondent had consistently taken this position the past few years. A true and correct copy of this correspondence is attached as Exhibit 44.
- On November 4, 2003, PACE Local 5-2002, reiterated its position that Respondent was 61. required to bargain over any changes to the Beneflex plan, and stating that any reliance on the management rights clause was misplaced. A true and correct copy of this correspondence is attached as Exhibit 45.
- 62. On January 1, 2004, Respondent implemented the changes listed below to the Beneflex Plan for the DuPont bargaining unit employees. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members under the Plan. The Union requested to bargain over these changes, however, Respondent did not offer to, nor did it, negotiate over these changes.

#### 2004 Changes

- > Increase in premiums for medical care coverage
- ➤ Addition of BeneFlex Legal Services Plan
- > Implementation of new dental plan feature (MetLife preferred Dentist provider)
- > Changes in definitions for dependant coverage
- ➤ Elimination of one option to Beneflex Financial Planning Plan

- > Changes to list of Qualifying Life Events
- > Changes to Health Care Spending Account Plan (adding reimbursement for nonprescription drugs and vitamins)
- > Changes to benefits provided for infertility treatment under Beneflex Medical Plan
- > Changes to Mental Health/Chemical Dependency Benefits

Attached as Exhibit 46 is a copy of the 2004 Notice of Material Modifications for the Beneflex Plan.

DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the Union. The collective bargaining agreement between DDE and the NCU was in effect at this time. The Union representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these changes.

- 63. In fall, 2004, Respondent met with the PACE Local 5-2002 representatives for the DuPont bargaining unit at the Louisville site, and those Union representatives were presented with summary of any changes for the upcoming year to the Beneflex Plan, as well as any changes and/or premium increases for Beneflex Medical, for the upcoming calendar year. Respondent subsequently mailed a "2004 Beneflex Highlights" to all U.S. Region DuPont employees, including Louisville employees represented by the NCU. Both the DuPont bargaining unit and DDE bargaining unit employees at Louisville site, who were represented by the PACE Local 5-2002, received copies of the "2004 Beneflex Highlights". DDE management met separately with the Union bargaining representatives for the DDE bargaining unit and presented those representatives with the same changes. A true and correct copy of the "2004 Beneflex Highlights" which communicated the upcoming changes is attached as Exhibit 47.
- 64. On October 14, 2004, PACE Local 5-2002 again wrote to Respondent contending that any changes to the current Beneflex Plan for the DuPont bargaining unit were subject to good

faith bargaining before implementation, and requesting bargaining on the proposed changes. A true and correct copy of this correspondence is attached as Exhibit 48.

- 65. On October 20, 2004, Respondent wrote to PACE Local 5-2002, restating its position that Respondent had reserved the right to make changes to the Beneflex Plan, and that Respondent had consistently taken this position the past few years. A true and correct copy of this correspondence is attached as Exhibit 49.
- 66. On January 1, 2005, Respondent implemented the changes listed below to the Beneflex Plan for the DuPont bargaining unit employees. The terms of the Beneflex Plan and Beneflex Medical allowed Respondent to alter costs incurred by unit members and/or levels of benefits received by unit members under the Plan. The Union requested to bargain over these changes, however, Respondent did not offer to, nor did it, negotiate over these changes.

## 2005 Changes

- > Increase in premiums for medical care coverage
- Change to prescription drug benefit
- New coverage levels for medical, dental, vision
- > Dental Option A premiums adjusted for new coverage levels
- > Financial Planning, premium increase of less than \$1/month
- Redesigned the Catastrophic Medical Option into the HOPPO with optional HSA Attached as Exhibit 50 is a copy of the 2005 Notice of Material Modifications for the Beneflex Plan.

DDE implemented these same Beneflex Plan changes and premium changes for DDE bargaining unit employees represented by the Union. The collective bargaining agreement between DDE and the NCU was in effect at the time. The Union representatives for the DDE bargaining unit did not file any grievances or unfair labor practice charges contesting these changes.

- Filed: 04/21/2017
- On or about January 5, 2005, PACE Local 5-2002 filed an unfair labor practice charge, 67. Case No. 9-CA-41634 alleging that Respondent violated Section 8(a)(5) by unilaterally implementing changes to the Beneflex Plan, including increased premiums, for the DuPont bargaining unit employees.
- 68. On September 17, 2004, Respondent tendered a health care proposal attached as Exhibit 51. This has been the only health care proposal tendered by Respondent.

Respectfully submitted this 2 day of June, 2005.

For Respondents

Mark L. Keenan Alan L. Burton

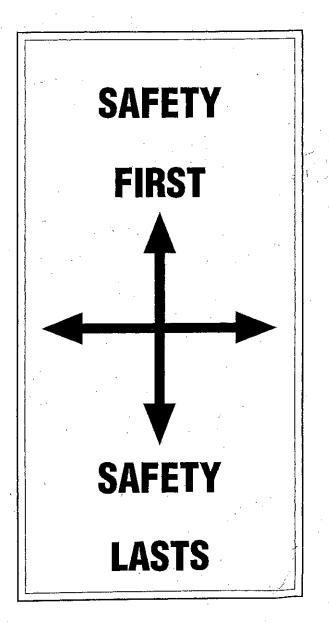
For Counsel for the General Counsel for the National Labor Relations Board

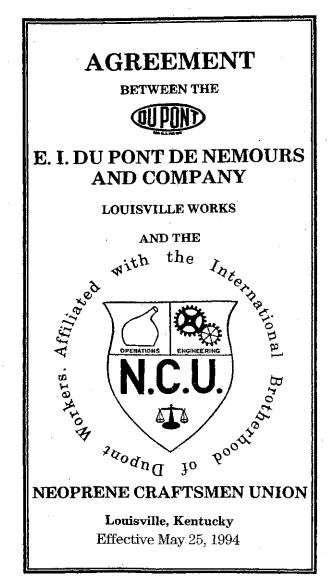
Kevin Luken

For: United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union ("USW"), formerly the Paper, Allied-Industrial, Chemical and Energy Workers International Union ("PACE") and its Local 5-2002

Kathleen A. Hostetler, Esq.

EXHIBIT





excused by Management because of personal illness, serious illness in his immediate family, or other unusual conditions, he shall be paid overtime pay at one and one-half (1-1/2) times his regular rate for the hours worked plus a holiday allowance equivalent to his regularly scheduled working hours not to exceed eight (8) at his regular rate. If the employee works only part of his scheduled working hours and is not required or excused by Management for the above reasons to take off the remaining part of his scheduled hours, the employee shall be paid overtime pay at two and one-half (2-1/2) times his regular rate for hours worked but no holiday allowance.

Section 4. Holiday hours paid for but not worked shall not be used in computing hours worked in excess of forty (40) in the work week.

#### ARTICLE VIII

#### Hospital and Medical-Surgical Coverage



Section 1. The COMPANY will provide basic Hospital and Medical-Surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan (EIN51-0014090, Plan #503).

Section 2. The COMPANY will also provide Hospital and Medical-Surgical coverage as set forth in Section 1 for a former full service employee who has been terminated for lack of work and his eligible dependents (spouse and children as defined by the plan) for a period not to extend beyond the earlier of (a) the last day of the twelfth (12th) calendar month following the month in which the employee was terminated on account of lack of work. (b) the last day of the calendar month in which the former employee dies, or (c) the last day of the calendar month in which the former employee refuses recall to the Plant.

#### ARTICLE IX

#### **Industrial Relations Plans and Practices**

Section 1. All existing privileges heretofore enjoyed by the employees in accordance with the following Industrial Relations Plans and Practices of the COMPANY shall continue. subject to the provisions of such Plans and to such rules, regulations, and interpretations as existed prior to the signing of this Agreement, and to such modifications thereof as may be hereafter adopted generally by the COMPANY to govern such privileges; provided, however, that as long as any one of these COMPANY Plans and Privileges is in effect within the COMPANY, it shall not be withdrawn from the employees covered by this Agreement.

Non-Contributory Group Life Insurance Plan Contributory Group Life Insurance Plan Short-Term Disability Plan Pension and Retirement Plan Special Benefits Plan Vacation Plan Service Emblem Plan Continuity of Service Rules Payments to Employees on Jury Duty Military Service Allowance Savings and Investment Plan Total and Permanent Disability Income Plan Dental Assistance Plan\* Health Care Spending Account Plan Dependent Care Spending Account Plan Career Transition Financial Assistance Plan

\*The Dental Assistance Plan, effective September 1, 1976. has a schedule of allowances applicable to employees covered by this Agreement which are subject to revision solely by the COMPANY and without reference to such a schedule in effect for any other employees, and any such revision of schedules shall not be construed as a reduction. termination or withdrawal of benefits.

Section 2. An employee's length of service for consideration of benefits under the COMPANY'S Industrial Relations Plans and Practices shall be his continuous service with the COMPANY, as calculated in accordance with the COM-PANY'S Continuity of Service Rules.

#### ARTICLE X

#### Adjustment of Grievances

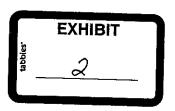
Section 1. Should a grievance arise between the COMPANY and the UNION or its members, there shall be no suspension of work of any kind by the UNION or the employees, nor shall there be a lockout by the COMPANY because of such

# BENEFLEX FLEXIBLE BENEFITS PLAN

Originally Adopted - January 1, 1992

Amended Effective - January 1, 2005

E. I. du Pont de Nemours and Company



# BENEFLEX FLEXIBLE BENEFITS PLAN

#### I. PURPOSE

The purpose of this Plan is to provide eligible employees with the opportunity to choose among the types and levels of benefits available to them under this Plan. The portion of this Plan that consists of qualified benefits is intended to qualify as a "cafeteria plan" under Section 125 of the Internal Revenue Code. Any benefits that are not qualified benefits under Section 125 are not intended to be included within the "cafeteria plan" and are offered outside of the "cafeteria plan". This Plan is established for the exclusive benefit of employees, their covered dependents and their beneficiaries.

#### II. DEFINITIONS

- 1. The term "Code" means the Internal Revenue Code of 1986, as amended.
- 2. The term "Company" means E. I. du Pont de Nemours and Company, any wholly owned subsidiary or part thereof and any partnership or joint venture in which E. I. du Pont de Nemours and Company is joined which adopts this Plan with the approval of the Company, or such person or persons as the Company may designate.
- 3. The term "employee" means a "Full Service Employee" as such term is defined in the Company's Continuity of Service Rules.
- 4. The term "Plan" means the BeneFlex Flexible Benefits Plan as set forth herein, with any and all amendments hereto.
- 5. The term "Plan Year" means the calendar year January 1 through December 31.

#### III. ELIGIBILITY

Employees are eligible to participate in this Plan without regard to length of Company service.

#### IV. PARTICIPATION

Benefits under this Plan shall not apply to any employee or the dependent(s) of any employee in a bargaining unit represented by a union for collective bargaining unless and until collective bargaining on the subject has taken place and any requisite obligations thereunder have been fulfilled.

A newly hired employee will be permitted to make elections after commencement of the current Plan Year in accordance with the enrollment procedures specified. Such new employee will have no coverage under this Plan until an election is made and such new

employee will have coverage under any benefit plan incorporated herein only to the extent provided in such plan.

Participation in this Plan shall terminate when the employee ceases to be an employee, except that nothing herein shall have any effect on the rights of any employee or beneficiary to continuation of group medical plan benefits, as may otherwise be required by Section 4980B of the Code.

#### V. BENEFITS

An employee may choose under this Plan to participate in the benefit plans described below. The benefits will not be provided by this Plan but by the respective plans which are hereby incorporated by reference into this Plan. The types and amounts of benefits available, the requirements for participation and the other terms and conditions of such plans are as set forth in the plans.

- BeneFlex Medical Care Plan (1)
- (2)BeneFlex Dental Care Plan
- (3) BeneFlex Vision Care Plan
- **(4)** BeneFlex Employee Life Insurance Plan
- (5) BeneFlex Accidental Death Insurance Plan
- (6)BeneFlex Dependent Life Insurance Plan
- (7) BeneFlex Vacation Buying Plan
- (8) BeneFlex Health Care Spending Account Plan
- (9) BeneFlex Dependent Care Spending Account Plan
- (10)BeneFlex Financial Planning Plan
- (11)BeneFlex Legal Services Plan
- BeneFlex Health Savings Account Plan (12)

#### VI. COMPANY CONTRIBUTIONS

Each Plan Year, the Company will determine the Company Contribution available for application towards the Benefit Cost of each BeneFlex Plan. The Company will also determine the Benefit Cost of each BeneFlex Plan. An employee may elect to use the designated portion of the Company Contribution towards other BeneFlex Plans.

#### VΠ. **EMPLOYEE CONTRIBUTIONS**

Each employee may elect to authorize deductions from or to reduce his compensation or elect to do both during a Plan Year in such amount as is required to cover the Benefit Cost

after the application of the Company Contribution of any BeneFlex plan elected by the employee for the Plan Year in accordance with the provisions of Section VIII. Employee contributions shall be made by a reduction in the employee's taxable compensation to the extent the benefits elected are excluded from taxation under the Code and by after-tax deduction where the elected benefit is not exempt from taxation under the Code.

#### VIII. ELECTIONS

Prior to the commencement of each Plan Year, the Company shall provide each eligible employee with information that indicates the amount of Company Contribution available to each employee. Each employee shall elect the amounts of any salary reduction or deduction required to cover the cost of the benefits elected. The elections shall be effective on the first day of the Plan Year to which they apply except for those employees who are permitted to make elections after the commencement of a Plan Year, in which case the elections will be effective in such manner as the Company may prescribe, but only in the event of, and consistent with, a change in the employee's family status or benefit coverage related to employment.

#### IX. FAILURE TO ELECT

An eligible employee failing to make an election on or before the specified due date shall be deemed to have made the elections specified as default elections.

#### X. IRREVOCABLE ELECTIONS

Elections made under the Plan (or deemed to have been made under Section IX) shall be irrevocable and binding for the balance of the Plan Year, provided, however, that such election may be revoked or changed prospectively, as to the balance of the Plan Year as specified in the benefit plans incorporated herein.

#### XI. NONDISCRIMINATION

This Plan is intended not to discriminate in favor of highly-compensated participants as to eligibility to participate, contributions, benefits or coverages, and to comply in this respect with the requirements of the Code. If, in the judgment of the Company, the operation of the Plan in any Plan Year results in such discrimination, the Company shall exclude from coverage under this Plan such highly compensated participants or reduce such contributions, benefits or coverages under this Plan, as shall be necessary to assure that, in the judgment of the Company, this Plan thereafter does not discriminate.

#### XII. ADMINISTRATION

The Company is the Plan Administrator. The Company shall have the authority to control and manage the operation and administration of this Plan and to designate one or more persons to carry out the responsibilities of the operation and administration of this Plan. The Company shall have the discretionary right to determine eligibility for benefits hereunder and to construe the terms and conditions of this Plan. The decision of the Company shall be final with respect to any questions arising as to the interpretation of this Plan.

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Filed: 04/21/2017

#### XIII. MODIFICATION OR TERMINATION OF THE PLAN

USCA Case #16-1357

The Company reserves the sole right to change or discontinue this Plan in its discretion provided, however, that any change in price or level of coverage shall be announced at the time of annual enrollment and shall not be changed during a Plan Year unless coverage provided by an independent, third-party provider is significantly curtailed or decreased during the Plan Year. Termination of this Plan or any benefit plan incorporated herein will not be effective until one year following the announcement of such change by the Company.

If any provision of this Plan is or in the future becomes contrary to any applicable law, rule, regulation or order issued by competent government authority, the Company reserves the sole right to amend or discontinue this Plan in its discretion without notice.

# BENEFLEX MEDICAL CARE PLAN

Originally Adopted - January 1, 1992

Last Amended - January 1, 2004

E. I. du Pont de Nemours and Company

EXHIBIT

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# BENEFLEX MEDICAL CARE PLAN

#### I. PURPOSE

The purpose of this Plan is to provide medical benefits for employees and their eligible dependents by assisting in the payment of medically necessary expenses.

#### II. CONTRACT ADMINISTRATOR

Benefits under this Plan are administered by a Contract Administrator, as agent for the Company.

#### III. DEFINITIONS

- The term "Company" means E. I. du Pont de Nemours and Company, any wholly
  owned subsidiary or part thereof and any partnership or joint venture in which
  E. I. du Pont de Nemours and Company is joined which adopts this Plan with the
  approval of the Company, or such person or persons as the Company may designate.
- 2. The term "employee" means a "Full Service Employee" as such term is defined in the Company's Continuity of Service Rules.
- 3. The term "dependent" means
  - a. the lawful spouse of the employee who is (i) not working, (ii) not eligible for coverage under his or her employer's medical plan at less than a premium for individual coverage, as determined by the Company, or (iii) enrolled in his or her employer's medical plan.
  - b. any child who is unmarried; claimed by the employee as a dependent for federal tax purposes (except full time students age 24); and
    - (i) less than 19 years old, except full-time students under age 25; or
    - (ii) mentally or physically incapable of earning a living, regardless of age, if the condition has been established prior to loss of coverage providing the employee submits proof of the child's incapacity and dependency to the Company at reasonable intervals upon request.
  - c. the natural or legally adopted unmarried child under age 25 of an employee who, as the result of a qualified medical child support order, must be provided

with medical coverage by the employee. Such child(ren) must meet the full-time student requirement if age 19 or older.

Filed: 04/21/2017

- d. a person who is not covered as an employee and as a dependent of an employee, or as a dependent of more than one employee.
- 4. The term "Plan" means the BeneFlex Medical Care Plan as set forth herein, with any and all amendments hereto.
- 5. The term "Plan Year" means the calendar year January 1 through December 31.
- 6. The term "reasonable and customary" means the actual fee charged by a doctor or facility providing a service for a service rendered or a supply furnished, but only to the extent the fee is reasonable, in the sole judgment of the Company, taking into account the following:
  - a. the usual fee which the doctor or facility most frequently charges the majority of patients for the particular service rendered or supply furnished; and
  - b. the prevailing range of fees charged in the same geographical area by similar health care providers for similar services, or
  - c. special circumstances or medical complications which require additional time, skill, experience or services to provide the necessary treatment.
- 7. The term "covered expenses" means expenses described in Section VII that are incurred by the employee or covered dependents after the date of the commencement of participation in this Plan.
- 8. The term "medically necessary" means a service or supply which is reasonable and necessary for the diagnosis or treatment of an illness or injury, in view of the customary practice in the geographical area, and is given at the appropriate level of care.
- 9. The term "custodial care" means treatment of persons who have reached the maximum level of recovery which can reasonably be expected, or care primarily for purposes of meeting a person's needs which could be provided by persons without professional skill or training.
- 10. The term "hospital" means
  - a. An institution which is primarily engaged in providing for compensation and on an inpatient basis, for the surgical and medical care, diagnosis and treatment of persons through medical, diagnostic and major surgical facilities.
     These facilities must be provided on the institution's premises, under the

supervision of a staff of physicians and with twenty-four-hour-a-day registered graduate nursing services; or

b. An institution which is accredited as a hospital by the Joint Commission on Accreditation of Hospitals, or which the Contract Administrator designates.

The term "hospital" shall not include any institution (or any part of an institution) which is used other than incidentally as a convalescent facility, nursing home, rest home, or a facility for the aged.

- 11. The term "experimental or investigational" means procedures or drugs which have not been broadly accepted among the relevant medical community as a standard part of medical practice.
- 12. The term "network" or "managed care network" means a contract arrangement with doctors, hospitals, pharmacies and other health care professionals.
- The term "Mail Service" means a mail order pharmacy service designated by the Contract Administrator.
- 14. The term "generic drug" means a drug not protected by a trademark and usually descriptive of its chemical structure.
- 15. The term "Employee Assistance Program" means the organization designated to authorize treatment for mental health and chemical dependency.

#### IV. ELIGIBILITY

Employees are eligible to participate in this Plan without regard to length of Company service. Dependents shall become eligible for benefits under this Plan only when such dependent is enrolled as a dependent by the employee.

#### V. PARTICIPATION

Participation in this Plan shall become effective only if the employee elects to participate in this Plan in connection with the BeneFlex Flexible Benefits Plan. An employee who fails to make an election for the BeneFlex Flexible Benefits Plan for the succeeding Plan Year will be deemed to have made the election specified as the default election. An employee who declines coverage will not have any benefits except as a dependent or except as approved by the Employee Assistance Program for the treatment of mental health or chemical dependency.

#### VI. **COVERAGE**

USCA Case #16-1357

A participating employee may elect coverage for the employee only, the employee and one family member (spouse or dependent child) or employee and family (spouse and dependent children).

#### VII. MEDICAL CARE BENEFITS

Subject to the provisions of Section VIII, covered expenses will be paid as follows:

- 1. Hospitalization Expenses Inpatient
  - a. Unlimited Days of confinement
    - (i) semiprivate room and board
    - (ii) use of operating and recovery rooms and related equipment
    - (iii) use of intensive care unit
    - (iv) general nursing care
    - (v) drugs and medicines
    - (vi) laboratory tests
    - (vii) dressings, ordinary splints and casts
    - (viii) X-ray examinations, electrocardiograms and electroencephalograms
    - (ix) X-ray therapy, radiation therapy, chemotherapy, and electroshock therapy
    - (x) oxygen therapy, physical therapy, and hydrotherapy
    - (xi) anesthetic materials
    - (xii) administration of blood and blood plasma (but not the blood or plasma itself)
    - (xiii) routine nursery care for newborns
    - (xiv) blood typing and crossmatching
    - (xv) use of cystoscopic room
    - (xvi) special diets
  - b. Unlimited days of confinement for treatment of mental or nervous disorders.
- 2. Hospitalization Expenses Outpatient
  - a. reasonable and customary hospital charges will be paid as follows:

- (i) Hospital facility charges for outpatient surgery but only charges incurred on the day the surgery is performed
- (ii) Diagnostic X-ray and laboratory services except those done for routine physical examinations
- (iii) X-ray therapy, radiation therapy, chemotherapy and electroshock therapy.

#### 3. Surgical Benefits

- a. In-patient surgery
  - (i) Surgeon's reasonable and customary fee for surgery and normal preoperative and post operative care
  - (ii) Assistant surgeon's charge when medically necessary
  - (iii) Anesthesiologist charges when anesthesia is not administered by the surgeon,
- b. Second surgical opinions regarding elective surgery rendered out-of-network by a Board-certified or Board-qualified surgeon capable of performing the surgery who is not associated with or in partnership with the first surgeon, and a third opinion in the event the first and second opinions are not in agreement.
- c. Out-patient surgery at surgeon's reasonable and customary fees.
- d. Emergency Room surgery by a surgeon not part of the emergency room team at the reasonable and customary fees
- e. Multiple surgical procedures performed during the same operative setting will have the reasonable and customary fee for each additional procedure reduced on a schedule established by the Company.
- f. Dental Work and Oral Surgery
  - (i) Accidental Injury

Charges for repair of natural teeth or other body tissues required as a result of accidental injury, including anesthesiologist and hospital charges.

- (ii) Oral Surgery
  - (a) Inpatient hospitalization charges must be certified for medical necessity by a physician other than a dentist.
  - (b) Outpatient hospitalization charges that an oral surgeon certifies for medical necessity.

Filed: 04/21/2017

#### (iii) Integration with BeneFlex Dental Care Plan

For treatment covered under this Plan and the BeneFlex Dental Care Plan, the total benefit paid will be equal to the benefit provided by the plan providing the higher payment.

#### 4. Other Medical Benefits

- a. Pre-admission testing for hospitalization that is accepted by the hospital at which surgery is later performed, done before the date of hospital admission but not out-of-date, and medically useful at the time of confinement
- b. Professional fees for out-patient diagnostic X-ray and laboratory test, including certain allergy tests
- c. Charges for outpatient kidney dialysis
- d. Charges for chemotherapy or radiation
- e. Professional fees for X-ray therapy, radiation therapy, chemotherapy and electroshock therapy performed on an outpatient basis
- f. Doctor's visits other than for outpatient psychiatric treatment, including emergency care in a doctor's office or qualified free-standing clinic
- g. X-ray therapy, radiation therapy, chemotherapy, electroshock therapy when patient is hospitalized
- h. Medically necessary service of a private duty registered nurse or a licensed practical nurse for skilled care, excluding services by a nurse who is a member of the family or the spouse's family or resides in the patient's home and any custodial services
- Physical therapy including speech and occupational therapy prescribed by a physician to restore a skill or ability lost through illness or injury
- j. Developmental therapy for dependent children necessary and reasonable for the treatment of conditions resulting from brain dysfunction or other congenital abnormality that is prescribed by a physician and preauthorized by the contract administrator.
- k. Durable medical and surgical equipment necessary and reasonable for the treatment of an illness or injury or required to replace a body function lost or

impaired due to a disease, injury or congenital abnormality, such as wheelchairs and braces

- 1. Artificial limbs and eyes that are medically necessary
- m. Consultations by an attending physician with other physicians, where special skill or knowledge is required for diagnosis or treatment but not for consultations when the patient is not an inpatient, for radiological consultations when the consultation is done solely to meet hospital regulations, when a patient is being referred to another doctor for treatment or for more than one consultation by any one physician during any one hospital confinement
- n. Professional ambulance service to the nearest facility that can provide the needed services when medically necessary, but not transport service
- o. Anesthetics and oxygen
- p. Blood and blood plasma if not covered by other programs such as blood banks
- q. Drugs and legend vitamins obtainable only by written prescription of a physician when purchased outside of a hospital confinement. This includes oral contraceptives.
- r. Treatment for problems associated with the temporomandibular joint (TMJ) and associated muscles for chewing, subject to review for medical necessity. These services include, but are not limited to, splints, physical therapy, trigger point injections and surgical procedures.

#### 5. Preventive Care Benefits

Preventive care as set forth in the Summary Plan Description, at 100% Physicians' fees in connection therewith subject to copayment and deductibles.

6. Infertility treatment and in vitro fertilization

All treatments must be preauthorized with the Contract Administrator and are subject to the per family lifetime infertility and in vitro fertilization maximums of \$15,000 for medical services and/or \$10,000 for prescription drugs. Services under this benefit will be paid in accordance with the appropriate provisions of this Plan (i.e., office visits, testing, surgery, etc.) and include:

- a. Surgical reconstruction procedures and all associated charges.
- b. All charges included as any part of an in vitro fertilization program.

- c. All charges included as any part of hormonal dysfunction treatment or infertility treatment.
- d. All treatment and procedures must be performed on a covered female employee or dependent wife, the sperm must be provided by her husband unless the husband is sterile not due to voluntary sterilization, and she must carry the embryo.
- e. The treatment and procedures must be performed at medical facilities that conform to the American College of Obstetrics and Gynecology guidelines for in vitro fertilization clinics or to the American Fertility Society's standards for in vitro fertilization procedures.
- f. The physician determines, based on medical evidence, that all other viable covered hormonal dysfunction treatment, infertility treatment or procedures (except tubal reconstruction) have already been utilized or are not appropriate.
- g. The Contract Administrator reserves the right to request an examination by another physician.

#### 7. Alternate Care facilities

- a. Extended Care Facility unlimited days within 14 days of discharge from a hospital stay of at least 3 days provided that treatment must be for continued recuperation of the illness or injury for which the patient was hospitalized.
- b. Home Health Care unlimited days provided that treatment begins within 7 days after discharge as an inpatient from a hospital or extended care facility and be treatment for the same or related condition for which the patient was hospitalized.
- c. Hospice unlimited days in a hospice program.
- d. Christian Science Facility unlimited days for room and board and nursing care in lieu of inpatient hospital care.
- e. Birthing Center expenses at a qualified free standing Birth Clinic for the 24-hour period which includes labor, delivery and postpartum phases, related x-ray and laboratory services and well baby care while the infant is still in the facility.
- f. Ambulatory Surgical Center expenses incurred in a qualified facility on the day of the surgery. Surgeons fee is paid in accordance with Section VII.3.

#### VIII. AMOUNT OF BENEFIT

1. Where a managed care network is available, an employee may elect medical coverage in the following amounts:

Options	Type of Coverage	Office Visit Copay/Deductible	Covered Preventive Tests and Immunizations	Other Covered Services	Out-of-Pocket Limit
Option P: Point-of-Service and Option R: Preferred	in-network	\$20/office visit	100%*	90%	\$1,600 individual \$3,200 family
Provider Organization	Out-of-network	\$500 individual \$1,000 family	100% R&C*	70% R&C after deductible	\$4,000 individual \$8,000 family
Option C: Catastrophic	No network providers available	\$2,000 individual \$4,000 family	100% R&C*	60% R&C after deductible	\$5,000 individual \$10,000 family
Option U: Consumer	In-network	See Below	100%	90%	See Below
Choice	Out-of-network		100% R&C*	70% R&C after deductible	

\*Physicians' fees in conjunction with covered preventive tests and immunizations are subject to copayments and deductibles (applicable to options P, R and C)

Option U: Consumer Choice Deductible & Out-of-Pocket Limit Amounts:

Coverage		Deductible	Out-of-Pocket Limit		
Level	Health Fund	Employee	Total	In-Network	Out-of-network
Single	\$500*	\$1,000	\$1,500	\$3,500	\$5,000
Two Person	\$750*	\$1,500	\$2,250	\$5,250	\$7,500
Family	\$1,000*	\$2,000	\$3,000	\$7,000	\$10,000

\*2003 Consumer Choice Health Fund and employees' share of the deductible amounts by coverage level are: \$750 single; \$1,125 two person; \$1,500 family. The Health Fund amounts shown reflect the annual Company benefit contribution. Unused amounts may be carried over from year to year up to the total deductible amount. Health Fund amounts carried over from prior years reduce the employee's share of the deductible.

2. Where the only managed care network available is Option U an employee may elect medical coverage in the following amounts;

Options	Type of Coverage	Office Visit Copay/Deductible	Covered Preventive Tests and Immunizations	Other Covered Services	Out-of-Pocket Limit
Option B: Indemnity	No network providers available	\$500 individual \$1,000 family	100% R&C*		\$1,600 individual \$3,200 family
Option C: Catastrophic	No network providers available	\$2,000 individual \$4,000 family	100% R&C*	60% R&C after deductible	\$5,000 individual \$10,000 family
Option U: Consumer	in-network	See Below	100%	90%	See Below
Choice	Out-of-network		100% R&C*	70% R&C after deductible	

\*Physicians' fees in conjunction with covered preventive tests and immunizations are subject to copayments and deductibles (applicable to options P, R and C)

Option U: Consumer Choice Deductible & Out-of-Pocket Limit Amounts:

Coverage		Deductible Out-of-Pocket Limit						
Level	Health Fund	Employee	Total	in-Network	Out-of-network			
Single	\$500*	\$1,000	\$1,500	\$3,500	\$5,000			
Two Person	\$750*	\$1,500	\$2,250	\$5,250	\$7,500			
Family	\$1,000*	\$2,000	\$3,000	\$7,000	\$10,000			

<sup>\*2003</sup> Consumer Choice Health Fund and employees' share of the deductible amounts by coverage level are: \$750 single; \$1,125 two person; \$1,500 family. The Health Fund amounts shown reflect the annual Company benefit contribution. Unused amounts may be carried over from year to year up to the total deductible amount. Health Fund amounts carried over from prior years reduce the employee's share of the deductible.

3. The amount of the pharmacy benefit is dependent upon the Option elected as described in the following chart:

	Option	Options P, R, U and B		
	in-network Pharmacy	Out-of-network Pharmacy	No network pharmacles available	
Retail	Up to a 30-day supply:	Up to a 30-day supply:	B	
Brand	30%*, \$20 minimum**	Reimbursement is negotiated price less coinsurance or	Direct pay and submit to Aetha for reimbursement, subject to	
Generic	30%*, \$7 minimum**	copayment	deductible and coinsurance	
Mail	Up to a 90-day supply:			
Brand	\$45 copayment**	Not applicable	Not applicable	
Generic	\$16 copayment**			
Out-of-Pocket Limit	\$1,50	0 per individual	\$1,500 per individual	

<sup>\*</sup>Percentage is based on discounted rate

4. The amount of the Mental Health and Chemical Dependency Benefit is dependent on the approval of the Employee Assistance Program

Mental Health and Chemical Dependency Benefit Amounts						
Coverage	Options P, R, and U*	Option B	Option C	Options N° and Z°		
	When Usir	In-Network Benefits ng The Employee Assistance i	Program	<u> </u>		
Outpatient Care		90%	90%	90%		
InPatient Care**	90% for days 1-30 100% thereafter for the year	90% for days 1-30 100% thereafter for the year	90% for days 1-30 100% thereafter for the year	No benefit		
	-network benefits require the us		s and facilities. Precertification	n appiles.		
Outpatient Care***	70% R&C	80% R&C	60% R&C	-		
InPatient Care**	70% for days 1-30 100% thereafter for the year	80% for days 1-30 100% thereafter for the year	60% for days 1-30 100% thereafter for the year	No benefit		

<sup>\*</sup>The health fund and deductible portion of Option U does not apply to mental health and/or chemical dependency expenses. Option N coverage applies to active employees only, for services authorized by a DuPont EAP Counselor. No dependent coverage is provided.

<sup>\*\*</sup>If the discounted price is less than the minimum copayment, the participant pays the actual discounted price.

<sup>\*\*</sup>Inpatient days apply to any/all inpatient stays during the calendar year. The Plan may authorize an exchange of 3 days of intensive outpatient treatment for 1 inpatient day, and 2 days of partial outpatient treatment for 1 inpatient day apply. Benefits shown are per individual per year.

<sup>\*\*\*</sup>There are no out-of-network benefits available for outpatient chemical dependency treatment.

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- Employees located at sites where a network is available may choose to enroll in network coverage, whether or not their residence zip code falls within the network area.
- 6. The deductibles and coverage limitations in Section VIII.1. and VIII.2 above apply to all benefits provided, except for Preventive Care Benefits and for Outpatient Mental Health Care and Rehabilitation for Chemical Dependency approved by the Employee Assistance Program.
- 7. For family deductible and annual out-of-pocket limit, one person must meet the individual and then the combined expenses of all other family members' expenses apply toward the family deductible and annual out-of-pocket limit. For Option U, the combined expenses of all family members apply toward meeting the deductible and annual out-of-pocket limit associated with the selected coverage level.
- 8. The maximum amount payable for all covered medical expenses incurred on account of any one person in any one Plan Year shall not exceed \$1.5 million, except as authorized by the Company, and payment for infertility treatment and in vitro fertilization procedures shall not exceed a lifetime maximum of \$15,000 for medical services and/or \$10,000 for prescription drugs per family.
- 9. The individual and family out-of-pocket limit applies to the participant's share of covered charges. Infertility treatment and in vitro fertilization treatment (including hormonal dysfunction), copayments, charges above reasonable and customary, prescription copayments or coinsurance, and non-eligible charges are not included in the medical out-of-pocket calendar-year limit. A separate out-of-pocket calendar-year limit applies to prescription copayments and coinsurance.
- 10. Alternative Coverage may be elected, including but not limited to Blue Cross/Blue Shield or a health maintenance organization (HMO) if it is available at the employee's location. In the event of such election, the Company contribution toward the coverage will be adjusted to reflect the cost-sharing percentage established by the Company.

#### IX. PRE-CERTIFICATION

Pre-certification is advance verification that a hospital inpatient admission is medically necessary. Any emergency admission for inpatient hospitalization should be certified within forty-eight (48) hours or on the first business day after the admission or at least sixty (60) days before the expected delivery date in maternity cases.

#### X. **EXCLUSIONS**

Charges for the following services and supplies shall in no event be considered covered medical expenses:

- 1. Charges due to an occupational illness or injury.
- 2. Charges relating to past or present military service.
- 3. Charges resulting from any occupation or work outside the Company for compensation or profit.
- 4. Charges for treatment to a person before that person becomes eligible for coverage under this Plan.
- 5. Charges covered under any national or local law (except charges relating to a government group insurance plan for that government's own civilian employees).
- 6. Charges which would not have been made had the patient not been covered under this Plan, or charges which the participant or his or her eligible dependents are not legally obligated to pay.
- 7. Charges which are associated with injuries suffered due to the act or omission of a third party.
- 8. Charges for services or supplies not recommended by a physician.
- 9. Charges for services or supplies not medically necessary for the diagnosis and treatment of the illness or injury, except for preventive procedures described herein.
- 10. Charges for services or supplies specifically to maintain a level of well-being.
- 11. Charges in excess of carrier-negotiated fees or reasonable and customary charges.
- 12. Charges for services and associated expenses considered experimental or investigative.
- 13. Charges for services not widely accepted by the U.S. medical community as safe and effective treatment for illness or injury (e.g., most applications of acupuncture).
- 14. Charges for custodial care, regardless of who recommends or provides the care.
- 15. Charges for cosmetic surgery unless it is necessary for prompt repair of a nonoccupational injury or is related to a visible congenital defect of an eligible newborn child.

- 16. Charges related to an act of war, declared or undeclared, if the injury or illness occurs after the person is covered under this Plan.
- 17. Charges for nonmedical equipment or items intended for the comfort/convenience of the patient such as exercise cycles, hot tubs, stairway elevators, humidifiers.
- 18. Charges incurred for any medical observation or diagnostic study when no disease or injury is revealed unless:
  - a. The covered person had definite symptoms of illness or injury other than hypochondria
  - b. The observation or studies were not part of a routine physical examination
  - c. The request for benefit is in order in all other respects
- 19. Charges for personal services such as phone, TV, guest meals.
- 20. Charges for items available for purchase over the counter, regardless of who recommends the purchase.
- 21. Charges for travel other than what may be authorized under "Centers of Excellence" Transplant Program.
- 22. Charges for any services performed by a resident physician or intern of a hospital when billed directly. Their services are included in the hospital's bill.
- 23. Charges for hospitalization primarily for diagnostic studies, X-ray or laboratory examinations, electrocardiograms, electroencephalograms or physical therapy except when medically necessary.
- 24. Charges for inpatient hospitalization for dental care, unless confinement is due to accidental bodily injury, or when a physician other than a dentist certifies that the hospital setting is necessary to safeguard the life or health of a patient.
- 25. Charges for eyeglasses, contact lenses, and hearing aids (or examinations for the prescription or fitting of them) except for one pair of eyeglasses or contact lenses following cataract surgery.
- 26. Charges for orthopedic appliances (including orthotics) when they are primarily used as supportive devices for the feet.
- 27. Charges for care rendered to a dependent child after his or her marriage.

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- 28. Charges not reported for more than two years.
- Charges for services or supplies not specifically defined as covered expenses.
- Charges for in-hospital physician visits for any day the physician does not visit the covered patient.
- 31. Charges related to dental treatment except charges for repair of natural teeth or other body tissues required as a result of accidental injury.
- 32. Charges for TMJ diagnosis, and for TMJ treatment involving the teeth, such as crowns, inlays/onlays, bridges, full and partial dentures, or orthodontics.
- 33. Second or third opinions concerning procedures not covered by this Plan or required by a hospital.
- 34. Charges covered by any other plan of the company.
- 35. Charges for chiropractic care other than X-rays, manipulations of the spine, heat and ultrasound treatments.
- 36. Charges for physical examinations outside the scope of the Basic Preventive Services Schedule.
- 37. Charges for communication equipment such as augmentive speech devices.
- 38. Charges for immunizations required for personal international travel.
- 39. Charges for missed appointments or copying medical records.

#### XI. MAINTENANCE OF BENEFITS

- 1. If the total of benefits payable with respect to any individual under this Plan and any other medical plan would exceed such individual's allowable reimbursement, and when this Plan is secondary to such other medical plan, benefits otherwise payable hereunder shall be reduced so that the total of benefits payable under this Plan and any other medical plan does not exceed allowable reimbursement. The determination of which plan is secondary shall be made in accordance with the following rules:
  - a. A plan which does not have a coordination of benefits clause is presumed to be the primary program and pay first.

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- b. If one plan covers the individual as an employee, pensioner or survivor and the other covers him as a dependent, the plan which covers the individual as a dependent is secondary.
- c. If one plan covers the individual as an employee and the other covers the individual as a pensioner or survivor, the plan which covers the individual as a pensioner or survivor is secondary.
- d. If two plans cover the individual as a dependent child, the parent whose birthday falls first in the year is primary for dependent children over the plan which covers the parent whose birthday falls later in the year.
- e. When rules (a) (d) do not establish which plan is secondary, then the plan which has covered the individual for the shorter period of time is secondary.
- 2. The term "other medical plan" means any plan or plans providing benefits or services for or by reason of medical care or treatment, which benefits or services are provided by group insurance, government programs, or any other arrangement of coverage for individuals in a group, whether insured or uninsured, excluding the Company's plans providing hospital, surgical or medical services or benefits. When a plan provides benefits in the form of services, the reasonable cash value of each service rendered shall be deemed to be both a benefit paid and an allowable expense.
- 3. For the purpose of implementing this provision or any similar provision of any other medical plan the Company may, without consent of or notice to any person, release to or obtain from the administrator of any other medical plan such information regarding benefit coverage as it deems necessary for such purpose. Any person claiming benefits under this Plan shall provide the Company with such information as may be necessary to implement this provision.
- 4. Whenever payments which should have been made under this Plan have been made under any other medical plan, the Contract Administrator shall have the right, in its sole discretion, to pay to any organizations making such other payments in such amount as it determines to be necessary to satisfy the intent of this provision. The amount so paid shall be deemed to be benefits paid under this Plan. Similarly, whenever the Contract Administrator has made payments under this Plan which should have been made under any other medical plan, or payments in excess of this amount necessary to satisfy the intent of this section, the Contract Administrator shall have the right to recover such payments from any individual to or with respect to whom such payments were made, or from any organization making payments under any other medical plan.

#### XII. PRO RATA COVERAGE FOR PART-TIME EMPLOYEES

For any employee who is working less than a full schedule per week, the Company's contribution to benefits payable under this Plan will be reduced based on the reduction in the employee's work schedule compared to a full schedule. The Company may agree to waive the reduction of its contribution to benefits in cases where a business unit initiates the reduced schedule to accommodate work curtailment or deferral for a period of definite duration.

#### XIII. DISCONTINUANCE OF COVERAGE

An employee's coverage under this Plan with respect to the employee and any eligible dependents shall terminate on the last day of the calendar month in which employment terminates, and a dependent's coverage under this Plan will terminate on the last day of the calendar month in which such individual ceases to be a dependent.

#### XIV. CONTINUATION OF COVERAGE

Continuation of coverage under this Plan will be provided to Qualified Beneficiaries according to the following terms:

- If coverage under this Plan ceases with respect to any employee or his dependent, continuation of coverage under this Plan is extended to those employees and dependents (herein designated "Qualified Beneficiaries") to whom the following qualifying event(s) have occurred resulting in a loss of coverage under this Plan:
  - a. termination of Company employment for any reason except gross-misconduct;
  - b. divorce or legal separation (when the latter causes loss of coverage);
  - c. death of an employee; or
  - d. loss of eligible dependence status.
- 2. Subject to paragraph 3 below, qualified beneficiaries will be entitled to continuation of coverage beginning upon the first occurrence of a qualifying event and terminating after:
  - a. 18 months in the case of termination of work;
  - b. 36 months in the case of divorce, separation, or death of an employee or loss of eligible dependence status.
- 3. Conditions governing the loss of continuation of coverage.
  - coverage will end if the applicable premium is not paid by or on behalf of the qualified beneficiary;

- b. coverage will end if the qualified beneficiary becomes covered under any other group health plan as an employee, or otherwise;
- c. coverage will end if the qualified beneficiary becomes eligible for Medicare;
- d. coverage will end if this Plan is terminated.

### 4. Election to Continue Coverage

- Qualified beneficiaries may elect to continue coverage by notifying the Company within 60 days of either the qualifying event or the day at which notice of rights is conveyed to such qualified beneficiaries, whichever is later; provided that in the case of an event in 1.(b) or (d) above, the Company has been notified by the qualified beneficiary within 60 days of the event.
- b. Any election of coverage available under this Plan by the employee on behalf of a spouse or dependents shall be considered effective as to such individuals unless:
  - a separate election is made by the affected dependents;
  - (ii) an election by a spouse (or ex-spouse) is made on behalf of an affected dependent.

#### 5. Premiums Paid by Qualified Beneficiaries

- a. Where continuation coverage is elected by qualified beneficiaries, a premium in the amount of 102% of the applicable costs shall be paid monthly.
- b. Initial premiums for such continuation of coverage must be paid within 45 days of election.
- Premium payments must be made within 30 days of the due date or coverage will

#### XV. RIGHT TO REIMBURSEMENT AND SUBROGATION

If a Plan participant is injured or becomes ill and another party is at fault or potentially responsible, this Plan will pay medical benefits subject to the following:

- 1. Immediately upon paying or providing any benefit under this Plan to a Plan participant, the Plan shall be subrogated to all rights of recovery the Plan participant has against any party potentially responsible for making any payment to the Plan participant as a result of an injury or illness, to the full extent of benefits provided or to be provided.
- 2. If a Plan participant receives any payment from any potentially responsible party, whether by settlement, judgment or otherwise, the Plan has the right to recover from, and be reimbursed by, the Plan participant for all amounts the Plan has paid and will

pay as a result of the injury or illness, up to and including the full amount the Plan participant receives.

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- 3. The Plan, by providing benefits hereunder, is hereby granted a lien on the proceeds of any settlement, judgment or other payment intended for, payable to or received by the Plan participant, and the Plan participant hereby consents to said lien and agrees to take whatever steps are necessary to help the Plan secure said lien.
- 4. By accepting benefits hereunder, the Plan participant hereby grants a lien and assigns to the Plan an amount equal to the benefits paid against any recovery made by or on behalf of the Plan participants. This assignment is binding on any attorney who represents the Plan participant and any insurance company or other financially responsible party against whom a Plan participant may have a claim provided that the attorney, insurance carriers or others have been notified by the Plan or its representatives. No Participants may assign rights to recover medical expenses without the prior written consent of the Plan.
- 5. The Plan participant shall do nothing to prejudice the subrogation and reimbursement rights of the Plan and, shall, when requested, cooperate fully with the efforts of the Plan and representatives of the Plan to recover the benefits paid, including completing such forms and in giving such information surrounding any accident that the Plan or its representatives deem necessary to investigate a claim.
- 6. A Plan participant receiving benefits under this Plan acknowledges that the subrogation and reimbursement rights of the Plan are a first priority claim against all potentially responsible parties and are to be paid before any other claim for the Plan participant's damages. The Plan shall be entitled to full reimbursement first from any payments by a potentially responsible party, even if such payment to the Plan will result in a recovery to the Plan participant that is insufficient to make the Plan participant whole or to compensate the Plan participant in part or in whole for the damages sustained.
- 7. The Plan is not required to participate in or pay attorney fees to the attorney hired by the Plan participant to pursue the Plan participant's damage claim. No Plan participant shall incur any expenses on behalf of the Plan in pursuit of the Plan's rights hereunder, specifically no court costs nor attorney fees may be deducted from the Plan's recovery without the prior express written consent of the Plan.
- 8. The terms of this subrogation and reimbursement provision shall apply and the Plan is entitled to full recovery regardless of whether any liability for payment is admitted by any potentially responsible party and regardless of whether the settlement or judgment received by the Plan participant identifies the medical benefits the Plan provided. The Plan is entitled to recover from any and all settlement or judgments, even those designated as pain and suffering or non-economic damages only.

9. For purposes of this provision, the following terms shall have the meaning indicated:

"Plan participant" means any person on whose behalf the Plan pays or provides any benefit, including but not limited to the minor child or dependent of a participating employee or any person entitled to receive any benefits from the Plan.

"Responsible Party" means any party possibly or potentially responsible for making any payment to a Plan participant due to a Plan participant's injuries or illness or any insurance coverage, including but not limited to uninsured motorist coverage, underinsured motorist coverage, personal umbrella coverage, med-pay coverage, workers compensation coverage, no-fault automobile insurance coverage or any first party insurance coverage.

#### XVI. PRICE OF COVERAGE

The price of coverage under this Plan during each Plan Year will be determined by the Company. The price of coverage will be deducted from the participating employee's compensation.

#### XVII. APPLICATION FOR BENEFITS

Application for benefits under this Plan must be filed with the Contract Administrator on the forms provided. Filing any claim for benefits under this Plan will constitute an authorization to any physician, hospital, dentist, pharmacy, insurance company, employer or organization to release any information regarding the claim for the purpose of validating and determining benefits payable or for audit or statistical purposes.

## XVIII. IRREVOCABLE ELECTIONS

Elections made under this Plan (or deemed to have been made) shall be irrevocable and binding for the balance of the Plan Year, provided, however, that such elections may be revoked or changed in such manner as the Company may prescribe, but only in the event of, and consistent with, a change in the employee's family status or benefit coverage related to employment. Coverage for a dependent may be added retroactively, in which case the price of coverage will be by after-tax deduction.

#### XIX. ADMINISTRATION

The Company is the Plan Administrator. The Company shall have the authority to control and manage the operation and administration of this Plan and to designate one or more persons to carry out the responsibilities of the operation and administration of this Plan. The

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Company shall have the discretionary right to determine eligibility for benefits hereunder and to construe the terms and conditions of this Plan. The decision of the Company shall be final with respect to any questions arising as to the interpretation of this Plan.

#### XX. MODIFICATION OR TERMINATION OF THE PLAN

The Company reserves the sole right to change or discontinue this Plan in its discretion provided, however, that any change in price or level of coverage shall be announced at the time of annual enrollment and shall not be changed during a Plan Year unless coverage provided by an independent, third-party provider is significantly curtailed or decreased during the Plan Year. Termination of this Plan will not be effective until one year following announcement of such change by the Company.

If any provision of this Plan is or in the future becomes contrary to any applicable law, rule, regulation or order issued by competent government authority, the Company reserves the sole right to amend or discontinue this Plan in its discretion without notice.

### HIPAA APPENDIX **HIPAA Privacy Compliance**

Section 1. Purpose. The provisions of this Appendix are intended to comply with the administrative simplification provisions of the Health Insurance Portability and Accountability Act of 1996, as amended, and the regulations promulgated thereunder, as they may be amended from time to time (collectively, "HIPAA") and, in particular, the rules under HIPAA pertaining to the privacy of Individually Identifiable Health Information set forth in 45 C.F.R. Subtitle A, Part 164, Subpart E, as it may be amended from time to time (the "Privacy Rule"). This Appendix shall be effective as of April 14, 2003.

Section 2. Inconsistent Provisions. This Appendix shall supersede any provisions of the Plan to the extent those provisions are inconsistent with this Appendix.

Section 3. Definitions. Each capitalized term used in this Appendix that is not otherwise defined in this Appendix shall have the meaning ascribed to it under HIPAA. For purposes of this Appendix, the following terms shall have the following meanings:

- Covered Individual means an individual who is enrolled in and covered under (a) the terms of the Plan, as an employee or otherwise.
- Plan Sponsor means E.I. du Pont de Nemours and Company (b)

Section 4. Disclosures to Plan Sponsor for Plan Administration. The Plan may disclose Protected Health Information to the Plan Sponsor for purposes of administering the Plan. These purposes shall include the following:

- Confirmation of and other administrative actions and decisions relating to (a) enrollment, contributions to the Plan, premium payments, and the payment of administrative fees;
- (b) Response to individual complaints, grievances, or inquiries relating to claims or other Plan administrative matters;
- (c) Audits and investigations of claims, systems, network operations, and other matters relating to Plan administration and the review of reports relevant to Plan administration;
- (d) Placement of information on a web site or in other accessible form or media;
- (e) Legally required reporting, disclosure and other obligations, including: (i) use and disclosure to the Secretary of Health and Human Services when required by the Secretary for its investigation or determination of the compliance of the Plan with the Privacy Rule; (ii) use and disclosure in response to a valid exercise by a Plan Participant, Spouse, or Dependent/Covered Individual of that individual's

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rights to gain access to or amend Protected Health Information in his or her own Designated Record Set or obtain information necessary to provide an accounting of certain disclosures of his or her own Protected Health Information; and (iii) appropriate use and disclosure in connection with certain law enforcement or public health activities or judicial or administrative proceedings; and (iv) imposition of sanctions for the failure to need the requirements of HIPAA other laws, or applicable policies and procedures.

- (f) De-identification and removal of certain individually identifiable information; and
- The transfer of assets or liabilities under the Plan or due diligence in connection (g) with such a transfer.

The Plan may disclose Protected Health Information to the Plan Sponsor for purposes of Payment or Health Care Operations. However, all such disclosures under this Section 4, including these specifically identified must be for administration of the Plan.

Section 5. Requirements of Plan Sponsor. With respect to Protected Health Information that the Plan Sponsor receives pursuant to Section 4, the Plan Sponsor shall:

- (a) Not use or disclose the Protected Health Information other than for Plan administration, or as otherwise required by law, and specifically not use or disclose the Protected Health Information for employment-related actions or decisions or in connection with any employee benefit plan or benefit provided by the Plan Sponsor other than the Plan or a health benefit provided under the Plan;
- (b) Ensure that any agent (including a subcontractor) to whom the Plan Sponsor provides the Protected Health Information agrees to the same restrictions and conditions with respect to that information as apply to the Plan Sponsor under this Appendix;
- (c) Report to the Plan any use or disclosure of the Protected Health Information that is inconsistent with the uses or disclosures set forth in Section 4 of this Appendix and of which the Plan Sponsor becomes aware;
- (d) Make the Protected Health Information of a Covered Individual available to that individual, upon the individual's written request, in accordance with the requirements of the Privacy Rule;
- (e) Incorporate amendments of information included in the Designated Record Set of a Covered Individual as and to the extent required by the Privacy Rule;
- (f) Make available to a Covered Individual upon the individual's written request, the information necessary to provide an accounting of the disclosures of Protected Health Information as and to the extent required by the Privacy Rule;

- (g) Make the Plan Sponsor's internal practices, books and records relating to the use and disclosure of the Protected Health Information available to the Secretary of Health and Human Services for determinations as to the compliance of the Plan with HIPAA;
- (h) If feasible, return or destroy all of the Protected Health Information that the Plan Sponsor maintains and retain no copies thereof; or, if such return or destruction is not feasible, limit further uses and disclosures of Protected Health Information to the purposes that make the destruction or return infeasible; and
- (i) Ensure that members of its Workforce shall have access to the Protected Health Information only in connection with performance of the administrative functions that the Plan Sponsor performs for the Plan. The following individuals or classes of individuals shall have access to such Protected Health Information:
  - (1) Site Benefit Advocates;
  - (2) Employee Assistance Counselors and Employee Assistance Director and Coordinator;
  - (3) Legal Employee Benefits and Labor Groups;
  - (4) Finance Health Care Actuarial and Benefits Accounting Groups;
  - (5) People Managing Processes (HR) Health Management Group, and Benefits Policy Design and Deployment;
  - (6) Integrated Health Services Chief Medical Officer;
  - (7) Board of Benefits and Pensions;

in accordance with the rules set forth in any applicable internal policies and procedures.

In addition, support staff assisting the above members of the Plan Sponsor's workforce, including clerical, mailroom, fax delivery, and information technology staff may have access to Protected Health Information.

 Ensure that, if the Plan Sponsor becomes aware of any issues relating to non-compliance with the requirements of Section 4 or 5 of this Appendix, the Plan Sponsor shall undertake an investigation to determine the extent, if any, of such non-compliance; the individuals, policies, or practices responsible for the non-compliance; and, to the extent feasible, appropriate means for curing or mitigating the effects of non-compliance and preventing such non-compliance in the future. Any individual who is determined by the Plan Sponsor to be responsible for such non-compliance, shall be subject to disciplinary action, as determined by the Plan Sponsor, in its sole discretion. Such disciplinary action may include one or more of the following to the extent not inconsistent with other applicable law: warning or reprimand, required additional training and education

with respect to the use or disclosure of or requests for Protected Health Information, limitations on or revocation of access to Protected Health Information, diminution of duties, suspension, disqualification for bonus or other pay or promotion, demotion in pay or status, removal from position or discharge.

Section 6. Access to Protected Health Information. The Plan shall disclose Protected Health Information to the Plan Sponsor and to the individuals described in Section 5(i) pursuant to disclosures described in Section 4 only if the Plan Sponsor has certified to such entity that the Plan has been amended to incorporate the provisions of Sections 4 and 5 of this Appendix and that the Plan Sponsor agrees with the restrictions and other rules set forth in Section 5.

Section 7. Personal Representative. The Plan shall recognize an individual who is the Personal Representative of a Covered Individual as if the individual were the Covered Individual himself or herself, provided that the individual satisfies the procedures established by the Plan Sponsor for verifying a Personal Representative's status and authority.

Section 8. Other Disclosures to Plan Sponsor. Nothing in this Appendix shall prohibit or, in any way limit the Plan from disclosing Protected Health Information to the Plan Sponsor where HIPAA permits such disclosure in the absence of the provisions set forth in Sections 4 and 5, including the disclosure of Protected Health Information:

- (a) Pursuant to and in accordance with a valid individual authorization under the Privacy Rule;
- (b) That is Summary Health Information upon the Plan Sponsor's request for purposes of modifying, amending or terminating the Plan or obtaining bids from a Health Insurance Issuer;
- (c) Contained in a Limited Data Set pursuant to and in accordance with a valid Data Use Agreement for purposes of research, public health activities and health care operations;
- (d) Pursuant to a Business Associates Contract;
- (e) Regarding enrollment in or disenrollment from the Plan or option under the Plan;
- (f) For purposes of Treatment;
- (g) For epidemiology research; or
- (h) To employees who work in Legal to the extent necessary to respond to, defend against, and provide necessary information to outside counsel for responding to and defending against, lawsuits by Plan participants against the Plan and/or Plan Sponsor, or other lawsuits that require benefits information or Protected Health Information, or to the extent necessary to enforce subrogation provisions of the Plan;

to the extent permitted by HIPAA.

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Section 9. Effect on Health Insurance Issuers. Health Insurance Issuers providing benefits under the Plan may disclose information to the Plan Sponsor under the same terms and conditions as apply to the Plan under other Sections of this Appendix. With respect to Protected Health Information received from a Health Insurance Issuer, the Plan Sponsor shall have the same obligations to that Health Insurance Issuer that it has to the Plan with respect to Protected Health Information received from the Plan.

Section 10. Action by the Plan Sponsor. The Plan Sponsor may act as prescribed in this Appendix or may delegate, in writing and in its sole discretion, any and all of its functions under this Appendix to the relevant privacy officer or other officer(s) or employee(s) of the Plan Sponsor. The Plan Sponsor or such delegate shall have the authority to establish rules and prescribe forms and procedures for performing its functions hereunder.

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19927 & 20181

The undersigned Charged Party and the undersigned Charging Parties, in settlement of the above matter, and subject to the approval of the Regional Director for the National Labor Relations Board, HEREBY AGREE AS FOLLOWS;

POSTING OF NOTICE — Upon approval of this Agreement, the Charged Party will post immediately in conspicuous places in and about its plantoffice, including all places where notices to employees/members are customerity posted, and maintain for 60 consecutive days from the date of posting, copies of the stached Notice made a part hereof, taid Notices to be signed by a responsible official of the Charged Party and the date of actual posting to be shown thereon. In the event this Agreement is in softlement of a charge against a union, the union will submit forthwith signed copies of said Notice to the Regional Director who will forward them to the employer whose employees are involved herein, for posting, the employer willing, in conspicuous places in and about the employer's plant where they shall be maintained for 60 consecutive days from the date of posting.

COMPLIANCE WITH NOTICE - The Charged Party will comply with all the lemms and provisions of said Hostice.

BACKPAY — The Charged Party will make whole the employees named below by payment to each of them in an amount to be determined by the Regional Disease in several terms with standard terms in the several terms to the computed in the manner and forth in Hern Horizons for the Restorded to NLRE 1172 (1027) — the amount of the fert had the forth of the forth of the forth of the forth ment.

Set for the opposite their names. (See attach ment)

SCOPE OF THE AGREEMENT — This Agreement series only the allegations in the above-captioned case(s), and does not constitute a settlement of any other case(s) or matters. It does not preclude persons from liting charges, the General Counsel from prosecuting complaints, or the Board and the courts from finding violations with respect to matters which precede the date of the approval of this Agreement regardless of whether such matters are known to the General Counsel or readily discoverable. The General Counsel reserves the right to use the evidence obtained in the investigation and securion of the above-captioned case(s) for any relevant purpose in the litigation of this or any other case(s), and a judge, the Board and the courts may make findings of that and/or conclusions of law with respect to sald evidence.

REFUSAL TO ISSUE COMPLAINT — in the event the Charging Parties fail or refuse to become parties to this Agreement and it in the Regional Director's discretion it will affectuate the policies of the National Laber Relations Act, the Regional Director shall decline to issue a Complaint herein (or a new Complaint I one has been withdrawn pursuant to the ferms of this Agreement), and this Agreement shall be between the Charged Party and the undersigned Regional Director. A review of such action may be obtained pursuant to Section 102.18 of the Rules and Regulations of the Board it a request for same is filled within 14 days thereof. This Agreement is contingent upon the General Counsel sustaining the Regional Director's action in the event of a review. Approval of this Agreement by the Regional Director shall constitute withdrawal of any Complaint(s) and Notice of Hearing heretofore issued in this case, as well as any answer(s) filed in response.

PERFORMANCE — Performance by the Charged Party with the terms and provisions of this Agreement shall commence immediately after the Agreement is approved by the Regional Director, or if the Charging Parties do not enter into this Agreement, performance shall commence immediately upon receipt of the Charged Party of advice that no review has been requested or that the General Counsel has sustained the Regional Director.

NOTIFICATION OF COMPLIANCE — The undersigned parties to this Agreement will each notify the Regional Director in writing what steps the Charged Party has taken to comply herenth. Such notification shall be given within 5 days, and again after 60 days, from the date of the approval of this Agreement, in the event the Charging Parties do not enter into this Agreement, initial notice shall be given within 5 days after notification from the Regional Director that no twice has been requested or that the General Coursel has sustained the Regional Director. Contingent upon compliance with the terms and provisions hereof, no further action shall be taken in this case.

Charped Party		Charging Pursus	_
EI Outent de Nean	1) and Carp	e Bussolo Verke	s Union
By. / Name and Tile	ONe C	By Kerre and The	-/-
LAM Re	14/-1/5) (	La Company Collect	Con 2/2/19
Tomeraled By:	Date	Approval By:	Dies
Board Agent		Regard Checter	

**EXHIBIT** 

**[2**01]

FEB-21-1997 211 1

NURS REG 3 BUFFALO

716 551 4972 P.812

#### Attachment to Settlement Agreement

Filed: 04/21/2017

Gary Gurainy - Upon transferring to the new position, Mr. Gurainy will be made whole for the difference in overtime apportunities, if any, between his current position and the new position.

Peter Deep - full backpay and benefits not to exceed 270 days

All bargaining unit employees employed at the time of approval of the settlement - \$1,000

Those burgaining unit employees who paid premium increases as a result of the Employer's imposition of the Health Care plan from the date of implementation (Issuery 1, 1995) to the date of approval of this settlement -- by payment to them of 100% of the premium increases.

Those employees who worked overtime during the period from 9/19/94 to the date of approval of this sentioment -- by payment to them of 60% of the difference betw...n overtime pay and meal allowance they actually received and overtime pay and meal allowance that would have been provided under the terms of the terminated agreement.

The signing of this settlement agreement by the charged party duthat it has violated the Act.

constitute an admission

1170

PAGE 1

TEILE No. 917 02/21 '97 " :27 ID:DUPONT LEGAL

FEB-21-1997 (9:00

NURP REG 3 BUFFALO

716 551 4972 P.01/82

#### SETTLEMENT AGREEMENT

- 1. 3-44-18379
- a) The Company will agree to rescind the Lifestyle Assessment Program.
- 2. 3-ca-20181
- 1) The Commany will restrind Master Rules 21, 22, 23
- b) The disciplinary write up of Mike Jacobik will be expunged from his record and no further discipline will be issued to him based upon the hardern involving the Master Rule violation.
- J. 3-ca-19927
- a) The Company will agree to expunge the probationary write up from Mr. Guralny's record and will issue no further discipling to him in connection with the incident that led to his probation.

Mr. Gurainy will be permitted to hid to one of the three jobs listed it your letter. Upon transferring to the new position, Mr. Gurainy will be made whole for the difference in overtime opportunities, if any, harween his current position and the new position.

- b) Management will agree to post the attached notice as presented by the NLRB.
- 4. 3-ca-16762

a) The Company will follow the practice of acquiring Union agreement prior to extending employment of LSE's for more than 90 days.

- 5. 3-ca-12864
- 2) The Company will pay each bargaining unit amployee \$1,000 (OHE THOUSAND DOLLARS) in exchange for keeping Health Care in effect as stated in EIB 94-40 with the following exceptions. The Company will reimburse bargaining unit coupleyees 100% of premium date of implementation (January 1, 1995) to the date of settlement. The bargaining unit employees will be responsible for paying the "employee share" of premiums at the 1996 levels until agreement or good faith impasse in bargaining is reached. The Company will not unitarizally impose any future premium increases on the bargaining unit employers until agreement or good faith impasse in bargaining unit employers until agreement or good faith impasse in bargaining unit employers until agreement or good faith impasse in bargaining unit employers until agreement or good faith impasse in bargaining.
- b) The Company will restind all other unilaterally imposed terms and conditions of employment as referenced in EIR 94-40.
- c) The Company will agree to backpay and restoration of benefits not to exceed 270 days for discharge cases. This interim term will also constitute the Company's proposal in collective bargaining negotiations.

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- d) The Company will also agree to pay employees 60% of the difference between overtime pay and meal allowance they actually received and overtime pay and meal allowance that would have been provided under the terms of the terminated agreement from 9/19/94 until the date of settlement. The basis of calculation will be provided and both overtime pay and meal allowance records will be reviewed to determine the actual amount.
- c) Peter Deeb will be returned to work and placed on a job commensurate with his seniority and given full backpay and benefits not to exceed 270 days, full service and seniority.

f) The Company will not object to the involvement of a Federal Mediator in future contract negotiation sessions between the parties.

by: AJ M Breeze

deto 2/21/97

for: E.L DuPont de Nemours and Company

by Carrief Charton

date 2/2//97

for: Buffalo Yerkes Union

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# NOTICE TO EMPLOYEES

Section 7 of the National Labor Relations Act gives all employees, the following rights:

To engage in self-organization;

To form, join, or assist labor organizations;

To bargain collectively through a representative of their own choosing;

To act together for collective-bargaining or other mutual aid or protection;

To refrain from any or all of those things.

WE WILL NOT do anything to that interferes with, restrains, or coerces you with respect to these rights. More specifically,

WE WILL NOT threaten our employees with discharge because of their activities in behalf of Buffalo Yerkes Union (herein referred to as the Union).

WE WILL NOT place our employees on a disciplinary probation period because they assist the Union or engage in concerted activities.

WE WILL NOT refuse to bargain collectively with the Union, the representative of our employees in the appropriate unit, by unilaterally changing our policy with respect to: the use and tenure of Limited Service Employees (LSEs) which required that we obtain the approval of the Union prior to retaining such individuals for more than 90 days? The "Master Rules" which govern employee conduct in our facility.

The appropriate collective bargaining unit is:

All production and maintenance employees at Respondent's facility located near Buffalo, New York (Township of Tonawanda) including all plant claricals and analysts; excluding office clericals, professionals, guards and supervisors as defined in the Act.

WE WILL NOT fail and refuse to bargain with the Union as the exclusive bargaining representative of its employees.

WE WILL NOT unliaterally implement changes to certain terms and conditions of employment which issues are still on the bargaining table and over which the parties have not reached impasse.

FEB-21-1997 20:58

NURB REG 3 BUFFALO

716 551 4972 P. 92/93

WE WILL NOT unilaterally implement a change in the definition of "employee" which changes the scope of the Unit without the agreement or consent of the Union.

WE WILL NOT in any other manner interfere with, restrain, or course our employees in the exercise of rights guaranteed by Section 7 of the Act.

Filed: 04/21/2017

WE WILL rescind the disciplinary probation of our amployee Gary Gurainy and we will expunge any reference to that disciplinary probation from our records. WE WILL NOT make use of the disciplinary probation against Gary Gurainy in any way and WE WILL to notify in writing.

WE WILL allow Gary Gurainy to bid into one of three jobs which have been identified in a contemporaneous agreement, and, upon his transfer to the new position, WE WILL make him whole for the difference in overtime opportunities, if any, between his current position and the new position.

WE WILL, upon request of the Union, rescind the Lifestyle Assessment Program, changes to the Master Rules, and the definition of "employee" which changed the scope of the Unit by excluding limited service employees and those changes implemented on about September 19, 1994 and described in EIB 94-40 (excepting the health care program).

WE WILL make whole our employees, pursuant to the terms of the settlement agreement, for health insurance changes, overrims and meal allowance losses they suffered as a result of the unilateral implementation of EIB 94-40.

<b>USCA</b> Case	e #16-1357	Document #	1672187

Filed: 04/21/2017 Page 208 of 533

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?16 551 4972 P.870

WE WILL return Peter Doeb to work and place him is a job commensurate with his seniority and provide him with full backpay not to exceed 270 day.

AITB

E. L. u Post de Nemours & Company (Employer)

DATED:	BY:		
		(Representative)	(Title)

Hatisani Labor Relations Bourg 311 West Burns Shroot, Rosse 301, Buffield, NY 14342-2367 716551-4531

# UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD DIVISION OF JUDGES

E.I. DUPONT DE NEMOURS & COMPANY, INC.

and

Case No. 9-CA-32224

NEOPRENE CRAFTSMEN UNION a/w INTERNATIONAL BROTHERHOOD OF DUPONT WORKERS

Mark G. Mehas, Esq., for the General Counsel.

Adam G. Burton, Esq., of Wilmington, Delaware, for the Respondent.

Max J. Goldsmith, Esq., of Louisville, Kentucky, for the Charging Party.

#### DECISION

STEPHEN J. GROSS, Administrative Law Judge. The Charging Party, the Neoprene Craftsmen Union (the Union), is the collective bargaining representative of a unit (the bargaining unit) consisting of the approximately 450 production and maintenance employees who work at the Louisville Works of the Respondent, E.I. DuPont de Nemours & Company. At issue is whether DuPont violated Section 8(a)(5) and (1) of the Act when the Company unilaterally established the prices it requires the members of the bargaining unit to pay for the health care coverage that the Company provides.

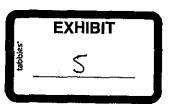
THE TERMS OF THE COLLECTIVE-BARGAINING
AGREEMENT: DUPONT'S UNILATERAL ACTIONS

The current collective-bargaining agreement between DuPont and the Union is effective for the period May 25, 1994, through March 21, 1996. (I will refer to it as the Agreement.) It was in force at the time of the unilateral action of which the General Counsel and the Charging Party complain. The only provision in the Agreement relevant to the matter at hand reads:

The Company will provide basic hospital and medical-surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan (EIN 51-0014090, Plan #503). <sup>2</sup>

The relevant provisions of "Plan #503," in turn, provide:

<sup>2</sup> G.C. Exh. 6 at 22.



<sup>&</sup>lt;sup>1</sup> DuPont admits that it is an employer engaged in commerce within the meaning of the National Labor Relations Act (the Act) and that the Union is a labor organization within the meaning of the Act.

JD-173-95

.... an employee may elect medical coverage in the following amounts: 3

Filed: 04/21/2017

#### Chart I 4

5	Options	Type of Cov- erage	Individual/ Family Deductible or Copayment	Cover- age	Out of Pocket Limit
10	Option L	Use of network providers only	\$7.50 per office visit \$5.00 per Rx \$100 per hospital admission	100%	Not appli- cable
15	Option P	In-network	\$15.00 per office visit \$10.00 per Rx	90%	\$1250/ \$2500
		Out-of-network	\$300 per individual \$600 per family	70%	\$3000/ \$6000
20	Option C	No network providers available	\$1000 per individual \$2000 per family	60%	\$4000/ \$8000

The price of coverage under this Plan during each Plan Year will be de-25 termined by the Company. . . . 5

> The Company reserves the sole right to change or discontinue this Plan in its discretion provided, however, that any change in price or level of coverage shall be announced at the time of annual enrollment and shall not be changed during the Plan Year. . . . 6

All parties agree that Plan #503 did not become applicable to the members of the bargaining unit until January 1, 1995, notwithstanding the Agreement's effective date of May 25, 1994. (All parties also agree that through December 31, 1994, the bargaining unit members continued to be covered by the health care insurance specified in the previous collective-bargaining agreement.)

In July and then again in September 1994 DuPont advised the Union that when Plan #503 did become effective for members of the bargaining unit (on January 1, 1995), all copayments and annual deductibles would be higher than those listed in the above chart. In ad-

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<sup>&</sup>lt;sup>3</sup> The Plan is in the record as Resp. Exh. 7. It limits some of such coverage to locations in which 45 "managed care" is available. Additionally, the Plan contains numerous qualifications (such as annual maximum benefits per individual). But none of such qualifications or limitations is relevant to the issues

<sup>&</sup>lt;sup>4</sup> The designation "Chart I," is mine, not Plan #503's. The chart is at page 11 of the Plan.

<sup>&</sup>lt;sup>5</sup> Resp. Exh. 7 at 19.

<sup>6</sup> ld. at 20.

dition, monthly premiums (which are not specified in Plan #503) would be higher than the premium levels discussed during the bargaining that led to the Agreement. On January 1. 1995. DuPont did in fact put into effect the copayments, deductibles and premiums of which DuPont had first advised the Union in July 1994.

Filed: 04/21/2017

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USCA Case #16-1357

The following chart shows the effect of the changes (with the premiums, copayments and deductibles actually put into effect shown in boldface).

Chart II 7	
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	<u> </u>						
10 15	Options	Individual & Family Deductibles or Co- payments Specified in Plan #503	Deductibles or Copay- ments Put Into Effect 1/1/95	Employee Premiums Discussed During Bargaining	Prem. Put Into Effect 1/1/95		
	Option L	\$7.50 per office visit \$5.00 per Rx \$100 per hospital ad- mission	\$9.00 \$7.00 \$120	emp only: \$25/mo emp + 1: \$50/mo family: \$75/mo	\$26.50 \$53.00 \$79.50		
20	Option P	In Network - \$15.00 per office visit \$10.00 per Rx Out-of-network -	\$17.00 \$12.75	emp only: \$7/mo emp + 1: \$14/mo family: \$21/mo	\$8.40 \$16.80 \$25.20		
25		\$300 per individual \$600 per family	<b>\$</b> 330 <b>\$</b> 660	emp only: \$7/mo emp + 1: \$14/mo family: \$21/mo	\$8.40 \$16.80 \$25.20		

The General Counsel and the Union both contend that, in the course of the bargaining leading to the Agreement and in what DuPont labeled as its "final offer," DuPont specified the costs for health care that would apply during 1995 (with copayments and deductibles identical to those listed in Plan #503). For that reason, both those parties argue, DuPont violated Section 8(a)(5) and (1) of the Act when it imposed the changed terms. Both the General Counsel and the Union further argue that DuPont violated the Act even if one focuses solely on the terms of the Agreement and Plan #503.

DuPont, however, argues that: (1) the Union's negotiators understood full well that the charges that the bargaining unit members would pay for health care benefits in 1995 would be higher than the dollar amounts to which DuPont referred during bargaining and which Plan #503 lists; (2) even assuming that the Union's negotiators did not understand that to be the case, that was the fault of the Union's negotiators, not of DuPont; and (3) it is obvious from the terms of Plan #503 that, under the Agreement, DuPont was entitled to unilaterally set the charges employees are required to pay for health care coverage.

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<sup>&</sup>lt;sup>7</sup> Chart II omits Option C and the "coverage and "out of pocket" columns of Chart 1. DuPont made no changes in those respects except for a decrease in the rebates received by employees covered under Option C.

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#### II. EMPLOYEE HEALTH CARE BENEFITS AT DUPONT

Filed: 04/21/2017

At all relevant times until January 1, 1995, almost all of the members of the bargaining unit received their medical care through health maintenance organizations in the Louisville area. DuPont paid 100% of the HMOs' charges. Each October, during an enrollment period, each member of the bargaining unit could make changes in his or her health care plan (limited, of course, to the choices available pursuant to the health care provisions of the collective-bargaining agreement between DuPont and the Union).

While the record is not entirely clear in this respect, it appears that until about early 1994 DuPont paid 100% of the health care insurance costs not just for the members of the bargaining unit, but for many, if not all, of its employees. But in communications sent to the Company's employees in 1993, DuPont stated that it had arrived at a plan to deal with the increasing costs of health care. One facet of that plan was that DuPont would cease paying 100% of its employees' health care coverage. (Generally speaking, DuPont planned to pay 80% of health care costs, with its employees paying the other 20%.) DuPont advised its work force that the Company expected that each calendar year it would change levels of coverage and/or the amounts it charged employees for their health care coverage, based on company-wide health care costs determined about midway through the previous calendar year.

Another facet of DuPont's plan to deal with increasing health care costs was "Managed Care," in which employees would be encouraged to use health care "providers" who were members of a "network" established by DuPont. (See, in this connection, Chart I, above.)

In January 1994 this system of 80/20 cost sharing and Managed Care became applicable to some of the employees at DuPont's Louisville Works (but, as indicated earlier, not to the members of the bargaining unit).

As was previously the case, DuPont held enrollment periods each October, during which employees could select the coverage they wanted for the forthcoming calendar year. DuPont, of course, notified employees prior to the enrollment period of the various changes in costs and coverage that would apply during that forthcoming year.

A related circumstance was DuPont's implementation of "BeneFlex," which is a "cafeteria" benefits plan. Employees covered by BeneFlex can select the benefits they want from among the ten offered (including, for example, the various health care options, dental care, and life insurance). DuPont first introduced BeneFlex in 1992, when all of the Company's non-union employees became covered. (As in the case of health care coverage, each October employees may change their BeneFlex choices for the forthcoming calendar year.) The primary reason that BeneFlex is relevant to the issues before the Board is that two of DuPont's Managed Care options, Options L and C, are available only to employees covered by BeneFlex.

Since almost all members of the bargaining unit received their health care through local HMOs and, moreover, liked that form of health care, it is unlikely that they paid much attention to the information that DuPont was distributing about Managed Care. But the Union's president and chief negotiator, Carl Goodman, has for some years been an official of the International Brotherhood of DuPont Workers (with which the Union is affiliated). As such he was present to "a lot of discussions" involving DuPont's provision of health care to employees other than those

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in the bargaining unit.<sup>8</sup> I accordingly proceed on the assumption that by early 1994 Goodman was aware of DuPont's plans to have its employees share in the costs of their health care, with such costs determined annually based on company-wide data.

Filed: 04/21/2017

III. THE COLLECTIVE BARGAINING BETWEEN DUPONT AND THE UNION, MARCH THROUGH MAY, 1994

The previous collective-bargaining agreement expired by its own terms on March 21, 1994. DuPont and the Union began the bargaining for a successor agreement on March 4, 1994. (Henceforth all the events to which I refer occurred in 1994, unless otherwise noted.) The members of the bargaining unit apparently knew, before the bargaining even started, that DuPont wanted to change the health care benefits provided by the expiring contract by, among other things, having the employees pay some of the costs of their health care. In any event, DuPont confirmed that at the first bargaining session. The health care issue immediately became exceedingly controversial, generating much emotion on the employees' part.<sup>9</sup>

## A. The Union's Information Request-And DuPont's Response

On the day the bargaining began, March 4, the Union asked DuPont for "the master contracts between the Company and all health insurance providers currently available to Louis-ville bargaining unit employees." A few days later DuPont gave to the Union booklets describing various health care plans, including a booklet entitled, Managed Health Care — A Guide to using DuPont Medical Benefits. 11 The booklet contained the following chart:

Chart III

30	Coverage	Option L All Network	•	fedCap-Network -of-Service OUT-OF-NETWORK	Option C Low Coverage Non-network
0.5	Your copay- ment/annual de- ductible	\$7.50/office visit \$100/hospital admission, \$5/Rx	\$15/office visit \$10/Rx	\$300/indiv. \$600/family	\$1000/indiv \$2000/family
35	For preventive care, Plan pays	100%	100%	100%	100%
40	For other covered expenses, Plan pays	100%	90%	70%	60%
	Stop loss: Plan pays 100% after you've paid	Not applicable	\$1250/indiv \$2500/family	\$3000/indiv \$6000/family	\$4000/indiv \$8000/family

<sup>&</sup>lt;sup>8</sup> The quotation is from tr. 36.

<sup>&</sup>lt;sup>9</sup> DuPont and the Union bargained at about 20 sessions. The pages ahead discuss only those sessions at which events of relevance to the issues herein occurred.

<sup>10</sup> Resp. Exh. 1.

<sup>&</sup>lt;sup>11</sup> Resp. Exh. 2.

Network use

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Requires use of Network providers only. No benefits are payable Out-of-

Network.

Each time you need care, you can choose to use Network providers and receive maximum benefits, or go outside of the Network and receive lower reimbursement.

Filed: 04/21/2017

Complete freedom to use any providers. Network does not apply.

As can be seen, the figures in the Guide are identical to those in Plan #503. And like Plan #503, the Guide does not list the monthly premiums that the specified benefits would cost employees.

In the Guide (unlike Plan #503), the chart is immediately followed by these words: "These figures are for 1994 and are subject to change in future years." Additionally, the Guide states:

While DuPont intends to continue the benefits and policies described in this booklet, the company reserves the right to change, modify or discontinue this plan at its discretion.12

The Guide also states that: "the official Plan language is the governing document in the event that questions arise."13 Nonetheless, DuPont did not provide the Union with a copy of Plan #503 to which, as we have seen, the collective-bargaining agreement would later refer. DuPont argues that, at the time, Managed Care was not "currently available to the Louisville bargaining unit employees" (in the words of the Union's information request). DuPont, that is, claims that the only reasonable way to read the Union's information request was as a request for information about health care plans available to the members of the bargaining unit under terms of the collective-bargaining agreement that was about to expire. But the argument is not a convincing one. Given the circumstances, the Union plainly was asking for information about whatever health care plans were, as a practicable matter, "currently available" for possible application to the members of the bargaining unit under the the next collective-bargaining agreement. In fact DuPont, which knew that it was going to propose that Managed Care replace the HMO plans that the bargaining unit employees were then using, read the information request that way. Thus DuPont provided the Guide to Managed Care to the Union in response to the information request, even though Managed Care coverage was not within the scope of the Union's request if that request were read as DuPont contends it should be.

As for why DuPont failed to comply fully with the Union's information request, as I listened to the testimony and reviewed the exhibits herein, I got the impression that DuPont did not provide Plan #503 to the Union simply because there happened not to be any copy of Plan #503 at the Louisville facility at the time DuPont's Louisville officials processed the Union's information request and that, indeed, no copy of Plan #503 arrived at the Louisville facility until long after the events here at issue.

12 ld. at 19.

13 id. at 18.

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#### B. The March 24 Bargaining Session

Filed: 04/21/2017

Bargaining about health care benefits began in earnest on March 24. Four DuPont communications at this meeting to the Union are notable.

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The first is that DuPont proposed that, for the remainder of 1994, the health care benefits for the bargaining unit employees continue as under the expired collective-bargaining agreement, except that the employees should pay 20% of the costs (as opposed to DuPont continuing to cover all costs).

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The second is that DuPont proposed that, for calendar 1995 and thereafter, DuPont provide health care coverage equivalent to Option P of Managed Care. (See, in this connection, Charts I, II and III, above.) DuPont's reasoning regarding the limitation to Option P was that the other major options under Managed Health Care, Options L and C, were part of Bene-Fiex, and DuPont was not then proposing that Bene-Fiex be available to the bargaining unit.

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The third is that, in the course of the discussion about Option P, a DuPont representative said something close to: "the premiums, stop-losses and deductible levels under this program will be determined by the Company during each plan year." ("Plan year" means calendar year; "stop-loss" is the same as what Chart I refers to as "out-of-pocket limit.")

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That quotation, about determinations by the Company during each plan year, is from the minutes of the March 24 session. 14 One of management's representatives kept minutes of each bargaining session, which minutes accurately reflect the negotiations. Within a few days of each session, the minutes were typed and sent via the facility's electronic mail to each member of the bargaining unit, including, of course, the Union's negotiators.

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Finally, one of management's negotiators, Karl Turner, presented a chart identical in all relevant respect to Chart III, above, including information about Options L and C. Turner testified that, in response to a question about the dollar figures listed in the chart, he said that "the rates [are] for 1994 and, although they are 1994 rates, we do not antipicate any significant increases in the rates." I credit Turner.

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In evaluating the significance of management's suggestions about price increases for 1995 health care coverage, however, it must be kept in mind that no one had yet proposed that the members of the bargaining unit be covered by BeneFlex and, therefore, Managed Care.

# C. The April 8 Bargaining Session

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At a bargaining session on April 8, DuPont altered its position concerning health care in two major respects. First, the Company agreed that it would continue to pay 100% of the bargaining unit members' health care costs (under the existing HMO plans) through the end of the year (instead of requiring the employees to pay 20% of such costs). Second, DuPont agreed to make BeneFlex – including all of the Managed Care options – available to the bargaining unit, assuming that the Union was interested.

<sup>15</sup> Tr. 236

<sup>14</sup> Union Exh. 3 at 6 (aithough the page is marked "page 3").

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In that latter respect, the DuPont negotiators handed out a chart that one of the DuPont officials described as "a summary of the health care coverage options available under Bene-Flex in 1995." The Chart, which I have labeled Chart IV, is set out below (omitting some data that are not at issue) 17. Note that it is identical in all relevant respects to Charts I and III, above, except that it specifies monthly premiums (whereas Charts I and III do not). Also note that it says nothing about the dollar figures being applicable to 1994, or being subject to change, or the like.

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#### Chart IV

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# Beneflex Managed Care - Network

	COVERAGE	ALL NETWORK (OPTION L)	POINT OF SERVICE	(OPTION P)	LOW (OPTION C)
15			IN-NETWORK	OUT-OF-NETWORK	
20	YOUR COPAY- MENT/ANNUAL DEDUCTIBLE	\$7.50/OFFICE VISIT \$100/HOSPITAL ADMISSION	\$15/OFFICE VISIT	\$300/INDIVIDUAL \$600/FAMILY	\$1000/INDIV \$2000/FAMILY
20	PRESCRIPTIONS (RX)	\$5/RX	\$10/RX	70%	60%
25	FOR MOST COV- ERED EXPENSES, PLAN PAYS	100%	90%	70%	60%
	PLAN PAYS 100% AFTER YOU'VE PAID	\$625/INDIV \$1250/FAMILY	\$1250/INDIV \$2500/FAMILY	\$3000 INDIVIDUAL \$6000 FAMILY	\$4000/INDIV \$8000/FAMILY
30	EMP PREM/REBATE YOU ONLY YOU + 1 FAMILY	\$25/MO \$50/MO \$75/MO	\$7/MO \$14/MO \$21/MO	\$7/MO \$14/MO \$21/MO	(\$45/MO REBATE PAYABLE TO YOU)

The Union's negotiators remained upset that DuPont was insisting on the termination of the existing HMO plans as of the end of 1994 and that employees would have to pay a share of health care coverage beginning in 1995. On the other hand, the Union officials recognized that most of the employees would consider Option L more attractive than Option P.

Haven Harrington is DuPont's area superintendent for human resources in Louisville. He served as the Company's chief negotiator during bargaining with the Union. Harrington testified that in the course of the April 8 meeting he stated that the rates listed in Chart IV were for 1994 and that there would be some changes in 1995. But Goodman (the Union's president and chief negotiator) credibly denied hearing any such thing, and the minutes of the meeting do not indicate that any such statement was made. I accordingly do not credit Harrington's testimony in that respect.

<sup>&</sup>lt;sup>16</sup> The quotation is from the minutes of the April 8 meeting, Union Exh. 4 at 3.

<sup>&</sup>lt;sup>17</sup> The chart is included in the minutes of the April 8 session.

#### D. The Threat of a Strike

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Strikes are relatively rare events at DuPont – the last time that the members of the bargaining unit went out on strike was in the 1960s. But during the bargaining in March and April, DuPont's positions on two issues, health care and severance pay, were enormously upsetting to the bargaining unit members. Accordingly, no later than early April DuPont became aware that a strike was a real possibility. In fact a strike continued to threaten through April 28 - the final day of voting by the bargaining unit members on whether to accept DuPont's final contract offer.

There is no doubt that a strike in April or May would have been a problem for DuPorit. The Louisville Works produces neoprene and Freon. Customer demand for both of these products during those months exceeded the facility's capacity.

The General Counsel and the Union contend that it was this threat of a strike that on April 8 and thereafter led DuPont to deliberately mislead the Union about the costs to employees of 1995 health care coverage. But I conclude that at no time did DuPont intend to mislead the Union. As I will discuss more fully in Part IV, below, it is far more likely than not that communications by DuPont did result in the Union's negotiators believing that the dollar figures listed in Chart IV and in other similar charts that DuPont presented in the course of subsequent bargaining sessions would apply during calendar 1995. But that was a result of mistakes by members of management's bargaining team, not fraud.

## E. The April 12 and 14 Bargaining Sessions

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At the April 12 session the focus was on Option L. In the course of the discussion about Option L, a representative of management said that the copayments for a visit to a doctor and a hospital admission "would be," respectively, \$7.50 and \$100. A management representative also said that the monthly employee premium "will be" \$75 (presumably referring to family health care coverage; see Chart IV, above). 18 These statements were quoted in the minutes of the meeting which, like all of the minutes, were made available to all employees via the facility's electronic mail. The minutes also included what, for our purposes, was a repeat of Chart IV.19

On April 14 a DuPont negotiator was even more definitive about 1995 price levels. As 35 the minutes of the bargaining session put it:

> Management also confirmed that the proposed employees' premiums for Managed Care for 1995 would be \$7/\$14/\$21 for Option P and \$25/\$50/\$75 for Option L.20

At the April 14 meeting management distributed copies of the BeneFlex Enrollment Guide for 1994.21 Many of the dollar figures for health care coverage set out in that 1994 En-

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<sup>&</sup>lt;sup>18</sup> The quotations are from Union Exh. 8 at 3.

<sup>&</sup>lt;sup>19</sup> This chart is in the record as G.C. Exh. 4 and the last page of Union Exh. 8.

<sup>&</sup>lt;sup>20</sup> Union Exh. 5 at 2.

<sup>21</sup> Union Exh. 1.

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rollment Guide are identical to the figures in Chart IV.<sup>22</sup> Had the Union negotiators focused on this circumstance and on the fact that such dollar figures were based on DuPont's cost experience in the previous year, they might have been led to question whether the figures in Chart IV were for 1994 rather than 1995. On the other hand, nothing in the Enrollment Guide said anything about those figures being applicable only to 1994. None of the Union's negotiators were covered by Managed Care and thus none of the negotiators had any independent reason to be familiar with the 1994 rates for Managed Care (except, possibly, Goodman, as discussed earlier). And no chart in the 1994 Enrollment Guide was identical in all respects to Chart IV.

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A second theme of significance that was sounded at the April 12 and 14 bargaining sessions had to do with the Union's unhappiness with the extent of DuPont's control of the Managed Care program. On April 12 a Union spokesman "expressed concern about the premium [for health care coverage] increasing in future years. . . . [The Union] just didn't like DuPont being in control of this benefit." And on April 14 management expressed its concern about a recent piece in the Union's newsletter that voiced unhappiness about, among other things, DuPont having "TOTAL control of BeneFlex" (emphasis in the original). 24

# F. The Meetings With Employees, April 20 Through 22

Two DuPont officials expert in the various fringe benefits that DuPont offered its employees gave talks to all interested employees of the Louisville facility on April 20 through 22. During the talks they referred to charts that displayed the same the dollar figures that Chart IV does, and the charts themselves did not specify that they applied to 1994 rather than 1995. On the other hand, the speakers did say something about the likelihood of price changes in 1995.

In any event, none of the negotiators for the Union attended any of these talks and I accordingly consider the talks beside the point insofar as the issues here presented are concerned.

#### G. DuPont's Final Offer

On April 26 DuPont presented its final offer to the Union. 25 Part of the document was divided into two columns, listing "initial proposal" and "final offer." The parts of DuPont's final offer relevant to the health care matters at issue are as follows (quoting from pages 1 and 2):

#### Initial Proposal

#### Final Offer

Managed Care to include 80/20 Cost Sharing and Elimination of HMO's

- Managed care beginning 1/1/95

- BeneFlex options made available to

The 1994 Enrollment Guide lists "price/month" figures instead of the employee premium figures of Chart IV, and the price/month figures are altogether different from the employee premium figures. For example, in the 1994 Enrollment Guide the price/month figure for family coverage under Option L is listed as \$593.50. In contrast, the comparable premium figure in Chart IV is \$75.00. The reason for the difference, apparently, is that the price/month figure refers to "BeneFlex Dollars" (i.e., dollars available for spending on cafetena plan benefits) as opposed to actual dollars.

<sup>23</sup> Union Exh. 8 at 3.

<sup>&</sup>lt;sup>24</sup> Union Exh. 5 at 1.

The document is in the record as G.C. Exh. 5.

NCU represented employees.

- No 80/20 cost sharing for HMO's in 1994

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## HEALTHCARE [sic]

As part of BeneFlex, the healthcare options of Managed Care will replace all other Hospital -Medical -Surgical coverage at Louisville Works, including 'HMO's, effective 1/1/95.

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Then, on page 4, the final offer contained a chart identical to the chart appended to the April 12 minutes (see Chart IV, above). Nothing in the chart, or anywhere else in the final offer, specified, or even suggested, that the dollar figures in the chart were for 1994 and would not apply to health care coverage in 1995.<sup>26</sup>

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On the other hand, at some point in the course of the April 26 session, one of the Union's negotiators, Bobby Sedoris, asked if the figures in the chart were for 1994 or 1995. Harrington responded that they were 1994 figures but that DuPont "hope[d] that the rates would not change very much in '95." <sup>27</sup> It is not clear, however, that anyone other than Harrington and Sedoris were aware of the exchange. No mention of it appears in the minutes of the meeting. And Goodman (the Union's president and chief negotiator) testified credibly that he never heard Harrington say anything like that. (No member of the Union's negotiating team testified except Goodman.)

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H. The Employees' Vote And The Signing
Of The Collective-Bargaining Agreement

On April 27 and 28 Goodman presented DuPont's final offer to the rank and file. The members voted to accept.

The Union advised DuPont of the vote, and DuPont thereafter drafted the Agreement. The terms of the Agreement relevant to this case are set out on page 2 of this decision, above. As there indicated, the only relevant language in the Agreement about health care is:

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The Company will provide basic hospital and medical-surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan (EIN 51-0014090, Plan #503).

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Representatives of DuPont and the Union met on May 25 for the purpose of signing the Agreement. DuPont still had not provided a copy of Plan #503 to the Union. But the Union's representatives nonetheless signed the Agreement without again asking for a copy of the Plan. (Recall that on March 4 the Union had asked DuPont for the "master contracts between

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<sup>&</sup>lt;sup>26</sup> Goodman testified that he heard management representatives say that DuPont would adhere until 1996 to the dollar figures for premiums, deductibles and copayments to which management referred during the bargaining. I do not credit Goodman's testimony that any management representative referred to the year 1996 in that context. Of course, assurances by management that the stated figures will apply in 1995 amount to the same thing.

<sup>&</sup>lt;sup>27</sup> Тг. 129.

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the Company and all health insurance providers currently available to Louisville bargaining unit employees.")

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#### I. The July And September Communications

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Harrington (DuPont's area superintendent for human resources) met with Goodman and another official of the Union, Benny Gaseman, in July. Harrington gave the two union officers two printed documents, one of which DuPont was about to mail to all employees. Both documents showed the dollar amounts that DuPont had determined to charge employees for health care beginning on January 1, 1995.

Harrington testified that Goodman's response was to say that the 1995 increases were less than Goodman had expected. Goodman denied saying any such thing and testified that he immediately protested, contending that the health care rates for 1995 had been established during the bargaining. Gaseman did not testify.

I conclude that the record fails to prove that Goodman protested to Harrington about the increases in health care rates. On the other hand, I find that Goodman did not assent to them.

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Within days of the meeting DuPont did send to all of its employees, company-wide, information about the prices of health care coverage in 1995. Then, in September, DuPont again sent information to all of its employees about the prices employees would be required to pay in 1995 for health care coverage. As stated earlier in this decision, DuPont did in fact subsequently institute those prices. (See Chart II, above.)

On September 12 Goodman wrote to Harrington protesting the increased costs of health care coverage for its members resulting from the prices described by DuPont.<sup>28</sup> Harrington wrote back, saying, essentially, that DuPont had advised the Union during bargaining that the health care plan under consideration gave the Company the right "to make changes in the subject programs," that the Agreement gave the Company that right, and that "the union has had numerous opportunities to discuss these rates since becoming aware of them in July."<sup>29</sup>

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# IV. DID DUPONT VIOLATE THE ACT

By operation of the parol evidence rule, where an employer and a union have entered into a written collective bargaining agreement, "evidence, whether parol or otherwise, of antecedent understandings and negotiations will not be admitted for the purpose of varying or contradicting the writing. . . ." Sheet Metal Workers Local 208 (Mueller Co.), 278 NLRB 638, 645 (1986) (quoting Inter-Lakes Engineering Co., 217 NLRB 148, 149 (1975)); see Restatement 2d, Contracts (hereafter Restatement), Sec. 213(1)("A binding integrated agreement discharges prior agreements to the extent that it is inconsistent with them").

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On the other hand, if an agreement is not clear on its face, "... it is well established that evidence may be introduced for the purpose of ascertaining the correct interpretation" of the agreement. *Mueller Co.*, supra.

<sup>&</sup>lt;sup>28</sup> G.C. Exh. 10.

<sup>&</sup>lt;sup>29</sup> G.C. Exh. 11.

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In the following pages of this part of this decision, I discuss three issues:

- (1) Can the Agreement and Plan #503, taken together, be reasonably construed as precluding DuPont from establishing the price of health care coverage in 1995 for members of the bargaining unit?
- (2) Even assuming that the Agreement does not limit DuPont in that respect, should the Board give account to the assurances that DuPont gave to the Union during the bargaining concerning 1995 health care rates?

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- (3) Did the Union waive its right to bargain about changes in the amounts DuPont charges members of the bargaining unit for health care coverage?
  - A. Are The Collective-Bargaining Agreement
    And Plan #503 Clear On Their Face

There is an initial matter of whether the Union and DuPont intended the Agreement to be a complete expression of their collective bargaining obligations toward one another, at least in respect to health care matters. To the extent that they did not, the parol evidence rule does not apply. See *Kal Kan Foods*, 288 NLRB 590, 593 (1988), enfd. mem., 889 F.2d 1095 (9th Cir. 1989); *Inter-Lakes Engineering Co.*, supra.

25 understandings concerning health care as respects the termination date of the old health care arrangements and the effective date of Managed Care. Recall that DuPont and the Union agreed that the HMO plans in effect as of the termination date of the previous collective bargaining agreement would continue in effect through the end of 1994 and that Managed Care would not go into effect until January 1, 1995. That is flatly contrary to the terms of the written Agreement, which has an effective date of May 25, 1994.

Still, that does not cast doubt on whether the Union and DuPont intended the Agreement to be a complete expression of the parties' rights and obligations regarding health care beginning on January 1, 1995. I think it plain that this was the parties' expectation. I accordingly hold that the parol evidence rule applies.

Turning now to the words of the Agreement, it is worth considering that the Agreement does not state: "The provisions of Plan #503 apply." Rather, the Agreement states:

The Company will provide basic hospital and medical-surgical coverage as set forth in . . . Plan #503.

One could argue, therefore, that while the health care "coverage" described in Plan #503 applied, provisions relating to DuPont's power to set prices and in other respects to change the terms of health care coverage did not.

But that would be a strained reading of the contract's terms. See, in this connection, *Precision Anodizing & Plating*, 244 NLRB 846, 857 (1979). Additionally, the record is clear that the Union's representatives understood that the Agreement gave DuPont the right to set prices in 1996. (See the discussion, above, of the April 12 and 14 bargaining sessions.) That could

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be the case only if the reference in the collective-bargaining agreement to Plan #503 encompassed the provisions of the Plan empowering DuPont to set prices and levels of coverage.

The Union focuses on the reference in Plan #503 to "time of annual enrollment." That is, the Plan requires DuPont to announce "any change in price or level of coverage" at "the time of annual enrollment." DuPont admittedly complied with that requirement if the time of annual enrollment in 1994 (for the year 1995) was in October (the usual enrollment time). The Union argues, however, that in 1994 the "enrollment" for members of the bargaining unit occurred in May, when the Union entered into the collective-bargaining agreement with DuPont.

But the execution of the collective-bargaining agreement did not enroll any of the members of the bargaining unit into any health care coverage for 1995. All the Agreement does is set the terms under which those employees may enroll into health care coverage. And, for the employees, the time of enrollment in 1994 was, as usual, October.

The General Counsel argues that the terms of Plan #503 indicate that DuPont may change prices or levels of coverage only during a "Plan Year" (for the succeeding Plan Year). The General Counsel points out that the members of the bargaining unit were not subject to the provisions of Plan #503 until January 1, 1995. Thus the first "Plan Year," the General Counsel contends, was 1995. But for a variety of reasons that line of argument does not hold up. The most obvious one is that Plan #503 itself defines "Plan Year" to be merely "the calendar year January 1 through December 31."<sup>30</sup>

I conclude that the plain meaning of the Agreement is that the Agreement incorporates the provisions of Plan #503. I further conclude that nothing in that Plan prevented DuPont from establishing new prices for 1995 health care coverage for members of the bargaining unit.

B. Should The Board Nonetheless Give Account To The Assurances That DuPont Gave To The Union During Bargaining Concerning 1995 Health Care Rates

As discussed earlier, I do not believe that DuPont wanted to mislead the Union into thinking that the health care prices the Company presented to the Union during bargaining were those that would apply in 1995. But given that what DuPont wanted to communicate was that, as of April 1994, health care prices for 1995 had not yet been determined, the Company's final offer was stunningly obtuse. That final offer stated that Managed Care coverage would commence January 1, 1995, and then included a chart that listed various Managed Care options and prices. Nothing in the final offer gave any indication that the listed prices were for 1994, not 1995. Plainly DuPont's final offer, had it stood alone, would virtually have impelled the Union's representatives to the conclusion that the chart that was part of the Company's final offer spelled out the health care coverage that would be available to the members of the bargaining unit in 1995 and the prices for that coverage. Additionally:

 DuPont failed to comply with the Union's March 4 information request, withholding the very document (Plan #503) to which the collective-bargaining agreement that the Company drafted was later to refer.

<sup>30</sup> Resp. Exh. 7 at 2.

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2. On April 8 and 12 DuPont officials presented charts to the Union's representatives that were identical in all material respects with the chart that DuPont later included in its final offer. As stated in the minutes of the April 8 meeting (which minutes were written by a member of management), a DuPont official told the Union's representatives that the chart was "a summary of the health care coverage options available under BeneFlex in 1995."

- 3. As set out in the minutes of the April 12 bargaining session, at that session a DuPont official, referring to some of the copayment and employee premium requirements of Managed Care, specified what their dollar amounts would be in 1995. Those amounts were the same as those listed in the Company's final offer.
- 4. As stated in the minutes of the April 14 bargaining session, at that session management "confirmed that the proposed employees' premiums for Managed Care for 1995 would be \$7/\$14/\$21 for Option P and \$25/\$50/\$75 for Option L." These premiums are the same as those listed in DuPont's final offer.

All of these factors argue for an obligation on DuPont's part to price 1995 health care coverage at the levels specified in the chart included in the Company's final offer. The problem with that, however, is that that is in conflict with the Agreement, which (through its reference to Plan #503) provides that DuPont has the right to change the Plan, "in its discretion," so long as it announces any change at the time of annual enrollment and that "the price of coverage under [the] Plan during each Plan Year will be determined by the Company." And under the parol evidence rule, the terms of a contract that is clear on its face are not to be put aside in order to take into account understandings or negotiations reached prior to the execution of the contract.

The Board, moreover, takes a hard line in this respect. Indeed, under prevailing precedent the Board would not compel DuPont to depart from the terms of the Agreement even had DuPont deliberately sought to mislead the Union during the bargaining. *NDK Corp.*, 278 NLRB 1035, 1041 (1986) ("misrepresentation, whether innocent or fraudulent, cannot be relied upon to alter the obligations of a written collective-bargaining agreement"); accord, *A & L Underground*, 302 NLRB 467, 479 (1991); see also *W.J. Holloway & Son*, 307 NLRB 487, 489 (1992).

This case is unusual in that there is undisputed written evidence of antecedent assurances by DuPont, as opposed to the more usual oral evidence. But the parol evidence rule "renders inoperative prior written agreements as well as prior oral agreements." Restatement, Section 213, comment a; accord, *Patten v. Mid-Continent* Systems, 841 F.2d 742, 745 (7th Cir. 1988); *Evensen v. Pubco* Petroleum, 274 F.2d 866, 871 (10th Cir. 1960); see also *Kal Kan Foods*, supra, 288 NLRB at 593; *Mueller Co.*, supra, 278 NLRB at 645.

I note also that while a series of erroneous communications by DuPont during bargaining encouraged the Union's representatives to make incorrect assumptions about the terms of the Agreement, more cautious negotiators would have discovered that, as far as management was concerned, the Agreement gave DuPont the power to set new prices for 1995 Managed Care coverage.

To begin with, the Union's representatives signed the Agreement without ever having seen Plan #503 even though the Agreement plainly referred to the Plan. They did so, moreover, without renewing their request to see it.

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Second, DuPont, in response to the Union's information request, supplied the Union with a copy of the booklet Managed Health Care – A Guide to using DuPont Medical Benefits. As discussed earlier in this decision, this Guide contains a chart showing coverage and prices that are identical to those of the chart in Plan #503. But the Guide follows that chart with the words: "These figures are for 1994 and are subject to change in future years." And the Guide further states:

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While DuPont intends to continue the benefits and policies described in this booklet, the company reserves the right to change, modify or discontinue this plan at its discretion.

Third, during the March 24 bargaining session, in the course of a discussion about Managed Care Option P, a management representative stated that "the premiums, stop-losses and deductible levels under this program will be determined by the Company during each plan year." Option P was included in the health care program specified in DuPont's final offer (and in Plan #503). And, at that same meeting, management further stated that the prices in a chart much like the chart in the Company's final offer were "for 1994 . . . although . . . we do not anti-picate any significant increases in the rates."

Fourth, at the bargaining session at which DuPont made its final offer, Harrington, referring to the chart appended to the final offer, told one of the union representatives, Bobby Sedoris, that the figures in the chart could change for the 1995 Plan Year. While it is likely that Sedoris was the only union representative to hear Harrington, one would have expected Sedoris to recognize the importance of the information and to pass it on to the other union representatives.

Lastly, Goodman, as an official of the IBDW, had to have been aware that the prices of coverage under DuPont's Managed Care plan changed yearly, that those prices were based on company-wide costs, and that DuPont's expectation was that all DuPont employees would pay the same rates for Managed Care coverage.

What all that adds up to is that, while the Union's surprise about the increased health care rates in 1995 is understandable, the Union did have a number of opportunities to recognize the error inherent in the assurances that DuPont uttered during the bargaining about the price of health care in 1995.

#### C. Waiver

As discussed in Part I, above, Plan #503 lists the various types of health care coverage available to employees, lists the dollar amounts employees must pay as deductibles and as co-payments, and specifies the various exclusions, limitations and exceptions generally familiar to anyone who has ever read a health care insurance brochure. There is no doubt that, by signing the Agreement, the Union agreed to all such terms. But as also discussed above, Plan #503 additionally states that the "price of coverage . . . will be determined by the Company," and that DuPont "reserves the sole right to change . . . this Plan in its discretion."

Health care coverage is, of course, a mandatory subject of collective bargaining, E.g., United Hospital Medical Center, 317 NLRB No. 183, slip op. at 4 (July 26, 1995); Compu-Net Communications, 315 NLRB 216, 222 (1994). Accordingly an employer whose employees are represented by a union will not be held to have the power to unilaterally establish or change any material element of its employees' health care coverage unless the union clearly and un-

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mistakably waived its right to bargain about such changes. See Compu-Net, supra; see generally, Metropolitan Edison v. NLRB, 460 U.S. 693, 708 (1983).

The question, then, is whether the Union clearly and unmistakably waived its right to bargain about the establishment of the monthly premiums that DuPont charges members of the bargaining unit for Managed Care coverage (Plan #503 does not specifically refer to such monthly premiums) and about changes in the amounts DuPont charges employees by way of annual deductibles and copayments.

It was up to DuPont to prove that the Union did waive those bargaining rights, E.g., Flatbush Manor Care Center, 315 NLRB 15, 20 (1994); Pertec Computer, 284 NLRB 810, fn. 2 (1987). I conclude that DuPont failed to do so.

Here DuPont failed to provide the Union with a copy of the very document - Plan #503 - upon which DuPont must rely in order to prove the existence of a waiver by the Union even 15 though that document was within the scope of the Union's information request. Additionally, it is undisputed that on several occasions during the bargaining DuPont assured the Union, essentially, that in respect to 1995 health care coverage, the collective-bargaining agreement it was proposing did not give the Company the unilateral authority that DuPont now contends the Agreement does provide. Goodman (the Union's president and chief negotiator) accepted those assurances. As a result, when the membership voted to accept DuPont's final proposal, it was on the assumption that DuPont did not have the right to unilaterally establish health care prices for calendar 1995.

Under these circumstances i fail to see how the Union, by signing the Agreement, can be said to have clearly and unmistakably waived its right to bargain about the amount of the premiums that DuPont charges the members of the bargaining unit for 1995 health care coverage or about changes in copayments and deductibles from those listed in Plan #503.

On several occasions in 1994 subsequent to the execution of the Agreement, DuPont advised the Union of its intention to put into place the charges for health care coverage that are the subject of this proceeding. In September the Union protested and then filed an unfair labor practice charge. The Union did not, however, demand to bargain. And a union's failure to request bargaining in response to an employer's notification of upcoming changes in conditions of employment can constitute of waiver by the union of its right to bargain, even though the union protested the change. E.g., Clarkwood Corporation, 233 NLRB 1172 (1977).

But DuPont's notifications were not invitations to bargain. Rather DuPont advised the Union of the Company's determinations about 1995 charges for health care and, additionally, told the Union that all of the Company's tens of thousands of employees were about to receive mailings setting forth the new 1995 charges (which mailings, in fact, occurred). Plainly, any request by the Union to bargain would have been futile. Further, at no time until the hearing in this proceeding did DuPont either provide the Union with a copy of Plan #503 or explain to the Union that the assurances that the Company's management gave to the Union during bargaining about 1995 health care charges were erroneous. Laccordingly conclude that the Union did not waive its right to bargain when it failed to request bargaining in response to DuPont's notification of 1995 changes in the prices of health care coverage. See, e.g., Davis Electric Wallingford Corp., 318 NLRB No. 39, slip op. at 2 (Aug. 16, 1995).

Lastly, there is the matter of possible changes in health care coverage and prices for the 1996 Plan Year. Different considerations apply to such future possible changes than to the

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prices that DuPont implemented in January 1995. That is, DuPont at no point gave the Union any assurances about health care coverage and prices for the 1996 Plan Year. (The Agreement terminates in March 1996 and I accordingly need not consider later years). And the record shows that the Union's officers understood very well that, "in future years," DuPont would be "in control" of the prices the members of the bargaining unit paid for health care coverage.31 I conclude, therefore, that the Union waived its right to bargain about changes that DuPont might make in health care coverage and prices in 1996.

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#### V. CONCLUSION

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I have four main concerns about the outcome that the foregoing pages so tortuously reach.

The first is that that outcome arguably weakens the force of the parol evidence rule. thereby making more difficult the Board's task in administering the Act. See Lane Aviation, 218 15 NLRB 590, fn. 3 (1975).

Second, my conclusion about the Union not having been shown to have waived its right to bargain about 1995 health care prices can be thought of as a determination about the Union's intent. Yet the Union does not claim that DuPont should have bargained about such prices. Rather, the Union contends that the Company was contractually required to charge the amounts discussed during bargaining. And I have found that there was no such contractual obligation.

Third, I have found that DuPont was required to bargain with the Union about 1995 25 health care prices but that DuPont is entitled to unilaterally establish health care prices for the 1996 Plan Year. Yet the language of the Agreement does not distinguish between the 1995 and 1996 Plan Years.

And fourth, the outcome deals only indirectly with the fact that one party to collective bargaining repeatedly misled the other.

But in view of my findings of fact, no other outcome seems appropriate under prevailing law, in any event, however problematic this outcome, all the others that come to mind would appear to be worse.

#### VI. CONCLUSIONS OF LAW

- 1. The Respondent, E.I. DuPont De Nemours & Company, Inc., is an employer engaged in commerce within the meaning of Section 2(2), (6) and (7). 40
  - The Neoprene Craftsmen Union is a labor organization within the meaning of Section. 2(4) of the Act.
- The following unit is appropriate for the purposes of collective bargaining within the 45 meaning of Section 9(b) of the Act:

<sup>31</sup> The quotations are from Union Exh. 8 at 3.

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All employees of DuPont at its Louisville Works, Louisville, Kentucky, including power house and refrigeration plant employees, shift operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office and cierical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

- 4. The Union is now, and at all material times has been, the exclusive collective bargaining representative of the employees in the above unit.
  - 5. DuPont violated section 8(a)(5) and (1) of the Act by unilaterally establishing, for health care coverage in 1995, the monthly premiums it charges members of the bargaining unit and by unilaterally changing the dollar amounts of deductibles and copayments from those specified in its collective-bargaining contract with the Union.
  - 6. These unfair labor practices affected commerce within the meaning of Sections 2(6), 2(7), and 10 of the Act.

#### VII. THE REMEDY

In keeping with the usual type of remedy ordered where an employer has unlawfully changed terms of employment without bargaining with the union representing the employer's employees, for the remainder of 1995 DuPont will be required to: (1) reduce copayment and annual deductible levels to those specified in Plan #503; and (2) maintain copayment and deductible levels at those listed in Plan #503 unless and until DuPont has bargained in good faith with the Union to agreement or impasse about charging different amounts. Additionally, DuPont will be required to make whole, with interest, the members of the bargaining unit for the expenses they incurred as a result of the Company's unlawful imposition of higher copayments and deductibles.

The only difficult issue regarding the proper remedy has to do with monthly premiums. As discussed earlier, the Agreement does not specify the dollar amounts of such premiums or even that such premiums will be charged. Thus one possibility would be to preclude DuPont from charging any monthly premiums during the remainder of 1995 absent agreement with the Union or impasse on the matter and to require DuPont to reimburse the members of the bargaining unit for all of the monthly health care premiums they have paid since January 1, 1995. But that approach would result in a windfall to the employees, particularly since the Union executed the Agreement on the assumption that the members of the bargaining unit would be required to pay monthly premiums at the level specified in DuPont's final offer of April 26 (1994).

The recommended order accordingly requires DuPont to: reduce monthly premiums for the 1995 health care coverage it provides members of the bargaining unit to the levels listed in its final offer to the Union; reimburse, with interest, such employees for the difference between those levels and the higher levels it has charged the employees; and maintain the levels listed in its final offer during the remainder of 1995 unless and until DuPont bargains in good faith to agreement or impasse about different monthly premium amounts.

Interest shall be computed in the manner prescribed in New Horizons for the Retarded, 283 NLRB 1173 (1987).

JD-173-95

On these findings of fact and conclusions of law and on the entire record, I issue the following recommended<sup>32</sup>

#### ORDER

Filed: 04/21/2017

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The Respondent, E.I. DuPont De Nemours & Company, Inc., its officers, agents, successors, and assigns, shall

1. Cease and desist from

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- (a) Making unilateral changes in the health care benefits of its employees.
- (b) In any like or related manner interfering with, restraining, or coercing employees in the exercise of the rights guaranteed them by Section 7 of the Act:
  - 2. Take the following affirmative action necessary to effectuate the policies of the Act.
- (a) Make whole the employees in the following unit for any losses they may have suffered in connection with 1995 health care coverage as a result of DuPont's unitateral establishment of premiums and its unitateral change of copayment and deductible amounts, in the manner set forth in the remedy section of the decision.

All employees of DuPont at its Louisville Works, Louisville, Kentucky, including power house and refrigeration plant employees, shift operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office and clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

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- (b) For the remainder of 1995 reduce the monthly premiums, copayments and annual deductibles it charges such employees to those specified in Plan #503 and in DuPont's final offer to the Union on April 26, 1994, for health care coverage, in the manner set forth in the remedy section of the decision, unless and until DuPont bargains with the Union to agreement or impasse about different monthly premiums, copayments and annual deductibles.
- (c) Preserve and, on request, make available to the Board or its agents for examination and copying, all payroll records, social security payment records, timecards, personnel records and reports, and all other records necessary to analyze the make-whole amounts due under the terms of this Order.
  - (d) Post at its facility in Louisville, Kentucky, copies of the attached notice marked

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<sup>&</sup>lt;sup>32</sup> If no exceptions are filed as provided by Sec. 102.46 of the Board's Rules and Regulations, the findings, conclusions, and recommended Order shall, as provided in Sec. 102.48 of the Rules, be adopted by the Board and all objections to them shall be deemed waived for all purposes.

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"Appendix." Copies of the notice, on forms provided by the Regional Director for Region 9, after being signed by a representative of DuPont, shall be posted by DuPont immediately upon receipt and maintained for 60 consecutive days in conspicuous places including all places where notices to employees are customarily posted. DuPont shall take reasonable steps to ensure that the notices are not altered, defaced, or covered by any other material.

(e) Notify the Regional Director in writing within 20 days from the date of this Order what steps the Respondent has taken to comply.

Dated, Washington, D.C. October 5, 1995

Stephen J. Gross

Administrative/Law Judge

<sup>33</sup> If this Order is enforced by a Judgment of the United States Court of Appeals, the words in the notice reading "POSTED BY ORDER OF THE NATIONAL LABOR RELATIONS BOARD" shall read "POSTED PURSUANT TO A JUDGMENT OF THE UNITED STATES COURT OF APPEALS ENFORCING AN ORDER OF THE NATIONAL LABOR RELATIONS BOARD."

#### **APPENDIX**

#### NOTICE TO EMPLOYEES

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Posted by Order of the National Labor Relations Board An Agency of the United States Government

The National Labor Relations Board has found that we violated the National Labor Relations

Act and has ordered us to post and abide by this notice.

WE WILL NOT change the health care benefits of employees in the following unit without bargaining with the Neoprene Craftsmen Union.

15

All employees of DuPont at its Louisville Works, Louisville, Kentucky, including power house and refrigeration plant employees, shift operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office and clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the Act.

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WE WILL NOT in any like or related manner interfere with, restrain, or coerce you in the exercise of the rights guaranteed to you by Section 7 of the Act.

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WE WILL make whole, with interest, the employees in the above unit for any losses they may have suffered in connection with 1995 health care coverage as a result of our unilateral establishment of monthly premiums and our unilateral change in deductibles and copayments.

WE WILL, for the remainder of 1995, reduce the premiums, copayments and deductibles we charge such employees for health care to the amounts specified in our collective-bargaining agreement with the Neoprene Craftsmen Union and in our final offer to the Union on April 26, 1994, unless and until we bargain in good faith with the Union to agreement or impasse about different monthly premiums, copayments and deductibles.

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		•	E.I. DuPont De Nemours &	Company, Inc.,
			(Employer)	
40	Dated	Ву		•
			(Representative)	(Title)

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This is an official notice and must not be defaced by anyone.

This notice must remain posted for 60 consecutive days from the date of posting and must not be altered, defaced, or covered with any other material. Any questions concerning this notice or compliance with its provisions may be directed to the Board's Office, 550 Main Street, Room 3003, Cincinnati, Ohio 45202–3271, Telephone 513–684–3663.

# INTEGRATED HEALTH CARE

# No increase in '96 premiums, copays and deductible

anaged Care is working! Because so many of you participated in the program sooner than expected and health care inflation has slowed, there will be no increase in premiums, copays and deductibles in 1996. Over 90 percent of employees will be participating in Managed Care early next year. The charts in your annual BeneFlex enrollment kit will help you select the appropriate plan.

Also, the improved *pharmacy benefit retail* copays and deductibles remain the same. But that's not all. Beginning January 1, 1996, you'll have even more advantages:

- Convenience—95 percent of the retail pharmacies nationwide participate.

  Call Medco on 1-800-RxDuPont (800-793-8766) for a listing in your area.
- Savings—generic equivalent and mail service discounts.
- Safeguards—coordination of retail and mail prescriptions to assure drug compatibility.

Carefully review the charts in your enrollment package which will be mailed to you in early October to select the plan that is best for you and your family.

# What's new for 1996 BeneFlex



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- Whether you're in Managed Care or Non-Managed Care, your 1996 monthly premiums, copays or deductibles will not increase. This reflects the success of Managed Care throughout DuPont. Thank you for helping make this happen.
- 2. Beginning January 1, 1996, you'll have a new and improved pharmacy benefit under the medical option you choose. The advantages of this improved benefit include mail service, discounts for generic drugs and an existing pharmacy network which includes 95 percent of all retail pharmacies across the United States.

(Continued on page 2)

# DuPont Annual BeneFlex telephone enrollment

Dial 1-800-775-5955 or DUCOM 774-1555

DuPont has expanded enrollment hours and has a dedicated 800 line and DUCOM numbers.

#### Enrollment:

October 16-November 3, 5 p.m. (ET)

Weekdays 7 a.m.-5 a.m. (ET)

Saturday 7 a.m.-4 p.m. (ET)

Sunday 9 a.m. -5 a.m. (ET)

You can also be connected with a Benefits Delivery Counselor to answer your questions from 7 a.m.-5 p.m. (ET): For your convenience, the Benefits Counselors will be available until 7:00 p.m., October 30 – November 2.

# Enrollment—Changes/Corrections:

November 6-17, 5 p.m. (ET)

Weekdays 7 a.m.-5 a.m. (ET)

Saturday 7 a.m.-4 p.m. (ET)

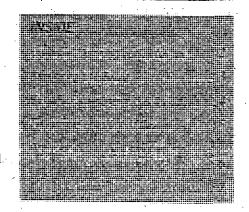
Sunday 9 a.m. -5 a.m. (ET)

#### Telephone Text

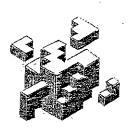
302-774-0083 or 1-800-624-4022

Weekdays 7 a.m.-5 p.m. (ET) only

for the hearing impaired



# What's new for 1996 BeneFlex (Continued from page 1)



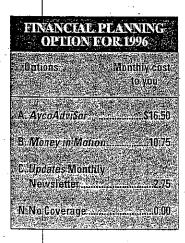
- 3. DuPont and Ayco are pleased to announce a new Financial Planning option for 1996. AycoAdvi\$or\*\*—Option A in the Financial Planning choices-will give you an opportunity to have Ayco help develop a personalized "game plan" for your financial future. See below for more details. (AycoAdvi\$or replaces Financial Horizons.)
- 4. Monthly Dependent Life Insurance premiums will increase for 1995. See page 5 for the new Dependent Life Insurance Rates.
- 5. The monthly prices for the Vision Service Plan have increased slightly over 1995; however, the benefit has been enhanced to include discounts through a VSP provider on purchase of cosmetic contacts or a second pair of glasses.
- 6. For those participating in a Managed Care Network for the first time in 1996, your Managed Care carrier will send your Network Provider Directory and Primary Care Physician Selection Form directly to your home.
- 7. All Managed Care participants will receive a new Medical Care ID card prior to January 1, 1996. The card will include information about your coverage-everything you need to

know when you visit a health care provider. You will also receive a separate identification card for the pharmacy benefit. Present this card with your prescription when using a participating pharmacy.

Filed: 04/21/2017

- 8. The premiums for Dental Option A (High Option) will be increasing for 1996. However, there continues to be no premium cost to employees for Dental Option B.
- The EAP (Employee Assistance Plan) will change dependent eligibility and plan limitations. Effective January 1996, employees who decline DuPont medical coverage will not have an EAP benefit available to their dependents. The employee continues to be eligible for EAP. In addition, the plan limit of two confinements per lifetime for chemical dependency will be removed.
- 10. The criteria for Targeted Nutrition Counseling have been simplified for 1996. In addition, the number of counseling visits have been made consistent for all four risk factors: up to eight in the first year and two in subsequent years.

# Financial Planning option for '96



his fall, DuPont employees will be able to order AycoAdvi\$or™, a new Financial Planning option from the Ayco Company. Ayco has been providing financial planning options through BeneFlex since 1992.

Until now, Ayco has focused on programs like Money in Motion and Financial Horizons that provide financial education and support services for those who want to put together their own financial plans. But, with AycoAdvi\$or, people who don't have time to do that can order a written financial plan (i.e., investment and capital accumulation plan) from Ayco.

The other two 1996 Financial Planning offering, Money in Motion and the Updates newsletter, will remain in the self-help format. The new AycoAdvi\$or option will have more to offer than a written report.

It also gives employees threehour access to the toll-free Ayco AnswerLine. The AnswerLine provides planning support and assistance, advisory letters that highlight top planning priorities, and the Updates newsletters to keep them current on planning issues and changes in The Ayco-Approved List of Mutual Funds. The AycoAdvi\$or is offered at \$16.50 per month.

All Financial Planning options represent Ayco's objective, independent advice. Ayoo does not receive commissions or any form of compensation other than program fees. AycoAdvi\$or replaces Financial Horizons in the BeneFlex Financial Planning choices for 1996. The Money in Motion option (access to the Ayco AnswerLine<sup>s™</sup>, nine reference guidebooks for 1996, ten Updates newsletters) will be retained along with the Updates-newsletter-only option.

# Qualifying Life Event

Document #1672187

The BeneFlex elections chosen during annual enrollment are effective from January 1 through December 31 and cannot be changed unless you have a Qualifying Life Event (QLE).

Since the implementation of BeneFlex in 1991, employees who had a change in family status have been able to change any of the BeneFlex benefits as long as the change was consistent with the life event and not for financial reasons only.

Annual BeneFlex Elections Effective:

January 1 through December 31

(unless you have a QLE)

Because of the changes associated with the Integrated Health Care Initiative, such as premiums for medical coverage, proration of benefits and the rates for working spouses, it was felt that the guidelines needed to be modified to clarify and simplify the process. The intent is to permit more changes without penalties for employees involved with Flexible Work Practices and for employees whose spouses may be terminating or beginning employment, switching from part-time to full-time or vice versa, or for the employee or spouse who is taking an unpaid leave of absence. In addition, these modifications now permit an employee to have a QLE when his/her DuPont spouse retires. In short, these guidelines better meet the needs of DuPont's more diverse work force. Beginning in January, changes in employment status will also enable employees to change any of the eligible BeneFlex benefits as long as the change is necessary and consistent with the QLE and is not for financial reasons only.

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<b>4</b> (1)		

# Enrollment Q & As

# Q. How do I enroll?

- A. Enrolling is completed by:
  - Dialing the enrollment number (1-800-775-5955 or DUCOM 774-1555).
  - Entering your SSN and PIN.
  - Selecting "Option1—Enroll".
  - Confirming elections (Your BeneFlex elections are not actually recorded until you hear the message, "Your elections have been confirmed and are being processed.").

# Q. What is "Fast Track" enrollment?

A. "Fast Track" enrollment is the quick and easy way to enroll. Selecting "Fast Track" allows you to keep the benefit options you currently have, making no changes for 1996.

# O. What's the difference between "enroll" and "change"?

A. "Enroll" means making elections for 1996. Everyone must enroll. You may "change" one or all of your elections after you enroll and confirm.

# Q. Can I mail my enrollment?

A. No. Telephone enrollment is the only enrollment method available for 1996.

## Q. Where will I find my Personal Identification Number (PIN)?

A. Your benefits telephone enrollment PIN will be printed on page 3 of your enrollment worksheet. The worksheet will be included in your Beneflex enrollment kit mailed to your home the week of October 2.

## O. Can I change my PIN?

A. Yes, you can change your PIN by pressing "4" at the main menu. You will be prompted to enter a new five-digit PIN of your choice. You will be asked to enter the new PIN a second time to verify it. Make sure you remember your new PIN.

## Q. Does my PIN expire?

No, your benefits telephone enrollment PIN will not expire. You will be using your PIN number for future benefits telephone transactions.

# O. What coverage will | receive if | miss the telephone enrollment deadline?

- A. If you miss the enrollment period deadline, you will receive default coverage as follows:
  - Medical Option C Low Coverage
  - Dental Option B— Mid Coverage
  - Employee Life Insurance Option E or Z (if currently enrolled in Option Z)

#### 2. When can I enroll?

A. The 1996 BeneFlex enrollment period runs from October 16, 1995, through 5 p.m. (ET) November 3, 1995.

# Q. When will our enrollment kits arrive?

A. Your enrollment kits will be mailed to your home the week of October 2, 1995.

# Q. When does the enrollment helpline open?

A. The helpline opens on October 2. Counselors will be available to answer your questions on the 1996 benefit options weekdays, 7 a.m. to 5 p.m. (ET), and during the last week of enrollment, the counselors will be available until 7 p.m. (ET).

# O. Is enrollment like last year's? Tell me it's by phone again!

A. Yes, you enroll in BeneFlex 1996 by phone. We're using the same technology as last year.

## Q. What if I enroll and realize I've made a mistake or a wrong choice?

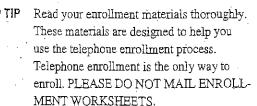
A. No problem—you can call as often as you need to during the enrollment period to change your elections. Also, the change/correction period is from November 6 through November 17, so everyone gets a chance to make necessary changes.

# Q. Can I call anytime the system is available?

You may call anytime that is convenient for you. However, this year we have established staggered enrollment weeks. These suggested enrollment weeks, which are assigned to participants alphabetically by last name, help keep the phone lines available during peak enrollment periods. This assures you a better chance of getting your enrollment completed on time and with minimum effort. Of course, if your suggested week is not. convenient for you, please enroll anytime before 5 p.m. (ET) on November 3, 1995.



# Telephone enrollment tips



- TIP The telephone enrollment system will work best if enrollment is staggered. So don't wait until the last minute. Enroll early!
- TIP The telephone enrollment number is open 22 hours a day Monday through Friday from 7 a.m. to 5 a.m. (ET). It's also available on Saturday from 7 a.m. to 4 p.m. (ET) and Sunday 9 a.m. to 5 a.m.
- TIP Counselors are available on weekdays
  7 a.m. to 5 p.m. (ET) and will assist you
  with using the enrollment phone system if
  you encounter problems. Counselors will
  also help you add qualified dependents to
  your medical and dental coverages.
- TIP Rotary telephone users may enroll by one of two methods. First, if you have access to a Touch-Tone phone at work, you may enroll during working hours or lunchtime,

using the telephone enrollment system. Or, you may enroll through a benefits counselor by calling 1-800-775-5955 or DUCOM 774-1555 Monday through Friday, 7 a.m. to 5 p.m. (ET).

Filed: 04/21/2017

- TIP Hearing impaired people may call the following Telephone Text numbers: (302) 774-0083 or 1-800-624-4022. Hours are Monday through Friday, 7 a.m. to 5 p.m. (ET). You must have the proper equipment to use this Telephone Text line.
- TIP If you misplace your enrollment worksheet or other materials, call 1-800-775-5955 or DUCOM 774-1555 and stay on the line for a counselor. We'll replace any materials you need promptly.

Gall a benefits counselor:

1-800-775-5955 or DUCOM 774-1555 Monday through Enday 2-a-m to 5 p.m. (ET).

Hearing impaired people call the following Telephone Text numbers:

(302) 774-0083 or 1-800-624-4022

# Monthly Rate Per \$1,000 of Governge Age hy 12/34/96 1

# BeneFlex Dependent Life Insurance

Are you considering purchasing Dependent Life Insurance for your eligible dependents and/or spouse for 1996? Effective January 1996, the premiums for BeneFlex Dependent Life will be increased.

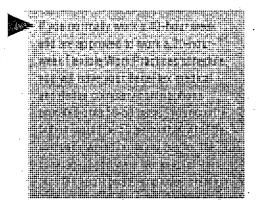
See monthly rate chart.

[234]

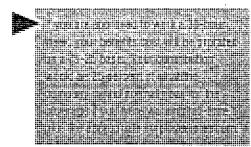
# Prorated benefits and part-time workers

If you are approved to work part-time, the company contribution for your medical and dental care benefits is prorated (i.e., reduced). The contribution is based on the number of hours you work, divided by the number of hours in your normal work schedule. Use the following examples to calculate your benefit costs.

For example:



Document #1672187



Check your 1996 BeneFlex enrollment guide for the company contribution amounts.

# Are your dependent children still eligible for coverage in 1996?

s you consider your benefit choices for next year, think about each of the dependent children now enrolled in your medical, dental, vision or dependent life benefits. Sometimes children are eligible for dependent coverage in one year, but not the next. To continue to be eligible:

Questions, call: Benefits Delivery on DUCOM

778-3300

ythey must be under 25 for certified by the medical carrier as handicapped.

You, the employee, must claim them as dependents on your annual IRS tiling. Will you still be able



If you're in doubt about the continued eligibility of any of your dependent children, call Benefits Delivery on DUCOM 773-3300.

DuPont monitors the eligibility of dependents being covered under our benefit plans and expects to expand monitoring in the future.

# Working spouses and medical coverage

Does your spouse have medical coverage available through an outside employer?

f so, and the outside employee cost of that medical coverage (the lowest coverage available) is less than \$38.50 per month, your spouse must use that coverage as primary. This means your spouse can still be carried on your DuPont coverage as a dependent under your plan, but DuPont medical will be the secondary coverage.

If you have questions on this policy, call Benefits Delivery on DUCOM 773-3300.

# Dollar cost averaging

ow many times have you bought a stock or mutual fund and the price immediately declined? Or, right after you sold it, the price increased? Do you find yourself wanting to get out of the market when it is low and rush in when it is high, even though the financial rule is to "buy low and sell high"?

This story is one in a continuing series by DuPont Pension Fund Investment to help you better understand your Savings and Investment Plan (SIP).

Many investors believe that timing the market is the key to successful investing, and they buy and sell accordingly. They are constantly looking for clues on how the market will turn, and some even develop their own "system" for predicting the whims of Wall Street. Can investors consistently spot the turning points in investment markets? For most of us, Murphy's Law dictates that when we try to "time" the market, we will probably be wrong.

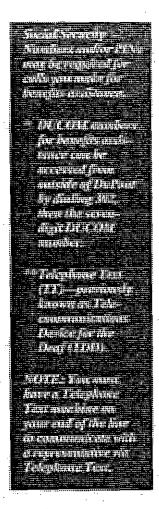
The chart below shows how an investment of \$1,200 in DuPont stock using the best market timing, the worst market timing and dollar cost averaging would have grown during the six-month period of January to June 1995. Perfect market timing would have improved returns, but if you were unlucky, you would have lost money. For most investors, the wisest choice is dollar cost averaging.

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There is a systematic, regular investment approach that gives investors a chance to realize some profit without the constant stress of trying to correctly read the market. It is called "dollar cost averaging" and it simply involves investing a fixed dollar amount at regular intervals over a long period of time. By investing a fixed dollar amount each period, you-purchase more shares when the price is low and fewer shares when the price is high. Over time, the ups and downs in price average out so that your average cost per share can be lower than if you invest a lump sum. This does not assure a profit, nor does it protect you against loss in a declining market, but it does provide the psychological comfort of easing into the market instead of plunging in all at once.

Dollar cost averaging is essentially what you do when you have a regular amount taken from your paycheck to invest in SIP. The same principle can also be used when you want to shift your money into another investment. Instead of making the shift all at once, you can move money among funds in equal amounts over a predetermined period of time. Dollar cost averaging may not result in "home runs," but a least it increases your chances of hitting the ball.

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#### HR Service Company

Benefits Delivery— DUCOM 773-3300\* 800-626-6282

TT\*\*--302-774-0083\* 800-624-4022

Electronic Mail— ISCDCVM1(BENEFITS)

Travel Reimbursement— DUCOM 774-6332

Corporate Relocation— DUCOM 992-6764

#### DuPont SHARES

Merrill Lyncb 800-874-5475 908-560-1265

#### Financial Planning (BeneFlex participants only)

The Ayco Corporation 800-527-0012

Money in Motion Infoline 800-348-2093 518-464-2446

TT\*\*--800-437-6380

Money in Motion Customer Service Line 800-437-6383

#### Health Care/Dependent Care Spending Account Claim forms

Aetna 800-323-5479 919-854-1560

TT\*\*---800-522-2928

#### Managed Care Member Services/Claim forms

See your Medical ID card for phone numbers.

#### Non-Managed Care Patient Advice/Precertification/Claim forms

Aetna 800-445-7175 919-854-2050

TT\*\*--800-522-2928

Cigna 302-323-9400 800-228-4844

TT\*\*--800-253-6710

#### Dental Claim forms

Connecticut General (Cigna) 302-323-9400 800-421-4440

TT\*\*---800-253-6710

#### Social Security Personal Earnings/Benefits Statements

Social Security Administration 800-772-1213

# Savings and Investment Plan (SIP)

Merrill Lynch 800-231-1235 908-560-1180

TT\*\*---800-637-1215

#### Vision Care Claims/Forms (BeneFlex participants only)

Vision Services Plan 800-432-4966 412-881-5521

#### Work/Family Directions

- Adoption Directions
- Adults with Disabilities Counseling
- Child Care Resource and Referral Service
- Elder Care Referral Service
- SchoolSmart/College Service 800-635-0606 617-278-4000



# Plain Talk

Plain Talk provides you with information about DuPont benefits and other Human Resources issues. We welcome your comments.

Write: Plain Talk Editor DuPont Human Resources N-13410 Wilmington, DE 19898

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# Inside Plain Talk

What's New for 1997 BeneFlex

Flexible Spending Accounts

Cost Sharing

Dental Care Option

Setting Financial

The information contained in this issue of Plain Talk summarizes some of the offerings of the DuPont BeneFlex Program. In the event of any discrepancies between Plain Talk and the Plan documents, the Plan documents will govern. This Plain Talk serves as the Summary of Material Modifications for BeneFlex 1997.

# **EXHIBIT**

# Big Changes, Enrollment made easier for 1997

For several years, employees have wondered:

"Why can't I automatically have the same benefits I had last year?"

"I don't understand the calculations for prices and credits - why don't you just tell me what will come out of my pay?"

We have responded to both of these comments with changes for 1997 enrollment. The result is a simplified, streamlined enrollment process that we believe employees will welcome.

The first change is "Passive Enrollment." What does Passive Enrollment mean to you? Simply put, it means if you would like to keep all the

same benefit options and dependents you have this year, including any Flexible Spending Accounts (FSAs), you don't have to do anything. For 1997 you will automatically be enrolled in the same benefit options that are in effect for you in 1996. That's Passive Enrollment.

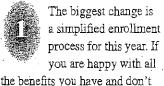
One word of caution with Passive Enrollment: Any 1996 Flexible Spending Account monthly deductions will automatically remain in effect for next year --- so be aware of what amounts you have chosen for 1996. It is important that you give careful consideration to any FSA. amounts if you anticipate a change in your circumstances for next year.

How will you know what benefit options you currently have? Prior to the open enrollment period, employees will receive, via U.S. mail, a personalized data sheet. Review this sheet carefully; it will contain all of your current personal benefit options, including your Flexible Spending Account deductions and family dependent data.

The second change to simplify the process is that you no longer need to calculate prices and credits to arrive at a monthly cost. Instead, your monthly premium cost for each benefit option is shown. This is exactly how much will be taken out of your paycheck for the benefit options you have selected.

"But what if I want to make changes to some of my benefits for next year? What do I do?" For those employees who wish to make changes to their benefit elections for 1997, the process is just like last year. The telephone enrollment continued on page 2

# WHAT'S NEW for 1997 BeneFlex



want to change anything, you don't have to enroll. You will automatically be enrolled in the same benefits that you have in 1996 (see article p. 1). Remember, if you have a Flexible Spending Account (FSA) election for 1996, you will have the same amount put into the FSA during 1997 unless you change it during enrollment,

The enrollment kit you receive this year will contain a summary of BeneFlex changes and your Personalized Data Sheet. Review this material carefully prior to the enrollment period. Other materials containing information that might be useful include this issue of Plain Talk and your Summary Plan Description (SPD) booklets. A BeneFlex enrollment helpline will also be available during the enrollment and correction periods to help answer your questions.



The 1997 enrollment period is two weeks this year. Enrollment opens 7:00 a.m. (ET) Monday, Oct. 14, 1996, and closes Friday, Oct. 25, 1996, at

5:00 p.m. (ET). The phone numbers for enrollment will be published in your enrollment kit.

The 1997 enrollment correction period is Monday, Oct. 28, 1996, to Friday Nov. 15, 1996, 5:00 p.m. (ET).



There is an increase in monthly premiums for medical care in 1997. This information can be found on page 4 of this issue of *Plain Talk*. You will also

find this information on your Personalized Data sheet that will be sent in your enrollment kit.



If your spouse's employer offers medical coverage with out-of-pocket individual premium costs of less than \$40.00 per month, your spouse must

enroll in that coverage as primary to be eligible for secondary coverage from DuPont.



Vision Service Plan (VSP) monthly premiums have decreased for 1997. They are:

You	\$7.65
You + 1	\$13.35
Family	\$19.35

Some network changes have taken place for 1997, so employees should call VSP prior to

enrollment to confirm that their provider is in the network. The VSP phone number is 800-423-4966 or 412-881-5521.



The premiums for Dental Option A (High Coverage) will increase for 1997. They are:

	You	\$24.00
	You + 1	\$40.00
•	Family	\$48.00

There is no monthly employee premium for the Dental Option B (Mid Coverage) (see related article p. 6).



The plan administration for EAP (Employee Assistance Program) has been modified. Information on this change can be found in the May/June

and July/August editions of *Plain Talk*. This information should be reviewed prior to deciding which 1997 medical plan is best for you and your family, especially if you expect to be using mental health services in 1997.



system is available virtually 24 hours a day during the enrollment period. If you need additional information, a BeneFlex Enrollment Guide for 1997 will be available at your site or from your Human Resources manager.

#### HE DAYS IN IN IN INC.



# PASSIVE ENROLLMENT, QLEs and Dec. 31, 1996

All employees will receive a confirmation statement at the end of the enrollment period—even if you took advantage of Passive Enrollment. The Confirmation Statement you receive reflects your benefits elections which will be in place for all of 1997 unless you have a Qualifying Life Event (QLE) (see related article p. 5).

If you experience a QLE after enrollment ends, and you make a change to your 1996 benefits, your benefits for

1997 will reflect the change allowed by the QLE. On Dec. 31, 1996, the BeneFlex computer system will assign 1997 benefits based on what is in the system on that date.

Remember, any QLEs that take place between enrollment and Dec. 31, 1996, will affect your 1997 BeneFlex elections.



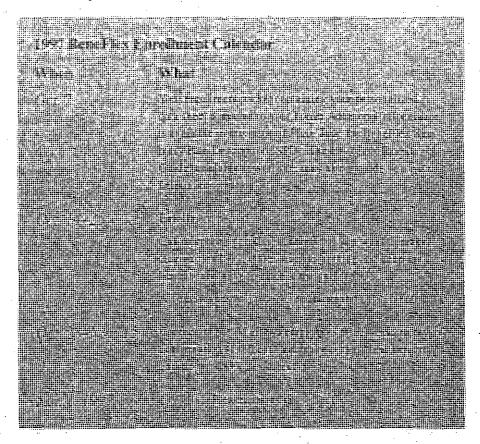
# THINGS ARE CHANGING fast

In the July/August issue of *Plain Talk* (p. 3) were two stories concerning 1997 enrollment. With the recent changes in enrollment, the addition of Passive Enrollment, and the timing changes to the regular enrollment and correction period, the information in those two stories no longer applies.

The story, 'Don't Get Caught by Default," no longer applies. If you choose not to enroll for 1997 benefits (i.e., if you use Passive Enrollment), you will now receive the same benefits you had in 1996 (see story p. 1 of this issue).

The 1997 BeneFlex enrollment calendar has also changed. Regular enrollment is now only two weeks long (Oct. 14–Oct. 25, 1996), while the length of the correction period (Oct. 28–Nov. 15, 1996) has increased to three weeks.

We are sorry for any confusion, but we believe employees will welcome the change to a simpler emollment process. A corrected calendar appears at right.



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# SPENDING ACCOUNTS (FSAs)

Only 25 percent of the DuPont employee population participates in two spending accounts available on a voluntary basis to all full-time employees.

The Health Care Spending Account and the Dependent Care Spending Account offer you the opportunity to reduce your federal tax obligation (by putting away before-tax dollars) and give you the flexibility to manage predictable expenses with fewer financial headaches.

#### How does it work?

When you enroll, your money will be deducted from your pay on a before-tax basis and credited to your spending account each month. You will be reimbursed from your account, after you submit claims forms and supporting documents, for covered expenses you incur

for health care (medical, dental and vision care) and dependent care (including child care). It's like getting these services at a discount equal to your marginal income tax bracket.

# How do you enroll?

You can enroll during the 1997 BeneFlex enrollment period. If you are planning on using Passive Enrollment, you must remember that unless you make a change in your FSA, the same amount will be deducted from your monthly paycheck in 1997 as was deducted in 1996.

There are certain restrictions on Flexible Spending Accounts imposed by the federal government. For more information, check your Summary Plan Description (SPD) or call Aetna or DuPont Benefits Delivery.



# Health Care

# COST SHARING IMPACT

The 1997 equal cost sharing of health care increases will be reflected by an

increase to the monthly health care premium. Deductibles, copays and coinsurance remain the same for 1997. Please review the chart below before you decide on your medical option. If you want to stay

in the same plan you have in 1996, you do not need to reenroll. You will receive the same benefits.

The adjusted premium for each plan is based on the 1997 projected increase of about \$20.00 per month "on average."\*
This increase will be shared equally between you and DuPont. The mix of

single, two-party and family medical plan coverages results in the "on average" \$10.00 per month increase.

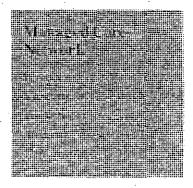
To ensure that you receive the medical plan coverage you want, carefully review the options. Your 1996 Medical Care User's Guide provides the details on each of the plan options.

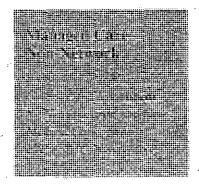
<sup>\* &</sup>quot;On average" represents a composite of costs of all single, two-person and family coverages. The monthly average includes a portion for premiums with the balance resulting from a combination of copays, deductibles and coinsurance. Your actual costs will vary depending on how you use medical services.

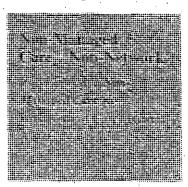
Options Coverage	All Network (Option L)	Point-of-Servic In-Network	e (Option P) Out-of-Network	High (Option A)	Standard (Option B)	Low (Option C)	No Coverage (Option N)
Your copayment/ annual deductible	\$9/office visit \$120/hospital admission	\$17/office visit	\$330/indiv \$660/family deductible	\$160/indiv \$320/family deductible	\$285/indiv \$570/family deductible	\$1,000/indiv \$2,000/family deductible	\$0.00
For most covered expenses, Plan pays	100%	90%	deductible 70% R&C**	deductible 90% R&C**	deductible 80% R&C**	deductible 60% R&C**	0%
For preventive tests and immunizations, Plan pays	100%	100%	100% R&C	100% R&C	100% R&C	100% R&C	0%
Pian pays 100% after you've paid	\$1,625/indiv \$1,250/family (Applies only to EAP Services)	\$1,250/indiv \$2,500/family	\$3,000/indiv \$6,000/family	\$ 625/indiv \$1,250/family	\$1,250/indiv \$2,500/family	\$4,000/indiv \$8,000/family	\$0.00
Monthly premitted cost to you? I You only. 2 you f 1 s !!! You and family	\$ 32.50 \$ 87.50 \$ 97.50	7.4 7.5 524	80 7 7 4 7 7	\$ 70:50	\$12.40	17338 000 12	4e \$80.000 \$6.000 \$6.000

Option Z, Alternative Coverage—For prices, contact DuPont Benefits Delivery. If you are enrolling for the first time in an HMO agency or need to change your coverage, contact the agency for an enrollment form.

Refer to your 1996 User's Guide to see how Pharmacy and Mental Health/Chemical Dependency expenses are covered in each option.







<sup>\*\*</sup> R&C = Reasonable and Customary

# DEPENDENT

# Eligibility

Are you expecting an addition to your family?

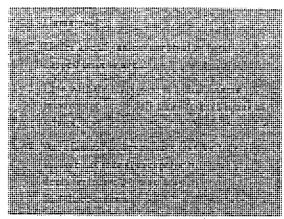
If so, congratulations! To add your new dependent to your health care coverage, be sure to call DuPont Benefits Delivery within the first 60 days following the arrival of your new family member. Birth or adoption of a child is a Qualifying Life Event that permits you to make some changes to your BeneFlex options outside of the annual enrollment period.

Occasionally, employees have overlooked notifying Benefits Delivery of a new arrival. It's easy to assume your medical plan carrier has all the necessary information from hospital claims associated with the baby's delivery. However, it's important to keep in mind that the medical plan carriers get all benefits eligibility data from DuPont. If you don't tell DuPont, DuPont can't tell your carrier!

You are also responsible for removing dependents who no longer meet the eligibility requirements listed below.

Who are your eligible family members?

You and your lawful spouse are eligible for DuPont health care plans and so are children who meet all four of the following criteria:



If you, the employee, are required by a court order to provide medical, dental or vision coverage for your children, they are eligible if they are under 25 and unmarried. The court order must meet the requirements for a Qualified Medical Child Support Order (QMCSO). For more information, call Benefits Delivery on 1-800-626-6282.

#### SEE CALVED CERTOR

# Qualifying LIFE EVENT

The BeneFlex elections chosen during annual enrollment are effective from Jan. 1 through Dec. 31, 1997, and cannot be changed unless you have a Qualifying Life Event (QLE).

#### OLEs are:

change in family status because of:

- · employee marriage or divorce
- gaining an eligible dependent (e.g. burth, adoption or otherwise meeting eligibility)
- losing an eligible dependent (e.g., death, age limitation or no longer meeting eligibility criteria)

#### change in employment status due to:

- the termination or commencement of employment by the employee's spouse
- switching employment status from part-time to full-time, or from full-time to part-time by the employee of the employee's spouse
- commencement or return from an unpaid fleave of absence by the employee or the employee supposes.

significant change in medical coverage of the employee or spouse attributable to: fonly the Medical and Health Care Spending Accounts may change) spouse's employer amends/changes medical care plan (change cannot be solely a premium change)

# loss of employee's current health care option due to:

- carrier cancellation
- · service area limitation

You may adjust only the benefits that are affected by the QLE and the change must be consistent with the QLE. The Internal Revenue Service (IRS) does not permit benefit election changes for financial reasons only. So, it is essential that you plan carefully for the coming year.



# DENTAL CARE Options

Currently, and for 1997, there is no monthly premium cost to you for Dental Option B (Mid Coverage), which will pay up to \$1,100 per person each calendar year. Dental Option A (High Coverage) premiums will increase about 25 percent for 1997 (see chart). Option A will pay a maximum of \$2,000 per person each calendar year. For both options, there is a separate lifetime maximum orthodontic benefit of \$1,200 for children under age 19.

Both options cover 100 percent of Reasonable & Customary (R&C)\* charges for diagnostic and preventive care. This includes routine oral examinations twice each calendar year. Restorative care is covered differently. More than 400 dental procedures are paid according to a local benefit schedule maintained by CIGNA. This schedule allows a specified number of dollars for each dental procedure: Overall, the Option B schedule pays about 50 percent of average charges\*\* in your geographic area and Option A pays about 75 percent of average charges.\*\*

Occasionally, accepted standards of dental practice may recognize more than one way of treating a dental condition. Under the DuPont plan, if alternative methods of treat-

ment are available to treat your condition adequately, the plan pays benefits based on the least expensive treatment.

# Get a predetermination of benefits!

To maintain cost-effective administration of the Dental Plan, CIGNA monitors dental claims closely. If your dental treatment is likely to cost more than \$200, we strongly encourage you and your dentist to file for predetermination of benefits. This will tell you two things in advance:

- If alternative methods of treatment are available; and
- The dollar amount to be paid by the plan.

Getting this information up front also gives you the opportunity to seek services from a different dentist if the first dentist appears to be charging an exceptionally high fee.

#### Maintenance of dental benefits

Maintenance of benefits works the same way for dental as it does for medical. In most cases, the DuPont plan is primary for employees. If you are also covered by your spouse's employer's dental plan, your spouse's plan is your secondary coverage. If your spouse is enrolled in both his/her employer's dental benefit and the DuPont plan, the DuPont plan will be secondary for him/her. If children are covered by both parents' plans, the plan of the parent whose birthday falls first in the year is primary for the children.

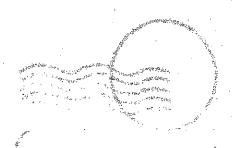
When secondary, the DuPout plan will pay additional benefits only if the normal DuPont level of payment is greater than the primary plan. The combined benefit will not exceed what DuPont would have paid alone. This is called "maintenance of benefits."

If you have questions on your DuPont Dental Plan, call CIGNA on 1-800-421-4440.

- \* R&C amounts are based on the 90th percentile, which means that 90 percent of the surveyed providers in a geographic area charge no more than the R&C amount and 10 percent charge more than that amount.
- \*\* Average charge means that 50 percent of the surveyed providers in a geographic area charge no more than the average charge and 50 percent charge a higher amount.



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# MAILBAG

The July/August issue of *Plain*Talk clearly describes the company policy regarding health care costs sharing to cover increases.

Is it the company policy to also share decreases in health care costs on a 50/50 basis with employees?

Although it is unlikely average health care costs will decrease, we would share the decrease appropriately.



# Setting FINANCIAL GOALS



# IT PAYS TO KNOW... YOUR INVESTMENTS

This story is one in a continuing series by DuPont Pension Fund Investment to help you better understand your Savings & Investment Plan (SIP).

Are you living from one paycheck to the next? Are you concerned about your children's college education? Are you worried about not having enough money for retirement? Does that dream house seem more like a dream than a reality? If you answered yes to any of these questions, you should probably spend time considering your financial goals.

How do you establish your financial goals? Setting financial goals is similar to reading a road map. Before you hop in your car and start driving, you first have to determine where you are. Knowing where you are financially involves analyzing your sources of income and expenses to understand your cash flow. You must also determine your financial resources like your SIP account and any outside savings and investments such as stocks, savings accounts, Certificates of Deposit (CDs), mutual funds, home

equity, etc. What you learn about your current financial status will greatly influence the goals you establish and the methods that can be used to help reach those goals.

Financial goal setting is a very personal matter. It is determined by your own style and preferences. It is usually better to set specific goals (e.g., "I want to save \$1 million by age 60"), rather than general goals (e.g., "I want to be financially secure by the time I retire"). Planning for specific goals is easier than planning for unclear goals. Remember, there are no "right" or "wrong" financial goals. They can be whatever you want them to be. These goals are influenced by your income, current assets, your willingness to assume risk, your family situation and your financial prospects in general. However, your investment choices should be consistent with your financial goals.

Most people have several goals at once. Short-term goals are usually for those things you want to occur within a year—for example, saving enough money for your next summer vacation is a short-term goal. It is usually best to meet short-term financial goals with investment choices which have a low probability of fluctuating in value (e.g., the Fixed Income Fund, money market funds or CDs that mature when you will need the money).

Medium-term goals cover those things you want to happen within three to five years. With more time to invest, your options are broader. In seeking to meet medium-term goals, you may be in a better position to take more risk. Longer-term CDs or low-volatility, relatively high-dividend-paying stocks (e.g., utility stocks) may be appropriate for investors with medium-term goals.

Long-term goals are usually established for events you plan to have occur beyond eight to ten years. A comfortable retirement or providing for your child's college education are examples of long-term goals. Because of a longer time horizon, often those seeking to meet long-term goals can take more risk (e.g., investing in aggressive growth stocks) because there is time to ride out market fluctuations. For assuming greater risk, you may be rewarded with higher returns. SIP offers mutual funds like Fidelity Magellan and Merrill Lynch Global Holdings, as well as other choices, which may be suitable for some long-term investors.

Keep in mind that your goals are likely to change as your life's circumstances change. So it's important to reassess them from time to time. This is an important part of goal setting, because a key factor in being successful is selecting investments which are consistent with your short, medium- and long-range goals.

#### MIEDIOATS COVER-ACES



# WORKING SPOUSES and Medical Coverage

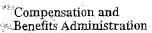
Does your spouse have medical coverage available through an outside employer?

If the answer is yes, and the cost of that employer's medical coverage (the lowest individual coverage available) is less than \$40 per month, your spouse must use that coverage as primary. This means your spouse can still be carried on your DuPont coverage as a dependent under your plan, but DuPont medical will be the secondary coverage.

If you have questions on this policy, call DuPont Benefits Delivery on DUCOM 773-3300.



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Benefits Delivery-DUČOM 773-3300\* 800-626-6282 TT\*\*--302-774-0083\*

800-624-4022 Electronic Mail-

ISCDCVM1(BENEFITS)

Travel Reimbursement DUCOM 774-6332

Corporate Relocation-DUCOM 992-6764

Verification of Employment-1-800-EMP-AUTH (1-800-367-2884)

DuPont SHARES

Merrill Lynch 800-874-5475 908-560-1265

Employee Assistance Program (EAP) (Mental Health/Chemical Dependency) 800-435-7266

Prescription Drug Program Medco

800-Rx-DuPont (793-8766)

Financial Planning

(BeneFlex participants only) The Ayco Corporation Financial Planning 800-527-0012 Money in Motion Infoline 800-348-2093 518-464-2446 TT\*\*---800-437-6380 Money in Motion Customer Service Line 800-437-6383

#### Health Care/Dependent Care Spending Account Claim forms

Aetna 800-323-5479 919-854-1560 TT\*\*---800-522-2928

#### Managed Care Member Services/Claim forms

See your Medical ID card for phone numbers.

Non-Managed Care Patient Advice/Precertification/ Claim forms

Aetna 800-445-7175 919-854-2050 TT\*\*---800-522-2928

Social Security Numbers and/or PINs may be required for calls you make for benefits assistance.

\*\*DUCOM numbers for benefits assistance can be accessed from outside of DuPont by dialing 302, then the seven-digit DUCOM number.

Dental Claim forms

Connecticut General (CIGNA) 302-323-9400 800-421-4440 TT\*\*---800-253-6710

Social Security Personal Earnings/Benefits Statements

Social Security Administration 800-772-1213

#### Savings and Investment Plan (SIP)

Merrill Lynch 800-231-1235 908-560-1180 TT\*\*---800-637-1215

Vision Care Claims/Forms (BeneFlex participants only) Vision Services Plan 800-432-4966 412-881-5521

#### LifeWorks\*\*

- Adoption Directions
- · Adults with Disabilities Counseling
- Child Care Research and Referral Service
- · Elder Care Referral Service
- · SchoolSmart/College Service 800-635-0606 617-278-4000.

\*\*Telephone Text (TT)-previously known as Telecommunications Device for the Deaf (TDD).

NOTE: You must have á telephone text machine on your end of the line to communicate with a representative via telephone text.





Plain Talk provides you with information about DuPont benefits and other Human Resources issues. Send your comments to:

Plain Talk Editor. DuPont External Affairs N-9464A Wilmington, DE 19898 or via E-mail at: ISCDCVM1(PLAINTAK)

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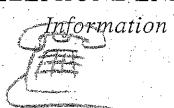
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# TELEPHONE ENROLLMENT



For employees who need to make changes to their benefits options for 1997, telephone enrollment is the only way to enroll.

Remember, when using Telephone enrollment, confirm your telephone voice elections.

The dates for 1997 BeneFlex enrollment are Monday, Oct. 14 through Friday, Oct. 25, 1996 (two weeks).

The dates for the correction period are Monday, Oct. 28 through Friday, Nov. 15, 1996 (three weeks).



# **ARTICLE IX**

# INDUSTRIAL RELATIONS PLANS AND PRACTICES

Section 1. All existing privileges heretofore enjoyed by the employees in accordance with the following Industrial Relations Plans and Practices of the COMPANY shall continue, subject to the provisions of such Plans and to such rules, regulations, and interpretations as existed prior to the signing of this Agreement, and to such modifications thereof as may be hereafter adopted generally by the COMPANY to govern such privileges; provided, however, that as long as any one of these COMPANY Plans and Practices is in effect within the COMPANY, it shall not be withdrawn from the employees covered by this Agreement.

Non-Contributory Group Life Insurance Plan Contributory Group Life Insurance Plan Short-Term Disability Plan Pension and Retirement Plan Special Benefits Plan Vacation Plan Service Emblem Plan Continuity of Service Rules Payments to Employees on Jury Duty Military Service Allowance Savings and Investment Plan Total and Permanent Disability Income Plan Plante Andrews Health Care Spending Abdom Plan Dependent Care Spending Account Plan Career Transition Financial Assistance Plan

\*The Dental Assistance Plan, effective September 1, 1976, has a schedule of allowances
applicable to employees severed by this Agreement which are subject to revision solely by
the COMPANY and without reference to such a schedule in effect for any other

EXHIBIT

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loyees, and any such revision of schedules shall not be construed as a reduction, ermination or withdrawal of benefits.

Section 2. An employee's length of service for consideration of benefits under the COMPANY'S Industrial Relations Plans and Practices shall be his continuous service with the COMPANY, as calculated in accordance with the COMPANY'S Continuity of Service Rules.

NEW

SECTION 3. In addition to receiving benefits porsuant to Mill Section 1 above, englishes Claus are Precious benefits as provided by The Company's Bosse Response Florical Bosse Fits Plan, 508 Jear to all terms ones conditions at said plan.

# DuPont

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**About Your DuPont Benefits** 

Inside Plain Talk

Exciting Changes

Medical Plan, Cost Sharing

Dental Care

Ju**s**t-In-Time Care

The information contained in this issue of Plain Talk summarizes some of the offerings of the DuPont BeneFlex Program. In the event of any discrepancies between Plain Talk and the Plan documents, the Plan documents will govern. This Plain Talk serves as the Summary of Material Modifications for BeneFlex 1998.

# What's New for the 1998 BENEFLEX "CHANGE" PERIOD

We have simplified this year's BeneFlex change process. The biggest difference in this year's BeneFlex Change period is that you'll know the effect on your pay before you decide to make any changes. When you receive your BeneFlex personalized change kit, mailed to your home in mid-October, the worksheet will include your 1998 paycheck benefit deduction amounts based on your current elections. You will know exactly how much your share of the benefit costs are, np front! If you are satisfied with all the benefits shown on your worksheet and choose not to make any changes, you will automatically be enrolled for 1998.

The kit will also contain a full summary of BeneFlex changes for 1998 and your personalized data sheet. Review this material carefully prior. to the change period. If you decide to make a change, instructions for doing so are included. As in the past, you can use the automated telephone system to review your personal information or make changes. We are also introducing an on-line Intranet web site feature that will allow you to access your benefits information or make changes (see article on page 3). This is just one of the many new and exciting features that we will be introducing over the next year as a result of our partnership with Coopers & Lybrand. More information on these changes will be discussed in the January issue of Plain Talk.

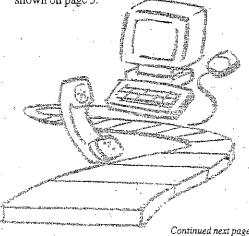
The 1998 change period lasts for two weeks. It opens at 9:00 a.m. (ET) Monday, November 3, 1997, and closes Friday, November 14, 1997, at 9:00 p.m. (ET). The phone number to make changes is 1-800-775-5955.

A BeneFlex helpline will be available during the two-week change period. Trained representatives from Coopers & Lybrand will be available to answer your questions. We have extended helpline hours for your convenience; they are now 9:00 a.m. (ET) to 9:00 p.m. (ET), weekdays.

#### Benefit Changes

There is an increase in monthly medical premiums for 1998. The new premiums are shown in the chart on page 4.

Coverage for non-network mental health services has been made consistent with coverage for other non-network services. Details are shown on page 5.



**EXHIBIT** 

#### continus Chargesse #16-1357

If your spouse's employer offers medical coverage with an individual premium of less than \$41.50 per month, your spouse must enroll in that coverage in order to be eligible for secondary coverage from DuPont.

The premiums for Dental Option A (High) will increase for 1998. The Standard Dental, Option B, continues to be provided to employees at no cost. The Option A new premiums are shown on page 6.

# DocVision Benefits of America (VBA) monthly: 04hou provider is in the networks The VBA3

premiums have increased for 1998. They are:

<u> 18 million and an majo particular larger in host</u>
\$7.80
\$13.60
\$19.75

Some Vision network changes have also taken place for 1998, so employees should call VBA prior to enrollment to confirm that

# phone numbers are 800-423-4966 and

412-881-5521.

A new Financial Planning option has been added. During this year's BeneFlex Change period, you can elect Option D-Answer-Line and Updates. This option provides you with three hours of AnswerLine phone time, along with the Updates newsletter.

# **有对表现的有效关系。不是表现**

# BENEFLEX "CHANGE" PERIOD

and Qualifying Life Events (QLEs)

You determine what your 1998 BeneFlex plan elections will be during the annual two-week "open" change period. This is the only time of the year when the plan provides you with an opportunity to make a change without experiencing a Qualifying Life Event (QLE). Most employees (approximately 80 percent) are comfortable with their current plan elections and therefore do nothing! For those employees who do decide to make a change, the two-week "open" window. provides that opportunity without any restrictions. Our BeneFlex plan operates under the guidelines of the Internal Revenue Service (IRS) Code and, as such, the law allows changes only during this "open" window or when a QLE occurs



Change in family status because of:

- employee marriage or divorce;
- gaining an eligible dependent (e.g., birth, adoption or otherwise meeting eligibility);
- o losing an eligible dependent (e.g., death, age limitation or no longer meeting eligibility criteria).

Change in employment status due to:

- the termination of, or commencement of, employment by the employee's spouse;
- e switching employment status from part-time to full-time, or from full-time to part-time by the employee or the employee's spouse;
- o commencement or return from an annaid leave of absence by the employee or the employee's spouse.

Significant change in medical coverage of the employee or spouse attributable to: (only the Medical and Health Care Spending Account elections may change)

- spouse's employer amends/changes medical care plan (change cannot be solely a premium change);
- loss of employee's current health care option due to: Carrier cancellation or service area limitation.

You must report QLEs to Benefits Delivery within 31 days of the date the QLE took place. When a QLE occurs, you may adjust only the benefits that are affected by the QLE and the change must be consistent with the QLE. As an example, if you were married on August 21, 1997, report the change to Benefits Delivery by September 21. Once reported, you will be allowed to make certain changes to your benefit plans. Any new elections you make (options and/or coverage changes) will become effective on the first day of the following month. No changes are allowed for Financial Planning, Vacation Purchase and Vision Care plans except through the annual election change period. Refer to your Summary Plan-Description (SPD) or call Benefits Delivery for details







# BeneFlex Changes VIA THE INTRANET

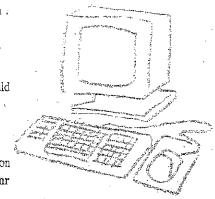
Do you want to make your BeneFlex changes via the Intranet? You can! A web site has been developed for this year's change period. It includes an electronic version of the worksheet you will receive, as well as general information about the plan and benefits.

You will have the same benefit options on the web site as shown on your worksheet and will be able to make changes directly on-line. Your changes can be saved at any time and you can immediately see your new set of elections and any change to your payroll deduction.

The web site will also have sections that let you obtain benefits help on-line as well as general plan information.

If you can access the DuPont Intranet, you can access the web site with the same PIN you would use to make changes over the phone. The web site will be available the same dates and times as the phone line.

You can access the BeneFlex Change web site on the DuPont Intranet at www1.lvs.dupont.com/hr



# 

# 1998 BENEFLEX CHANGE PERIOD—

# Important Dates

#### WHEN

## WHAT

Mid-October, 1997

Your BeneFlex Change packet, containing your personalized data sheet and explanation form, is mailed to your home with complete, step-by-step instructions on what to do and how to use the automated telephone enrollment system. Additional information is available in this issue of *Plain Talk*, the BeneFlex Summary Plan Description (SPD) and the 1998 Enrollment Guide (available only on request through your Site HR or HR business contact).

November 3-14, 1997

Open Change period. Call 1-800-775-5955, or visit the web site, if you want to make changes for 1998. Otherwise, do nothing and keep the same benefit elections you have at the end of 1997.

If you make a change, a confirmation statement will be sent to your home.

Please note: Confirmation statements will not be sent through E-mail this year. Confirmation statements will be sent only if you make a change. If you elect to do nothing, your personalized data sheet, sent with your change packet in mid-October, will be the confirmation of your 1998 elections.

January 1, 1998

BeneFlex elections take effect.

# EXCITING CHANGES on the horizon

In the July/August issue of *Plain Talk*, we briefly described the future state of Benefits Delivery and the new partnership between Coopers & Lybrand and DuPont. We are pleased to tell you that we are making great strides toward providing you with improved services through better use of technology and customer service applications.

The improvements we are making in this year's BeneFlex Change Period include:

- knowing your paycheck deductions for 1998—before you have to decide on your elections; and,
- the ability to use an enrollment web site on the Human Resources Intranet to view your personalized data and report changes.

On the horizon are plans to implement features such as on-the-spot pension estimates, integrated life event planning kits, 24-hour access to your personal benefit records and the ability to transfer to other external benefit administrators such as Merrill Lynch (SIP).

Plans call for implementing these new services in early to mid-1998. Stay tuned for further details in future issues of *Plain Talk*, as well as other business/site communications networks. A personalized packet of information will also be mailed to your home prior to implementation.



# MEDICAL PLAN, Cost Sharing

Overall health care costs are projected to increase an average of approximately \$20/month per employee in 1998. This is the same amount that we projected for 1997. With 50/50 sharing of cost increases, this means that "on average" DuPont's

costs will go up \$10 per month and so will the cost for the average participant. Your actual costs will depend on the plan you select and your use of health care services during 1998.

We have decided, like last year, to implement this increased cost to participants by increasing premiums only. Other plan features—deductibles, copayments, coinsurance and stop losses—will remain the same.

Options Coverage	All Network (Option L)	Point- of-Servic In-Network	ce (Option P) Out- of-Network	High (Option A)	Standard (Option B)	Low (Option C)	No Coverage (Option N)
Your copayment/ annual deductible	\$9/office visit \$120/hospital admission	\$17/office visit	\$330/indiv \$660/family deductible	\$160/indiv \$320/family deductible	\$285/indiv \$570/family deductible	\$1,000/indiv \$2,000/family deductible	\$0.00
For most covered expenses, Plan pays	100%	90%	deductible 70% R&C*	deductible 90% R&C*	deductible 80% R&C*	deductible 60% R&C*	0%
For preventive tests and immunizations, Plan pays	100%	100%	100% R&C*	100% R&C*	100% R&C*	100% R&C*	0%
Plan pays 100% after you've paid	\$625/indiv \$1,250/family (Applies only to EAP Services)	\$1,250/indiv \$2,500/family	\$3,000/indiv \$6,000/family	\$ 625/indiv \$1,250/family	\$1,250/indiv \$2,500/family	\$4,000/indiv \$8,000/family	\$0.00
Monthly premium cost to you and you only 2 you may 2 you may 2 you may 2 you may 2 you and tamely	\$37.00 2000 \$374.00 2000	75.23	50 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	\$ 44-25 \$ 88-50 \$132-75	\$16.50 \$33.00 \$49.50	2/835 00) · · · ·	\$0.00 \$0.00 \$0.00

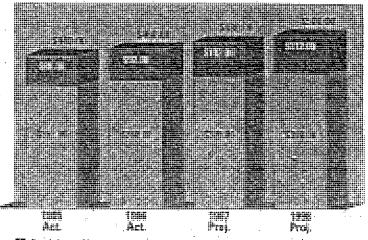
Option Z, Alternative Coverage—For prices, contact DuPont Benefits Delivery. If you are enrolling for the first time in an HMO agency or need to change your coverage, contact the agency for an enrollment form. If you are terminating HMO coverage, contact the agency for a termination form.

Refer to your 1996 User's Guide to see how Pharmacy expenses are covered in each option. See the following page in this issue of Plain Talk to see how MH/CD expenses are covered.

# Monthly Average Projected Cost Sharing

The chart at right illustrates the actual monthly costs you and DuPont shared "on average" in 1995 and 1996. It also shows the projections of "on average" monthly cost sharing for 1997 and 1998.

#### Monthly Projected Cost Sharing (Actual 1995, 1996; Projected 1997, 1998)



- Participant Share
- DuPont Share

<sup>\*</sup>R&C = Reasonable and Customary

#### Meta Health/#16miss7

Dependency (MH/CD)

Effective January 1, 1998, the \$2,000 annual payment limit for non-network outpatient mental health benefits will be eliminated; there will be no annual payment limit for these services. The reimbursement rates

Document of 1651 in 16

health and chemical dependency have been simplified and will be the same as for other services in the option of your choice.

Note: If you want to receive in-network mental health/chemical dependency benefits, call the EAP at 1-800-435-7266. Also call

Behavioral Health (VBH) any non-network inpatient MH/CD treatment.

Both "In-Network" and the new "Out-of-Network" mental health/chemical dependency benefits are shown in the following exhibit.

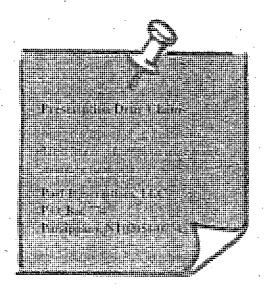
#### 1998 Mental Health and Chemical Dependency Benefits-IN-NETWORK (Using the EAP)

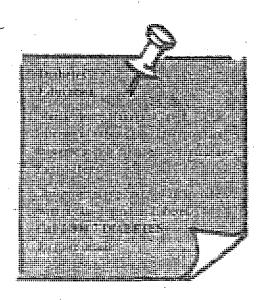
Coverage	(Option L)	Option P/Medcap Network		0-4:	Ontion D	0-4: 0	Desires
Coverage	(Option L)	In-Network	Out-of-Network	Option A	Option B	Option C	Decline
Inpatient Mental Health	90%	90%	N/A	90%	90%	90%	90% (Ees* only)
Outpatient Mental Health	90% .	90%	N/A	90%	90%	90%	90% (Ees* only)
Chemical Dependency	90%	90%	N/A	90%	90%	90%	90% (Ees* only)
Stop Loss	\$625/indiv, \$1,250/family, MH/CD only	. Included in Medical	N/A	Included in Medical	Included in Medical	Included in Medical	\$1,250 MH/CD only

#### 1998 Mental Health and Chemical Dependency Benefits-OUT-OF-NETWORK (Not Using the EAP)

Coverage	(Option L)	Option P/Medcap Network		0-44	Oution D	0	Decline	
Coverage	(Option L)	In-Network	Out-of-Network	Option A	Option B	n B Option C		
Inpatient Mental Health	No Benefit	N/A	70% R&C • Deductible • Precert—VBH	90% R&C • Deductible • Precert-VBH	80% R&C • Deductible • Precert-VBH	60% R&C • Deductible • Precert-VBH	N/A	
Outpatient Mental Health	No Benefit	N/A	70% R&C • Deductible • Licensed MH provider • Some diagnosis • limitations	90% R&C • Deductible • Licensed MH provider • Some diagnosis limitations	80% R&C • Deductible • Licensed MH provider • Some diagnosis limitations	60% R&C • Deductible • Licensed MH provider • Some diagnosis limitations	N/A	
Chemical Dependency	No Benefit	N/A	70% R&C • Deductible • Precert—VBH • Use licensed facilities	90% R&C • Deductible • Precert—VBH • Use licensed facilities	80% R&C • Deductible • Precert—VBH • Use licensed facilities	60% R&C • Deductible • Precert—VBH • Use licensed facilities	N/A	
Stop Loss	N/A	ŅĄ	Included in Medical	Included in Medical	Included in Medical	Included in Medical	N/A	

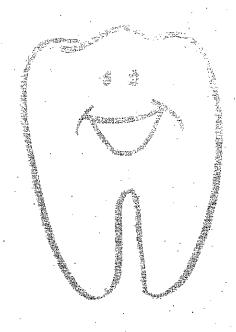
<sup>\*</sup>Employees







#### DENTAL CARE



For 1998, Dental Option "A" (High Coverage) premiums will increase (see chart). Option "A" will pay a maximum of \$2,000 per person each calendar year. There is no monthly premium cost to you for Dental Option "B" (Midcoverage), which will pay up to \$1,100 per person each calendar year. For both options, there is a separate lifetime maximum orthodontic benefit of \$1,200 for children under age 19.

Both options cover 100 percent of Reasonable & Customary (R&C)\* charges for diagnostic and preventive care. This includes routine oral examinations twice each calendar year. Restorative care is covered differently. More than 400 dental procedures are paid according to a local benefit schedule maintained by CIGNA. This schedule allows a specified number of dollars for each dental procedure. Overall, the Option "B" schedule pays approximately 50 percent of average charges\*\*\* in your geographic area and Option "A" pays approximately 75 percent of average

#### **Enhanced Dental Claim Review**

Recent studies have noted that the costs related to dental services and benefits have been increasing, much like costs of medical services and benefits. Although DuPont's Dental Plan does allow for reasonable cost escalation, our experience with dental

coverage suggests that some of the cost increases could be eliminated or minimized.

To accomplish this, we are encouraging employees to work with their dentists to complete a Predetermination for any complicated or expensive procedures. CIGNA, our dental benefit manager, has begun a program called Enhanced Dental Claim Review with dentists for certain procedures. Some examples are inlays, crowns, laminates, periodontal procedures such as scaling, root planting, bone surgery and general surgical services, fixed bridges, partial dentures, and surgical extractions such as the removal of impacted wisdom teeth.

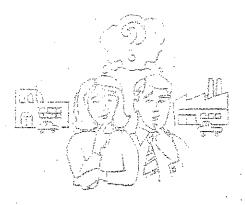
By requesting that a dentist complete a Predetermination, you can learn in advance whether the prescribed procedures are covered by our benefit plan and you will know your predicted out-of-pocket cost for the procedure(s).

If you have questions concerning the dental plan or Predetermination, please call CIGNA at 1-800-421-4440.

- \*R&C amounts are based on the 90th percentile, which means that 90 percent of the providers in a geographic area charge no more than the R&C amount and 10 percent charge more than that amount.
- \*\*Average charge means that 50 percent of the providers in a geographic area charge no more than the average charge and 50 percent charge a higher amount.

Dental Premiums for 1998						
	Option "A" (High)	Option "B"				
You Only	\$26.00	\$0.00				
You Plus One	\$44.00	\$0.00				
You Plus Family	\$54.00	\$0.00				

## Working Spouses and MEDICAL COVERAGE



Does your spouse have medical coverage available through an outside employer?

If so, and the premium cost of that medical coverage (the lowest coverage available) is less than \$41.50 per month for individual coverage, your spouse *must* use that coverage as primary. This means your spouse can still be carried on your DuPont coverage as a dependent under your plan, but DuPont medical will be the secondary coverage.

Your 1996 User's Guide explains how claims are processed when DuPont coverage is secondary (see "Maintenance of Benefits"). If you have questions on this policy, call DuPont Benefits Delivery on DUCOM 773-3300.

## Are your dependent children.

#### STILL ELIGIBLE FOR COVERAGE IN 1998?

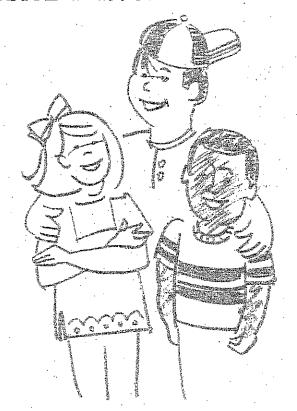
As you consider your benefit choices for next year, think about each child now enrolled in your medical, dental, vision or dependent life benefits. Sometimes children are eligible for dependent coverage one year, but not the next.

#### To continue to be eligible:

- 1. They must be unmarried, and
- 2. They must be under 25 (unless certified by the medical carrier as handicapped prior to age 25), and
- 3. The children must live with you, the employee, in a parent/child-relationship (or live at school while attending as a full-time student), and
- 4. You, the employee, must claim them as dependents on your Federal Income Tax return (except full-time students, age 24, who must meet only the first three criteria).

Do you expect your children to continue to be eligible dependents for 1998? If you are in doubt about the continued eligibility of any of your dependent children, call DuPont Benefits Delivery on DUCOM 773-3300.

DuPont monitors the eligibility of dependents being covered under our benefit plans'and expects to expand monitoring in the future.



## Flexible Spending Accounts (FSAs)

Flexible Spending Accounts provide you with opportunities to reduce your tax obligations by putting aside dollars from your paycheck to cover the costs of certain predictable out-of-pocket expenses you have to pay for health care and/or dependent care expenses.

#### How does it work?

When you enroll in a Flexible Spending Account, the dollars you designate each month will be deducted from your paycheck on a before-tax basis and credited to your personal account(s). Once you incur covered expenses, you submit a claim to DuPont's FSA administrator—Aetna/US Healthcare (AUSHC) for reimbursement from your personal. account(s). Bottom line: You put tax-free dollars into a savings account which you can then use for certain out-of-pocket expenses which are your responsibility.

#### What expenses are covered?

For the Health Care Spending account, out-of-pocket expenses such as:

Copays - amounts you pay for each office visit, or prescription drugs;

Deductibles—designated amount you must pay for medical expenses before the medical plan in which you are enrolled pays;

Coinsurance—percentage you pay after plan reimbursement for medical and/or dental expenses, and routine eye care.

For the Dependent Care Spending account, eligible expenses are those you incur for dependent care (including child care) for:

- Your IRS dependent children under age 13; or
- An older person living with you whom you claim as an IRS dependent and who is physically or mentally incapable of self-care.

There are certain restrictions on Flexible Spending Accounts imposed by Internal Revenue Service (IRS) Code. For instance, to be eligible, covered expenses must be for services received during the plan year. Also, if you designate more expenses than you actually incur, you lose the leftover dollars.

For more information, check your Summary Plan Description (SPD) or call Aetna/US Healthcare (1-800-323-5479).

#### How do you enroll?

If you are not currently enrolled and wish to participate, call 1-800-775-5955 during the open change period and make your new elections. If you are currently enrolled, pay attention to your 1998 personalized worksheet. For 1998, the annual maximum contribution for spending accounts is being administered via a monthly maximum deduction amount (including dollars and cents). If your current election exceeds the monthly maximum of \$208.34 for HCSA or \$416.67 for DCSA, you must call the BeneFlex change line during the change period and elect a new monthly amount. If you do not call to enter a new amount, you will be defaulted to \$0.00. A message to this effect will appear on your personalized worksheet. If your current election does not exceed the monthly maximum, you do not need to call the change line, unless you want to make a change.

## What to Do with the New SIP Fund Choices? SUBSCRIBE TO MONEY IN MOTION® TO FIND OUT

When 17 mutual funds were recently added to the SIP investment menu, they represented a major improvement. However, some employees may not have taken advantage of them because they weren't sure which of the funds to use. But subscribers to Ayco's Money in Motion® financial planning program, available though BeneFlex, received a special alert that gave them an optimal investment mix corresponding to their own tolerance for risk, broken down into percentages on "pie charts."

Money in Motion® subscribers receive revised investment recommendations once a year through the program. Those whose

subscription includes the Ayco AnswerLine® (a toll-free connection for objective, personalized planning advice) can call to ask about revising their own SIP investments or any financial planning concern they might have.

This year, there are four BeneFlex financial planning options:

AycoAdvi\$or (\$19.50 per month), which includes a Welcome Kit and questionnaire; a Personalized Financial Plan; up to three hours on the AnswerLine with topic-specific reports on retirement planning, education funding, life insurance planning and asset allocation; Updates newsletters; and The Ayco-Approved List of Mutual Funds;

Money in Motion® (\$11.90 per month), which includes a Welcome Kit and questionnaire; the Financial Education Systems (nine guidebooks, plus RoadMap® interactive software and Money 101, an audiotape set); the AnswerLine with topic-specific reports; Updates newsletters; and the Approved funds;

The Updates newsletter (\$2.75 per month, 10 issues) and the Approved funds; and

Updates and AnswerLine (\$7.75 per month). This new option includes a Welcome Kit and confidential questionnaire; personalized advice and topic-specific reports via the AnswerLine; Updates newsletters; and the Approved funds.

If you would like more information about the financial planning options, call Ayco's Customer-Service Line at 1-800-437-6383 between 9 a.m. and 5 p.m., Eastern Time, Monday through Friday.





#### An Interview with the

#### FIXED INCOME FUND PORTFOLIO MANAGER



This article is the second in a series on the Fixed Income Fund (FIF). As mentioned in the July edition of *Plain Talk*, the following questions and answers will focus on the FIF's return. This may help in your assessment of the FIF as part of your overall capital accumulation strategy.

#### Portfolio Manager

Name:

Karen Chong-Wulff

#### Organization:

DuPont Pension Fund Investment (PFI)

Title:

Portfolio Manager, Fixed Income Fund Background:

Chartered Financial Analyst (CFA)
MBA, Washington State University
More than 10 years' experience in the
stable value market

Plain Talk: Can you explain how the FIF earns a stable, positive rate of return?

Karen Chong-Wulff: As mentioned in the July edition, purchasing safe, or "sleep-at-night" "stable value" investments, which are held at "book value," permits the FIF to earn a positive rate of return. Book-value accounting also promotes stability, because it protects against negative returns.

In contrast, investments that are held at market value (like stocks, bonds and mutual funds) can earn either a positive or negative rate of return and are influenced by economic and political events. Also, from month to month, returns from stocks and bonds can be unpredictable and quite volatile.

Plain Talk: So, how do you achieve a positive return for the FIF that is stable?

Chong-Wulff: Stability is achieved by integrating investments into the FIF which collectively generate returns that reflect an average or "smoothing out" of rates over different time periods. This is possible from a combination of the following:

1. By purchasing stable value investments consistently over different time periods so that a more predictable average interest rate for the FIF is possible.

By having stable value investments with interest rates that are "reset" at different times to reflect performance and current interest rates.

Plain Talk: Will the return on the FIF always be better than current interest rates (i.e., bank savings rates and money market fund rates)?

Chong-Wulff: Remember that the return on the FIF reflects an average of interest rates over different time periods. As a result, it is possible that when current interest rates increase very quickly and remain high for an extended period (this is considered unusual), the FIF's rate of return may fall below current interest rates. However, because of the characteristics of stable value investments and the way PFI manages the FIF, its return tends to be consistent, follows the general direction of interest rates and most of the time, exceeds the rates on bank savings accounts and money market funds.

For an explanation of why FIF returns have decreased over the past several years and what the future may hold for this Fund, see the final part of this series in the winter edition of Plain Talk.

#### LAST CHANCE

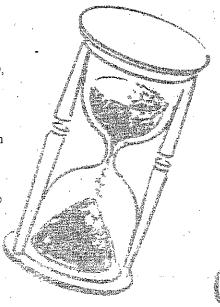
## for 1997 Cash Supplemental Deposits

Time is running out for Cash Supplemental Deposits (CSDs) to your Savings and Investment Plan (SIP) account for 1997. Merrill Lynch must receive your check and Check-Deposit Form before 3 p.m., Wednesday, December 31, 1997 (postmarks don't count).

If you miss the deadline, or if you send a check with an incorrect amount, Merrill Lynch will reject the CSD and return the check to you.

To find out if you're eligible to make a CSD, call the Merrill Lynch Voice Response System at 1-800-231-1235. After you enter your PIN, select Option 2 (Contribution Information & Changes); then select Option 4 (CSDs).

If you are calling from a rotary telephone, a Customer Service Representative can also provide CSD information.



### Joint and Survivor Option

## PROVIDES ADDITIONAL BENEFITS

The Joint and Survivor Option (J&S Option) can provide additional survivor beuefits to any named beneficiary following a pensioner's death.



You must retire with a J&S Option in effect so that the beneficiary can receive monthly payments after the retiree's death. You currently must elect this option at least 30 days before your retirement.\*

Employees are eligible to elect a J&S Option after reaching age 50 with at least 25 years of service, or upon attaining eligibility for an unreduced pension under the Normal or Early Retirement provisions of the Pension and Retirement Plan.

If you elect the J&S Option, there is no "charge" while you remain an employee. However, if you retire with a J&S Option in effect, your pension will be reduced to pay for this election. You can cancel a previous J&S Option election by notifying Benefits Delivery at least 30 days before retirement.\*

Filed: 04/21/201

For more information about the Joint and Survivor Option, refer to your Pension and Retirement Plan Summary Plan Description or phone Benefits Delivery.

\*The 30-day requirement has been suspended for one year, effective September 1, 1997, while the Company assesses the impact of this requirement.

#### Changes in

### **BENEFITS DELIVERY**

As we get closer to Coopers & Lybrand handling benefits administration (March '98 implementation), the services provided by DuPont Benefits Delivery need to be adjusted. With Benefits Delivery employees moving on to new jobs, our experienced staffing levels have dropped significantly. In order to maintain our high standards of service to DuPont employees, we will have to make some minor changes. Effective September 15: Benefits Delivery hours will be condensed to 9 a.m. to 12 noon and 1 p.m. to 4 p.m.; temporary

personnel are being utilized to help route incoming calls to appropriate counselors for follow-up calls; and pension estimates will be limited to those who plan to retire within six months.

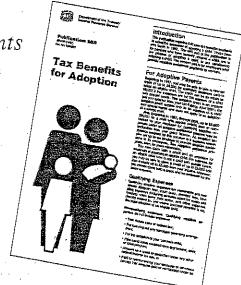
Employees completing forms, such as beneficiary changes, etc., should carefully review information to ensure accuracy. Employees should also direct calls related to healthcare, SIP, etc., to the appropriate external resource, whose numbers can be found on the back of Plain Talk.

#### ATORES ELLER

#### ATTENTION

## Adoptive Parents

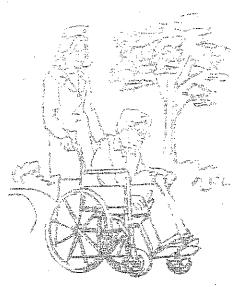
IRS publication #968—Tax Benefits for Adoption is now available through the IRS or Work Family Directions by calling 1-800-635-0606.







#### JUST-IN-TIME CARE



Just-in-Time Care (JITC) is a comprehensive emergency/backup dependent care system that responds to both planned and unplanned care needs. Whether you have a week when you know your caregiver is on vacation and unable to respond to your needs, or you suddenly get a call at 7:00 a.m. (when your workday starts at 8:00 a.m.) and the elder care center where your dad spends his day has lost its electricity, JITC is available to respond to your needs.

It is a data-hased service that relies on services available within the community, such as center-based care, sick care centers, home care providers, in-home snpport (i.e., nurses available to come into your home) or on-site care. When designed with this wide variety

of options, JITC gives you the choices you need to respond to individual situations.

DuPont understands the cost of covering such backup care and has chosen to subsidize the care. The subsidy allows employees to take advantage of the backup service at a greatly reduced cost.

Several DuPont communities—Richmond, Va.; Research Triangle Park, N.C.; and Yerkes, N.Y., to name a few—have some type of emergency/backup care available. Other sites, such as Circleville, Ohio, and Troy, Mich., are looking at emergency/backup care for their site employees. Check with your site Human Resources representative to see if Jnst-In-Time Care is available in your area.

My uncle is elderly and living on his own. He needs help getting up every day, taking his medications and getting dressed. I have a caregiver who spends the mornings with him every day; however, she is going on vacation next month.

Can I utilize Just-in-Time Care to support my uncle's needs?

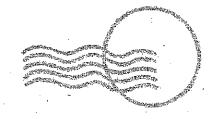
Yes, Just-in-Time Care can be used to service your uncle's needs.

Dependent, as defined within

Just-in-Time Care, is a child or elder for whom you are the primary caregiver whether or not they are living with you. IRS dependency is not a criterion.

My partner and I are the proud parents of two children, one who is adopted and one who is my partner's biological child. Although my partner doesn't work for DuPont, I do. Can we use Just-in-Time Care for both of our children?

Yes, both of your children are eligible to receive the benefit of Just-in-Time Care. For the purpose of Just-in-Time Care, a child or elder for whom you are the primary caregiver is considered a dependent. IRS dependency is not a criterion. This supports the business value of JITC by helping DuPont employees balance their work role and caretaking role while remaining productive and committed to both.



#### Compensation and Benefits Administration

Benefits Delivery— DUCOM 773-3300\* 800-626-6282 TT\*\*—302-774-0083\* 800-624-4022

Electronic Mail— ISCDCVM1(BENEFITS)

Travel Reimbursement— DUCOM 774-6332

Corporate Relocation— DUCOM 774-5946

Verification of Employment—800-EMP-AUTH (800-367-2884) Company Code: DuPont 10110

DuPont Merck DuPont Dow

Elastomers LLC 10163

10111

#### Confidential Hotline

Battering — 774-8336 Business Ethics — 774-1300 Harassment — 774-8336 Rape Crisis — 774-8336 Sexual Harassment — 774-8336

DuPont Shares Merrill Lynch 800-874-5475 908-560-1265

Employee Assistance Program (EAP) (Mental Health/Chemical Dependency) 800-435-7266

Prescription Drug Program Medco

800-RxDuPont (800-793-8766)

Financial Planning (BeneFlex participants only) The Ayco Corporation

Money in Motion® Customer Service Line 800-437-6383 if overseas, 1-518-464-2441 TT\*\*---800-437-6380

#### Health Care/Dependent Care Spending Account Claim Forms

Aetna 800-323-5479 919-854-1560 TT\*\*—800-522-2928

Managed Care Member Services/Claim Forms See your Medical ID card for phone numbers.

#### Non-Managed Care Patient Advice/Precertification/ Claim Forms

Aetna 800-445-7175 919-854-2050 TT\*\*-800-522-2928

Dental Claim Forms

Connecticut General (CIGNA) 302-323-9400 800-421-4440 TT\*\*---800-253-6710

#### Social Security Personal Earnings/Benefits Statements

Social Security Administration 800-772-1213

Savings & Investment Plan (SIP)

Merrill Lynch 800-231-1235 908-560-1180 TT\*\*—800-637-1215



Vision Care Claims/Forms (BeneFlex participants only) Vision Services Plan 800-432-4966 412-881-5521

#### LifeWorks® Family Resource Program

- Parenting
- Education/College Planning
- Helping Older Relatives
- Caring for Yourself-800-635-0606 617-278-4000

Social Security Numbers and/or PINs may be required for calls you make for benefits assistance.

- \*DUCOM numbers for benefits assistance can be accessed from outside of DuPont by dialing 302, then the seven-digit DUCOM number.
- \*\*Telephone Text (TT)—previously known as Telecommunications Device for the Deaf (TDD).
  - NOTE: You must have a telephone. text machine on your end of the line to communicate with a representative via telephone text.





Plain Talk provides you with information about DuPont benefits and other Human Resources issues. Send your comments to:

Plain Talk Editor
DuPont External Affairs
N-9541-4
Wilmington, DE 19898
or via E-mail at: ISCDCVM1
(PLAINTAK)
or on the DuPont Intranet at:
www1.lvs.dupont.com/hr

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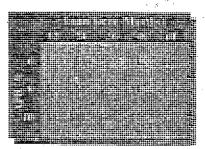
## LOAN Finance Charges

You can find out if you have funds available to borrow from your SIP account by contacting Merrill Lynch at 1-800-231-1235.

The finance charges (the dollar amount of the interest you pay to your SIP account) will vary with the amount of the loan, the length of the loan and the Annual Percentage Rate (APR).

The chart on the right shows sample finance charges. The actual finance charges you pay will be based on the interest rate in effect at the time your loan is initiated.





Repayment Terms: The payment terms include your promise to repay any loan in full. You can prepay your loan in full at any time without penalty.





## **AGREEMENT**

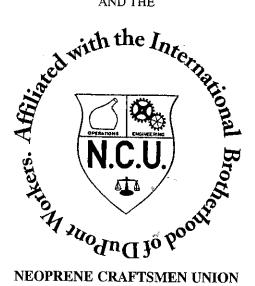
BETWEEN THE

#### **DuPont Dow elastomers**

DUPONT DOW ELASTOMERS L.L.C.

LOUISVILLE WORKS

AND THE



NEOPRENE CRAFTSMEN UNION

Louisville, Kentucky Effective September 18, 1998

the state of the control of the state of the



**EXHIBIT** 

- (2) The holiday is observed on one of his/her scheduled days of rest (an employee on vacation, leave of absence, or absent from work for one (1) week or more due to a shutdown of equipment or facilities or conditions beyond management's control shall not be considered as having "scheduled days of rest" during such periods of absence), and
  - (b) Works on his/her last scheduled working day prior to the holiday and on his/her next scheduled working day following the holiday, except when the employee has been excused from work by management.

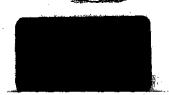
If an employee who is scheduled to work on the holiday fails to work, he/she will receive no pay for the holiday if his/her absence is not excused.

Section 3. If an employee works only part of his/her scheduled working hours on the holiday, and he/she is required by management to take off the remaining part of his/her scheduled hours or is excused by management because of personal illness, serious illness in his/her immediate family, or other unusual conditions, he/she shall be paid overtime pay at one and one-half (1-1/2) times his/her regular rate for the hours worked plus a holiday allowance equivalent to his/her regularly scheduled working hours not to exceed eight (8) at his/her regular rate. If the employee works only part of his/her scheduled working hours and is not required or excused by management for the above reasons to take off the remaining part of his/her scheduled hours, the employee shall be paid overtime pay at two and one-half (2-1/2) times his/her regular rate for hours worked but no holiday allowance.

Section 4. Holiday hours paid for but not worked shall not be used in computing hours worked in excess of forty (40) in the work week.

ARTICLE VIII

Hospital And Medical-Surgical Coverage
Section 1. The COMPANY will provide basic Hospital



and Medical-Surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan (EIN5 1-00 14090, Plan #503).

Section 2. The COMPANY will also provide Hospital and Medical-Surgical coverage as set forth in Section 1 for a former full service employee who has been terminated for lack of work and his/her eligible dependents (spouse and children as defined by the plan) for a period not to extend beyond the earlier of (a) the last day of the twelfth (12th) calendar month following the month in which the employee was terminated on account of lack of work, (b) the last day of the calendar month in which the former employee dies, or (c) the last day of the calendar month in which the former employee refuses recall to the Plant.

IX

## ARTICLE IX Industrial Relations Plans And Practices

Section 1. All existing privileges heretofore enjoyed by the employees in accordance with the following Industrial Relations Plans and Practices of the COMPANY shall continue, subject to the provisions of such Plans and to such rules, regulations, and interpretations as existed prior to the signing of this Agreement, and to such modifications thereof as may be hereafter adopted generally by the COMPANY to govern such privileges; provided, however, that as long as any one of these COMPANY Plans and Practices is in effect within the COMPANY, it shall not be withdrawn from the employees covered by this Agreement.

Non-Contributory Group Life Insurance Plan
Contributory Group Life Insurance Plan
Short-Term Disability Plan
Pension and Retirement Plan
Special Benefits Plan
Vacation Plan
Service Emblem Plan
Continuity of Service Rules
Payments to Employees on Jury Duty
Military Service Allowance
Savings and Investment Plan
Total and Permanent Disability Income Plan
Dental Assistance Plan

24





## **DuPont**

# Helping you shape your tomorrows Helping You shape your tomorrows

## 1999 BeneFlex Change Period—Important Dates

#### Late October, 1998

Your BeneFlex Change packet, containing your personalized BeneFlex statement, is mailed to your home with complete, step-by-step instructions on what to do and how to use the automated telephone enrollment system. Additional information is available in this issue of *Plain Talk*, the BeneFlex Summary Plan Description (SPD) and the 1999 Enrollment Guide (available only on request through your site or business HR contact).

#### November 9–20, 1998

Open Change Period. Call 1-800-775-5955 if you want to make changes for 1999.

Otherwise, do nothing and keep the same benefit elections you have at the end of 1998.

If you make a change, a confirmation statement will be sent to your home.

Please note: Confirmation statements will not be sent through e-mail this year. Confirmation statements will be sent only if you make a change. If you elect to do nothing, your personalized BeneFlex statement, sent with your change packet in late October, will be the confirmation of your 1999 elections.

January 1, 1999

BeneFlex elections take effect.

## Inside *Plain Talk*



Medical Plan Cost Sharing



SIP News



Spending Accounts

## Fixed Income Fund Flash! Investment Guideline Changes and Name Change

The Fixed Income Fund (FIF) has evolved from a fund that primarily invested in traditional Guaranteed Investment Contracts (GICs) to one with significant exposure to "synthetic" GICs (SYNs). Unlike traditional GICs, which are essentially insurance company IOUs, SYNs are comprised of the following: a separately managed portfolio of fixed-income securities that are owned by the Savings & Investment Plan; and an independent party that provides "book value" (principal plus earned interest) withdrawals.

Pension Fund Investment (PFI), the Fund's manager, established investment guidelines that govern the investment activities of the SYN

portfolio managers. In general, these guidelines establish performance benchmarks, minimum credit quality and permissible investments for each portfolio. While the Fund has performed well under these guidelines, additional investment tools can be employed to meet the objective of enhancing the risk/return profile of the SYN portfolios.

PFI performed a thorough analysis to evaluate those tools that can be utilized to achieve this objective. As a result of the analysis, effective January 1, 1999, the guidelines of the FIF have been expanded to include the following:

continued on page 4

EXHIBIT

## Medical Plan Cost Sharing—BeneFlex Update

There is an increase in monthly medical premiums for 1999. The new premiums are shown in the following chart. Note that Employee Assistance Program (EAP) mental health/chemical dependency coverage is not shown on these charts, but coverage

remains the same as in 1998 (refer to your 1998 User's Guide) Also note that deductibles for Options A and B have been reduced, while Office Visit copayments and stop loss amounts are unchanged.

Filed: 04/21/2017

Options Coverage	All Network (Option L)	Point-of-Service In-Network	Out-of-Network	High (Option A)	Standard (Option B)	Low (Option C)	No Coverage (Option N)
Your copayment/ annual deductible	\$9/office visit \$120/hospital admission	\$17/office visit, does not apply to stop loss	\$330/indiv \$660/family deductible	\$150/indiv \$300/family deductible	\$250/indiv \$500/family deductible	\$1,000/indiv \$2,000/family deductible	\$0.00
For most covered expenses, Plan pays	100%	90%	70% R&C*	90% R&C*	80% R&C*	60% R&C*	0%
For preventive tests and immunizations, Plan pays	100%	100%	100% R&C*	100% R&C*	100% R&C*	100% R&C*	0%
Stop loss—Plan pays 100% after you've paid	\$625/indiv \$1,250/family (EAP Services only)	\$1,250/indiv \$2,500/family	\$3,000/indiv \$6,000/family	\$625/indiv \$1,250/family	\$1,250/indiv \$2,500/family	\$4,000/indiv \$8,000/family	\$0.00
Monthly premium cost to your  F you only see a property of the cost of the cos	\$41.00 \$82.00	4 - E-Fritz-510 - Total 253		# 1953 00 # 445 5 \$106 00 # 515 5	\$19.00t \$35.	2653000) LASA SISTO OOT 1355	\$0.005 \$0.005 \$0.00

<sup>\*</sup>R&C = Reasonable and Customary

The prescription drug program has been modified to adjust copayments and extend retail copayments to Option A and B participants. The new copayment structure is shown below. Prescription drug copayments do not apply to deductible/stop loss.

Options	- Opti	- Options L and A		Options P and B		Option C		
In-Network Pharmacy	In-Network Pharmacy	Out-of-Network Pharmacy	In-Network Pharmacy	Out-of-Network Pharmacy	In-Network Pharmacy	Out-of-Network Pharmacy		
Retail Brand Generic	\$9/30 days .\$3/30 days	Reimbursement is negotiated price less copayment.	\$16/30 days \$5/30 days	Reimbursement is negotiated price less copayment.	Direct pay and submit to Aetna for reimbursement, subject to deductible and coinsurance.	Direct pay and submit to Aetna for reimbursement, subject to deductible and coinsurance.		
Mail service Brand Generic	\$12/90 days \$6/90 days	N/A N/A	\$20/90 days \$10/90 days	N/A N/A	No mail program	N/A N/A		

#### Medical Plan Cost Sharing

Last year we projected health care costs to increase at a rate of 4% per year for 1997 and 1998. Now that we have more complete data, we know that the increase for 1997 was about 6%. The higher number can be attributed to an unusually high increase in prescription drug costs. This increase was about 25%, most of which was caused by greater utilization, not by increased prices. We see this as a one-year spurt and project that overall health care costs will inflate at a 4% annual rate in 1998 and 1999.

#### New Coverage Added

We will be improving coverage for contraceptives in 1999. Specifically, we will add coverage for oral and injectable contraceptives through the prescription drug program. Coverage of contraceptives has been one of the most requested benefits improvements for a long time. We have concluded that this is the right thing to do now. We have covered surgical sterilization in MEDCAP since its inception. And it is our intent to cover other types of contraception (e.g., Norplant\* implants, IUDs, diaphragms) delivered by the physician in the office setting.

continued on next page



<sup>\*\*</sup>Available in non-managed care areas only

continued from previous page

#### Prescription Drug Program Redesign

Because our cost increases are being driven by increases in prescription drug usage, we have decided to adjust the copayments to encourage people to use generics and mail service. When participants obtain prescription drugs by using generics and mail service, both DuPont and the participants save money. You will see that, while retail brand copays have increased, all other drug copayments have been reduced.

Employees participating in Options A and B will now use the same copayment system that has applied to Options L and P in the past.

Employees electing Option C will now need to file their drug claims directly with Aetna, whether or not they use a participating pharmacy.

#### Premium Increase

In addition to the changes in the prescription drug plan, we still will require a premium increase to meet our cost-sharing objective. You will see that it is not as large as last year's, although the 1997 health care cost increase was larger than expected. In addition to the changes in the prescription plan, we have saved some money through administrative changes, all of which have lessened the extent of the premium increase.

The result of all of this is a highly competitive health care program with a premium structure considerably less than national monthly averages (\$43 for single coverage and \$142 for family coverage as reported by Foster Higgins, a national human resources consulting firm).

## **Elimination of One-Year Wait for SIP Eligibility**

Currently, individuals must be employed for one year before becoming eligible to enroll in the Savings & Investment Plan (SIP).

Effective January 1, 1999, individuals will become eligible to participate on the first of the month following the month of hire. Payroll deductions for SIP will begin in the second month following hire to allow time for an employee's data to be entered into our systems and passed on to Merrill Lynch.

Employees with less than one year of service as of January 1, 1999, will become eligible for SIP on that date. If they complete

the enrollment process in a timely fashion, their SIP deductions will begin in February 1999.

Concurrent with this Plan change, we will eliminate paper enrollment and initiate enrollment by telephone.

These changes will help employees start investing to meet their retirement needs sooner and are in line with practices of other companies.

Call Merrill Lynch at 1-800-231-1235 for more information.

### Noncontributory Group Life Insurance/Contributory Group Life Insurance/ BeneFlex Employee Life/BeneFlex Dependent Life/BeneFlex Accidental Death

Beginning in 1999, most payments to beneficiaries from the various life insurance plans and the accidental death plan will be made differently than they are today. Instead of issuing a single lump-sum check to pay plan benefits, CIGNA will set up an interest-bearing checking account in the name of the beneficiary and will provide each beneficiary with a checkbook as part of its Resource Manager Program. This new procedure will apply to payouts of \$5,000 or more per beneficiary. Beneficiaries will have immediate access to funds in their account, which will be set up by State Street Bank and Trust.

Checks may be written for any amount from a minimum of \$250 up to the full account balance. The choice of writing multiple checks or making a single payment is up to the beneficiary. There is no limit on the number of checks written, and there are no maintenance fees or withdrawal penalties. Monthly

statements showing account activity, including interest earned, will be issued to each beneficiary. If an account balance falls below \$250, the remaining amount will automatically be sent to the beneficiary and the account closed.

When a beneficiary is due to receive a benefits payment from more than one of the above plans, CIGNA deposits all benefits funds into one Resource Manager account. However, beneficiaries cannot make additional deposits into their CIGNA Resource Manager account.

Complete account information, including a toll-free number for telephone support, accompanies the checkbook kit mailed to beneficiaries.

Plan benefits payments of less than \$5,000 to any beneficiary will continue to be paid in a lump sum by the insurance company.

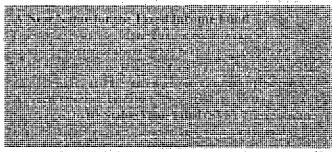
#### Fixed Income Fund Flash!

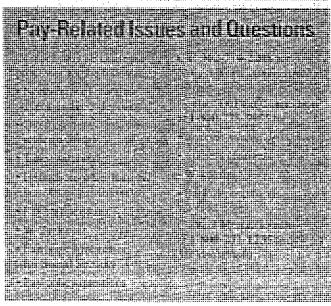
continued from page 1

- Limited investments in BBB' bonds (considered investment grade):
- may increase returns with minimal additional risk;
- previous minimum was single A;
- Limited exposure to international bonds:
- may increase returns slightly;
- increases the Fund's diversification level, which reduces risk; and
- Limited use of nonleveraged options and futures (primarily on U.S. Treasuries):
- serves to hedge against interest rate or currency risk;
- reduces transaction costs.

These new tools may be used by those managers who have a proven track record of adding value with them. PFI will continue to evaluate the SYN portfolios to ensure that these investments are utilized to maintain the overall objectives of the Fund—safety, stability, return (long-term returns that exceed those of money market funds), liquidity and interest-rate responsiveness.

Please review the new version (12/31/98) of the FIF brochure, which will be available in January 1999, for more details concerning these changes and their impact on the Fund. The brochure will be included with the year-end statements and also can be obtained by contacting Merrill Lynch (1-800-231-1235).





## Dental Care—BeneFlex Update

For 1999, Dental Option A (High Coverage) premiums for two-person and family coverage will increase (see chart below). Option A will pay a maximum of \$2,000 per person each calendar year. There is no monthly premium cost to you for Dental Option B (Standard Coverage), which will pay up to \$1,100 per person each calendar year. For both options, there is a separate lifetime maximum orthodontic benefit of \$1,200 for dependent children under age 19.

Both options cover 100% of Reasonable & Customary (R&C)\* charges for diagnostic and preventive care. This includes routine oral examinations twice each calendar year. Restorative care is covered differently. More than 400 dental procedures are paid according to a local benefit schedule maintained by CIGNA, our dental plan administrator. This schedule allows a specified number of dollars for each dental procedure. Overall, the Option B schedule pays approximately 50% of average charges\*\* in your geographic area, and Option A pays approximately 75% of average charges.

#### **Enhanced Dental Claim Review**

The costs related to dental services and benefits have been increasing, much like costs of medical services and benefits. Although DuPont's Dental Plan does allow for reasonable cost escalation, our experience with dental coverage snggests that some of the cost increases could be eliminated or minimized.

To accomplish this, CIGNA has been doing Enhanced Dental Claim Review with dentists for certain procedures. Some examples are inlays, crowns, laminates, periodontal procedures such as scaling, root planting, bone surgery and general surgical services, fixed bridges, partial dentures, and surgical extractions such as the removal of impacted wisdom teeth.

#### Get a Predetermination!

By requesting that a dentist complete a Predetermination, you can learn in advance whether the prescribed procedures are covered by our benefit plan, and you will know your predicted out-of-pocket cost for the procedure(s). This is the only way to find out in advance what the plan will reimburse.

If you have questions concerning the dental plan or Predetermination, please call CIGNA at 1-800-421-4440.

- \*R&C amounts are based on the 90th percentile, which means that 90% of the providers in a geographic area charge no more than the R&C amount, and 10% charge more than that amount.
- \*\*Average charge means that 50% of the providers in a geographic area charge no more than the average charge, and 50% charge a higher amount.

Dental Premiums for 1999						
	Option A (High)	Option B (Standard)				
Yoʻu Only	\$26.00	\$0.00 -				
You Plus One	\$45.00	\$0.00				
You Plus Family	\$57.00	\$0.00				





DuPont offers employees two Spending Accounts in which you can put aside taxfree dollars from your paycheck to cover the costs of predictable out-of-pocket expenses you have to pay:

- Health Care Spending Account (HCSA) for certain health care expenses not covered by other benefit plans
- Dependent Care Spending Account (DCSA) for some of the expenses you incur for certain dependent care

#### How do these plans work?

When you enroll in one or both of these Spending Accounts, the dollars you designate each month will be deducted from your paycheck on a before-tax basis and credited to your personal account(s). Once you incur covered expenses, you submit a claim to DuPont's Spending Account Administrator—Aetna U.S. Healthcare—for reimbursement. In other words, you put tax-free dollars into a savings account which you can then use for certain out-of-pocket expenses that are your responsibility to pay.

#### What expenses are covered?

For HCSA, out-of-pocket expenses include copayments (amounts you pay under managed care for office visits and prescription drugs); deductibles (designated amount you must pay for medical expenses before the medical plan in which you are enrolled pays; and coinsurance

(percentage you pay after reimbursement Also... for medical and/or dental expenses and routine eye care).

For DCSA, eligible expenses are those you incur for dependent care (including child care) for your IRS-dependent children under age 13 and/or an older person living with you whom you claim as an IRS dependent and who is physically or mentally incapable of self-care.

Before you enroll and take advantage of the tax savings available to you in these plans, think about these important points:

- There are certain restrictions on eligible expenses for Spending Accounts imposed by Internal Revenue Service (IRS) Code. For instance, cosmetic procedures/services/supplies are specifically excluded from HCSA. To make sure the expenses you are projecting for 1999 are eligible for coverage; it's a good idea to:
- Call Aetna U.S. Healthcare for guidance (1-800-323-5479);
- Closely review the 1998 Spending Account Summary Plan Description you recently received from DuPont, which describes the plans in detail;
- Go to the Internet for Aetna U.S. Healthcare's information on their Spending Account products: aetnaushc.com/products/fsa

- Covered expenses must be for services received during the plan year.
- · If you designate more expenses than you actually incur, you lose the leftover dollars...so make your projections carefully.
- Under DCSA, reimbursement can only be made for services already received and when adequate funding is in your
- · To be eligible for reimbursement, your 1999 Spending Account claims must be sent to Aetna U.S. Healthcare postmarked no later than April 15, 2000.
- The HCSA and DCSA are totally separate-funds may not be moved from one account to the other.

#### How do I enroll?

If you are not currently enrolled and wish to participate for 1999, call 1-800-775-5955 during the BeneFlex change period to make elections. If you are currently enrolled, your 1999 personalized worksheet will state your 1998 designations; to make any changes, call 1-800-775-5955 to report them; otherwise your 1998 designations will apply to 1999.

There is an annual maximum contribution for each of the Spending Accounts-\$2,500 for HCSA and \$5,000 for DCSA—administered via a monthly maximum deduction amount of \$208.34 for HCSA and \$416.67 for DCSA.

## Joint and Survivor Option Provides Additional Benefits

The Joint and Survivor Option (J&S Option) can provide additional survivor benefits, from the pension plan, to any named beneficiary following a pensioner's death.

You must retire with a J&S Option in effect so that the beneficiary can receive monthly payments after your death. You must elect this option at least 30 days before your retirement.\*

Employees are eligible to elect a J&S Option after reaching age 50 with at least 25 years of service, or upon attaining eligibility for an unreduced pension under the Normal or Early Retirement provisions of the Pension and Retirement Plan.

If you elect the J&S Option, there is no "charge" while you remain an employee. However, if you retire with a J&S Option in effect, your pension will be reduced to pay for this election. You can cancel a previous J&S Option election by notifying DuPont Connection at least 30 days before retirement.\*

For more information about the J&S Option, refer to your Pension and Retirement Plan Summary Plan Description, or phone DuPont Connection at 1-800-775-5955.

\*Effective September 1, 1998, the 30-day requirement has been suspended for two years, while the company assesses the impact of this requirement.

## Taking Charge of Your Life...and Your "Qualifying Life Events"

Life doesn't always run according to a schedule. Certain events—known in the benefits field as Qualifying Life Events (QLEs)—may trigger the need to review and possibly change your current benefit elections.

QLEs are defined by law. Because many benefits are paid with pretax dollars, the government limits changes that you can make to these benefits (for example, medical coverage). You can only make changes during the annual BeneFlex Change Period or as a result of a QLE.

What are QLEs? QLEs include the following major events:

- · Marriage or divorce
- · Birth or adoption of a child
- · Gain or loss of an eligible dependent
- Death of a spouse or dependent child
- The start or termination of your spouse's job
- A change in your or your spouse's employment from part-time to full-time, or vice versa
- A significant change in your spouse's medical coverage
- Change of DuPont medical coverage due to regional HMO's cancellation or limitation of a service area

Is there a deadline for making a benefit change related to a QLE? Yes, you must make your change(s) within 31 calendar days of the QLE. Your new medical and/or dental elections (both option and level of coverage) will be effective as of the date of the QLE. Other benefit changes will become effective on the first of the month following the day you notify DuPont Connection.

Are there any benefits that I can't change as the result of a QLE? Yes, there are three: vision care coverage, vacation buying and financial planning. You can only make changes to these benefits during the annual BeneFlex Change Period in the fall.

Other Life Faurit.  131.2 The superior of the

Other than benefit elections, what else should I consider in relation to a QLE? Whether you experience a QLE or other life event, you may want to consider changing your beneficiary designations, direct deposit designation or federal income tax withholding.

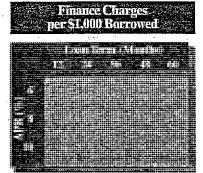
What happens if I change some benefit elections as a result of the QLE? A confirmation statement will be mailed to your home within two business days. You'll need to check the confirmation statement carefully. If you find any errors, you must report them within 31 days from the date of the confirmation statement. If DuPont Connection does not hear from you by the deadline, the elections on the confirmation statement will remain in effect until the next annual change period or until you experience another QLE.

## Loan Finance Charges—SIP

You can find out if you have funds available to borrow from your SIP account by contacting Merrill Lynch at 1-800-231-1235.

The finance charges (the dollar amount of the interest you pay to your SIP account) will vary with the amount of the loan, the length of the loan and the Annual Percentage Rate (APR).

The chart at the right shows sample finance charges. The actual finance charges you pay will be based on the interest rate in effect at the time your loan is initiated.



Repayment Terms: The payment terms include your promise to repay any loan in full. You can prepay your loan in full at any time without penalty.



## Are Your Dependent Children Still Eligible for Coverage in 1999?

Document #1672187

As you consider your benefit choices for next year, think about each child now enrolled in your medical and dental benefits. Sometimes children are eligible for dependent coverage one year, but not the next.

To continue to be eligible:

- 1. They must be unmarried, and
- 2. They must be under 25 (unless certified by the medical carrier as handicapped prior to age 25), and
- 3. The children must live with you, the employee, in a parent/child relationship (or live at school while attending as a full-time student), and
- 4. You, the employee, must claim them as dependents on your federal income tax return (except full-time students, age 24, who must meet only the first three criteria).

Do you expect your children to continue to be eligible dependents for 1999? If you are in doubt about the continued eligibility of any of your dependent children, call DuPont Connection on 1-800-775-5955.

If you, the employee, are required by court order to provide medical and/or dental coverage for your children, your children are eligible for coverage if they are under 25 and unmarried. The court order must meet the requirements for a qualifying medical child support order. Contact DuPont Connection for procedural details.

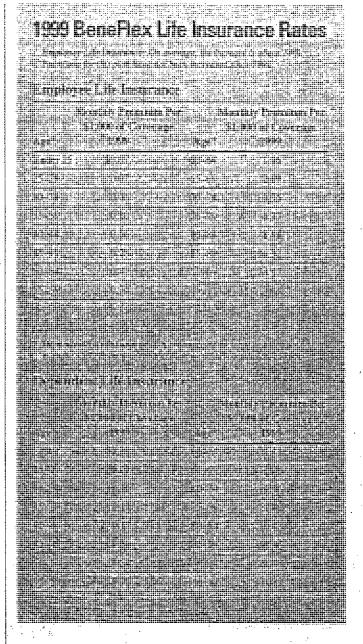
See your 1998 BeneFlex Summary Plan Description for dependent eligibility criteria for the Vision Care and Dependent Life Insurance plans.

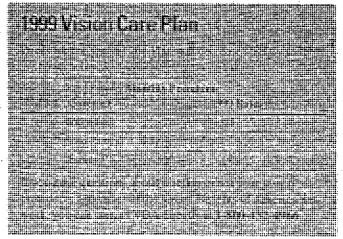
## **Working Spouses** and Medical Coverage

Does your spouse have medical coverage available through an outside employer?

If so, and the premium cost of that medical coverage (the lowest coverage available) is less than \$44.00 per month for individual coverage, your spouse must use that coverage as primary. This means your spouse can still be carried on your DuPont coverage as a dependent under your plan, but DuPont medical will be the secondary coverage.

Your 1998 User's Guide explains how claims are processed when DuPont coverage is secondary (see "Maintenance of Benefits"). If you have questions on this policy, call DuPont Connection on 1-800-775-5955.









DuPont Connection

800-775-5955

#### Financial

Savings & Investment Plan (SIP)
Merrill Lynch
DuPont Shares—Merrill Lynch
Financial Planning—The Ayco Corporation
Verification of Employment
Company Code: DuPont—10110,

DuPont Dow Elastomers LLC-10163

800-231-1235 800-874-5475 800-437-6383 800-EMP-AUTH (800-367-2884)

See number on

#### Personal & Family

Employee Assistance Program		
(Mental Health/Chemical Dependency)		800-435-7266
LifeWorks <sup>®</sup>		800-635-0606
Work Life		302-774-1413.
Crisis Hotline: Battering, business ethics, harassment,		
rape crisis, sexual harassment	.′	302-774-8336

#### **Health Care**

Health Care Carrier Member Services

Dental Claim Forms (CIGNA)

Non-Managed Care Advice/Precertification/Claim Forms
(Aetna U.S. Healthcare)

Spending Account Claim Forms—Health Care/
Dependent Care (Aetna U.S. Healthcare)

Prescription Drug Program (Merck-Medco)

Vision Benefits of America

medical ID card
800-421-4440

800-445-7175

800-445-7175

800-323-5479

800-323-5479

800-793-8766

Vision Benefits of America





Plain Talk provides you with information about DuPont benefits and other Human Resources issues. Send your comments to:

#### Plain Talk Editor

DuPont HR

N-13505, Wilmington, DE 19898

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Plaintalk.Hr@usa.dupont.com

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## Last Chance for 1998 Cash Supplemental Deposits by Check

Time is running out for Cash Supplemental Deposits (CSDs) to your Savings and Investment Plan (SIP) account for 1998. Merrill Lynch must receive your check and Check Deposit Form before 3 p.m., Thursday, December 31, 1998 (postmarks don't count).

If you miss the deadline, or if you send a check with an incorrect amount, Merrill Lynch will reject the CSD and return the check to you.

To find out if you're eligible to make a CSD, call the Merrill Lynch Voice Response System at 1-800-231-1235.

If you are calling from a rotary telephone, a Customer Service Representative can also provide CSD information.

This will be the last year to make CSDs by check. However, you can continue to make supplemental deposits by payroll deduction.

Starting in 1999, Merrill Lynch will provide additional information for this option.



# DuPont

onnection

Ayudándole a planear su futuro

## Una referencia práctica del centro de servicios DuPont Connection

¿Por qué hemos dedicado esta publicación especial completamente a DuPont Connection? Porque DuPont Connection es una mejora importante en la entrega de sus beneficios. Esté preparado para marcar el 1-800-775-5955 y utilizar efectivamente los servicios completos de DuPont Connection.

A partir del 2 de marzo de 1998, DuPont Connection estará a su disposición para proporcionar beneficios.

#### ¿Por qué está DuPont cambiando su proceso de entrega de beneficios?

DuPont Connection ha estado en creación por años. Muy alto en nuestra lista de prioridades estaba el aumentar el servicio a nuestros empleados. Pero nuestro negocio no es la entrega de beneficios, y la inversión necesaria para sistemas y tecnología de información automática sobre beneficios no mejoraría la capacidad de la Compañía para entregar productos innovadores y de calidad a nuestros clientes. Para satisfacer ambas necesidades y objetivos comerciales, decidimos usar un centro de servicio externo.

DuPont Connection será administrado por nuestro socio, Coopers & Lybrand, un líder en la administración y entrega de beneficios. Los representantes del centro de servicio de Coopers & Lybrand en Nueva Jersey se encargarán de todos los servicios de administración de beneficios y preguntas de los empleados. DuPont permanecerá responsable de asignar todos los planes de heneficios, de tomar decisiones administrativas y de asegurar la efectividad y

la calidad del servicio de DuPont Connection.

**6** 

Así que, ya sea mediante nuestro servicio de respuesta automática durante las 24 horas del día o hablando con un representante de servicio a empleados (lunes a viernes de 9 a.m. a 6 p.m. hora estándar de Nueva York), jasegúrese de conectarse!

Cuando se obtiene la información que se necesita -- rápida, fácil y convenientemente, uno se siente satisfecho. Es aun mejor completar el proceso usted mismo, cuando y donde le sea más práctico. Por supuesto es ideal tenerla seguridad de que es fácil obtener ayuda, en caso de necesitar un poco de asistencia. Esto es posible en cada llamada gracias a la tecnología avanzada del sistema DuPont Connection. El procedimiento es el siguiente:



## Acceso más rápido a la información

¿Por qué esperar? Una de las principales metas de DuPont Connection es proporcionarle la información que usted necesita más rápidamente. Para que esto sea posible, el centro de servicio tiene la tecnología para hacer cálculos completos, tales como cálculos aproximados de pensión, y proporcionarle el resultado por teléfono en segundos. Además puede solicitar una copia del cálculo, la cual será enviada por correo a su casa dentro de los dos días hábiles después de su llamada. En el pasado, obtener esta información podría tomar casi dos semanas completas.



## Fácil de usar

¿Por qué molestarse con papeleo innecesario para hacer una solicitud? En la mayoría de los casos, simplemente necesita llamar a DuPont Connection para obtener la información que necesita. El sistema no eliminará todo el papeleo, puesto que para ciertas transacciones se necesitan firmas, por ejemplo para designar beneficiarios. Sin embargo, para la mayoría de las transacciones de beneficios, DuPont Connection reducirá notablemente el número de formas que se necesitan Henar.



#### Conveniente

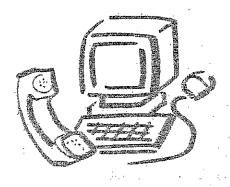
Por qué estar limitado a las "horas hábiles"? Tal vez usted piense en sus beneficios durante el fin de semana o la noche, cuando hay más tiempo para reflexionar y hablar sobre las opciones con su esposo(a) u otros integrantes de la familia. Con DuPont Connection podrá escuchar información o solicitar un Life Event Package, 24 horas al día, los siete días de la semana.



Filed: 04/21/2017

#### Ayuda experta

¿Tiene una pregunta? Los representantes de servicio al empleado estarán capacitados y disponibles durante días hábiles de 9 a.m. a 6 p.m. hora estándar de Nueva York. Mediante las pantallas de ayuda en línea en sus computadoras, los representantes tendrán acceso instantáneo a información sobre los planes de beneficios y sus opciones. Si por alguna razón no se puede contestar alguna de sus preguntas, hay procesos de resolución de problemas y cuestiones para asegurar que usted obtenga lo que necesita de manera oportuna.



## Tecnología CON servicio personal

DuPont Connection es una combinación de tecnología automatizada y servicio personal para satisfacer sus necesidades. Un número de teléfono gratis lo vinculará a un sistema de respuesta automática donde usted obtendrá información básica sobre beneficios y podrá realizar

ciertas transacciones, las 24 horas del día, siete días a la semana. Además, podrá hablar con un representante de servicio a empleados quien podrá contestar sus preguntas, de lunes a viernes, de 9 a.m. a 6 p.m. hora estándar de Nueva York.

1-800-775-5955



# USCA Case #16-1357 Docum

The first section of the section of

# para los beneficios de su jubilación

A continuación le presentamos un ejemplo de cómo el centro de servicio puede ayudarle. Al prepararse para su jubilación y después de jubilarse de la Compañía, DuPont Connection será el recurso que centraliza la información acerca de sus beneficios. DuPont Connection le proporcionará la información que necesita para solicitar los beneficios de su jubilación de DuPont, además de la ayuda durante su jubilación.

Una vez que haya decidido la fecha de jubilación, debe iniciar el proceso con una llamada por teléfono a DuPont Connection. Usted debe solicitar un Retirement Life Event Package (Paquete de jubilación) dentro de 90 días de la fecha de su jubilación. El día hábil siguiente de su llamada, DuPont Connection le enviará por correo un paquete personalizado. Revise los documentos que reciba tan pronto le sea posible. Cada paquete tiene una fecha de caducidad para poder asegurar que haga las decisiones de beneficios en base a la información más actualizada. Si no hace nada antes de la fecha límite establecida, usted debe Hamar a DuPont Connection para solicitar un paquete nuevo y volver a iniciar el proceso.

Igual que otros paquetes de acontecimientos, el de jubilación incluirá el tipo de información personalizada que usted necesita para tomar las decisiones de sus beneficios, tal como:

- Un estado del cálculo de su pensión que muestra la cantidad de su pensión calculada bajo las diferentes opciones de pago
- Una hoja de trabajo de los beneficios de jubilación para que usted pueda marcar sus elecciones antes de llamar para registrarlas con DuPont Connection.

El paquete de jubilación también contiene información general así como formas estándar para designaciones de beneficiarios, depósito directo y retención de impuestos. Además encontrará instrucciones para los documentos que usted necesitará proporcionar—por ejemplo, prueba de la fecha de nacimiento.

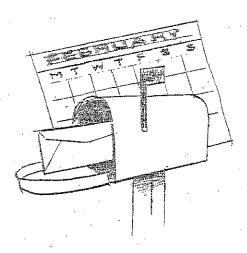
En la preparación para su jubilación, tendrá que tomar varias decisiones, y DuPont Connection será el recurso de información completa para ayudarle a planear su futuro. Aproveche este servicio al máximo—la respuesta automática las 24 horas del día, acceso durante días hábiles con representantes de servicio al empleado y los documentos contenidos en el paquete de jubilación. Recuerde, simplemente necesita marcar el número de teléfono gratis.

## En caso de la muerte de un empleado, esposo(a), dependiente o beneficiario

Cuando muere un
empleado es necesario que
su esposo(a), familiar o
amigo notifique a DuPont
Connection. DuPont Connection
enviará un paquete de información al esposo(a) del empleado
u otro dependiente(s) que explica el

efecto de la muerte del empleado en los diferentes beneficios. También se iniciarán los procedimientos necesarios para solicitar el pago a los beneficiarios del empleado bajo los diferentes planes de beneficios.

DuPont Connection también administra los planes y beneficios relacionados con la muerte del esposo(a), dependiente o beneficiario. El empleado debe llamar a DuPont Connection tan pronto como sea posible después del acontecimiento. Esta llamada también será una oportunidad para actualizar la información personal del empleado y para enviarle los documentos necesarios.



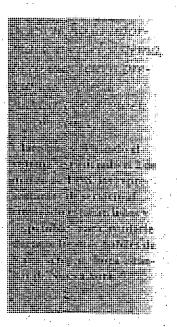
Por correo durante el mes de febrero, recibirá toda la información que necesita para conectarse a partir del 2 de marzo de 1998. Recibirá lo siguiente:

• Su número de identificación personal (PIN). Para asegurar la confidencialidad del sistema y su información personal, el sistema le pedirá que introduzca su número de seguridad social y su número PIN cada vez que llame. Por razones de seguridad, tendrá que cambiar este PIN durante la primera llamada a DuPont Connection. Podrá seleccionar un PIN nuevo durante su primera llamada o cualquier llamada subsiguiente a DuPont Connection.

Un diagrama del sistema automático.
 Una sencilla herramienta visual que
 le ayudará a familiarizarse con muchas
 de las opciones disponibles mediante
 DuPont Connection. Con este dia grama podrá ver "el panorama com pleto" para obtener información básica
 y cómo ir a los niveles más profundos
 del sistema para obtener información
 más específica. Es decir, sabrá selec cionar el número para obtener la
 información que necesita.

¡Así que conéctese! DuPont Connection es un servicio completo, práctico y fácil de usar. Con acceso por teléfono las 24 horas e instrucciones paso a paso, usted podrá solicitar y recibir rápidamente la información completa que usted necesita cuando ocurra algún acontecimiento en su vida. Además con los representantes expertos de servicio al empleado, disponibles los días hábiles, usted obtendrá toda la ayuda que necesita para comprender la información sobre beneficios o resolver un problema.





Recuerde: DuPont Connection 1-800-775-5955—Disponible a partir del 2 de marzo de 1998



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7(H)

## **DuPont**

# Helping you shape your tomorrows Helping You shape your tomorrows

# BeneFlex *Employee and*Dependent Life Insurance Plans

This year, every employee should reevaluate their level of participation in the BeneFlex Life Insurance plans. Changes are being made to the design and administration of the BeneFlex Life Insurance plans in order to stabilize premiums and provide continuing, affordable plans. In anticipation of increased participation, the insurance company (CIGNA Life Insurance Company) will reduce BeneFlex employee and dependent life premiums for the year 2000. (The changes outlined below do not affect the "grandfathered" (Option Z) noncontributory (NCGLI) and contributory (CGLI) group life plans.)

We are making the following changes to the plan:

#### Fall Enrollment:

This fall's enrollment will be the last opportunity for employees to enroll or increase coverage by one times their annual salaries without having to submit medical evidence of insurability ("proof of good health").

- ▶ This will also be the last opportunity for unrestricted elections of dependent coverage without proof of good health.
- Premiums are being reduced 10% to 14% in recognition of these changes.

#### Beginning 1/1/2000:

- Any increases in employee life insurance, including those resulting from a qualifying life event (QLE), will require proof of good health.
- Any election of dependent life insurance over \$10,000, including those resulting from a QLE, will also require proof of good health.
- New hires will be limited to 2 times their annual earnings in total coverage without proof of good health.
- ▶ There will be a 14-day waiting period before newborn children will be eligible for coverage.

As a result of making these changes, the carrier has agreed to REDUCE the premiums by 10% to 14%, depending on your age bracket. Employees

CONTINUED ON PAGE 11

#### Inside *Plain Talk*

- Medical Plan Cost Sharing
- 4 Benefit Plans
- 9 BeneFlex Enrollment

EXHIBIT

## Medical Plan Cost Sharing— BeneFlex Update

There will be an increase in prescription drug copayments and in monthly medical premiums for 2000. The new copayments and premiums are shown in the following charts. Note also that office visit copayments and stop loss amounts are unchanged. EAP (Employee Assistance Program) mental health/chemical dependency coverage

is not shown on these charts but coverage remains the same as in 1999. There is, however, an administrative upgrade effective 1/1/2000 regarding ValueOptions' medical necessity monitoring for out-of-network outpatient services. (See separate article.)

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Options Coverage	All Network (Option L)	Point-of-Service In-Network	e (Option P) Out- of-Network	High (Option A)	Standard (Option B)	Low (Option C)	No Coverage (Option N)
Your copayment/ annual deductible	\$9/office visit \$120/hospital admission	\$17/office visit, does not apply to stop loss	\$330/indiv. \$660/family deductible	\$150/indiv. \$300/family deductible	\$250/indiv. \$500/family deductible	\$1,000/indiv. \$2,000/family deductible	N/A
For most covered expenses, Plan pays	100%	90%	70% R&C*	90% R&C*	80% R&C*	60% R&C*	N/A
For covered preventive tests and immunizations, Plan pays	100%	100%	100% R&C*	100% R&C*	100% R&C*	100% R&C*	N/A
Stop loss—Plan pays 100% after you've paid	\$625/indiv. \$1,250/family (EAP Services only)	\$1,250/indiv. \$2,500/family	\$3,000/indiv. \$6,000/family	\$625/indiv. \$1,250/family	\$1,250/indiv. \$2,500/family	\$4,000/indiv. \$8,000/family	N/A
Monthly premium cost to you 1. you only 2. you + 1 3. you and family	\$44.25 \$88.50 \$132.75	\$4	1.00 2.00 3.00	\$58.75 \$117.50 \$176.25	\$21.00 \$42.00 \$63.00	(\$30.00) (\$30.00) (\$30.00)	\$0.00 \$0.00 \$0.00

<sup>\*</sup>R&C = Reasonable and Customary

The new prescription drug program copayment structure is shown below. Prescription drug copayments do not apply to deductible/stop loss.

Options	Optio	Options L and A		Options P and B		on C
	Network Pharmacy	Non-Network Pharmacy	Network Pharmacy	Non-Network Pharmacy	Network Pharmacy	Non-Network Pharmacy
Retail Brand Generic	\$12/30 days \$4/30 days	Reimbursement is negotiated price less copayment.	\$20/30 days \$7/30 days	Reimbursement is negotiated price less copayment.	Direct pay and submit to Aetna for reimbursement, subject to deductible and coinsurance.	Direct pay and submit to Aetna for reimbursement, subject to deductible and coinsurance.
Mail service Brand Generic	\$15/90 days \$7/90 days	N/A N/A	\$24/90 days \$12/90 days	N/A N/A	No mail program	N/A N/A

If your spouse's employer offers medical coverage with premiums of less than \$50 per month, your spouse must enroll in that coverage as primary at the first opportunity in order to be eligible for secondary coverage from DuPont. It is *your* responsibility to make sure this happens if your spouse is employed.

## Dental Care— BeneFlex Update

For 2000, Dental Option A (High Coverage) premiums will remain the same. Option A will pay a maximum of \$2,000 per person each calendar year. There is no monthly premium cost to you for Dental Option B (Standard Coverage), which will pay up to \$1,100 per person each calendar year. For both options, there is a separate lifetime maximum orthodontic benefit of \$1,200 for dependent children under age 19.

Both options cover 100% of Reasonable & Customary (R&C)\* charges for diagnostic and preventive care. This includes routine oral examinations twice each calendar year. Restorative care is covered differently. More than 400 dental procedures are paid according to a local benefit schedule maintained by CIGNA, our dental plan administrator. This schedule allows a specified number of dollars for each dental procedure. Overall, the Option B schedule pays approximately 50% of average charges\*\* in your geographic area, and Option A pays approximately 75% of average charges.

#### Enhanced Dental Claim Review

The costs related to dental services and benefits have been increasing, much like costs of medical services and benefits. Although DuPont's Dental Plan does allow for reasonable cost escalation, our experience with dental coverage suggests that some of the cost increases could be eliminated or minimized.

To accomplish this, CIGNA has been doing Enhanced Dental Claim Review with dentists for certain procedures. Some examples are inlays, crowns, laminates, periodontal procedures such as scaling, root planting, bone surgery and general surgical services, fixed bridges, partial dentures, and surgical extractions such as the removal of impacted wisdom teeth.

#### Get a Predetermination!

By requesting that a dentist complete a Predetermination, you can learn in advance whether the prescribed procedures are covered by our benefit plan, and you will know your predicted out-of-pocket cost for the procedure(s).

This is the only way to find out in advance what the plan will reimburse.

If you have questions concerning the dental plan or Predetermination, please call CIGNA at 1-800-421-4440.

Dental Premiums for 2000					
	Option A (High)	Option B (Standard)			
You Only	\$26.00	\$0.00			
You Plus One	\$45.00	\$0,00			
You Plus Family	\$57.00	\$0.00			

- \*R&C amounts are based on the 90th percentile, which means that 90% of the providers in a geographic area charge no more than the R&C amount, and 10% charge more than that amount.
- \*\*Average charge means that 50% of the providers in a geographic area charge no more than the average charge, and 50% charge a higher amount.

## 2000 Vision Care Plan

In the year 2000, prices for the Vision Care Plan will decrease slightly for the second year in a row as shown below:

2000
Rates
\$7.50
\$13.10
\$18.95

At the same time, two plan enhancements will occur for 2000: 1) the wholesale frame allowance will increase from \$40 to \$45, meaning that more frame choices are now fully covered and 2) full coverage for optional prescription lens tints (both solid and gradient) will now be provided.

If you have questions about whether or not your vision care provider is a member of the Vision Benefits of America network, you can contact VBA directly at 1-800-432-4966.

## Benefit Plans-Ready for the Year 2000

Final preparations for the Year 2000 "millennium event" are under way for DuPont Benefit Plans. Internal computer systems have been tested and are ready to process dates in the Year 2000 and beyond. Our health care carriers and other benefit vendors have conducted extensive compliance programs and are on track as well. For example, Merrill Lynch recently participated with other Wall Street firms in an industry-wide testing program to determine their Year 2000 readiness—with very good results. Government agencies such as the Department of Labor (DOL) and the Securities and Exchange Commission (SEC) have also been monitoring Year 2000 readiness among benefit plan sponsors (employers) and their vendors.

#### Just in case...

While DuPont and its vendors are well-prepared for the Year 2000 challenge, we have established operating principles that will guide us in the event that any link of the benefits delivery chain experiences an interruption, even for a brief period. These principles include:

Delivery of health care, prescriptions and other participant services is DuPont's primary concern.

- Participants should first seek care from their primary care physicians, pharmacies and local hospitals, next from other network providers (who will have access to your eligibility data). Most important, participants should seek care.
- We can resolve paperwork problems after health care services are delivered.

#### For more information

The company's Year 2000 Program Office is providing information about DuPont's Year 2000 preparations through worksite presentations that will be made by local management. In addition, consumer-oriented Year 2000 brochures will be mailed home to employees in the October polybag. DuPont and many of our vendors also have Year 2000 Web site pages. Visit DuPont's Year 2000 Web site at www.dupont.com.

If you have questions regarding Year 2000 readiness for any DuPont employee benefit program, please contact Dave Obarski at OBARS2DG@NANOTES1.email. dupont.com or DUCOM 773-0343.

## Working Spouses and Medical Coverage

Does your spouse have medical coverage available through an outside employer?

If so, and the premium cost of that medical coverage (the lowest coverage available) is less than \$50 per month for individual coverage, your spouse must use that coverage as primary. This means your spouse can still be carried on your DuPont coverage as a dependent under your plan, but DuPont medical will be the secondary coverage.

Your 1998 Guide to Using Your DuPont Medical Benefits explains how claims are processed when DuPont coverage is secondary (see "Maintenance of Benefits"). If you have questions on this policy, call DuPont Connection on 1-800-775-5955.

# Are Your Dependent Children Still Eligible for Coverage in 2000?

As you consider your benefit choices for next year, think about each child now enrolled in your medical and dental benefits. Sometimes children are eligible for dependent coverage one year, but not the next.

To continue to be eligible, all these criteria must be met:

- 1. They must be unmarried, and
- They must be under 25 (unless certified by the medical carrier as handicapped prior to age 25), and
- 3. The children must *live with you*, the employee, in a parent/child relationship (or live at school while attending as a full-time student), and
- 4. You, the employee, must claim them as dependents on your federal income tax return (except full-time students, age 24, who must meet only the first three criteria).

Do you expect your children to continue to be eligible dependents for 2000? If you are in doubt about the continued eligibility of any of your dependent children, it is your responsibility to call DuPont Connection at 1-800-775-5955 to discuss the criteria. COBRA coverage is available for purchase for any dependents who are no longer eligible for DuPont coverage.

If you, the employee, are required by court order to provide medical and/or dental coverage for your children, your children are eligible for coverage if they are under 25 and unmarried. The court order must meet the requirements for a qualifying medical child support order. Contact DuPont Connection for procedural details.

See your 1998 BeneFlex Summary Plan Description for dependent eligibility criteria for the Vision Care and Dependent Life Insurance plans.

## DuPont Shares Are on the Rise

The movement of DuPont's stock price has put all *Shares* options in the money again. As the chart at right demonstrates, if you've retained all three grants (600 options total), your pretax gain is in excess of \$19,000.

#### DuPont Shares Summary of Current Value

Grant Year	Number of Options	Grant Price/Share	Pretax Gain on Options*			
1991	200	\$19.1250	\$9,400.00			
1995	200	\$28.5000	\$7,525.00			
1997	200	\$52.5000	\$2,725.00			
Total	600	The second secon	\$19,650.00			

<sup>\*</sup>Closing price of DuPont stock on 9/3/99 of \$66.125. The pretax gain is the difference between the market price and the grant price multiplied by the number of options.

## Merrill Lynch Service Levels

In the July issue of *Plain Talk*, we told you that personnel were being added at Merrill Lynch to reduce the time callers wait to speak to service representatives. Waiting times have steadily improved over the past few months

as that personnel came onstream. Currently, the waiting time is averaging a little over one minute. DuPont and Merrill Lynch are continuing to work behind the scenes to shorten the wait to 30 seconds.

To help us better evaluate ongoing medical necessity, we have asked ValueOptions to review out-of-network, outpatient mental health treatment. This review process is similar to the medical necessity reviews performed by our medical carriers for other ongoing services, such as physical therapy, chiropractic care, skilled nursing, private duty nursing, etc. The review will not affect the confidentiality of your choice to go out-of-network.

If you or one of your covered dependents has been receiving or plans to begin receiving out-of-network out-patient mental health treatment, the following will apply beginning January 1, 2000:

- ▶ The provider, whether participating in the ValueOptions network or not, must submit an Outpatient Treatment Report (OTR) to ValueOptions. Mental health professionals at ValueOptions will review the OTR for ongoing medical necessity.
- ▶ There will be a grace period of five visits beginning 1/1/2000 to allow the provider time to evaluate patient needs and send a report to ValueOptions. Visits beyond that will not be covered if no OTR has been submitted and reviewed.

▶ If you plan to receive these services after 1/1/2000, please ask your provider to provide an OTR to ValueOptions as soon as possible. This will allow ValueOptions to complete their review and confirm the extent of your available coverage.

Filed: 04/21/2017

If you have questions or would like additional information, please call ValueOptions at 1-800-435-7266.

## New *Claims* Address for ValueOptions

All claims for both In-Network and Out-of-Network Mental Health/Chemical Dependency services should be sent to:

VALUEOPTIONS P.O. Box 1347

Latham, NY 12110-8847

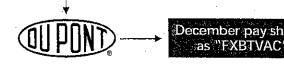
Please advise your care providers if they submit claims to ValueOptions on your behalf.

Employee-Initiated Unused Purchased Vacation Cash-Out

Employee calls DuPont Connection to request cash-out of unused purchased vacation: 1-800-775-5955 (deadline is November 30, 6:00 p.m. EST)

DuPont Connection reports employee elections to:

Cash-out amount in employee's final December paycheck



## Spending Accounts

- DuPont offers employees two Spending Accounts in which you can put aside tax-free dollars from your paycheck to cover the costs of predictable out-of-pocket expenses you have to pay:
  - ▶ Health Care Spending Account (HCSA) for certain health care expenses not covered by other benefit plans.
  - Dependent Care Spending Account (DCSA) for some of the expenses you incur for certain dependent care.

#### How do these plans work?

When you enroll in one or both of these Spending Accounts, the dollars you designate each month will be deducted from your paycheck on a before-tax basis and credited to your personal account(s). Once you incur covered expenses, you submit a claim to DuPont's Spending Account Administrator—Aetna U.S. Healthcare—for reimbursement. In other words, you put tax-free dollars into a savings account which you can then use for certain out-of-pocket expenses that are your responsibility to pay.

#### What expenses are covered?

For HCSA, out-of-pocket expenses include copayments (amounts you pay under managed care for office visits and prescription drugs); deductibles (designated amount you must pay for medical expenses before the medical plan in which you are enrolled pays); and coinsurance (percentage you pay after reimbursement for medical and/or dental expenses and routine eye care).

Document #1672187

For DCSA, eligible expenses are those you incur for dependent care (including child care) for your IRS-dependent children under age. 13 and/or an older person living with you whom you claim as an IRS dependent and who is physically or mentally incapable of self-care.

Before you enroll and take advantage of the tax savings available to you in these plans, think about these important points:

- The Internal Revenue Service (IRS) Code places certain restrictions on expenses considered eligible (for instance, under the HCSA, cosmetic procedures, services or supplies are excluded). So call Aetna U.S. Healthcare at 1-800-323-5479 to make sure the expenses you plan to claim in 2000 will be covered.
- Discrimination testing must be done during the year by DuPont (see Dependent Care Spending Account article on page 8). If you and your spouse both work for DuPont, and only one of you is considered "highly compensated," it might be best for the lowercompensated spouse to elect the DCSA contribution.
- Closely review your 1998 Spending Account Summary Plan Description for specific requirements under the HCSA or DCSA-and don't forget the "helpful hints" on page 2.

To be eligible for reimbursement, your 2000 Spending Account claims must be sent to Aetna U.S. Healthcare postmarked no later than April 16, 2001.

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While plans have not been finalized, DuPont is considering adding "direct deposit" to Spending Accounts early in 2000. This means Spending Account reimbursements would be directly deposited to your checking account, like your paychecks. If this optional feature is implemented, all DCSA and HCSA enrollees in 2000 will be contacted and given the opportunity to select it.

#### How do I enroll?

If you are not currently enrolled and wish to participate for 2000, call 1-800-775-5955 during the BeneFlex change period to make elections. If you are currently enrolled, your 2000 personalized worksheet will state your 1999 designations. To make any changes, call 1-800-775-5955; otherwise your 1999 designations will apply to 2000.

There is an annual maximum contribution for each of the Spending Accounts-\$2,500 for HCSA and \$5,000 for DCSA—administered via a monthly maximum deduction amount of \$208.34 for HCSA and \$416.67 for DCSA.

# Planning to Earn More Than \$80,000 in 1999?

## You May Be Limited on 2000 Spending Accounts

In return for favorable tax treatment, the U.S. Congress requires the Dependent Care Spending Account (DCSA) to pass an annual test designed to ensure a fair mix of participation among employees at all income levels. This test limits the amount that highly compensated employees (as defined by Congress: in 1999, those earning more than \$80,000) can contribute on a before-tax basis depending on what the nonhighly compensated employees contribute.

The DCSA has passed discrimination testing in most years with no impact on participants since 1990. In 1998, contributions for highly compensated employees were eliminated for three months so that the discrimination test could be passed for the full year. DuPont put

systems in place during the first quarter of 1999 to anticipate any need for participation limits. As a result, we established a deduction cap that allows for continued deductions on a monthly basis, but at a reduced rate. For the year 2000, the amount and timing of any cap will depend on the enrollment in the Dependent Care Spending Account plan and cannot be calculated at this time.

What does this mean for you? If you have a Dependent Care Spending Account and are highly compensated, you could have some before-tax deductions reduced or suspended during the year 2000. If your deductions are suspended, you'll be informed by your benefits staff as far in advance as possible.

## DuPont Offers Tools for Coping with Stress

Research shows that it's not the number of hours we work that determines how overloaded or stressed we feel. It's the extent to which we feel a sense of control over our work. When we have a sense of control over our work or our lives in general, we're better able to handle the routine pressures and problems that arise and to put these problems in perspective.

"The process of living is the process of reacting to stress."
—Dr. Stanley J. Sarnoff

One form of stress can be beneficial: it can motivate, encourage, change or inspire. At the other end of the spectrum is the stress that develops when we feel that 'the demands placed on us exceed our personal resources to meet them.

The instinctive response to stress is biological—a primitive reaction of "flight or fight." The body releases chemicals to cope with the situation. In the short term,

the individual survives; however, if the individual is in a constant state of stress, illness or damage occurs. Like an engine running at its optimum continually with no service breaks, it becomes less reliable, then breaks down rapidly when pushed beyond its limits.

We need to take steps that will help us become resilient—learn to accept change, learn to bounce back from discouraging obstacles, and learn to recognize and respond to important opportunities. We need to recognize that now is the time to get our lives in balance. We ultimately manage stress by taking care of our own needs, by focusing on what's important to us, and by building a balanced sense of accomplishment.

Use available resources. At DuPont, we have a wealth of tools to support us in our work environment and also in our daily lives outside the company. The LifeWorks<sup>™</sup> employee resource program at 1-800-635-0606 can

CONTINUED ON PAGE 10

# Make Your BeneFlex Changes Online

Making changes to your BeneFlex plan is easier than ever, thanks to a new Web site developed for this year's annual enrollment change period. The Web site includes information on your current elections and an electronic version of the benefits worksheet, as well as general information about the plan and benefits.

You'll have the same benefit options on the Web site as those shown on your worksheet. Changes can be

made right online and saved at any time. You will see your new set of elections and any changes to your payroll deduction immediately.

The Web site will be available the same dates and times as the phone line, and can be accessed using the same PIN you use to make changes over the phone. Visit the BeneFlex change Web site on the Internet at

www2.benefitsweb.com/dupont.html.

## 2000 BeneFlex Enrollment Change Period — *Important Dates*

#### Late October 1999

1999

Your annual BeneFlex Information Package, containing your personalized statement, will

be mailed to your home with complete, step-by-step instructions on what to do and how to use the automated telephone enrollment system or the DuPont Connection Internet Web site. Additional information is available in this issue of *Plain Talk*, the *BeneFlex Summary Plan Description* (SPD) and the 2000 Enrollment Guide (available only on request through your site or business HR contact or through the Human Resources Home Page).

#### Nav. 1909

November 8-19, 1999

Open Change Period. Call 1-800-775-5955 or access the DuPont Connection Internet

Web site at www2.benefitsweb.com/dupont.html if you want to make changes for 2000. Otherwise, do nothing and keep the same benefit elections you have at the end of 1999.

Please note: Confirmation statements will be mailed to your home only if you make a change. If you elect to do nothing, your personalized BeneFlex statement, sent with your change package in late October, will be the confirmation of your 2000 elections.



January 1, 2000

BeneFlex elections take effect.

## Borrowing from Your SIP Account

You can find out if you have funds available to borrow from your SIP account by contacting Merrill Lynch at 1-877-337-5267.

The finance charges (the dollar amount of the interest you pay to your SIP account) will vary with the amount of the loan, the length of the loan and the Annual Percentage Rate (APR).

The chart at the right shows sample finance charges. The actual finance charges you pay will be based on the interest rate in effect at the time your loan is initiated.

#### Finance Charges per \$1,000 Borrowed

			erm (l 36		
æ 6	\$33	\$64	\$95	\$127	\$160
9 B	\$43	\$85	\$128	\$172	\$217
₹10	\$55	\$107	\$162	\$217	\$275

Repayment Terms: The payment terms include your promise to repay any loan in full. You can prepay your loan in full at any time without penalty.

## Your Social Security Statement: The Future Is in Your Hands

## A message from the Social Security Administration

In October, the Social Security Administration will begin mailing Social Security Statements (formerly known as the Personal Earnings and Benefit Estimate Statement) to all workers age 25 and older. This includes about 125 million people who are not already receiving monthly Social Security benefits.

The four-page Statement can help you plan your financial future by providing estimates of the monthly Social Security retirement, disability and survivors benefits you and your family could be eligible to receive now and in the future. You can also use the Statement to determine whether your earnings (or self-employment income) are accurately posted on your Social Security record. The Statement will tell you how to correct any inaccurate or missing earnings entries.

Because your future benefits are based on your Social Security record, it is critical that you check with your

employer to confirm that the name and Social Security Number they have on record match those on your Social Security card. This is the best way to ensure that your earnings are accurately posted.

Employers must match employee Social Security and Medicare taxes dollar-for-dollar. This serves as a base for your retirement planning, which will combine Social Security and Medicare dollars with your pension and individual savings.

Beginning in October 1999, you can expect to receive your Social Security Statement annually, about three months before your birth month. For more information about your Social Security benefits:

- ▶ Call or visit your local Social Security office.
- Call the Social Security Administration at 1-800-772-1213.
- Visit the Social Security Web site at www.ssa.gov.

## Year-End Pay Date Changed to December 30

The final pay date of 1999 would normally fall on December 31, 1999. In order to make it more convenient for employees to meet their banking needs before the end of the year, DuPont plans to offer employees access to their pay a day early on Thursday, December 30.

## DuPont Offers Tools for Coping with Stress

CONTINUED FROM PAGE 8

help to support work/life balance, find child care, find elder-care resources, help to find colleges for our children and assist with adoption. But most important, it can help to balance all these. The Employee Assistance Program at 1-800-435-7266 can support us when we need more

structured assistance, i.e., substance abuse, emotional upheaval and grief counseling. Take advantage of what is offered to you as a DuPont employee—free of charge.

Wise words from Dr. Robert S. Elliott—"Rule #1 is don't sweat the small stuff. Rule #2 is it's all small stuff."

## Medical Plan-Cost Sharing

Changes in the Health Care Benefit for 2000

We are projecting that health care claims plus administration in 2000 for actives and pre-Medicare retirees will be approximately \$23 million more than the estimate for 1999. After adjusting for some administrative savings, about \$17.8MM will be shared equally between DuPont and participants. This means that DuPont's costs will increase by \$8.9MM and the other \$8.9MM will be paid by employees and pre-Medicare retirees. Since prescription drug costs continue to be a primary cause of cost escalation, we have decided to distribute the cost share by increasing prescription drug copayments and by increasing premiums somewhat less than we did last year. (Medicare retirees will also experience the increases in prescription drug copayments and will see increased premiums.)

#### Prescription Drug Copayments

We will increase each of the prescription copayments. The new copayments are shown in the chart on page 2. Last year we restructured prescription drug copayments, but because increases in prescription drug costs continue to be higher than for other types of medical expenses, we feel we need further adjustments. Most of the copayments are still below 1998 levels.

#### Premium Adjustment

Increases in premiums will also be needed to fully meet the costsharing objective; however, these are smaller than last year's.

These steps will result in a highly competitive health care program with a premium structure considerably less than national averages for employees and their covered dependents (\$34 for single coverage and \$134 for family coverage as reported by Towers Perrin, a national HR consulting firm). An advantage of our plan structure is that it provides for the same premiums for active employees and pre-Medicare retirees. The Towers Perrin data is for active employees only; if this data reflected pre-Medicare retirees these numbers would be higher, making DuPont's premiums compare even more favorably.

## Beneflex *Life Insurance*

CONTINUED FROM 1

who have previously decided against subscribing to higher amounts of BeneFlex life insurance coverage may want to reconsider that decision.

#### The new premium structure follows:

Age at 12/31/2000	2000 Employee Life Premium	2000 Dependent Life Premium
Under 25	\$0.06	\$0.07
25-29	0.06	0.08
30-34	0.07	0.09
35–39	0.09	0.12
40-44	0.14	0.15
45-49	0.25	0.27
50-54	0.42	0.48
55-59	0.66	0.80
60-64	1.03	1.30
65-69	1.85	2.44
70–74	3.32	4.39
75–79	5.64	6.55
80–84	7. <b>9</b> 5	9.23
85–89	14.44	16.78
90+	21.70	25.21
Child(ren)	N/A	0.082

Don't miss this opportunity to review your BeneFlex Life Insurance coverage. If you do not take action, your current coverages will "roll over" to 2000 and any increase after 1/1/2000 will require proof of good health.

## **DuPont** Connection

#### 1-800-775-5955

Financial	
Savings & Investment Plan (SIP) and DuPont Shares—Merrill Lynch	1-877-337-5267
Financial Planning—The Ayco Corporation	1-800-437-6383
Verification of Employment	1-800-EMP-AUTH
Company Code: DuPont—10110, DuPont Dow Elastomers LLC—10163	(1-800-367-2884)
Personal & Family	
Employee Assistance Program (Mental Health/Chemical Dependency)	1-800-435-7266
LifeWorks <sup>®</sup>	
Work Life	1-302-774-1413
Crisis Hotline: Battering, business ethics, harassment,	
rape crisis, sexual harassment.	1-302-774-8336
Health Care	
Health Care Carrier Member Services	See number on
	medical ID card
Dental Care (CIGNA)	1-800-421-4440
Non-Managed Care Advice/Precertification/Claim Forms	
(Aetna U.S. Healthcare)	1-800-445-7175
Spending Account Claim Forms—Health Care/ Dependent Care	,
(Aetna U.S. Healthcare)	1-800-323-5479
Prescription Drug Program (Merck-Medco)	1-800-793-8766
Vision Benefits of America	1-800-432-4966



Plain Talk provides you with information about DuPont benefits and other Human Resources issues. Send your comments to:

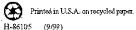
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BENEFITS ADMINISTRATION SERVICES-HELPING YOU PLAN YOUR DIRECTION FOR THE FUTURE

# What's New for BeneFlex 2001?



mportant changes to your BeneFlex prices and coverage will take effect January 1, 2001. This edition of PlainTalk describes what's new for 2001 and provides at-a-glance comparisons of the various BeneFlex options.

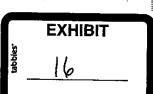
We're continuing our initiative to improve service quality, expand options and control costs. The following list highlights changes for BeneFlex 2001.

New premium rates become effective January 1st. BeneFlex 2001 medical rates will be notably

higher than in prior years. BeneFlex life insurance rates will decrease between 8% and 11% for many employee age categories. (Note

that rates for the age 30-34 category will increase by 1¢ per \$1,000 of coverage.) Accidental death insurance rates will be 25–32% lower. Dependent life insurance rates will also decrease approximately 8% for spouses and 14% for children. Prices for dental and vision will remain fixed at their current levels.

CONTINUED ON PAGE 2





# hat's New for BeneFlex 2001.

#### CONTINUED FROM PAGE 1

- Working spouses with single medical coverage available at a cost of less than \$55 per month may only be covered under DuPont's medical plan on a secondary basis. This is a \$5 increase over the year 2000 amount. The spouse must use their employer's medical plan as their primary coverage.
- More options appear on your BeneFlex statement this year.
  - Employees can now elect life insurance coverage for themselves valued up to seven (7) times normal annual earnings. That's two more levels of available coverage compared to last year.

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- Twelve (12) options for dependent life insurance are displayed on your BeneFiex 2001 enrollment worksheet. That's nine (9) new ones! You may elect life insurance valued up to \$350,000 for your spouse and/or up to \$20,000 for your dependent children.
- A new medical plan option, the Preferred Provider Organization (PPO), is being introduced at some DuPont sites. This responds to employee requests for a new medical option. Employee premiums for the PPO will be higher than the POS Option P premiums. DuPont will consider the feasibility of expanding the PPO option to other sites in future years (see box on "Additional Choices in Medical Benefits," page 4).
- The BeneFlex life insurance plan is being enhanced. Beginning January 1, 2001, it will include both a portability feature and accelerated benefits for terminally ill employees and spouses. Option Z. Alternative Coverage (the "grandfathered" Non-Contributory and Contributory Group Life Insurance Plans) remains unchanged.
- VBA vision coverage has been upgraded. The enhancements include:
  - in-network coverage of scratch-resistant coatings,
  - a higher wholesale frame allowance, and
  - a higher contact lens coverage amount—\$120 instead of \$100.
- Dependent eligibility definitions have been updated. Your dependent children no longer need to live with you in order to be covered, as long as they are:
  - Unmarried,
  - Under age 25 (unless physically or mentally disabled), and
  - Claimed as dependents on your federal income tax return (except unmarried full-time students age 24).
- Dependent Care Spending Account (DCSA) rules become more flexible effective January 1, 2001. Updated IRS regulations permit midyear changes to your DCSA payroll deductions if you experience a change in caregiver expenses (charged by a nonrelative). A midyear election change would become effective the 1st of the month following the month in which you report the change.

# Coming Sook...Long term care insurance

Look for announcements in early 2001. We will be offering Long Term Care insurance coverage. Increasing numbers of employees and retirees have expressed concern over the high costs of care for loved ones—when simple things such as getting out of bed, eating or even taking a shower become too difficult to do. We're leveraging the purchasing power of DuPont to bring you access to Long Term Care insurance at group rates. Best of all, this coverage will be offered to you, your spouse, parents and grandparents. The initial sign-up for Long Term Care insurance is scheduled for February 2001, with benefits becoming effective April 1, 2001.

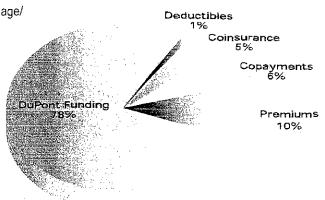
#### MEDICAL COYERAGE

All of the current DuPont medical options will be continued next year. Copayments for office visits, prescriptions and other services are unchanged. A summary of the plan options is outlined below. Medical plan enhancements (applicable to all options except Option N: No Coverage) include:

Preventive colonoscopies following the American Cancer Society's age/ frequency guidelines

PSA blood tests to screen for male prostate cancer every year after age 50

in 1999, DuPont paid approximately \$310 million in medical claims for employees, pre-Medicare retirees and their dependents. This represents approximately 78% of the total claims for this group. Employee and pre-Medicare retiree premiums, deductibles, copayments and coinsurance accounted for the remaining 22%. For 2001, we estimate this cost-sharing ratio will be closer to 75%/25%.



# BeneFlex 2001 Medical Plan Options

	All Network (Option L)	Point-of-Servi In-Network	ce (Option P) Out-of-Network	High (Option A)	Standard (Option B)	Low (Option C)
Your copayment/ annual deductible	Copayments: \$9/office visit \$120/admission	Copayments: \$17/office visit	Deductibles: \$330/individual \$660/family	Deductibles: \$150/individual \$300/family	Deductibles: \$250/individual \$500/family	Deductibles: \$1,000/individual \$2,000/family
Prescription card program copayments at a Network pharmacy	Retail (up to 30 days): Brand \$12 Generic \$4 Mail (up to 90 days): Brand \$15 Generic \$7	Brand Gene <i>Mail</i> Brand	ric \$7 (up to 90 days):	Retail (up to 30 days): Brand \$12 Generic \$4 Mail (up to 90 days): Brand \$15 Generic \$7	Retail (up to 30 days): Brand \$20 Generic \$7 Mail (up to 90 days): Brand \$24 Generic \$12	No card program available. Submit claim to Aetna for 60% R&C* reimbursement after deductible
For most covered expenses, Plan pays	100%	90%	70% R&C* after deductible	90% R&C* after deductible	80% R&C* after deductible	60% R&C* after deductible
For covered preventive tests, immunizations, Plan pays	100%	100%	100% R&C*	100% R&C*	100% R&C*	100% R&C*
Annual** Stop Loss— Plan pays 100% after you've paid	\$625/individual \$1,250/family (applies only to EAP services)	\$1,250/individual \$2,500/family	\$3,000/individual \$6,000/family	\$625/individual \$1,250/family	\$1,250/individual \$2,500/family	\$4,000/individual \$8,000/family
Monthly premium cost to you						
1. You only 2. You + 1 3. You and family	\$54 \$108 \$162	\$29 \$58 \$87		\$69 \$138 \$207	\$29 \$58 \$87	(\$30) (\$30) (\$30)

<sup>\*</sup>R&C = Reasonable and Customary

Note that Employee Assistance Program (EAP) mental health/chemical dependency coverage is not shown on these charts, but coverage remains the same as in 2000 (refer to your 1998 User's Guide).



<sup>\*\*</sup>Copayments for office visits and prescription drugs do not count toward annual stop loss.

# What's New for BeneFlex 2001?

## CONTINUED FROM PAGE 3

#### ADDITIONAL CHOICES IN MEDICAL BENEFITS

More and more employees are expressing a desire for additional "choice" in their medical benefits. DuPont recognizes this need and is beginning an initiative to provide further medical options where possible. Future new options may include:

Filed: 04/21/2017

- √ a choice of two carriers providing the current Options L and P.
- an entirely new type of benefit plan, such as a Preferred Provider Organization (PPO)\* or an HMO

Because health care costs and delivery vary greatly by geographic area, not all choices may be feasible everywhere.

This initiative will take place over the next several years. How fast (and if) it comes to your area will depend on:

- What kinds of plans are available in your area
- How difficult it is to implement a given choice
- What specific needs and concerns have been expressed by employees

It's important as we consider what to offer to employees that all choices meet DuPont's service requirements. Any additional options must also not increase DuPont's costs.

\*PPO—This is a plan that works like the current Option P, except that no referrals are needed for network specialists.

# MEDICAL PLAN COST

The increase in total medical plan costs for 2001 is estimated to be 7%. This trend compares favorably with the 8–12% increases reported by many health insurers. (Note that the percentage increase in total plan costs is not the same as the percentage increase in employee premiums.) While news of an increase isn't welcome, substantial increases in health care costs have been reported throughout the health care industry for some time, so it should not be unexpected.

As in recent years, the projected increase will be shared equally between DuPont and the plan participants. We estimate that DuPont will contribute approximately an additional \$13.5 million towards the cost of employee and pre-Medicare retiree medical benefits in 2001. Participants' share of the 2001 increase will be directed solely to premiums. This makes sense when we consider that our 2001 premiums will continue to be low relative to most other large companies. Copayment, coinsurance and other plan design features remain unchanged.

BeneFlex 2001 premiums for the Point of Service and Standard options (P and B) are illustrated on page 5. Prices for other options will also increase. Refer to your personalized enrollment worksheet for a complete list of options and prices.

### Average Monthly Medical Costs: Options P and B

2000 Employee Premium		2001 Employee Premium	Estimated DuPont Contribution		1	2001 Estimated Cost*
Single	\$21	\$29	+	\$253	=	\$282
Two-person	\$42	\$58	+	\$522	=	\$580
Family	\$63	\$87	+	\$551	=	\$638

# DuPont contributes the difference between estimated total costs and employee premiums.

### LIFE IMSURANCE COVERAGE

Good news! For the second year in a row, BeneFlex group life insurance rates will decline. First, effective January 1, 2000, DuPont adopted a "proof of good health" provision that resulted in a rate reduction of 9–14%. For 2001, DuPont awarded our life insurance contract to a different carrier, Prudential, that agreed to lower rates an additional 8–11% (for most age categories) while simultaneously enhancing the coverage. Best of all, The Prudential Insurance Company of America has guaranteed these rates for five years. BeneFlex life insurance and accidental death rates are now quoted using three decimal places.

important note: No changes in rates or plan provisions apply to participants of the Option Z Alternative coverage, i.e., the Non-Contributory (NCGLI) or Contributory (CGLI) Group Life Insurance plans. Prudential has replaced CIGNA as the carrier but continues the coverage intact.

Contemplating death or a terminal illness can be frightening. We all prefer to focus on living each day to the fullest. Yet, thoughtfully preparing for a life tragedy can bring greater peace of mind. You can help protect your family financially against post-death monetary hardships by purchasing life insurance. DuPont's life insurance plans make financial peace of mind available at economical group rates.

# Employee Life Insurance Rate History Price per \$1,000 of monthly coverage

	2001 Premium				
Age at 12/31/2001	Employee	Spouse	Age at 12/31/2001	Employee	Spouse
Under 25	\$ 0.054	\$ 0.064	60–64	\$ 0.917	\$ 1.188
25-29	\$ 0.060	\$ 0.073	6569	\$ 1.646	\$ 2.230
30-34	\$ 0.080	\$ 0.082	70-74	\$ 2.951	\$ 4.012
35-39	\$ 0.090	\$ 0.110	75–79	\$ 5.150	\$ 5.987
4044	\$ 0.125	\$ 0.137	80-84	\$ 7.270	\$ 8.436
45-49	\$ 0.223	\$ 0.247	85–89	\$13,200	\$15.337
50-54	\$ 0.374	\$ 0.439	90+	\$19.830	\$23.042
55–59	\$ 0.587	\$ 0.731	Child(ren)	\$ 0.	070

CONTINUED ON PAGE 6

<sup>\*</sup>For purposes of this illustration, total costs are net of employee copayments, coinsurance and similar items. The medical plan pays actual covered claims and administrative charges. The data illustrated above reflects estimated costs for the average employee/pre-Medicare retiree and their covered dependents.

# What's New for Beneffex 2001?

# CONTINUED FROM PAGE 5

# Accidental Death: New Lower Rates! monthly premiums per \$1,000 of coverage

	2000	2001	Percentage	
	Premium	Premium	Change	
Employee	\$0.022	\$0.015	-31.8%	
Spouse	\$0.022	\$0.015	-31.8%	
Children	\$0.040	\$0.030	-25.0%	

MEM REMELTEX TRE: IMPRIBY WOLF DEVM ECULORIES

The changes outlined below do not affect the "grandfathered" (Option Z) Non-Contributory (NCGLI) and Contributory (CGLI) Group Life plans:

- 1. Pligher coveres options are now available for both you and your spouse. These higher levels of available insurance offer you the ability to help provide even greater insurance protection in the unfortunate event of a death.
  - For you: Employees can now elect life insurance in multiples of up to seven times normal annual earnings, subject to proof of good health requirements. Fixed amounts of \$10,000 (minimum) and \$50,000 continue to be offered. If your pay increases during the year, your BeneFlex life insurance coverage will increase but your cost will not go up for the rest of the year.
  - For your spouse: Available coverage has increased dramatically for 2001, from a year 2000 maximum of \$50,000 to a new high of \$350,000. If you elect spouse coverage, you have a choice of the following options:

\$10,000	\$100,000*	\$250,000*	•
\$25,000*	\$150,000*	\$300,000*	*Subject to proof of good
\$50,000*	\$200,000*	\$350,000*	health requirements.

Rates for spouse life insurance coverage (see the table on page 5) are based on age and coverage levels. Note that the rates are approximately 8% lower than in year 2000.

- For your children: Three levels of dependent child(ren) coverage continue in BeneFlex 2001. If you elect to cover your child(ren), you may select from \$5,000, \$10,000 or \$20,000 levels. Coverage for dependent children will no longer be subject to proof of good health requirements. Each dependent child enrolled is covered for the full value of the elected insurance. The same 14-day waiting period before newborn children are eligible for benefits continues. Your decision regarding child coverage is no longer linked to the choices you make regarding spouse coverage; beginning in 2001, child and spouse coverage will be considered two separate benefit categories.
- 2. Portability means you can continue life insurance coverage if you terminate employment. You'll have 31 days to elect to participate in a Prudential group plan at group rates. Your spouse's life insurance coverage will also be portable. He/she may elect to continue participation in a Prudential group plan if the DuPont coverage ends due to termination of your employment, death or divorce.
- 3. Accelerated benefit for the terminally ill assists participants in meeting their final expenses. Up to half the value of your life insurance coverage or \$250,000, whichever is less, may be paid to you in the event your life expectancy is less than 12 months. This feature also applies to your spouse's life insurance. Accelerated benefit payments are subtracted from the benefit amount later paid to your beneficiaries.

DuPont encourages you to review the newly available coverage options and plan provisions. Know your options and make an informed decision regarding the financial security for you and your family. That's one step toward achieving greater peace of mind.

# PROOF OF GOOD HERITH

Certain levels of life insurance changes require proof of good health satisfactory to Prudential. These include:

- Dependent Life Insurance changes to any options over \$10,000 for your spouse
- Employee Life Insurance option increases
- New Employee Life Insurance elections of more than two times pay

During the BeneFlex 2001 annual enrollment, if you make changes that require proof of good health, you will be asked a series of "yes/no" health questions. If further proof of good health is needed, you will be asked to complete a more detailed form.

### DENTAL COVERAGE

There is no change to the DuPont dental plan coverage or prices for 2001. Standard coverage, Option B, continues to be paid by the company.

Dental Coverage							
Coverage	High Option A	Standard Option B					
Diagnostic and preventive care	100% of R&C*	100% of R&C*					
Other services	Approximately 75% of average charge**	Approximately 50% of average charge**					
Annual maximum benefit	\$2,000/individual	\$1,100 Individual					
Lifetime orthodontic maximum benefit (for dependent children under age 19)	\$1,200/child	\$1,200/child					
Monthly premium cost to you							
1. You only 2. You + 1	\$26 <b>\$</b> 45	\$0 \$0					
3. You and family	<b>\$</b> 57	\$0					

<sup>\*</sup>R&C amounts are based on the 90th percentile, which means that 90% of the providers in a geographic area charge no more than the R&C amount, and 10% charge more than that amount.

CONTINUED ON PAGE 8

<sup>\*\*</sup>Average charge means that 50% of the providers in a geographic area charge no more than the average charge, and 50% charge a higher amount.

# What's New for Benefiex 2001?

### CONTINUED FROM PAGE 9

### VISION COVERAGE

BeneFlex 2001 offers the same vision options for the same price as last year. Enhancements to the vision benefit coverage include:

- An increased wholesale frame allowance of \$50. According to Vision Benefits of America (VBA), over 65% of all the frames manufactured worldwide have a wholesale price at or below our \$50 allowance.

  Remember, if you choose frames that are more expensive than the frame allowance, such as a designer pair, you must pay the difference between the frame allowance and the higher-priced frames you select.
- Coverage of scratch-resistant coatings for covered lenses purchased from a VBA provider. Premium coatings carry a two-year manufacturer's warranty.
- A higher allowance for cosmetic contact lenses.

# Your Vision Care Options at a Glance

Coverage	VBA Provider	Non-VBA Provider
Eye exam	100%	Up to \$30
Eyeglass lenses, including optional lens tints (once every year) and Eyeglass frames (once every year)	100% after \$20 copayment per person including scratch-resistant coatings. Covers frames with a wholesale value up to \$50.	Single vision: up to \$20 Bifocal: up to \$30 Trifocal: up to \$40 Lenticular: up to \$50 Frames: up to \$50
Cosmetic contact lenses (as an alternative to glasses, including eye exam)	Up to \$120 allowance toward the total cost	Up to \$120 allowance toward the total cost
VBA-approved medically necessary contact lenses (as an alternative to glasses, including eye exam) (once every year)	100%	Up to \$150
Monthly premium cost to you 1. You only 2. You + 1 3. You and family	\$7.50 \$13.10 \$18.95	***

# Spending accounts

Spending Accounts offer you a way to pay for eligible health care expenses and/or dependent care expenses with tax-free money. The IRS defines eligible expenses. To verify that your expected expenses are eligible for coverage, please refer to the Spending Accounts Summary Plan Description or call Aetna US Healthcare at 1-806-323-5479.

Beginning in 2001, a change in the amount payable to a *nonrelative\** for dependent care services may qualify as a midyear Qualifying Life Event (QLE) for purposes of the Dependent Care Spending Account. If your dependent caregiver changes rates in the middle of the year, you may adjust your DCSA payroll deductions appropriately for the remainder of the year. You may also increase or decrease your DCSA payroll deductions, as appropriate, if you change dependent care providers. Any changes become effective the 1st of the month following the month in which you report the change.

\*Note that if you use a relative to care for your dependent, the IRS does not permit you to increase or decrease your DCSA payroll deduction in response to a change in your relative's charges.

### EXAMPLE OF DEPENDENT CARL SPENDING ACCOUNT QUE

Mary contributes to a Dependent Care Spending Account that covers the cost of her child care services as of January 1, 2001. In May, her child care center raises its rates. Mary can increase her Dependent Care Spending Account payroll deduction to reflect the rate increase. The change would become effective the 1st of the following month.

### 对国家的国际公司 網图工舞組造器运动的复数

Effective January 1, 2001, kindergarten expenses will no longer be eligible for Dependent Care Spending Account reimbursement due to new regulations in IRS Publication 503. However, expenses associated with before- or after-school custodial care will be eligible for reimbursement when submitted separately.

Documentation requirements for day care related to kindergarten should include:

- Statement from the care provider identifying the expense (i.e., before- or after-school care).
- Completed claim form with disclaimer certifying that before- or after-school custodial care expenses for which reimbursement is requested are not associated with any educational component.

Kindergarten reimbursement requests submitted without disclaimer information will be returned to the member for resubmission.

#### FINANCIAL PLANNING

The following table provides a summary of the AYCO financial planning service options for 2001. Option #2: Money in Motion® will now feature The Ayco Financial Network (AFN)—a financial planning resource via the Internet.

### Financial Planning Service Options for 2001

## Option 1: Ayco Advi\$or

\$22.00 per month

- All services provided under Option 4 plus
- Welcome package and extensive questionnaire
- \* The Personalized Financial Plan

# Option 2: Money in Motion®

\$13.75 per month

- All services provide under Option 4 plus
- Investing in Your Future guidebook
- \* The Ayco Financial Network, an interactive, password-protected Web site that acts as your "financial planner"

### Option 3: Updates newsletter subscription

\$3.25 per month

- Welcome package
- Updates newsletter subscription (10 issues)
- The Ayco-Approved List of Mutual Funds

### Option 4: AnswerLine and Updates

\$8.25 per month

- Welcome package and brief questionnaire
- Personalized financial counseling via The Ayco AnswerLine
   (up to 3 hours annually)
- Access to focus reports and analyses including:
  - Retirement
     Asset allocation
     Education
     Lease vs. buy
- Income taxes Insurance Mortgage
- Updates newsletter subscription (10 issues)
- ▼ The Ayco-Approved List of Mutual Funds

# Spending Accounts

uPont offers employees two Spending Accounts in which you can put aside pretax dollars from your paycheck to cover qualified expenses:

- Health Care Spending Account (HCSA) for certain health care expenses not covered by other benefit plans.
  - Dependent Care Spending Account (DCSA) for some of the expenses you incur for certain dependent care.

#### HOW DO THESE PLANS WORK?

When you enroll in one or both of these Spending Accounts, the dollars you designate each month will be deducted from your paycheck on a before-tax basis and credited to your personal account(s).

Once you incur covered expenses, you submit a claim to DuPont's Spending Account Administrator—Aetna U.S. Healthcare—for reimbursement. In other words, you put tax-free dollars into a savings account which you can then use for certain out-of-pocket expenses that are your responsibility to pay. Remember—if you do not use all of the money deposited into your Flexible Spending Account for expenses incurred during the plan year (calendar year), IRS regulations dictate that these remaining funds be forfeited. For this reason, be sure to plan your Flexible Spending Account amounts carefully.

# MHAT EXPENSES ARE COVERED?

For HCSA, out-of-pocket expenses include **copayments** (amounts you pay under managed care for office visits and prescription drugs); **deductibles** (designated amount you must pay for medical expenses before the medical plan in which you are enrolled pays); and **coinsurance** (percentage you pay after reimbursement for medical and/or dental expenses).

For DCSA, eligible expenses are those you incur for dependent care (including child care) for your IRS-dependent children **under age 13** and/or an older person living with you whom you claim as an IRS dependent and who is physically or mentally incapable of self-care.

Before you enroll and take advantage of the tax savings available to you in these plans, think about these important points:

- The Internal Revenue Code places certain restrictions on expenses considered eligible (for instance, under the HCSA, cosmetic procedures, services or supplies are excluded). So call Aetna U.S. Healthcare at 1-806-323-5479 to make sure the expenses you plan to claim in 2001 will be covered.
- To be eligible for reimbursement, your 2001 Spending Account claims must be for services received during 2001.
- To be eligible for reimbursement, your 2001 Spending Account claims must be sent to Aetna U.S. Healthcare postmarked no later than April 15, 2002.

While plans have not been finalized, DuPont is considering adding "direct deposit" to Spending Accounts early in 2001. This means Spending Account reimbursements will be directly deposited to your checking account, like your paychecks. If this optional feature is implemented, all DCSA and HCSA enrollees in 2001 will be contacted and given the opportunity to select direct deposit.

### HOW DO FEMBOLLS

If you are not currently enrolled and wish to participate for 2001, call 1-866-775-5855 during the BeneFlex change period to make elections. If you are currently enrolled, your 2001 personalized worksheet will state your 2000 designations. To make any changes, call 1-866-775-5855 otherwise your 2000 designations will apply to 2001.

There is an annual maximum contribution for each of the Spending Accounts—\$2,500 for HCSA and \$5,000 for DCSA—administered via a monthly maximum deduction amount of \$208.34 for HCSA and \$416.67 for DCSA.

#### WEE SITE

To estimate your own personal tax savings, should you decide to use a Health Care Spending Account or Dependent Care Spending Account, go to the Aetna FSA Web site through the DuPont intranet at <a href="https://www.aetnaushc.com/preducts/">www.aetnaushc.com/preducts/</a> isa/inden.ritmi and select FSA Advisor. Or you can get there through the Internet by going to <a href="https://www.aetnaushc.com">www.aetnaushc.com</a> and selecting the "SEARCH" function. This will allow you to enter "FSA Advisor" as a topic, which will take you to the worksheets as well. Remember, this is a worksheet that provides tax information and not tax advice.

## Flexible Spending Account Savings Estimates

	Annual	Filing	iling		axable ncome	Estimated Tax Savings	Estimated Tax Savings with DCSA	
income		Status	Dependents	with FSA	without FSA	with HCSA		
	\$30,000	Married, Joint	2	\$26,200	\$30,000	\$182	. \$80	
	\$30,000	Single	1	\$26,200	\$30,000	\$278	\$590	
	\$50,000	Married, Joint	2	\$46,200	\$50,000	\$285	\$470	
	\$50,000	Single	1	\$46,200	\$50,000	\$285	\$590	
	\$70,000	Married, Joint	2	\$66,200	\$70,000	\$285	\$470	
	\$70,000	Single	.1	\$66,200	\$70,000	\$309	\$680	
	\$70,000	Single	. 2	\$66,200	\$70,000	\$309	\$560	

Assummen

\$800 contribution to Health Care Spending Account.

\$3,000 contribution to Dependent Care Spending Account.

2000 tax rates—15%, 28%, 31%, 36% and 39.6%.

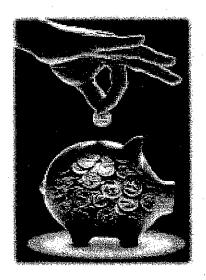
Nexto: At income levels between \$30,000 and \$50,000, filing status with more than one dependent does not significantly affect savings. Claiming more than two dependents does not affect savings due to federal limits on dependent care exemptions.

If contributions were decreased by 50%, savings in each benefit option would be approximately half of the amount listed. Calculations are intended to provide tax information only, *not* tax advice. Savings will vary based on your individual situation.

Please consult a tax advisor to determine what is best in your individual situation.

# Planning to Earn More than \$85,000 in 2000?

# YOU MAY BE LIMITED ON 2001 SPENDING ACCOUNTS

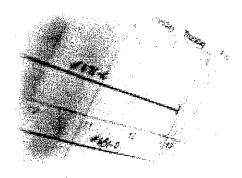


n return for favorable tax treatment, the U.S. Congress requires the Dependent Care Spending Account (DCSA) to pass an annual test designed to ensure a fair mix of participation among employees at all income levels. This test limits the amount that highly compensated employees (as defined by Congress: in 2000, those earning more than \$85,000) can contribute on a before-tax basis, depending on what the non-highly compensated employees contribute.

What does this mean for you? If you have a Dependent Care Spending Account and are highly compensated, you could have some before-tax deductions reduced or suspended during the year 2001. If your deductions are reduced or suspended, you'll be informed by DuPont Connection as far in advance as possible.

# 2001 BeneFlex Enrollment Change Period

#### IMPORTANT DATES



# LATE OCTOBER 2000

Your annual BeneFlex Information Package, containing your personalized statement, will be mailed to your home with instructions on what to do and how to use the automated telephone enrollment system or the DuPont Connection Internet Web site. Additional benefits information is available in this issue of *PlainTalk*, the BeneFlex Summary Plan Description (SPD) and the 2001 Enrollment Guide (available only on request through your site or business HR contact or through the Human Resources home page).

### MOVEWSER 13-28, 2000

Open Change Period. Call 1-800-775-5955 or access the DuPont Connection Internet Web site at https://www.w2.benefitsweb.com/dupont.html if you want to make changes for 2001. Otherwise, do nothing and keep the same benefit elections you have at the end of 2000.

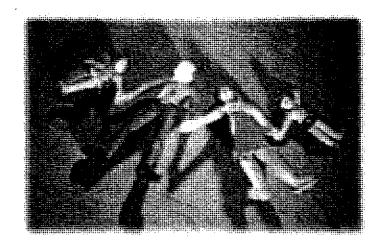
Please note: Confirmation statements will be mailed to your home only if you make a change. If you elect to do nothing, your personalized BeneFlex statement, sent with your package in late October, will be the confirmation of your 2001 elections.

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BeneFlex elections take effect.



# Are Your Dependents Still Eligible for Coverage in 2001?



uring the months of May and June, we asked each of you to review the dependents (spouse and children) that you have enrolled in your DuPont benefit plans to ensure that each dependent fully meets DuPont's eligibility criteria. Now would be a good time to see if anything has changed and review the eligibility of your dependents.

### DEPENDENT CHILDREN

As of January 1, 2001, no longer must the children live with you or live at school while attending as a full-time student. This positive change reflects feedback we received from employees during the education/confirmation period.

Your dependent children must meet all of the following criteria:

- 1. They must be unmarried, and
- 2. They must be under 25 (unless certified by the medical carrier as handicapped prior to age 25), and
- You, the employee, must claim them as dependents on your federal income tax return (except full-time students, age 24, who must meet only the first two criteria).

# SPOUSE

To be eligible for secondary coverage under DuPont, working spouses must enroll for primary medical care coverage with their employer if it is available and their out of pocket individual premium costs for the lowest coverage available are less than \$55 per month.

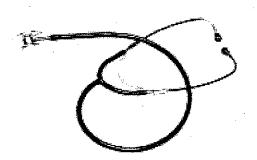
If you are in doubt about the continued eligibility of any of your dependents, it is your responsibility to call DuPont Connection at 1-906-775-5955 to discuss the criteria. Benefits Administration Services will be conducting periodic audits to ensure that our plans are only covering eligible dependents and will seek recovery of medical claims paid to ineligible dependents.

If you, the employee, are required by court order to provide medical and/or dental coverage for your children, they are eligible for coverage if they are under 25 and unmarried. The court order must meet the requirements for a qualifying medical child support order, Contact DuPont Connection for procedural details.

See your BeneFlex Summary Plan Description for dependent eligibility criteria for the Vision Care and Dependent Life Insurance plans,

# Maintenance of Benefits

# HOW IT AFFECTS YOUR MEDICAL & DENTAL CLAIMS



aintenance of Benefits (MOB) applies when there is coverage under two employer plans *and* DuPont's plan is **secondary**. Here's how it works:

Filed: 04/21/2017

The claim goes to the **primary** plan first, and is reimbursed according to that plan's level of coverage. DuPont then subtracts the amount paid by the **primary** plan from the amount the DuPont (**secondary**) plan normally pays. If there's a balance, the DuPont plan pays it. If the primary plan already paid the same as or more than what the DuPont plan normally pays, there is no further payment by the DuPont plan.

MOB does apply to both medical and dental coverages. MOB does not apply to prescription drug copay plans (like we have with Merck-Medco), which means you choose whichever prescription drug copay plan works best for you.

What is your role in this process?

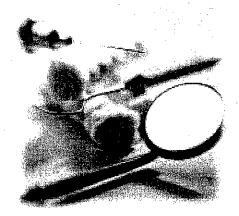
To speed up claims processing, let your medical and dental care providers know that you have two coverages and which plan is **primary**. This will tell them where to send the claim first.

If the carrier for either of your coverages asks you for information on your coverages (which is **primary** and which is **secondary**), respond as soon as you can by calling the carrier's member services number. This request is usually part of an Explanation of Benefits (EOB) form, and the claim will be **pended** (not denied) until you respond.

What is the Working Spouse rule adopted by DuPont effective 1/1/947 If your spouse is actively employed by another employer and can buy that employer's lowest level of individual coverage for less than \$55 per month (2001 cutoff), that coverage must be purchased at the first available opportunity as your spouse's primary coverage. DuPont secondary coverage is then available if you choose to enroll your spouse.

Why is MOS administration by our carriers so important?

Without MOB in place, DuPont could be paying as **primary** in many instances when it should pay as **secondary**. This would increase our claims costs, since the **primary** plan usually pays the largest portion of any claims reimbursement that is due. **And since claims cost increases are shared 50/50 by DuPont and employees covered under the plans,** none of us want to be paying what another employer should be paying.



Does MOB affect my decisions at open enrollment?

It could if you or any of your covered dependents get primary coverage elsewhere, since that coverage may be so rich that no benefits would be paid by a secondary. So, carefully evaluate your two coverages to make sure it's worthwhile for you to carry secondary plan coverage from DuPont.

Filed: 04/21/2017

Active Employees vs. Medicare eligibility due to age or disability: Does my medical coverage change?

The key phrase here is active employee! As long as you are an active employee, coverage for you and your covered dependents remains the same—even if you,

your spouse or another covered dependent becomes eligible for Medicare due to

age or disability. According to Federal law, DuPont must be primary to Medicare in these instances as long as you are actively employed. The only exception to this is when you or a covered dependent becomes eligible for Medicare due to End Stage Renal Disease (ESRD). Contact DuPont Connection for further information.

How does this impact the medical coverage you currently have? If you are in Managed Care Options L or P for the current year, you stay there! You do not move to MEDCAP Standard at this time. And at open enrollment you can still change options for the next year, as usual.

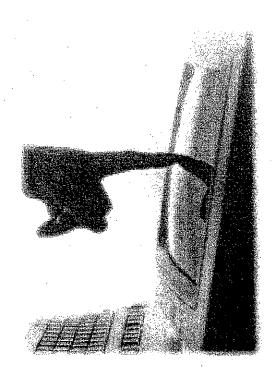
When does this change?

**When you retire!** Pensioners and survivors who have at least one covered family member who is Medicare-eligible due to age or disability **must be moved to MEDCAP** Standard, with Medicare primary coverage for the Medicare-eligible family members.

What if I retire from DuPont and my spouse is still an active DuPont employee?

Your spouse, as an active employee, has the DuPont primary coverage explained above. If you are Medicare-eligible due to age or disability, you might consider becoming a **dependent of your spouse**, rather than carrying the coverage in your own name. This will make DuPont your primary coverage by law, so you can then choose to temporarily decline purchasing Medicare Part B. *But remember*, if your spouse is no longer actively employed by DuPont at some time down the road, Medicare becomes your primary coverage, so you need to enroll in Medicare Part B at the time of that change and possibly carry the DuPont coverage in your own name with your spouse as your dependent.

# Make Your BeneFlex Changes Online



ast year's introduction to the BeneFlex Web site proved to be a success with 25% of the employees accessing the Web to make changes to their BeneFlex options. The Web site includes information on your current elections and an electronic version of the benefits worksheet, as well as general information about the plan and benefits.

Filed: 04/21/2017

You'll have the same benefit options on the Web site as those shown on your worksheet. Changes can be made right online and saved at any time. You will see your new set of elections and any changes to your payroll deduction immediately.

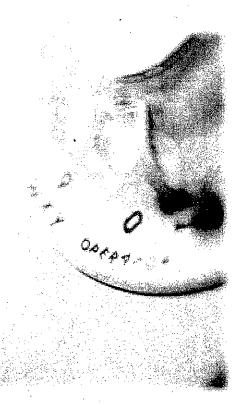
The Web site will be available 24 hours a day during the BeneFlex Enrollment Change Period, and can be accessed using the same PIN you use to make changes over the phone. Visit the BeneFlex Web site on the Internet at https://www.2.benefits.web.com/dupont.html.

# Vacation Cash-Out by November 30, 2000

f you purchased vacation and you aren't going to use it, you have until November 30 to cash out your unused portion. Simply contact DuPont Connection at 1-890-775-5956 to arrange for a taxable cash reimbursement in your December paycheck. If you do not arrange for reimbursement by November 30 and do not use your purchased hours by the end of the year, you lose these hours and the money you paid for them.

# THE COMPLETE EMPLOYEE WORK-LIFE PROGRAM FOR YOU AND YOUR FAMILY

Ider care. Child care. Education. Parenting. When you're part of a family, the issues and questions never end. Will the baby ever sleep through the night? What's the best school for my child? How will 1 know if an older relative needs my help? We all have questions.



Fortunately, now the answers are as close as your phone. One call to the LifeWorks® employee resource program will put you in touch with consultants who have the professional and personal experience to give you seasoned advice, information and resources to help you plan and prepare for a family, find and choose child care, care for older relatives and adult family members, and much more. Using these professionals to do your legwork will save you time and energy and provide you with peace of mind.

Filed: 04/21/2017

So the next time you have questions about you, your family, your work—or how to manage all three—pick up the phone and give us a call. We can help you find the answers you need.

Call LifeWorks\* at 1-500-635-0606. LifeWorks\* services are available at no cost to you. It's effective and easy to use. And best of all, it's here for you—any time of day, wherever you are. So get in touch with us today. We have consultants who speak Spanish and offer simultaneous translation into more than 140 other languages. TTY/TDD also available.

LifeWorks". The answers you want. The help you need. 1-800-635-0606 Visit LifeWorks Online" at http://www.LifeWorks.com minusensessesses.com.pseumod..epimo

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# Reminder

THE 1991 SHARES GRANT WILL EXPIRE ON FEBRUARY 14, 2001.
FOR INFORMATION, CONTACT MERRILL-LYNCH
AT 1-877-337-5267

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# EAP Can Help!



easonal Affective Disorder,
or SAD, is a type of depression
that is correlated with the seasons. It is associated with episodes of
depression that are related to seasonal
variations of light, with the most common
type of SAD occurring in the winter. It
usually begins in late fall or early winter
and goes away by summer, and, as in
many cases of major depression, the
diagnosis of SAD is a clinical one, based
on the presence of specific symptoms.

Filed: 04/21/2017

SAD was first noted before 1845, but was not officially named until the early

1980s. About 20 years ago, soon after coming to the National Institute for Mental Health, psychiatrist Norman Rosenthal, MD, worked with two people who became depressed each winter. Although he suspected such symptoms were rare, he wondered whether other people in the Washington, D.C., area might share a similar problem. After an article about his work appeared in the *Washington Post*, he heard from thousands of people nationwide. The research that followed led to the new psychiatric diagnosis, Seasonal Affective Disorder.

As seasons change, there is a shift in our "biological internal clocks," or circadian rhythm, due partly to the changes in sunlight patterns. This can cause our biological clocks to be out of step with our daily schedules. Many people diagnosed with SAD find that they feel most blue or out of sorts in January and February. Melatonin, a sleep-related hormone, has been linked to SAD. This hormone, which may cause symptoms of depression, is produced at increased levels in the dark. Therefore, when the days are shorter and darker, the production of this hormone increases.

Surveys estimate that four to six of every 100 people may have winter depression. About three-quarters of SAD sufferers are women, but SAD does affect men as well. Although some children and teenagers get SAD, it usually doesn't start in people younger than 20. The risk of SAD decreases as you get older. SAD is more common the farther north you live.

Symptoms of SAD include frequent symptoms of depression during the fall and winter months. While these symptoms may be attributed to other causes, the most common related to SAD are as follows:

- Loss of energy
- Increased sleep
- Difficulty concentrating and processing information

CONTINUED ON PAGE 20

s you've probably noticed, short-term interest rates have risen during the past several months. In fact, the yield on 90-day U.S. Treasury Bills has increased from 5.3% on 12/31/99 to 5.9% as of June 30. Despite this increase in short-term rates, the one-year return on the Stable Value Fund (SVF) has fallen from 6.76% on 12/31/99 to 6.71% as of the end of June.

Even though the return decline in the Fund is small, you may be wondering why its return has not increased as the Federal Reserve Board has acted to push interest rates upward. The primary reason is negative cash flow. Simply stated, SIP participant transfer activity out of the SVF into other Plan investment options (e.g., stock mutual funds) exceeds the total of cash from the Fund's maturing investments plus participant transfers into the Fund. As a result, DuPont Capital Management (DCM), the

Fund manager, is unable to place any significant portion of the SVF's assets into new investments that reflect today's higher interest rates.

In addition, as rates rise, the market value of some of the Fund's underlying fixed income assets falls, thereby further eroding the SVF's performance. However, through DCIM's use of stable value investment contracts that provide for "book value accounting," the SVF's returns are insulated from significant interest rate changes. This controlled "lag" process helps smooth the Fund's returns over time in both up and down markets.

For a more detailed description of DCM's process for managing the Stable Value Fund, please refer to the SVF brochure, which is available from Merrill Lynch at 1-877-337-5267.

# Borrowing from Your SIP Account

You can find out if you have funds available to borrow from your SIP account by contacting Merrill Lynch at 1-877-337-5267.

The finance charges (the dollar amount of the interest you pay to your SIP account) will vary with the amount of the loan, the length of the loan and the Annual Percentage Rate (APR).

The chart at the right shows sample finance charges.

The actual finance charges you pay will be based on the interest rate in effect at the time your loan is initiated.

# Finance Charges per \$1,000 Borrowed

#### Loan Term (Months)

APR%	12	24	36	48	60
6	\$33	\$64	\$95	\$127	\$160
. 8	\$43	\$85	\$128	\$172	\$217
10	\$55	\$107	\$162	\$217	\$275

**Repayment Terms:** The payment terms include your promise to repay any loan in full. You can prepay your loan in full at any time without penalty.

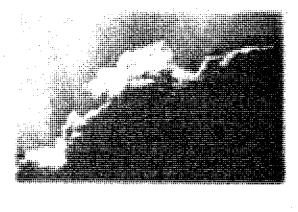
# Decrees a multiple Changing Seasons

# CONTINUED FROM PAGE 18

- Irritability
- Weight gain
- A craving for sweet and/or starchy foods
- A heavy feeling in arms or legs
- Increased sensitivity to social rejection
- Avoidance of social situations
- Full remission from these in spring and summer months.

In many ways, the treatment for SAD is similar to that for other major depressive episodes. Antidepressant or mood-stabilizing medication is often prescribed to assist the individual, along with the use of psychotherapy. In addition, the exposure to bright light has been found to be an effective means of treating seasonal affective disorder. Phototherapy or bright light therapy has been known to suppress the brain's secretion of melatonin.

A psychiatrist can prescribe a light box, which provides a measured amount of light equivalent to



standing outdoors on a clear spring day.

If you think that you or someone you care about may be suffering from seasonal affective disorder, it is essential that you get help from a mental health professional. For more information, call your site Employee Assistance Consultant at 1-800-435-7256, Option 1 and he/she will be happy to refer you to someone that can get you the assistance that you need. Don't forget that you are not alone—EAP is just a phone call away!

# **QUPONT**

# **DUPONT** Connection 1-800-775-5955

Savings & Investment Plan (SIP) and DuPont Shares—Merrill Lynch. . 1-877-337-5287

#### FINANCIAL

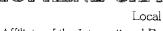
Financial Planning—The Ayco Corporation.	1-800-437-6383
Verification of Employment	1-806-EMP-AUTH
Company Code: DuPont—10110, DuPont Dow Elastomers LLC—10163, Qualicon—10595	(1-800-367-2884)
PERSONAL & FAMILY	
Employee Assistance Program (Mental Health/Chemical Dependency).	1-800-435-7268
LifeWorks*	
Work Life	
Crisis Hotline: Battering, business ethics, harassment,	
rape crisis, sexual harassment	1-302-774-8336
HEALTH CARE	
Health Care Carrier Member Services	See number on medical ID card
Dental Care (CIGNA)	1-800-421-4440
Non-Managed Care Advice/Precertification/Claim Forms	
(Aetna U.S. Healthcare)	1-800-465-7175
Spending Account Claim Forms—Health Care/ Dependent Care	
(Aetna U.S. Healthcare)	1-800-323-5479
Prescription Drug Program (Merck-Medco)	1-800-793-9766

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Vision Benefits of America . . .

-88566 (10/00)



Affiliate of the International Brotherhood of Dupont Workers

P.O. Box 16333 • Louisville, Kentucky 40256-0333 Plant Phone: (502) 569-3232 • Fax: (812) 923-1335

October 12, 2000

Carl J. Goodman President Res: (812) 923-1334 Beeper: (502) 455-5930 Fax: (812) 923-1335

Suodud to books

Ms. Barbara Jones Human Resources Associate E.I. DuPont – Louisville Works

Dear Barbara,

Stephen D. Clubb Secretary-Treasurer Res: (502) 245-7701 Fax: (502) 245-9723 Beeper: (502) 478-1013

In light of the proposed changes to the medical plan, the Union requests that it be provided the following information and documents so that it can fully understand the Company's proposal and engage in the necessary bargaining.

Dennis Gassman Vice-President Dupont-Dow Elastomers Res: (502) 448-1261 Beeper: (502) 478-1670 Fax: (502) 448-0182

1. Provide the specific and complete basis upon which the increase in total plan costs for medical premium increases was estimated to be 7% or \$27 million. What action will be taken, and when will it be taken, if the actual increase is less than 7%?

Greg K. Lowman Vice-President **DuPont Fluoroproducts** Bus: (502) 775-3232 Res: (502) 459-6335 Beeper: (502) 478-1661 2. What are the projected administration fees and realized savings (such as volume discounts, rebates and savings from administrative streamlining) for the 2001 plan year, and what were they projected to be in plan year 2000 and what were they actually?

Bobby L. Sedonis Chief Steward - Engineering Res: (502) 222-8286 Beeper: (502) 478-1613

3. What was the plan year 2000 projected increase in total medical plan costs and the actual increase?

Wyatt Wetzel Chief Steward - Production DuPont Dow Elastomers Bus: (502) 569-3232 Res. (812) 347-2043 Beeper: (502) 675-3311

4. What was the amount of the Dupont contribution for medical coverage for the last 5 years, comparing such contribution to the anticipated amount of "almost" \$5100 per contract for employees and pre-Medicare retirees in 2001.

Tom Helwig Chief Steward - Safety & Health Bus: (502) 569-3232 Res: (812) 944-8640 Beeper: (502) 478-9494

5. Why is it that option C credit remains at \$30 when total plan costs are rising? How is the \$30 figure arrived at?

Daniel L. Manley Chief Steward - Fluoroproducts Bus: (502) 775-3232 Res. (812) 923-7129

6. Provide the medical premium information for each company with which Dupont compared its medical premium rates, including that referred to as "Frame of Reference 1999", "Hewitt Survey 1999", "Towers Perrin 1999" and "Mercer 1999".

Beeper: (502) 478-0211

- 7. At which sites is the Preferred Provider Organization medical plan being offered?
- 8. What sites are being offered additional choices in health care options for 2001 plan year? What are those options?

**EXHIBIT** 

- 9. What are the specific and complete criteria for a site being offered an additional choice in health care options?
- 10. Provide the forms to be provided to an employee if that employee makes changes in his/her life insurance that require proof of good health.
- 11. With regard to the life insurance accelerated benefit for the terminally ill, who must certify that life expectancy is less than 12 months? What is the procedure if there is no agreement on this matter?
- 12. What is the basis upon which it was determined that a spouse must elect primary coverage through his/her own employer if that company offers medical coverage for less than \$55 per month; more specifically, what was the basis for the amount to be increased by 10%, from \$50 per month the prior year to \$55 for plan year 2001?
- 13. How many employees of Dupont during plan year 2000 had a spouse that was required to and did elect primary medical coverage from the spouse's employer; conversely, how many employees had a spouse who did not elect primary coverage through the spouse's employer and instead received primary coverage from Dupont.
- 14. (a) Please explain if Dupont considered providing a medical premium option designed specifically for an employee and family where there is no spouse and, if such an option was considered, please provide specific details concerning the projected cost of such an option. (b) Please provide specific information as to what savings could be projected from such an option being provided, as compared to the option currently offered which is the same cost whether or not there is a spouse.
- 15. (a) Please explain if Dupont considered providing a discount to those employees who select a medical premium option covering the employee's spouse where the employee's spouse is required to obtain primary coverage from his/her employer. (b) Please provide specific information concerning the projected savings to Dupont of an employee's spouse obtaining such primary coverage from his/her employer as opposed to an employee's spouse who does not obtain such coverage.

The Union understands the Company's desire to proceed as soon as possible with its proposed changes. For this reason, the Union requests that it be provided with this information as soon as possible.

If it is determined that any of this information is not readily available, please provide what you can as soon as possible and provide the rest as soon thereafter as it is available.

Filed: 04/21/2017

So that there is no misunderstanding, please be advised that it is the Union's position that only after all the requested information is provided and negotiations have been completed, and there is either an agreement or a good faith impasse, can the Company make any changes to the existing medical plan, including costs, coverage and the like.

Sincerely,

Carl J. Goodman Carl J. Goodman, President

cc: Kenneth Henley, General Counsel, IBDW

# Carl J Goodman

# 10/24/2000 01:01 PM

Filed: 04/21/2017

To:

Brénda C Kelsey/CL/DuPont@DuPont

cc:

Gregory K Lowman/CL/DuPont@DuPont, Daniel L Manley/CL/DuPont@DuPont, Stephen Dale

Clubb/CL/DuPont@DuPont, Charles T Helwig/DDE/DuPont@DuPont, Michael N

Sanchez/AE/DuPont@DuPont, Barbara L Jones/AE/DuPont@DuPont

Subject: Beneflex enrollment

Brenda,

The Union is on record that we believe it is unlawful for the Company to be sending out Plain Talk and enrollment sheets to bargaining unit employees when the Company has failed to negotiate with the Union the Company's proposed healthcare rates and provide the healthcare related information we have previously requested. Until the detailed information is provided, and the healthcare negotiations have been completed with the Union, we urge you to immediately cease and desist any direct activity with bargaining unit members on this subject, including but not limited to, the sending of Plain Talk and enrollment sheets to our members homes.

Carl

EXHIBIT 18

# Carl J Goodman

# 10/25/2010 04:65 PM

Filed: 04/21/2017

To:

Brenda C Kelsey/CL/DuPont@DuPont

CC:

Gregory K Lowman/CL/DuPont@DuPont, Daniel L Manley/CL/DuPont@DuPont, Stephen Dale

Clubb/CL/DuPont@DuPont, Charles T Helwig/DDE/DuPont@DuPont, Michael N

Sanchez/AE/DuPont@DuPont, Barbara L Jones/AE/DuPont@DuPont

Subject: Re: Beneflex enrollment

Brenda.

The Union acknowledges receipt of your 4:37 p.m. reply today regarding "Beneflex enrollment". Please be advised that the Union maintains its objections to the employees being sent the enrollment information. Furthermore, the Union maintains its objections to any changes to the Plan, including cost and coverage. until the requested information is provided to the Union and the negotiations are completed.

Carl

# Brenda C Kelsey

# Brenda C Kelsey

To:

Carl J Goodman/DDE/DuPont@DuPont

cc:

Gregory K Lowman/CL/DuPont@DuPont, Daniel L Manley/CL/DuPont@DuPont, Stephen Dale

Clubb/CL/DuPont@DuPont, Charles T Helwig/DDE/DuPont@DuPont, Michael N

Sanchez/AE/DuPont@DuPont, Barbara L Jones/AE/DuPont@DuPont

Subject: Re: Beneflex enrollment

Carl.

The Beneflex Plan was agreed to by the NCU several years ago, so any bargaining obligations were met at that time. Since that agreement, each year Management has informed the NCU of any changes that would be forthcoming for the next plan year. Part of our responsibility as management is to also make employees aware of such changes and we have used "Plain Talk" as one of the methods to accomplish this. We have met our obligation to inform you of the changes to the Plan and we have no plans to delay the mailing of "Plain Talk" or Beneflex enrollment forms

10/24/2000 01:01 PM

# Carl J Goodman

To:

Brenda C Keisey/CL/DuPont@DuPont

cc:

Gregory K Lowman/CL/DuPont@DuPont, Daniel L Manley/CL/DuPont@DuPont, Stephen Dale

Clubb/CL/DuPont@DuPont, Charles T Helwig/DDE/DuPont@DuPont, Michael N

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Marchall GITAS

**EXHIBIT** 

 Page 314 of 533

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Carl

# Carl J Goodman

# 10/25/2000 04:53 99.1

Filed: 04/21/2017

To:

Brenda C Kelsey/CL/DuPont@DuPont.

CC:

Gregory K Lowman/CL/DuPont@ DuPont, Daniel L Manley/CL/DuPont@ DuPont, Stephen Dale

Clubb/CL/DuPont@DuPont, Charles T Heiwig/DDE/DuPont@DuPont, Michael N

Sanchez/AE/DuPont@DuPont, Barbara L Jones/AE/DuPont@DuPont

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# Brenda C Kelsev

To:

Carl J Goodman/DDE/DuPont@DuPont ...

cc:

Gregory K Lowman/CL/DuPont@DuPont, Daniel L Manley/CL/DuPont@DuPont, Stephen Dale

Clubb/CL/DuPont@DuPont, Charles T Helwig/DDE/DuPont@DuPont, Michael N

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# Carl J Goodman

To:

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CC:

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Clubb/CL/DuPont@DuPont, Charles T Helwig/DDE/DuPont@DuPont, Michael N

Sanchez/AE/DuPont@DuPont, Barbara L Jones/AE/DuPont@DuPont

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Marchall Commis

**EXHIBIT** 

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Carl

USCA Case #16-1357

Document #1672187

Filed: 04/21/2017

Page 317 of 533



# Craftsmen News

P.O. Box 16333 • Louisville, KY 40256-0333



August 24, 2001

# From The President

Explode: ex-plode (ik-splod') v. 1. To release mechanical, chemical, or nuclear energy in an explosion. 2. To burst violently as a result of internal pressure. 3. To burst forth or break out suddenly and often violently. 4. To increase suddenly and sharply, and without control. — tr. 1. To cause to explode or burst violently and noisily. 2. To show to be false or unreliable: explode a hypothesis. 3. To drive off the stage by the unrestrained expression of dissatisfaction.

Explosion: ex-plo-sion (ik-splo' zhen) –  $_a$  1, a. The act or example of exploding, b. The loud, sharp sound made by this. 2. A sudden and often vehement outburst, as of emotion. 3. A sudden and great increase: the cultural explosion.

-The American Heritage Dictionary

As your Union President, I believe I should notify you that I'm of the serious opinion that an explosion is inevitable if the management of the Louisville Site continues down the path they are currently headed. This forthcoming explosion may be one of emotion and/or it may be one of actual equipment exploding. Regardless of what explodes, I firmly believe it will be contributed to a management action and/or lack of management action and the employees and their families will suffer greatly.

I am not trying to put a scare into people needlessly, but I base my predictions on what I have personally witnessed and been directly involved in while doing my union duties. While there are many examples we can discuss regarding this subject lets discuss two cases that I believe have the most "explosion" possibilities written all over them.

The first and foremost case is DuPont managements notice to us at the end of July stating their desire to soon reduce the Powerhouse to one operator per shift. By DuPont managements own admission nothing had really changed in the Powerhouse other than Dupont wanting to save money by reducing costs and eliminate some Powerhouse operators. Management feels that this, in itself, is sufficient enough reason to eliminate one operator per shift and place the Powerhouse workload on the one remaining operator. Never mind that this one operator has the full burden of operating safely the entire Power operations that run from the Powerhouse to the well field. Never mind that this one operator will be physically leaving the Powerhouse control room to take readings, operate valves, go to the well field, etc. all the while praying to God that since there is no back-up operator ("second set of eyes") that the boilers high level gas alarms won't go off in the operators absence or some other main event that has the potential of blowing up the boilers and putting everyone out of a job! And yes, that means both DuPont and DuPont Dow Elastomers employees run a very good chance that we are all out of a job since the Powerhouse supplies steam to both sides of the site. Just never mind that DuPont management is willing to take these kinds of risks to save a buck! Just never mind that the operator will be alone for the entire shift should the operator experience a heart attack, a serious fall, or some other misfortune. Just never mind that the list of safety concerns by the workers, community and union could go on and on over this issue.

Just never mind? - I don't think so!

We are all used to manpower reductions at this site and the remaining workers struggles that come with those untimely and usually improper reduction decisions. However, I, along with the rest of your Union Committee, believe that no manpower reduction to date holds as serious potential of producing a catastrophic event like this Powerhouse manpower reduction holds. This one impacts both sides of the site and all the employees within Louisville Works and for that matter the community.

(Continued on back)

**EXHIBIT** 

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To date, I'm happy to report that our discussions and letter writing efforts have put DuPont management on hold. However, our biggest fear is that this is just a temporary hold and all indicators are that management intends to proceed with this unbelievable plan to save a buck. Until DuPont management tells us they will formally cancel this "save-a-buck" risky plan, and they go forward with it I believe they are certainly setting in place an "explosion" waiting to happen. I would much rather scare the hell out of some people now in trying to stop this management effort then being in front of the cameras on the union's behalf telling the media "we told them not to do it but they did it anyway just to save a buck!"

The second case that I believe may soon reach the explosion level is that the DuPont Dow contract has been opened for improvements by the Union. The Union opened this contract to achieve significant improvements to the workers benefits and conditions of employment. Our DDE members have made no secret on how bad they want their benefits improved, most specifically their healthcare and pension benefits. They also have told us of their desires (through surveys mailed to their homes and verbal comments) that they want significant improvements to local contractual provisions and other benefits. All of the member's major issues were reduced to approximately fourteen union items that we currently have carried to the bargaining table. Local DDE management has said they have the power and authority at this site to make the improvements we are requesting if they so desire. While very few people actually believe these local managers can or would have the nerve to change a "corporate plan", time will soon tell if it will take an "explosion of emotion" to get local and corporate managements attention that this is the time to make these significant improvements.

The bottom line is that the DDE workers are soon going to get to vote on their future working conditions. Based on the fact that DDE has allowed its wage roll workforce to dwindle in the last five years of the Company existence to only 225 workers, with no replacements, the worker frustration is mounting. Management has not been listening very well to the remaining frustrated workers and the workforce continues to dwindle. So now here we are at the bargaining table trying to address many of the workers concerns and help relief some of that worker frustration. Again, I believe an emotional explosion may be pending in the voting booth on what management forces on the workers through the proposals the Company brought to the bargaining table and the union proposals they fail to grant to improve the remaining workers and their families future.

These aforementioned items are just two big examples of potential explosions that may occur soon that will forever impact this site. The burden of avoidance to these potential explosions rest squarely on the decisions DuPont and DDE management make in the near future.

However, as a union member you have a responsibility to try to persuade management to do the right thing. It is every member's responsibility to stop, call, write or tell the managers how you feel on these matters in an effort to help each other. Unfortunately, a majority of our members just mumble to themselves about the conditions management create instead of speaking out to let them know the jeopardy many of their decisions may cause. It's certainly time to speak up before there is so few of us left here they won't hear our voices anyway.

This is a very busy time for your Union Committee with DDE contract and DuPont wage negotiations going on at both sides of the site. In addition, there is much activity going on in the grievance/arbitration arena and NLRB charges have been flying faster than anytime in the recent past. In fact there really is so much going on for your union it simply is impossible to cover every issue we are facing in a newsletter. Therefore, I encourage you to attend the September 11th regular scheduled membership meeting to get more facts and details on what your Union is involved with for your benefit. In the interim, I ask for your continued support.

> In solidarity, Carl J. Goodman

Filed: 04/21/2017

# IBDW INFORMATIONAL PICKET

Due to the lack of improvements to our antiquated DuPont Pension Plan, the IBDW is conducting another informational picket on Wednesday, September 19<sup>th</sup> in front of DuPont, DuPont Dow Elastomer, and DuPont Canada sites to bring literally international public attention to get much needed significant improvements to this Plan. We will bring you more information on this important event at the upcoming membership meeting.

# **NLRB CHARGES**

The Union filed a NLRB charge against DuPont for their Supervisor Mike Bosse unilaterally closing down the garage break-room and evicting the workers from that break-room in order for him to turn it into a storage room. The NLRB ruled that this case should go to the grievance/arbitration process.

The Union filed a NLRB charge against DuPont for taking away bargaining unit work when DuPont Superintendent Brent Sparks gave an outside Company our plant air production work. This case is pending before the Board.

The Union filed a NLRB charge against DuPont for its Superintendent Brent Sparks making Union reps leave a meeting he conducted that removed our member Tony. Aemmer from the plant for disability reasons. The Board is currently investigating this case and it should be noted that Tony requested the Union reps to be there!

The Union filed a NLRB charge against DuPont Dow Elastomers for unilaterally changing the Variable Pay Plan to exclude employees they place on probation from getting any payout.

The Union filed a NLRB charge against DuPont Dow Elastomers for failing to provide their investigation records of the harassment investigation they said they conducted and found no truth in the supervisory harassment allegation made by our member Mike Alioto.

# **PACE STEWARDS TRAINING**

Paper, Allied-Industrial, Chemical and Energy Workers International Union (PACE) has made us an offer to train our stewards on grievance handling, dealing with management, NLRB violations, safety & health issues, OSHA, etc. We discussed this PACE training program with our stewards at the steward meeting on August 14th and they believe for the betterment of the union and to serve our members better we should accept their offer. We will discuss this matter further and seek final approval at the upcoming membership meeting.

# **DUPONT WAGE NEGOTIATIONS**

We are currently in wage negotiations with DuPont to get our DuPont members their much-needed annual wage increase. The Union has made our presentation to DuPont management asking them for a 5% across the board increase; a 25 cent shift increase; a quarterly cost of living adjustment; and a \$1,000 signing (agreement) bonus. We believe these financial requests are completely in line with what the area businesses are doing and with the unbelievable healthcare costs we have to deal with. In addition, four of the seven businesses DuPont used in their presentation showed 4% increase are better (two were 5+% increases)!

# NCU MEMBERSHIP MEETING

On September 11, 2001, there will be a regularly scheduled membership meeting at 5 p.m. at the Carpenters Hall, 4017 Dixie Highway. We encourage ALL members to attend. DuPont members have been doing an excellent job of "showing up in force" at all of these membership meetings and we encourage our DDE members to follow their lead.

# A CLOSING THOUGHT

The following chart is a bold reminder as we work at the respective bargaining tables in an effort to get our DuPont members a fair and equitable pay raise and our DuPont Dow members a complete and fair Collective Bargaining Agreement (contract). We reprint the reality of what both of these companies have handed us in healthcare costs and the importance that now is the right time that they help right this wrong.

Filed: 04/21/2017

# **HEALTHCARE COSTS** – Employee Premiums Skyrocket

Despite "Managed Care"- Healthcare Costs To Employees Continues To Dramatically Climb And Substantially Offsets Any Wage Increases Employees May Receive!

% of Increas	es:	48%	33%	15.2%	10.5%	38.1%
Family:	\$25.20	\$37.20	\$49.50	\$57.00	\$63.00	\$87.00
2 person:	\$16.80	\$24.80	\$33.00	\$38.00	\$42.00	\$58.00
1 person:	\$8.40	\$12.40	\$16.50	\$19.00	\$21.00	\$29.00
Option P:	<u>1996*</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>

In addition: 2001 Option P Office visits: \$17; Prescriptions: \$20 Brand name, \$7 Generic

<sup>\*</sup> Comparing 2001 Option P monthly rates to those in 1996 reflects a 245% increase!

% of Increas	se:	23%	14%	11%	8%	22%
Family:	\$79.50	\$97.50	\$111.00	\$123.00	\$132.75	\$162.00
2 person:	\$53.00	\$65.00	\$74.00	\$82.00	\$88.50	\$108.00
1 person:	\$26.50	\$32.50	\$37.00	\$41.00	\$44.25	\$54.00
Option L:	<u>1996 *</u>	<u>1997</u>	<u>1998</u>	<u> 1999</u>	<u>2000</u>	<u>2001</u>

In addition: 2001 Option L Office visits: \$9; Prescriptions: \$12 Brand name, \$4 Generic

[319]

<sup>\*</sup> Comparing 2001 Option L rates to those in 1996 reflect a 103% increase!



P.O. Box 16333 • Louisville, KY 40256-0333

6 ce ( ) 3

October 15, 2001

Dear N.C.U. Member,

Here is the latest on the outrageous health care cost increases that DuPont and DuPont Dow Elastomer (DDE) management announced for 2002.

After their announcement, we gave management an information request prepared by the attorneys to begin the process of making these two companies justify the unbelievable costs they want to pass on to you and your families.

For example, are we being asked to pay 50% of all increases in health care cost, or are we being asked to pay more than that? We are not going to just accept management's numbers.

Many of you asked to see that request and we have printed the one to DuPont management on this newsletter for your review. The DuPont Dow information request is very similar in nature.

While we have the opportunity, we want to make a point that the DuPont Dow contract has expired and we are currently working under a "day by day" agreement under the old contractual agreement. Some of you have asked us to immediately terminate that "day by day" agreement and have the DDE membership walk out over this healthcare employee cost fiasco. We think the wiser decision is to see if the Company will respond to our healthcare proposal (to pay the employee premiums), analyze their response and then decide where to go from there. We can then make a more informed decision about conducting a work stoppage.

Unfortunately, DDE management is dragging their feet in these negotiations on addressing any of our proposals. We do not know when they intend to address our healthcare proposal but eventually they will have no choice but to respond. In the interim, we encourage you and your family to do the very thing management is doing (as they have indicated in their internal management documents) - make contingency plans.

Regardless of which side of the Site you work on, do not believe there is nothing you can do about what these companies intend to do to us. Simply don't accept the managers rhetoric – which they don't even believe – that "this is fair" or expecting us to be empathetic because "we have to pay it too". They can treat us better and they know it!

One doesn't have to look too far around - whether its right next door at Rohm Haas or American Synthetic or at the two Louisville Ford plants to know there are many employers in this very community that think more of their employees by paying more of their premiums (or in the case of Ford, all the employees premiums)!

DuPont and DDE management always say they want to hear from their employees. Let them hear from YOU!

If you are a DuPont employee sit down at the computer today and write DuPont CEO, Chad Holliday and Plant Manager Mike Sanchez a protest letter. If you are a DDE employee sit down at the computer today and write DDE CEO, Theo Krapels and Plant Manager Dave Pigion a protest letter.

Tell these individuals the financial devastation their decisions will cost to you and your families. Tell them how these 81% Option L and 58% Option P increases will gobble up your 3% raises. Don't sit back and let someone else write a letter for YOU! As only YOU know what these increases will do to your family and financial security. It's up to these managers to stop and reverse this course of destruction on employee morale and financial growth.

Please copy your letter to your Union Committee so we know first-hand what is being said and that everyone is doing their part in this grassroots campaign to stop this injustice.

Sincerely,

Your N.C.U. Executive Committee

(Continued on back)

EXHIBIT 25 Human Resource Specialist E.I. DuPont, Louisville Works October 10, 2001 (Hand Delivered)

#### Dear

The following information is essential to the Union's ability to properly represent the bargaining unit employees in evaluating the health care cost increase that has been proposed by Dupont. This information will allow the Union to confirm and verify the accuracy of the cost shares as represented by DuPont, and verify that DuPont is in fact paying a full 50% of the annual premium increase.

- Provide premium increase data and calculations and related rating information for our site for years 1996, 1997, 1998, 1999, and 2000. This data must include (a) co-pays; (b) deductibles; (c) premiums; and, (d) administrative costs. If there is other data necessary for the Union to understand how DuPont determines premium increase rates, please provide it.
- Provide the total amounts of (a) premiums paid; (b) deductibles paid; and (c) co-payments paid by covered plan members for our site for the years 1996 through 2000.
- 3. For the Benefiex plan and the cost sharing arrangements which apply broadly to all DuPont locations, please (a) confirm that the total cost of the Plan equals company pay-out plus employee premiums plus employee co-payments plus employee deductibles; (b) provide the total company pay-out for each year 1996 through 2000; (c) provide the total premiums paid by covered employees in each of these years; (d) provide the total on-payments paid by covered employee in each of these years; (e) provide the total deductibles paid by covered employees in each of these years.

For Items 3(b)-(e), please breakdown the information into corporate-wide data and specific site data.

- 4. Please provide dollar amounts showing the relationship of DuPont's payout to total plan cost (company wide) for the years 1996 through 2000. In performing these tabulations, assume total plan costs equals company payout plus employee premiums, co-pays and deductibles.
- Please provide the dollar amounts paid company wide to all vendors and consultants and a description of the work or functions performed by each.
- Please provide the dollar amounts paid company wide to DuPont in-house personnel and a description of administrative functions performed by such personnel.
- 7. Premiums for any upcoming year are calculated on the basis of estimated claims that are derived by applying certain assumptions to actual claims from prior years. Ultimately, with the passage of time, estimated claims become actual claims, and the Union should be able to determine the accuracy of premium projections. To enable the Union to do this, please provide the following, breaking down the information into corporate-wide data and specific site data for each category set forth below (a-e):
  - (a) Please provide the 1996 through 2000 Premium Increases sheets.
  - (b) Please provide the hard claim figures for these years.
  - (c) Please specify whether the hard claim figures include administrative charges.
  - (d) Please explain the process used to incorporate over-estimates of projected claims in an earlier year into calculations of monthly premium rates in a subsequent year.
  - (e) If adjustments for over-estimates have not been made, please explain how
  - DuPont believes that this constitutes fiduciary responsibility.
- 8. Please provide the name of the individual who is responsible for DuPont's actuary function.
- 9. For the years 1996 through 2000, please provide the cost sharing for each plan type (i.e., family, 2 person, single). Please break this information down by employee share, company share and plan option (i.e. LP, etc.).

To properly represent the employees in evaluating the annual premium increase it is respectfully requested that this information be received by the Union no later than November 1, 2001; in any event, it is requested that the increase in the premium not be put into effect until the requested information is provided and good faith negotiations are completed.

Should DuPont challenge its obligation to supply any portion of the requested information, or have legitimate questions concerning the meaning or relevancy of any portion of this request, such challenges or questions will not relieve DuPont of its duty to supply the remaining portions.

If items of information are withheld for reasons of confidentiality, please provide a written description of each item of withheld material and the reasons for the claims of confidentiality. Please know that the Union will not accept blanket claims of confidentiality. Such description shall include the title of the document, its general contents, authors, recipients and the name and title of any attorneys where a claim of privilege is exercised. With regard to information that is withheld for the alleged proprietary or trade secret nature of the material, the Union requests that proprietary or trade secret information be struck so that the material can be supplied within the two-day period. Acceptance of such material by the Union does not constitute a waiver on the part of the Union to its right to challenge the DuPont's claim to confidentiality at a later date.

Sincerely,



# Plainfalk



DUPONT BENEFITS ADMINISTRATION SERVICES— HELPING YOU PLAN YOUR DIRECTION FOR THE FUTURE

# What's New for 2002 BeneFlex?



Employees enrolled in Option A

Medical for 2001 who do not make
a new election will be defaulted
to Option B Medical for 2002.

The big changes in BeneFlex for 2002 are in our Medical Plans.

There are significant increases in premiums and also major changes in plan design. The biggest change is a total redesign of the prescription drug program. (For more explanation of these changes, see the section on Medical Coverage.)

Working spouses with single medical coverage available at a cost of \$100 or less per month may only be covered under DuPont's plan on a secondary basis. This is a \$45 increase over the year 2001 amount. The spouse must use their employer's plan as primary coverage.

The maximum annual amount that you may contribute to a Health Care Flexible Spending Account has been increased from \$2,500 to \$5,000.

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CONTINUED ON PAGE 2

OU PONT

The miracles of science™

EXHIBIT

See Section 1.55

USCA Case #16-1357

# What's New for 2002 BeneFlex?

CONTINUED FROM PAGE 1

# Medical Coverage

Except for Prescription Drug benefits, the basic plan features have not been adjusted upward since 1995. So that we balance our cost-sharing between plan design and premiums, the following plan design changes are being made for 2002;

➤ Eliminate Option A: This option has very few employees enrolled and cannot be priced reasonably to match its actual costs. We are choosing to eliminate it rather than to raise premiums until it is too expensive for anyone to afford.

NOTE: Employees enrolled in Option A for 2001 who do not make a new election will be defaulted to Option B for 2002.

- ➤ Adjust Office Visit Copayments: Option L—from \$9 to \$10, Option P—from \$17 to \$20.
- ➤ Adjust Hospital Admission Copayments: Option L—from \$120 to \$200.

- ➤ Adjust Deductibles for all Options.
- ➤ Adjust Stop-loss Amounts for all Options. These have not been changed since 1994. This will be done in two steps. For 2002 we will move to the amounts shown in the chart and will make another, similar adjustment in 2003.
- ➤ Add Stop-loss Protection for in-network prescription drugs of \$1,500/person/year.
- ➤ Prescription Drugs—The design of the Retail component of the prescription drug program is being changed to a coinsurance model where participants will pay 30% of the discounted price of the drug, subject to a minimum payment of \$20 for brand drugs and \$7 for generics (or the actual cost of the drug, if less). We believe this design will help participants become more aware of the true costs of prescription drugs and encourage them to purchase drugs in a cost-effective manner.

	Option L	Option P		Option C	Option B
		In-Network	Out-of-Network		
Office Visit Copay/ Deductible	\$10/Office Visit	\$20/Office Visit	\$500/Individual \$1,000/Family	\$2,000/Individual \$4,000/Family	\$500/Individual \$1,000/Family
Other Services	100%, \$200/adm.	90%	70% R&C	60% R&C, Deductible	80% R&C, Deductible
Covered Preventive Tests and Immunizations	100%	100%	100% R&C	100% R&C	100% R&C
Rx Drugs Copay	Kalendrick and a second se		·	-	
Retail Brand (up to 30 days)	30%, \$20 min.	30%, \$20 min.		No card program or mail order available. Submit claim to Aetna for 60% R&C reimbursement after deductible.	30%, \$20 min.
Retail Generic (up to 30 days)	30%, \$7 min.	30%, \$7 min.			30%, \$7 min.
Mail Brand (up to 90 days)	\$45	\$45			\$45
Mail Generic (up to 90 days)	\$16	\$16			\$16 .
Stop-loss (Rx)*	\$1,500/Individual	\$1,500/Individual	N/A	N/A	\$1,500/Individual
Stop-loss	\$1,000/2,000 (MH/CD Only)	\$1,600/Individual \$3,200/Family	\$4,000/individual \$8,000/Family	\$5,000/individual \$10,000/Family	\$1,600/Individual \$3,200/Family
Premiums		######################################	'		
Single Two Person	\$97.50 \$195.00	\$45.75 \$91.50 \$137.25		\$(30.00) \$(30,00)	\$45.75 \$91.50
Family	\$292.50			\$(30.00)	\$137,25

NOTE: The prescription drug program is now the SAME for Options L, P, and B. (Option C does not have a prescription drug card component.)
\*Applies to participating retail pharmacies and mail service only.

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The changes to Option P are summarized in the following chart:

	20	001	2002		
ik Shika Shikar <b>aaraad</b> oo <b>ra</b> araa ka ka aa aa ah	in-Network	Out-of-Network	In-Network	Out-of-Network	
Office Visit Copay/ Deductible	\$17/Office Visit	\$330/Individual \$660/Family	\$20/Office Visit	\$500/Individual \$1,000/Family	
Other Services	90%	70% R&C, Deductible	90%	70% R&C, Deductible	
Rx Drugs					
Retail Brand	\$20 (up to 30	\$20 (up to 30 days' supply)		30%, minimum \$20 (up to 30 days' supply)	
Retail Generic	\$7 (up to 30	days' supply)	30%, minimum \$7 (up to 30 days' supply)		
Mail Brand	\$24 (up to 90	O days' supply)	\$45 (up to 90 days' supply)		
Mail Generic	\$12 (up to 90	O days' supply)	\$16 (up to 90 days' supply)		
Stop-loss (Rx)	None	None	\$1,500/Individual	None	
Stop-loss (Med/MH/CD)	\$1,250/Individual \$2,500/Family	\$3,000/Individual \$6,000/Family	\$1,600/Individual \$3,200/Family	\$4,000/Individual \$8,000/Family	

	·	Option P (Po	nt-of-Service)			
Coverages	Option L (All Network)	in-Network Coverage	Out-of-Network Coverage	Option B . (Mid)	Option C (Low)	Option N <sup>1</sup> (No Coverage)
Mental health and ch	iemical depende	ncy benefits—	in-Network (whe	en using the DuP	ont EAP) `	
Plan payment for inpatient, outpatient mental health care/ chemical dependency care	90%	90%	N/A	90%	90%	90%
Your annual maximum out-of-pocket expense (plan pays 100% after you've paid this amount)	\$1,000/Individual \$2,000/Family (applies only to EAP services)	included in medical	N/A	Included in medical	Included in medical	\$1,600 (applies only to EAP services)
Mental health and c	nemical depende	ncy benefits-	Out-of-Network	(when not using	the DuPont EA	P)
Plan payment for most inpatient, outpatient mental health care/ chemical dependency care	No benefit	N/A -	70% R&C  - Deductible  - Precert  - Licensed MH  provider  - Use licensed  facilities	80% R&C  - Deductible  - Precert  - Licensed MH  provider  - Use licensed  facilities	_ 60% R&C — Deductible — Precert — Licensed MH provider — Use licensed facilities	No benefit
Your annual maximum out-of-pocket expense (plan pays 100% after you've paid this amount)	N/A	N/A	Included in medical	Included in medical	Included in medical	N/A

<sup>&</sup>lt;sup>1</sup>Applies to active employees only for services referred by a DuPont EAP Counselor. No dependent care coverage is provided.

### What's New for 2002 BeneFlex?

CONTINUED FROM PAGE 1

Retail Coinsurance Example
New Retail Prescription Drug Design

You will now pay 30% of the discounted price of your prescriptions at your local network pharmacy (for a 30 days' supply or less), subject to minimum copayments of \$20 for brand name drugs or \$7 for generics. In no case will you pay more than the discounted price. Here are some examples for brand name drugs:

Drug costs \$75:

30% of \$75 = \$22.50

You pay \$22.50

Drug costs \$50:

30% of \$50 = \$15.00

You pay \$20.00 — minimum

Drug costs \$16:

30% of \$16 = \$4.80

You pay \$16.00—actual cost/discounted price

When you drop off your prescription, be sure to ask about what it will cost. This is a good time to ask if there are generics or other lower cost alternatives available. Check with your doctor about whether generics or other lower cost alternatives are appropriate for you.

#### Medical Plan Costs

The increase in total plan costs for active employees and pre-Medicare retirees is estimated to be 13.5% over 2001 costs, or about \$65 million. As in recent years, the projected increase will be shared equally between DuPont and the plan participants. DuPont will contribute approximately an additional \$32.5 million towards the cost of employee and pre-Medicare retiree medical benefits in 2002. The plan changes and premium increases will account for the remaining \$32.5 million.

Here is a summary of the premium changes and how they will change from 2001:

	Monthly Premiums (Options P and B)		increase over Prior Year (Options P and B)		
	2001	2002	2001	2002	
Single	\$29.00	\$45.75	\$8.00	\$16.75	
Two Person	\$58.00	\$91.50	\$16.00	\$33.50	
Family	\$87.00	\$137.25	\$24,00	\$50.25	

#### Background

DuPont has delivered health care benefits to employees, retirees and their dependents under the same basic design concept since 1994—an 8-year period. We chose Point of Service managed care as a best practice and until recently, this model has served us well, helping to keep costs down and deliver quality services to participants. Recently we have begun to see a return to the double-digit health care inflation of the early '90s and as a result, costs are skyrocketing for DuPont and for participants.

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The reasons for this are not simple, but one of the large nationally known benefits consulting firms lists these factors, all of which apply to us at DuPont:

- ➤ The delivery system is fighting back against years of deeply discounted services, and providers (hospitals, doctors, and laboratories, etc.) are demanding higher reimbursements
- The population is aging and, therefore, using more health care services
- > The gains in efficiency from managed care have reached the point of maximum return.

In addition, changes in the way services, particularly prescription drugs, are marketed directly to consumers with TV and print ads, are driving large cost increases.

But we're not standing by idly and watching this happen. We are doing what we can with those things we can control to minimize the increases. Two specific examples:

- ➤ We have renegotiated our administrative and discount arrangement for prescription drugs with Merck-Medco, an action which will save us about \$20 million over 4 years—this is \$10 MM for DuPont and \$10 MM that participants won't have to pay.
- ➤ We are taking steps to eliminate defects and unnecessary costs such as removing ineligible dependents from our plans and improving our recovery of third party claims. We estimate that these actions will save \$6 million/year, half for DuPont and half for participants.

#### If we had not taken these steps, the premiums would have been \$2.50/employee/month more.

Despite these actions, we think we need to review our delivery model and decide if it is the one that will continue to serve us well in the future. Initial evaluation shows some of our plan features (deductibles, stop-loss amounts, etc.) are not aligned with what is happening in the plans of other large companies. We also believe there is a disconnect between the actual cost of prescription drugs and what participants' perception of this cost is. So, for the immediate future, we will be taking these actions.

- ➤ Eliminate the high-priced indemnity Option "A".
- ➤ Modify the plan so that the features, such as copayments, deductibles and stop-loss amounts, are comparable to what is provided at other large companies.
- ➤ Help employees become better informed consumers by having them share a more representative percentage of the true cost of prescription drugs (which is the fastest-rising single component among all health care costs). This change will give employees a more direct stake in the cost of their prescription drugs, and will lead them to evaluate whether they want to choose a generic over a brand drug, thus potentially saving money for themselves and DuPont in the process.

CONTINUED ON PAGE 6

### What's New for 2002 BeneFlex?

CONTINUED FROM PAGE 5

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#### Life Insurance Coverage

For 2001 we implemented significant improvements to our BeneFlex group life insurance programs. These included increases in the amount of insurance employees could purchase, portability, and better rates. For 2002, we will see no change in benefits or rates, thanks to the fact that Prudential has guaranteed the rates for 5 years.

There are no changes in the Life Insurance Programs for 2002.

## 2002 Life Insurance Rates Price per \$1,000 of monthly coverage

	2002 Pt	emium		emium <sub>.</sub>	
Age at 12/31/2002	Employee	Spouse	Age at 12/31/2002	Employee	Spouse
Under 25	\$0.054	\$0.064	60–64	\$ 0.917	. \$ 1.188
25-29	\$0.060	\$0.073	6569	\$ 1.646	\$ 2.230
30-34	\$0.080	\$0.082 -	70–74	\$ 2.951	\$ 4.012
35-39	\$0.090	\$0.110	75–79	\$ 5.150	\$ 5.987
40-44	\$0.125	\$0.137	. 80–84	\$ 7.270	\$ 8.436
4549	\$0.223	\$0.247	85-89	\$13.200	\$15.337
50÷54	\$0.374	\$0.439	90+	\$19.830	\$23.042
55-59	\$0,587	\$0.731	Child(ren)	\$0.0	070

#### Life Insurance Options

Employee Coverage Year 2002		Spouse Coverage Year 2002		Child(ren) Coverage Year 2002		
Option	Amount	Option	Amount	Option	Amount	
. A	\$10,000	Α	\$ 10,000	A	\$ 5,000	
В	\$50,000	В	\$ 25,000	В	\$10,000	
С	- 1 x NAE	. C ·	\$ 50,000	С	\$20,000	
D	2 x NAE	D .	\$100,000	N	No coverage	
Ε	3 x NAE	E	\$150,000			
· F	4 x NAE	F	\$200,000		* .	
G ·	5 x NAE	G	\$250,000			
. H	6 x NAE	. H .	\$300,000	-		
1	7 x NAE	- 1-	\$350,000			
Z	Alt. coverage	N	No coverage			

Under BeneFlex, you may choose from several Accidental Death Insurance options, or you may choose no coverage at all. In addition, you can cover your spouse and/or children. You do not need to provide proof of good health to elect coverage for yourself or your dependents.

#### Accidental Death Insurance Rates monthly premiums per \$1,000 of coverage

2002 Premium				
Charles and Charle				
Employee	\$0.015			
Spouse	\$0.015			
Child(ren)	\$0.030			

Your Accidental Death Insurance Options at a glance					
Coverage for:	Option A	Option B	Option C	Option D	Option N
You Only	\$500,000	\$250,000	\$100,000	\$50,000	\$0.
You and Your Lawful Spouse	\$500,000 \$300,000	\$250,000 \$150,000,	\$100,000 \$ 50,000	\$50,000 . \$25,000	\$0 \$0
You and Each Eligible	\$500,000	\$250,000	\$100,000	\$50,000	\$0
Dependent Child	\$100,000	\$ 50,000	\$ 25,000	\$10,000	\$0
Yoù and Your Lawful Spouse and Each Eligible	\$500,000 \$300,000	\$250,000 \$150,000	\$100,000 \$ 50,000	\$50,000 \$25,000	<b>\$0 \$0 \$</b> 0
Dependent Child	\$100,000	\$ 50,000	\$ 25,000	\$10,000	\$0

#### Dental Coverage

There are no changes to the DuPont dental plan coverage for 2002. Standard coverage, Option B, continues to be paid by the Company.

	. Dental Coverage	
Coverage	High Option A	Standard Option B
Diagnostic and preventive care	100% of R&C	100% of R&C
Other services	Approximately 75% of average charge	Approximately 50% of average charge
Annual maximum benefit	\$2,000/individual	\$1,100/Individual
Lifetime orthodontic maximum benefit (for dependent children under age 19)	\$1,200/Child	\$1,200/Child
Monthly premium cost to you 1. You only 2. You + 1 3. You and family	\$26 \$45 \$57	\$0 \$0 \$0

### What's New for 2002 BeneFlex?

CONTINUED FROM PAGE 7

#### Vision Coverage

Prices for the Vision Care Plan will decrease by 3% for 2002.

Your Vision Care Options at a Glance				
Coverage    Coverage	VBA Provider	Non-VBA Provider		
Eye exam	100%	Up to \$30		
Eyeglass lenses, including optional lens tints (once every year) and Eyeglass frames (once every year)	100% after \$20 copayment per person including scratch-resistant coatings. Covers frames with a wholesale value up to \$50.	Single vision: up to \$20 Bifocal: up to \$30 Trifocal: up to \$40 Lenticular: up to \$50 Frames: up to \$50		
Cosmetic contact lenses (as an alternative to glasses, including eye exam)	Up to \$120 allowance toward the total cost	Up to \$120 allowance toward the total cost		
VBA-approved medically necessary contact lenses (as an alternative to glasses, including eye exam) (once every year)	100%	Up to \$150		
Monthly premium cost to you  1. You only 2. You + 1 3. You and family	\$7.25 \$12.70 \$18.40			

The Vision Care Plan will begin to cover polycarbonate lens material. These lenses are ten times as shatter resistant as glass or plastic (which is great for children) and thinner making them advantageous for more severe prescriptions. Scheduled reimbursements will remain unchanged for the new plan year. If you have any questions about whether or not your vision care provider is a member of the Vision Benefits of America network, you can call VBA at 1-800-432-4966 or visit their website at www.visionbenefits.com.

#### Health Care Spending Accounts

The maximum allowable annual contribution to the HCSA has not changed since 1994. For 2002 we are increasing the amount that people can contribute from \$2,500 to \$5,000 per year. This is an excellent way for employees to cover increased plan costs on a pre-tax basis. In many cases employees can save about ½ of their out-of-pocket costs through use of the HCSA.

#### Financial Planning

One of the benefits available to DuPont employees is the opportunity to enroll in financial planning services from The Ayco Company, L.P., headquartered in Albany, New York. Ayco is widely recognized as the nation's foremost independent financial counseling firm and provides comprehensive financial planning services to employees at over 300 major corporations. Ayco's unique blend of objectivity and corporate benefit expertise has enabled it to help

thousands of employees and their families plan for a more rewarding future. Most of Ayco's financial planners hold credentials such as a law degree, CPA certificate, MBA, or CFP. All are required to hold NASD securities licenses, and all participate in Ayco's rigorous internal training and continuing education programs.

#### Financial Planning Changes for 2002

There will be several changes to the Ayco financial planning benefit options starting in 2002. These include:

- ➤ Major enhancements to Option A, Comprehensive Financial Planning (formerly known as the Ayco Advi\$or). These enhancements are described in detail below. Plus, this option will be offered at \$180/year\* for 2002, a decrease of \$84 from last year!
- ➤ The elimination of Option B, Money in Motion. Participants currently enrolled in this option must actively enroll in another option in order to continue receiving financial planning benefits.
- ➤ No changes to Option C, Updates newsletter subscription or the price of \$39/year.\*
- ➤ A name change for Option D, Life Event Financial Planning (formerly known as "AnswerLine and Updates").

  The cost for this option has increased to \$111/year.\*

<sup>\*</sup>Refer to your personalized worksheet for monthly rates.

		Ayo	o 2002 Fina Services A	ancial Planr t-A-Glance	ing			
		Welcome Package	<i>Updates</i> Newsletters	The Ayco Approved List of Mutual Funds	The Ayco AnswerLine®	Focus Reports and Analysis	The Ayco Financial Network	The Online Financial Plan
Ontion A	Comprehensive Financial Planning							
			-					
Option C:	Updates	•	-	· •				
Option D:	Life Event Financial Planning	· ·	~	· /	· ·	· ·		

# Major Enhancements to Option A, Comprehensive Financial Planning (formerly known as the Ayco Advi\$or)

In addition to the current services, the Ayco Financial Network (www.aycofn.com) and the Online Financial Plan will become part of the program. The Comprehensive Financial Planning option includes:

➤ The Ayco Financial Network: a password-protected website that acts as your financial mentor and record-keeper.

Aycofn.com allows users to assess their financial fitness by keeping a secure, easily updatable record of their progress.



CONTINUED ON PAGE 10

### What's New for 2002 BeneFlex?

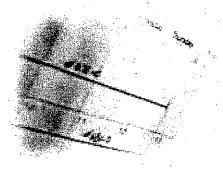
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- ➤ The Online Financial Plan: the 2002 replacement for Ayco's paper-based financial plan for those employees who are comfortable with using the internet. The Online Financial Plan allows you to enter your data through an online questionnaire and addresses your goals relating to retirement, investment planning, asset allocation, debt management, life insurance and education funding. Users can model multiple scenarios as life events occur, and participants can access Ayco's online reference library on cash flow, investments, estate planning, insurance, education funding, tax planning and key life events. If you don't have access to the internet, don't worry! Participants can still call The Ayco AnswerLine® to have a questionnaire—and their report—sent directly to their home.
- ➤ The Ayco AnswerLine®: toll-free access to an experienced financial planner throughout the year for up to a total of three hours. Through the AnswerLine, participants can get personalized, professional advice on any planning issues, including company benefits and the financial implications of such life events as getting married, asset allocation, preparing for a child's education, helping aging parents and planning for retirement.
- ➤ Updates: Ayoo's authoritative yet easy-to-read financial planning newsletter mailed to your home monthly (except July and December).
- ➤ The Ayco-Approved List of Mutual Funds: a monitored list of approximately 50 no-load and low-load investments selected by Ayco's Investment Planning Group.

### 2002 BeneFlex Enrollment Change Period

### **Important Dates**



#### Late October 2001

Also included in this mailing is your annual BeneFlex Package, containing your personalized statement, with instructions on what to do and how to use the DuPont Connection internet website or the automated telephone enrollment system to enroll in your 2002 benefits. Additional information is available in this issue of *PlainTalk*, the BeneFlex Summary Plan Description (SPD) and the 2002 Enrollment Guide (available only on request through your site or business HR contact or through the Human Resources home page).

#### November 12-21, 2001

Open Change Period. Access the DuPont Connection internet website at www2.benefitsweb.com/dupont:html or call 1-800-775-5955 if you want to make changes for 2002. Otherwise, do nothing and keep the same benefit elections you have at the end of 2001.\*

Please note: Confirmation statements will be mailed to your home only if you make a change. If you elect to do nothing, your personalized BeneFlex statement, sent with your package in late October, will be the confirmation of your 2002 elections.\*

#### January 1, 2002

BeneFlex elections take effect,

\*Note: Employees enrolled in Option A Medical for 2001 who do not make a new election will be defaulted to Option B Medical for 2002. Employees enrolled in Option B Financial Planning, Money in Motion, will be defaulted to no coverage since this option is being eliminated.

### Flexible Spending Accounts (FSA)

uPont offers employees two Flexible
Spending Accounts in which you can put
aside pre-tax dollars from your paycheck
to cover qualified expenses:

- ➤ Health Care Spending Account (HCSA) for certain health care expenses not covered by other benefit plans.
- ➤ Dependent Care Spending Account (DCSA) for some of the expenses you incur for certain dependent care.

#### Direct Deposit:

DuPont added the "direct deposit" feature to the Flexible Spending Account Plans in January 2001. This means if you choose to contribute to one or both of the spending account programs you can have your reimbursements directly deposited to the bank account of your choice. To enroll in direct deposit and obtain additional information on the benefits you can go to the website noted below anytime and print a copy of the enrollment form. If you are interested in enrolling, then complete the form and return it to Aetna U.S. Healthcare for processing. Within approximately ten business days you will be enrolled in direct deposit.

http://www1.lvs.dupont.com/hr/FSADirectDepositw EnrollmentForm.pdf

Filed: 04/21/2017

#### How do these FSA plans work?

When you enroll in one or both of these Spending Accounts, the dollars you designate each month will be deducted from your paycheck on a before-tax basis and credited to your personal Flexible Spending Account(s). Once you incur covered expenses, you submit a claim to DuPont's Spending Account Administrator—Aetna U.S. Healthcare—for reimbursement. In other words, you put tax-free dollars into a savings account, which you can then use for certain out-of-pocket expenses that are your responsibility to pay.

Remember—if you do not use all of the money deposited into your Flexible Spending Account for expenses incurred during the calendar year, IRS regulations dictate that these remaining funds be forfeited. For this reason, be sure to plan your Flexible Spending Account amounts carefully.

CONTINUED ON PAGE 12

#### PLAINȚALK

### Flexible Spending Accounts (FSA)

#### What expenses are covered?

For HCSA, out-of-pocket expenses include copayments (amounts you pay under managed care for office visits); deductibles (designated amount you must pay for medical expenses before the medical plan in which you are enrolled pays); and coinsurance (percentage you pay after reimbursement for medical, dental, and/or prescription expenses). Most out-of-pocket vision expenses are also covered.

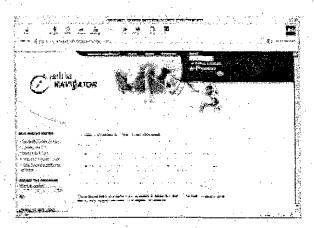
Those Orthodontia expenses not reimbursed by the dental plan are reimbursable through the HCSA for children under age 19. However, the only expenses eligible for reimbursement are for those services received in the current plan year based on the orthodontia treatment plan or contract. If you have any questions around this benefit or a HCSA reimbursement, then contact the Aetna U.S. Healthcare FSA Unit at 1-800-323-5479.

For DCSA, eligible expenses are those you incur for dependent care (including child care) for your IRSdependent children under age 13 and/or an older person living with you whom you claim as an IRS dependent and who is physically or mentally incapable of self-care.

Before you enroll and take advantage of the tax savings available to you in these plans, think about these important points: The Internal Revenue Code places certain restrictions on expenses considered eligible (for instance, under the HCSA, cosmetic procedures, services or supplies are excluded). So call Aetna U.S. Healthcare at 1-800-323-5479 to make sure the expenses you plan to claim in 2002 will be covered. To be eligible for reimbursement, your 2002 Spending Account claims must be for services received during 2002. To be eligible for reimbursement, your 2002 Spending Account claims must be sent to Aetna U.S. Healthcare postmarked no later than April 15, 2003.

#### How do I enroll?

If you are not currently enrolled in FSA and wish to participate for 2002, you can call DuPont Connection at 1-800-775-5955 or go online to the DuPont Connection website noted in your enrollment material. If you are currently enrolled, your 2002 personalized worksheet will state your 2001 designations. To make any changes, call DuPont Connection at the number above or go to their website; otherwise your 2001 designations will apply to 2002. There is an annual maximum contribution for each of the Spending Accounts -- \$5,000 for HCSA and \$5,000 for DCSA—administered via a monthly maximum pre-tax deduction amount of \$416.67 for each account.



#### Website

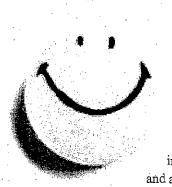
To estimate your own personal tax savings, should you decide to use the Health Care Spending Account or Dependent Care Spending Account, go to the Aetna FSA website at

www.aetnaushc.com/products/fsa/index.html and select "FSA Advisor."

Remember this is a worksheet that provides tax information and NOT tax advice.

#### EMPLOYEE ASSISTANCE PROGRAM

# Preventing Non-Work Injuries Through Emotional Checks



ur emotional
state can affect
our action. It
is important
to understand that
assessing our emotions
before we begin a task
can prevent non-work
injuries. Preventing injuries
and accidents not only saves us

Document #1672187

from pain and suffering, but also saves time and money.

#### Two of DuPont's Core Values are:

- ➤ Safety of our employees
- ➤ Valuing people

This article will help you to identify emotions that can lead to accidents or injuries and ways to modify or change these emotions.

Our judgment, reflexes, and timing are affected when we are upset, angry, anxious, or in a hurry. These emotions can lead to accidents or injuries when we attempt to do any activity, whether it is a common household chore or even a recreational activity such as launching your boat.

Take safety home by teaching your family to STOP, THINK, OBSERVE, and PREPARE for a task or chore by assessing their MOOD and changing emotions that may interfere with their ability to complete the task safely. Help your family to understand that the goal is to be glad, relaxed and alert before beginning any task to avoid potential accidents and injuries.

To assess your mood, think: Am I SAD, MAD, or ANXIOUS? If you are uncertain, ask a family member or friend: Do I seem SAD, MAD, or ANXIOUS to you?

If you are feeling upset, angry, anxious, or simply "stressed", take a deep breath and find a place where you can "unwind". The following strategies will help you to relax and get ready to begin a task or chore.

- ➤ Say to yourself: My thinking is affecting the way I feel. To feel differently, I need to change my thoughts.
- ➤ Think about the funniest incident you can recall and then LAUGH. Laughter is always relaxing.
- ➤ Sit in a comfortable chair, put on your favorite music, and try to relax by taking deep breaths and exhaling slowly. If you still are not relaxed, try wiggling your toes. Still stressed? Stand up and jiggle or wiggle each part of your body from your toes to your head. Tilt your head to the left, to the right, front and back.
- ➤ In hot weather, be sure to drink a full 8 ounces of water before you begin.

In teaching your family safety at home, remind them that in addition to MOOD assessment, they should always assess the task as well. Be sure to have all of the necessary TOOLS, including safety items, to complete the task before starting. Rushing to complete a task often causes carelessness and may result in accidents or injury. It is wise to have someone nearby when performing chores or tasks in case you need assistance.

If you have the right TOOLS, the necessary ASSISTANCE nearby, and have the right MOOD, you are ready to SAFELY begin your off-the-job task.

For more information, contact your site Employee Assistance Consultant at 1-800-435-7266, Option 4.

Remember, help is just a phone call away!

### Continuing Coverage for Dependents Losing Eligibility

# COBRA (Consolidated Omnibus Budget Reconciliation Act)

If your covered dependents no longer meet DuPont's eligibility criteria (see criteria below), it is your responsibility to remove them from your health care coverage by contacting DuPont Connection at 1-800-775-5955. This applies to children who no longer meet the criteria and former spouses when a divorce decree is final. The only time a dependent child is removed automatically by DuPont Connection is when the child reaches the age of 25.

DuPont coverage will continue to the end of the month in which the event takes place (e.g., final divorce decree January 15—DuPont coverage ends January 31). If an ineligible dependent is not removed, DuPont reserves the right to recover any claims payments made for that person back to the date of ineligibility.

The dependents removed from your DuPont health care coverage may be eligible to purchase continuation of coverage under COBRA (Consolidated Omnibus Budget Reconciliation Act). To do so, you must contact DuPont Connection within 60 days from the date of the event which causes loss of coverage. According to federal regulations, if contact is not made within 60 days, your dependent will not be eligible to purchase COBRA coverage.

## Who is eligible for DuPont Health Care Benefits?

You and your lawful spouse are eligible for DuPont Health Care benefits, and so are children who meet all three of these criteria:

Filed: 04/21/2017

- 1. Unmarried
- 2. Under age 25
- Claimed as dependent on employee's Federal Income Tax Return (except for full-time students who are age 24 who must only meet the first two criteria).

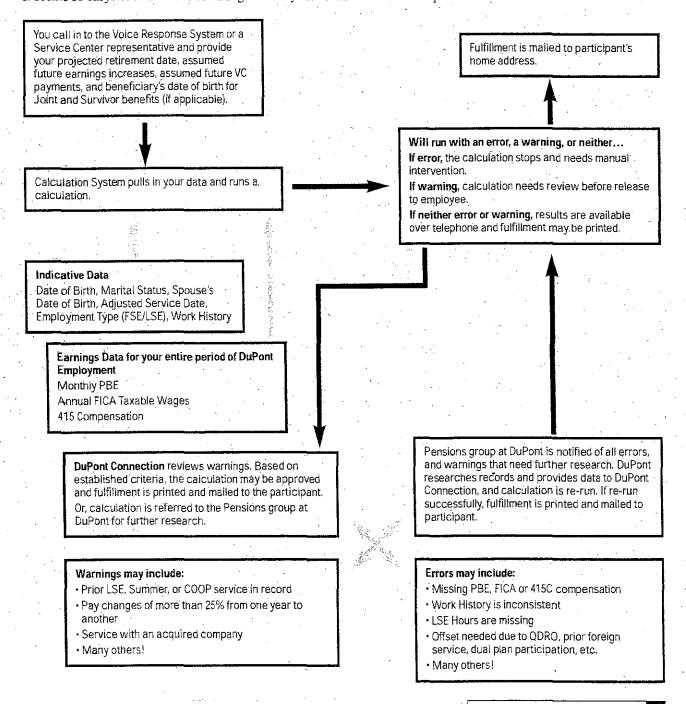
Note: Survivors can only cover as dependents those children who were previously covered by the deceased employee or pensioner.

- The age 25 limit does not apply to unmarried, dependent children who cannot support themselves because of a physical or mental disability that existed and was certified by the insurance carrier before they were age 25. You must provide your Medical Insurance Carrier with physician documentation of the child's disability at least 31 days before the child turns age 25 to continue medical coverage. (See related article on page 25.)
- ➤ If you, the employee, are required by court order to provide medical coverage for your children, your children are eligible for coverage if they are under 25 and unmarried. The court order must meet the requirements for a qualifying medical child support order and be approved by DuPont Legal. Contact DuPont Connection at 1-800-775-5955 for procedural details.

### Behind the Scenes...Your Pension Estimate Request

You call in to DuPont Connection's toll-free number, give it some information, and out comes your pension estimate over the telephone! Sometimes you're not quite so lucky, and the system needs some time to calculate your benefit, but you still get your estimate in the mail within a few weeks.

It seems so easy...but there is a lot that goes into your estimate. Let's take a peek behind the curtains...



#### LifeWorks Better solutions Better service

### 2002 Almanac Calendar Offered through LifeWorks®

Want to find new balance, energy, and peace of mind in 2002? LifeWorks® is offering this helpful almanac-style calendar featuring thirteen months of fun tips, facts and reminders to help you make your life a little easier throughout the year. Each month offers a range of new ways to help you balance work and family life, reduce stress, manage your finances, and take better care of yourself. Order your 2002 calendar today and make 2002 your best year ever, one day at a time. Order online at www.lifeworks.com or call 1-800-635-0606.

The 2002 Almanac Calendar can help you with tips on how to:

- > set goals
- ➤ get involved in your community
- > be a better parent

Filed: 04/21/2017

- manage your time
- ➤ laugh more and worry less
- keep learning, discovering and growing

be resilient in times of change...

It's free, fast, easy to use, and effective. And best of all, it's there for you—any time of day, wherever you are. LifeWorks® is brought to you by DuPont at no cost to you. Consultants who speak Spanish, simultaneous translation into more than 140 other languages, and TTY/TDD also available.

LifeWorks. The answers you want. The help you need. Visit online at www.lifeworks.com or call 1-800-635-0606.

### LifeWorks. The Answers You Want. The Help You Need.

### Dependent Health Care Resource and Referrals — Now Available

We all lead complicated lives and the number of things you have to deal with every day can leave you feeling overwhelmed. Making sure that all of your dependents and other loved ones have medical coverage can add to that feeling. That's why LifeWorks®—your employee work-life program—is always ready to help with practical solutions, free information, and resources to help make your life a little easier.

Whether you have a simple question or a complex concern about dependent medical coverage for those who are not eligible for coverage under DuPont's medical plan, contact LifeWorks® for assistance. We can help with:

- Locating short-term or temporary health insurance for a child that has recently graduated from college
- ➤ Providing referrals to independent agents/brokers for older relatives who live with you but are not considered a dependent
- ➤ Obtaining information on Medicaid and Medicare assistance
- ➤ Qualifying for state funded comprehensive medical plans

It's free, fast, easy to use, and effective. And best of all, it's there for you—any time of day, wherever you are. LifeWorks® is brought to you by DuPont at no cost to you. Consultants who speak Spanish, simultaneous translation into more than 140 other languages, and TTY/TDD also available.

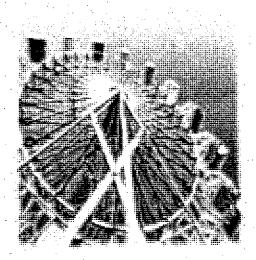
Life Works. The answers you want. The help you need. Visit online at www.lifeworks.com or call 1-800-635-0606.

PLAINTALK

LifeWorks Better solutions. Better service.

### Thinking about Retirement?

LifeWorks® can help you learn how to plan, save, and enjoy.



imes have changed. People used to look forward to retiring from full-time jobs and spending their remaining years in leisure. But we are living longer and healthier lives than ever before. Many people are

deciding not to retire at all, through choice or necessity. Others are working part-time, or diving into new careers or volunteer opportunities. The choices that are available now would have amazed previous generations.

But with all these choices come decisions: where to live, whether to keep working, how to stay active, and how to pay for it all. Whether you're planning to retire sometime soon, or years from now, it's never too early—or too late—to start thinking about your future. That's why LifeWorks® is offering these free materials on retirement planning. The new Retirement Planning Package includes two easy-to-read booklets full of useful information and advice.

#### Planning Your Future: Life, family, and work after 50

This guide gives you a way to start thinking about and planning life after age 50. The step-by-step approach is designed to help you find answers to some important questions we all face. What do you want to get out of your life? Should you make changes in the way you

work? When? Where will you live? What will happen to your relationships? How can you be ready for unpredictable life events? How can you stay healthy, keep learning, and find activities and people you care about?

#### Money and Your Retirement

This comprehensive booklet can help you think through the financial side of your retirement plans. It explains different retirement savings plans—401(k), SEP, SIMPLE, Keough, and IRA—and includes information on how to think through your priorities, learn new ways to invest and save, choose a financial planner, estimate your expenses, understand Social Security, Medicare, and Medicaid, and much more.

When you're busy with all the demands of work, family, and everyday life, it can be hard to take the time to stop and think ahead. So take a minute right now and do something important for yourself. Order your free Retirement Planning Package. Whether your retirement is five years away or thirty-five, you'll find tips and ideas to help build a productive and secure future.

To order your free Retirement Planning Package, visit LifeWorks® Online at www.lifeworks.com (company name/user id: dupont; password: duplwo), or call 1-800-635-0606 to speak with a consultant on retirement planning.

LifeWorks\* is brought to you by DuPont, at no cost to you. And best of all, it's here for you—any time of day, wherever you are. So get in touch with us today. We have consultants who speak Spanish and offer simultaneous translation into more than 140 other languages. TTY/TDD also available.

#### HEALTH & WELLNESS

## Prevention and Wellness—A Key to a Productive Life

ow often have you heard someone say, "if I knew I was going to live this long, I would have taken better care of myself"? The key to a long and productive life is no longer depending on medical science to "fix what is broken" but to be pro-active and emphasize prevention. DuPont recognizes that, like Jeff Gordon's finely tuned race car, it is important to think of good health in

> To assist both active employees and retirees to enjoy a productive lifestyle, DuPont has designed a preventive care benefit. Heart disease, diabetes, and cancer-especially breast, prostate, and skin-are just a few of the diseases that the preventive care benefit is designed to detect. Early detection is the key for effective treatment!

terms of preventive maintenance.

DuPont's basic preventive care benefit schedule includes a health evaluation every three years. This evaluation includes complete skin exam, basic exam of the nervous system, blood pressure, respiratory and circulatory system and abdomen, breast and testicular exams,

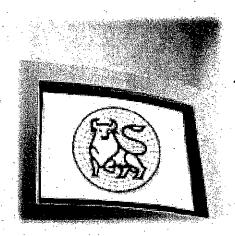
and PSA for males over 50. Tests for blood glucose, fasting total lipid profile, and sigmoidoscopy are also part of the preventive schedule. For a more detailed description of this benefit, including what is covered at 100% and what is subject to copayments, deductibles and coinsurance, please contact the customer service representative at your health care carrier or consult your DuPont User's Guide. DuPont supports you and your family in living a healthy lifestyle by offering comprehensive preventive benefits. Covered immunizations and tests are reimbursed at 100% reasonable and customary regardless of your medical plan option. However, office visit fees (for visits and exams) are subject to copays, deductibles and coinsurance depending on your coverage. Additional tests performed for people at risk are subject to deductibles, copays, and coinsurance depending on your coverage.

Filed: 04/21/2017

Staying healthy isn't simply a matter of good genes. It requires that you take an active role. You need to partner with your physician to determine what preventive care is appropriate for your age and history and if advisable, schedule an appointment. The key to good health is in your hands. Don't be afraid to use it.

# Savings and Investment Plan (SIP)

Participants now have access to Internet Transaction Capability



errill Lynch's Benefits On Line<sup>551</sup> is a website that allows participants to view account information, perform transactions and view educational screens whenever and wherever they want.

Through a secure site, a user will be able to view educational information on investing, retirement and general financial planning, financial modeling, investment descriptions, performance data, account information, and transaction history.

Transactions that can be performed include:

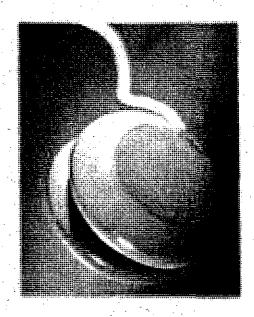
- ➤ Perform a fund transfer—Transfer assets from one investment option to another.
- ➤ Change investment direction—Change the percent of assets to be allocated to an investment option for future contributions.
- ➤ Change contribution rates—Increase or decrease the elected percent contributed to the SIP plan.
- ➤ Change a Personal Identification Number (PIN)—The PIN is the same PIN that is used for the IVR.

To protect the security of account information, participants will need to enter their Social Security numbers and a PIN to access the transaction features of BOL. These two forms of identification are required before the participant can view their account information. An added level of security is the reentry of the PIN prior to the submission of all transactions.

With BOL, Merrill Lynch brings together the robust participant support features of the IVR and the technological capabilities and universal accessibility of the Internet. BOL allows participants to access information about company benefits and perform transactions in a seamless fashion.

For more information, visit us online at www.benefits.ml.com.

### Moving from "Stressed Out" to "In Control"



or a lot of people, what were the good old days are now the go-go days, where the pace of change seem faster, information can be overwhelming and the demands of living more intense. Where many individuals yo-yo between coffee to get going and a range of chemical "relaxers" to slow down.

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There are several medical definitions of stress but, in my experience, when people say they're "stressed" they really mean they're feeling "out of control." You know—telling yourself not to say something awkward, then still blurting it out? Trying to stop yourself from eating that fattening dessert—then wind up having a second piece? Being dog-tired at the end of the day yet not being able to sleep because your mind was running or in worry mode? Most people know that negative stress can contribute to illness in the long term. Did you also know it can result in a range of personal injuries in the short while? Studies show that, when under a large degree of stress, people

have a greater number and more severe injuries both at work and at home. Stress tends to narrow our attention into "tunnel vision", which can lead to:

- > safety problems—like slips and falls, strains and sprains and car accidents
- ➤ bad decision-making—which can result in even more financial or relationship stress—or
- ➤ feeling out of sorts, walking around dully, like one of the creatures in The Night of the Living Dead. But stress doesn't have to be your enemy—positive stress means being excited and energized, feeling the challenge of learning something new, being able to laugh easily, performing—like a star athlete—under pressure, being aware and alert to new ideas and change.

Go beyond those supermarket articles that try to pressure you to "balance your work and your life." The good news is there are simple, realistic methods you can use that take little time and get significant results. They won't fix everything but can help you live your life safer, stronger and more in control. Start by better understanding the link between our mental thoughts, physical body and emotional feelings. For example, if you think of an embarrassing moment that happened years ago, your body will react just as if you were there now. Similarly, people who have had chronic back pain often feel emotionally out of sorts. But the flip side of control also works. Controlling your body position, balance and small muscle coordination can have quick, positive effects on your mind and emotions. And this is usually faster and more efficient; while it's often difficult for most people to direct their thoughts and emotions, it's usually easier to control their physical body. This isn't just theory. Over 18 years of presenting MoveSMART® training (at

DuPont in Victoria TX, as well as in 3M, Alcoa, Amtrak, Boeing, BP Amoco, Conoco, Frito-Lay, Kodak, many others), we've found that when people learn how to immediately improve their physical balance and strength, they report feeling more relaxed and in control mentally as well. Most MoveSMART® techniques—which have been adapted from select martial arts, movement science and psychology—are interactive. Did you know, for example, that you can immediately improve your balance and strength just by emphasizing the small fingers of your hand when grasping or reaching? Like learning skills in sports or hobbies, these techniques really have to be tried rather than just discussed (think of the difference between tasting salt rather than reading about its properties).

But consider Posture Power: The shape of your spine sends messages to both you and to others about your inner state. For example, when people are depressed, don't they almost always slump (with their back in a "C" shape)? On the other hand, when someone is anxious, have you noticed they usually have a rigid, tight posture (back in an "I" shape)? So if you feel "down", make a small change that can get strong results—adjust your back to a just-barely S-shape. Then rub the entire bottom of your feet against the ground, as if you were scratching an itch on your soles—this will change your inner attention to better balance you and "get you feet firmly planted on the ground." See if, like most people, this doesn't help dispel some mental clouds, give you a boost of energy and leave you feeling stronger, both in body and mind. Of course, this quick adjustment won't make deeper problems go away, but it will help you take more control so you can better deal with them from a base of strength and judgment. And, as important, make you immediately more balanced and stronger, less likely to stumble. In MoveSMART® we simultaneously teach people how to reduce physical stressors on the body (to reduce strains and sprains), boost balance (to prevent common slips, trips and falls) and develop skills to control personal attention. And all these methods also help turn stress into safety and sureness.

Robert Pater (rpater@movesmart.com) formerly Coordinated the Stress Management Center of a Portland, Oregon hospital and, since 1983 is the Managing Director of the MoveSMART® system. He is also the author of "Leading From Within: Martial Arts Skills for Dynamic Business and Management."

Additional information can be found at www.movesmart.com

# Soy-It's Not Just Jiggly, Wiggly Chunks o' Tofu Anymore!

Document #1672187



e have Lycra® in our leotards and Teflon® on our frying pans--now DuPont is offering a new ingredient brand to help achieve and maintain a healthy lifestyle through good tasting foods you can get everyday!

DuPont has recently. launched the Solae™ brand of soy protein, which will be used in the new 8th Continent™ soymilk, the first product of a joint venture between DuPont and General Mills, which began in August 2000. 8th Continent™ soymilk, which contains over 6.25 grams of soy protein per serving, is the first product to use the new Solae™ brand.

DuPont has unveiled a program to position its healthy food ingredients under the Solae" brand. The consumer ingredient brand is based on over 30 years of sound science and expertise in soy protein by DuPont Protein Technologies.

Research, pioneered by DuPont Protein Technologies, was the basis for the FDA claim that consumption of 25 grams of soy protein daily helps reduce the risk of heart disease and lower cholesterol.

In addition to 8th Continent<sup>™</sup>, a wide array of other products using the Solae™ brand are expected, including meat, dairy, baked goods, cereals, healthy beverages, and snack foods. Products that will carry the Solae™ brand will represent everyday foods that have been enhanced with the goodness of soy protein while delivering against consumer taste expectations. For more information on where to buy 8th Continent, check out www.8thContinent.com for a store near you, and great recipes too.

#### Some Questions about Soy Protein

#### What's a soybean?

The soybean is part of the pea family. It is a legume—a plant which can convert nitrogen into protein.

#### Where does soy protein come from?

Soy protein is found in the soybean, which is one of the world's most common forms of vegetable protein. Approximately 42 percent of whole soybeans consist of protein. More than 60 percent of the world's soybeans are grown in the United States.

#### What is Solae<sup>™</sup> soy protein?

Solae™ brand soy protein is a complete, highquality protein derived from soybeans and is used as an ingredient in a wide variety of food, beverage and meat products found in your local supermarket. Solae™ soy protein has the same protein quality score as meat, egg and milk protein, is 90% protein (on a dry weight basis), is highly digestible and lactose-free.

Scientific research continues to demonstrate that substituting soy protein for some or all animal proteins in the diet can lead to beneficial health effects in the area of cholesterol lowering, reduction in coronary heart disease (CHD) risk, relief of women's health concerns, maintenance of bone health, and potential protection against certain forms of cancer. DuPont Protein Technologies has invested over thirty years of research in understanding the impact of soy protein consumption on human health. This research provides the basis for the Solae™ brand and distinguishes it as the soy protein consumers can trust to deliver real health benefits.

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#### Foods containing soy protein are good for youbut do they taste good?

Today soy no longer means just tofu and tempeh. There are currently dozens of soy foods that taste delicious. DuPont Protein Technologies' new technology for the production of soy protein isolate allows manufacturers to deliver the goodness of soy protein in a wide variety of good tasting, everyday foods such as beverages, bars, pastas, cereals, meat and poultry alternatives, among other items.

#### Who should eat soy protein?

Soy protein, as part of a balanced diet low in fat and cholesterol, can help reduce the incidence of coronary heart disease in everyone. This is particularly important because over 750,000 Americans die each year from coronary heart disease, for which elevated cholesterol levels are a contributing cause. The American Heart Association estimates that more than 60 million Americans have one or more type of cardiovascular disease, such as coronary heart disease, stroke, hypertension, or rheumatic heart disease. As Americans become more and more health conscious, many people and their doctors will look to soy-based foods as a practical

approach in controlling cholesterol and coronary heart disease and reducing America's dependence on drug therapies.

In general, it would be a health benefit to most people to substitute soy protein for some of the animal protein in their diet. There are however, certain groups that can get very specific benefits from soy protein. Those groups include:

People with high cholesterol: Convincing evidence supports the cholesterol-lowering effect of as little as 25 grams of soy protein per day, as part of a low-fat, low cholesterol diet.

Women: Soy protein offers women special advantages in addition to its cholesterol-lowering effect. There is promising clinical research on the positive influence of soy protein as it relates to several important women's health issues, including menopause and bone health.

#### How can Americans get enough soy protein in their diet to make a difference?

According to research, 25 grams of soy protein in a daily diet low in saturated fat and cholesterol can help reduce the risk of heart disease. Twenty-five grams divided into four servings a day is just over six grams of soy protein per serving.

Soyfoods are becoming more mainstream in the United States. There is a wide variety of goodtasting foods available and food manufacturers are working to develop familiar, everyday foods with soy protein that taste good and meet the standards of the health claim.

CONTINUED ON PAGE 24



# Soy—It's Not Just Jiggly, Wiggly Chunks o' Tofu Anymore!

CONTINUED FROM PAGE 23

In addition, food manufacturers currently are working with DuPont Protein Technologies to develop ways to create new food products and modify existing food products to enable Americans to more easily include the recommended amount of soy protein into their daily diets.

Here are a few tips on how to incorporate soy protein into your diet:

- ➤ Mix beverage powders made with soy protein isolate in your favorite soups, sauces and casseroles
- Create your own delicious shakes with soy protein isolate powder and fresh fruit
- ➤ Top your hot cereal with soy protein powder and mix with water or soy milk
- ➤ Use crumbled tofu for a creamy pie filling

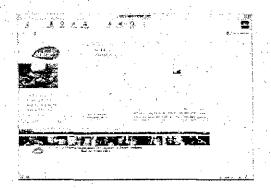
Is there any downside to consuming soy protein?

No, there is no downside to consuming soy protein as part of a balanced diet. Soy is one of the oldest foods known to mankind, and has been a staple of Asian diets for centuries. Cancer survivors should seek the advice of their physician before making any significant dietary changes, including consumption of soyfoods.

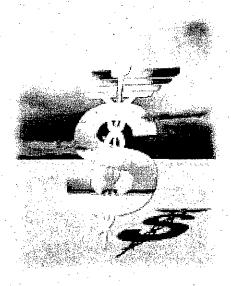
Check out the Solae™ website at www.solae.com

This extensive and informative site features everything you've ever wanted to know about soy protein, such as:

- ➤ the history of the soybean
- > the relationship of soy, protein, amino acids, and isoflavones
- > the process of converting soy beans to soy foods
- ➤ how to substitute soy-based foods in the traditional USDA food pyramid
- > where to find soy products in your supermarket
- ➤ a listing of soy-containing consumer products
- testimonials from folks of varying ages on how soy fits into their healthy lifestyles
- recipes such as Mango Tea Cake, Pineapple Tofu Ice Cream, Spicy Soy Corn Bread, and Sweet and Sour Tofu with Tempeh Cubes
- cookbook recommendations (The Joy of Soy, Soy Desserts...)



# Providing Health Care Coverage for Handicapped Children Over Age 25



our DuPont medical and dental plans provide coverage beyond age 25 for children who cannot support themselves because of a physical or mental disability that is certified by the medical plan carrier before the dependent reaches age 25. To be eligible for coverage, your dependent must also be unmarried and continue to qualify as your IRS tax dependent and be claimed as such on your Federal Income Taxes.

The medical plan carrier must be provided physician documentation of your child's disability at least 31 days before the child turns 25. (It is suggested that you initiate the process for certifying your dependent's handicapped status with your carrier approximately

three months before your dependent's 25th birthday.) The carrier will review the medical information and will contact you and DuPont with their determination. DuPont Connection will update coverage records so your dependent does not automatically drop from medical and dental at age 25.

In addition, DuPont expects carriers to periodically review the dependent's handicapped status at a frequency determined by the carrier—anywhere from one to five years—and report any change in status to DuPont. For purposes of the review, you will be requested to have your dependent's doctor complete and sign a form for your return to the carrier. The carrier will contact both you and DuPont of the review results if there is any change.

Dependents removed from your DuPont coverage may be eligible to purchase continuation of coverage under COBRA (Consolidated Omnibus Budget Reconciliation Act)—See COBRA article on page 14.

# DuPont Noving Solutions



ver the years, DuPont has provided assistance to thousands of employees moving from one assignment to another. Whether you were a current employee transferring to a new site assignment or a new employee relocating to start your DuPont career, DuPont Relocation Services (DRS) was part of your life. DRS provided counseling, guidance and education that allowed an employee to move to their new work site without having to think of whom they contact to assist in the move. Years

Filed: 04/21/2017

of experience has allowed DRS to create networks of highly qualified service providers to meet the needs of someone moving across the state, across the country or anywhere in the world.

DRS will initiate a new service October 1, 2001 to provide assistance beyond our traditional support to business transfers and will now provide referrals to anyone who is contemplating moving for themselves, family members or friends or the general public. DRS will introduce this new service with several different vendor options and then continue to expand the service offerings throughout the year. DuPont Relocation Services looks forward to sharing their expertise in the moving industry and taking some of the stress out of your life.

#### Service Offerings....

#### Household goods moving vendors

- ➤ Pricing Estimates
- Packing Materials
- Packing & Crating Services
- Unpacking Services
- ➤ In-transit Tracking
- ➤ Storage
- Insurance

#### Mortgage lenders

- ➤ Home Mortgage
- > Conventional, FHA, VA
- ➤ Home Equity
- Buying and Renovating
- ➤ Building a New Home

#### Home warranty vendors (coming soon!)

- ➤ Current Homeowners
- ➤ Home Buyers
- ➤ Home Sellers

Call DuPont Moving Solutions today for consulting and to request referrals for service providers: 1-866-269-5554 or online at www.movingsolutions@dupont.com

Important note: This purchasing opportunity being extended should not be taken as an endorsement or warranty of these products or services by DuPont. DuPont assumes no responsibility or liability in conjunction with any purchase or use of products or services under this program. There are no implied guarantees of the ongoing availability of any of the services that are being offered.

### Savings and Investment Plan

### New Calculations for Periodic Payments

The DuPont Savings and Investment Plan (SIP) is updating:

- ➤ the life expectancy assumptions used in calculating Periodic Payments;
- ➤ and the method for calculating Minimum Required Distributions (MRDs).

These updated life expectancy assumptions and the corresponding proposed IRS regulations governing minimum distributions generally broaden the time period over which an individual's account balance can be paid out.

Beginning October 1, 2001 and extending through January 31, 2002, individuals who are currently receiving Lifetime Periodic Payments from their SIP accounts may request that their payments be recalculated using the new life expectancy assumptions. Letters explaining this opportunity were mailed to current Lifetime Periodic Payment recipients.

Effective February 1, 2002, new life expectancy assumptions will automatically be used for any new Lifetime, Variable, or Level Periodic Payments calculations. These same assumptions will be used to ensure that all participants satisfy their IRS-required minimum distribution amounts. New Payments calculated using the old life expectancy assumptions will no longer be available as of this date.

#### What is a Minimum Required Distribution?

Once a SIP participant who has separated from service has attained the age of 70½, the IRS requires that a certain amount of the participant's account be distributed each year. These payments must begin by April 1 of the year in which the participant reaches age 71½.

# How have the life expectancy and minimum distribution calculations changed?

The new calculations are simpler than previously permitted by the IRS. Under the new rules, the life expectancy and minimum distribution calculations will be based on the joint life expectancy of the participant and an individual who is ten years younger. (One exception: If a spouse beneficiary is more than 10 years younger than the participant, his/her actual life expectancy will be used, thus further reducing the required minimum distribution.) Under the new rules, participants will no longer have to choose between receiving Lifetime Periodic Payments based on a single vs. a joint life expectancy.

# How will the change affect participants who currently receive Level, Fixed, or Variable Periodic Payments?

- ➤ Current Level Periodic Payments will not be affected by these changes. Level Periodic Payments spread a participant's account value over his/her life expectancy at the time payments begin, using an interest rate that is based on the expected return for the Stable Value Fund. These payments do not change over time.\*
- ➤ Fixed Periodic Payments will not be affected by these changes. Fixed Periodic Payments are specific dollar amounts that participants elect to receive on a monthly or annual basis until their account value reaches zero.\*
- ➤ Variable Periodic Payments calculations performed on or after February 1, 2002 will automatically be based on the new, generally more favorable, life expectancy assumptions and minimum distribution rules. Variable Periodic Payments spread a participant's account balance over a chosen number of payments. Annually, the payment amounts are automatically recalculated.

<sup>\*</sup>Those few participants who currently receive an "extra" annual payment to raise their total calendar year distribution up to the required minimum level may see this "extra" SIP payment reduced or eliminated beginning in 2002.

### Borrowing from your SIP account

Document #1672187

You can find out if you have funds available to borrow from your SIP account by contacting Merrill Lynch at 1-877-337-5267.

The finance charges (the dollar amount of the interest you pay to your SIP account) will vary with the amount of the loan, the length of the loan and the Annual Percentage Rate (APR).

The chart at the right shows sample finance charges. The actual finance charges you pay will be based on the interest rate in effect at the time your loan is initiated.

#### Finance Charges per \$1,000 Borrowed

Lo	an T	erm (M	onths)				•
Marie	n doktoria	12	24	36	48	60	
36	6	\$33	\$64	- \$95	\$127	\$160	
PR (	8	\$43	\$85	\$128	\$172	\$217	
⋖	10	\$55	\$107	\$162	\$217	\$275	

Repayment Terms: The payment terms include your promise to repay any loan in full. You can prepay your loan in full at any time without penaity.

PlainTalk provides you with information about DuPont benefits and other Human Resources issues.

Send your comments to:

#### PLAINTALK EDITOR

DuPont HR
B4456, Wilmington, DE 19898
or via e-mail at:
Plaintalk.Hr@usa.dupont.com
or on the DuPont Intranet at:
HR3P@nanotes1.cmail.dupont.com

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Beth Bilson

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#### **DUPONT CONNECTION**

1-800-775-5955

www2.benefitsweb.com/dupont.html

#### FINANCIAL

Savings & Investment Plan (SIP) and DuPont Shares—Merrill Lynch 1-877-337-5267

### www.benefits.ml.com

Financial Planning— The Ayco Corporation 1-800-437-6383

Social Security Administration

1-800-772-1213 www.ssa.gov

Verification of Employment

1-800-EMP-AUTH (1-800-367-2884)

Company Code: DuPont—10110
DuPont Pharmaceuticals—10111
DuPont Dow Elastomers—10163

#### **PERSONAL & FAMILY**

Employee Assistance Program (Mental Health/Chemical Dependency)

1-800-435-7266

LifeWorks®

1-800-635-0606

www.lifeworks.com

Work Life<sup>2</sup>

1-302-774-1413

Crisis Hotline: Battering, business ethics, harassment, rape crisis, sexual harassment

1-302-774-8336

Long-Term Care—MetLife

1-888-526-8495

http://dupont.metlife.com

#### **HEALTH CARE**

Health Care Carrier Member Services

See number on medical ID card

Dental Care (CIGNA)

1-800-421-4440

www.cigna.com

Non-Managed Care

Advice/Precertification/Claim Forms

(Aetna U.S. Healthcare)

1-800-445-7175

Spending Account Claim Forms— Health Care/Dependent Care

(Aetna U.S. Healthcare)

1-800-323-5479

www.aetnaushc.com

Prescription Drug Program

(Merck-Medco)

1-800-793-8766

www.merckmedco.com

Vision Benefits of America

1-800-432-4966

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H-88631 (10/01)



The miracles of science

This notice is required by law. No action is required by you.

### NOTICE OF MATERIAL MODIFICATIONS

to the benefit plans of E. I. do Post de Messours and Company

DuPont is required to tell you about certain changes to its benefit plans either by revising the Summary Plan Descriptions (SPDs) or by a notice of material modifications. You should keep this notice with your current SPDs until a revised SPD that includes this information is issued. This notice covers only changes to plan terms and conditions. It does not include changes in administrative practices, such as the price changes for the BeneFlex offerings. You may not be a participant in all of these plans, so some of this information may not apply to you. If you have any questions about this notice, contact the editor of this publication.

#### BENEFLEX ACCIDENTAL DEATH INSURANCE PLAN; BENEFLEX DEPENDENT LIFE INSURANCE PLAN; BENEFLEX EMPLOYEE LIFE INSURANCE PLAN

Effective 1/1/00, the Plans provide for continuation (i.e., portability) of all or part of life insurance coverage amounts for employees and covered family members if employment ends for reasons other than retirement or disability. Spouses and children may be able to port coverage in the event the employee retires, dies or in cases of divorce.

#### BENEFLEX DEPENDENT LIFE INSURANCE PLAN: BENEFLEX EMPLOYEE LIFE INSURANCE PLAN

Effective 1/1/00, both plans were amended to provide accelerated payment of life insurance benefits, subject to dollar limitations, for covered employees and dependent spouses in cases of terminal illness when certified by a licensed physician.

#### BENEFLEX MEDICAL CARE PLAN; MEDICAL CARE ASSISTANCE PROGRAM

Effective 6/1/01, both plans were amended to reflect a new approach to subrogation of medical claims in situations where a third party is responsible for the injury or illness. The new process will eliminate the need to pend payment of medical claims for DuPont participants.

#### BENEFLEX MEDICAL CARE PLAN

Increased deductibles, stop-losses (out-of-pocket limits) and copayments became effective for all options on 1/1/02. In addition, the prescription drug plan was redesigned to: (1) incorporate % co-insurance for prescriptions obtained through retail pharmacies; (2) increase dollar copayments for prescriptions obtained through mail service; and (3) add a new separate stop-loss (out-of-pocket limit) for prescription drugs.

#### BENEFLEX VISION CARE PLAN

Effective 1/1/02, polycarbonate lenses will be covered under the terms of the plan.

#### LONG-TERM CARE INSURANCE PLAN

This plan became effective on 4/1/01. It provides an opportunity for employees, retirees and their eligible dependents to purchase long-term care insurance coverage.

#### PENSION & RETIREMENT PLAN

Section XII of the Plan (Temporary Pension System) was amended to provide for payment of TPS benefits to Qualified Employees who terminated for lack of work with a designated off-roll date of 6/30/01.

#### SAVINGS & INVESTMENT PLAN

Effective 10/1/01, but subject to IRS approval, the DuPont Stock Fund within the plan has been designated as an Employee Stock Ownership Plan (ESOP). Employees invested in this Fund will be able to elect to have their stock dividends either paid out to them (as taxable income) or reinvested under the terms and conditions of the Plan. However, no actual payout of dividends will occur until we have received IRS approval. Further, should IRS approval not be provided, this plan change will be considered null and void.

Effective 10/1/01, SIP adopted new IRS-approved methods for calculating the minimum amount that must be paid from SIP accounts each year. This method permits accounts to be paid out over much longer periods of time than had previously been the case.

Effective 7/16/2001, the assets of the CombiChem Inc. 401(k) Plan were merged into DuPont's Savings & Investment Plan.

#### CORRECTIONS TO JULY 1998 SUMMARY PLAN DESCRIPTIONS

#### Savings & Investment Plan

"Asset Allocation Portfolios" (page 6). The percentages shown for both the Moderate and Aggressive Asset Allocation Portfolios are incorrect and should read as follows:

	Moderate Asset	Aggressive Asset
	Allocation Portfolio	Allocation Portfolio
Fixed Income Fund (FIF)*	50%	20%
Equity Index Trust (EIT)	20%	40%
Small Cap Index Trust (SCIT)	20%	20%
International Index Trust (IIT)	10%	20%

<sup>\*</sup>The Fixed Income Fund (FIF) became the Stable Value Fund (SVF) on 1/1/99.

#### OTHER LEGALLY REQUIRED NOTICES

The BeneFlex Medical Care Plan and the Medical Care Assistance Program comply with the provisions of the Women's Health and Cancer Rights Act concerning coverage for reconstructive surgery in connection with mastectomies. Specifically, the plan covers: reconstruction of the breast on which the mastectomy has been performed; surgery and reconstruction of the other breast to produce a symmetrical appearance; and prostheses and treatment of physical complications of all stages of mastectomies, including lymphedemas.

**EXHIBIT** 

[3**3**0]

JANUARY 2002

Filed: 04/21/2017

Page 352 of 533 FORM EXEMPT UNDER 44 U.S.C. 3517

FORM NURB-50

r6+631

UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD CHARGE AGAINST EMPLOYER

DO NOT WRITE IN THIS SPACE		
Case	Date Filed	
CA-38870-1	NOV 13, 2001	

INSTRUCTIONS: File an original and 4 copies of this charge practice occurred or is occurring.	with NLRB Regional Director for the regi	on in which the alleged unfair labor
1. EMPLOYER AGAIN	NST WHOM CHARGE IS BROUGHT	
Name OF Employer  NUPONT NOW ELASTOMERS - LOU	ISVILLE WORKS	b. Number of workers employed  APPROX. 320
a Address (street, city, state, ZIP code) 402/6	d. Employer Representative	e. Telephone No
4242 CAMPGROUND RD, LOUISVILLE, KY	JIM TURNER	502-569-3252
Type of Establishment (lactory, mine, wholesaler, etc.)  MANUFACTURING	g. Identify principal product or service  NEOPRENG	-
and (list subsections)  and these untair labor practices are untair practices affecting		of the National Labor Relations Act
2. Basis of the Charge (be specific as to lacts, names, addresses	, plants involved, dates, places, etc.)	<del></del>

Beginning in about October 2001, the above name Employer, by its officers and agents, refused and continues to refuse to bargain in good faith with the Union in negotiations for a new collective bargaining agreement. In this regard, after the Union made a proposal regarding health care costs for 2002 and thereafter, the Employer, prior to responding to the Union's proposal, mailed to employees a letter setting forth the health care rates for 2002 and a sign up sheet - this correspondence from the Employer was based on the health care cost formula set forth within the expired collective bargaining agreement.

**EXHIBIT** 

the above and other acts, the above-named employer has interfered with, restrained, and coerced employees in the exercise of the rights guaranteed

in Section 7 of the Act	
3 Full name of party liting charge (il labor organization, give full name, including local name	and number)
NEOPRENE CRAFTSMEN UNION, LOCAL 788	
4a Address (street and number, city, state, and ZIP code)	4b. Telephone No.
P.O. BOX 16333, LOUISUILLE, KY 40256-0333	502-455-5930
5 Full name of national or international labor organization of which it is an affiliate or con a labor organization)	stituent unit (to be lilled in when charge is liled to
INTERNATIONAL BROTHERHOOD OF DUPONT	WORKERS
6. DECLARATION	<del></del>

I declare that I have read the above charge and that the statements are true to the best of my knowledge and belief KENNETH HENLEY WIND (1) Isignature of representative or person making charge)

Address TWO BALA PLAZA, SU ITE 300 BALA CYNWYD,

PA 19004 WILLFUL FALSE STATEMENTS ON THIS CHARGES SAN BE PUNISHED BY FINE AND IMPRISONMENT (U. S. CODE, TITLE TE, SECTION 1001)



United States Government

### NATIONAL LABOR RELATIONS BOARD

Region 9 3003 John Weld Feck Federal Building 550 Main Street Cincinnati, Ohio, 45202-3271

Telephone: (513) 684-3686 Facsimile: (513) 684-3946

January 7, 2002

Mr. Kenneth Henley Attorney at Law Two Bala Plaza, Suite 300 Bala Cynwyd, Pennsylvania 19004

Re: DUPONT DOW ELASTOMERS-LOUISVILLE WORKS
Case 9-CA-38870

Dear Mr. Henley:

The above-captioned case charging a violation under Section 8 of the National Labor Relations Act, as amended, has been carefully investigated and considered.

The investigation did not establish that the Employer refused to bargain in good faith for a new collective-bargaining agreement or otherwise violated Section 8(a)(1) and (5) of the Act by mailing employees health care rates and election forms prior to responding to a union proposal on health care. The evidence disclosed that the parties commenced negotiations for a new contract in August 2001. Thereafter, on October 10, 2001, the Employer provided the Union's bargaining committee with the changes in benefits and rates to be effective on January 1, 2002. Later that same date, it provided the same information to unit employees and towards the end of October enrollment forms were sent to employees. Although health care costs were and are the subject of on-going negotiations, the Employer's actions were in accordance with the terms of the expired collective-bargaining agreement and past practice. Moreover, the Employer has advised the Union and employees that if contract negotiations result in significant changes in benefit options, employees will be given an opportunity to change their elections. In this regard, it is noted that the Employer has furnished requested information to the Union on the issue and is awaiting a Union survey and/or proposals on alternative health care plans. In light of the fact that the Union was given more than 2½ months notice of the changes prior to their effective date and because the Employer has continued to bargain over the issue, it was concluded the evidence was

Page 354 of 533

insufficient to establish that the health care increases and options were presented as a fait accompli. In the absence of a fait accompli, the Board has held that an employer does not violate the Act by announcing anticipated changes in health care plans during the course of negotiations provided those changes are in accordance with a regular review of costs. Brannan Sand & Gravel Co., 314 NLRB 282 (1994).

Under these circumstances, it was concluded that further proceedings in this matter were not warranted, and I am declining to issue a complaint.

Pursuant to the National Labor Relations Board Rules and Regulations, you may obtain a review of this action by FILING AN APPEAL WITH THE GENERAL COUNSEL of the National Labor Relations Board, 1099 - 14th Street, N.W., Washington, D.C. 20570, AND A COPY WITH ME. This appeal must contain a complete statement setting forth the facts and reasons upon which it is based. The appeal must be received by the General Counsel in Washington, D.C. by the close of business at 5:00 p.m. (EST) on January 22, 2002. The appeal MAY NOT be filed by facsimile transmission. Upon good cause shown, however, the General Counsel may grant special permission for a longer period within which to file. Requests for extension of time MAY be filed by facsimile transmission and must be received no later than the time set above for the filing of the appeal. A copy of any such request for extension of time should be submitted to me. If you mail the appeal, it should be postmarked no later than one day before the due date set forth above.

If you file an appeal, please complete the notice forms I have enclosed with this letter and send one copy of the form to each of the other parties whose names and addresses are listed. The notice forms should be mailed at the same time you file the appeal, but mailing the notice forms does not relieve you of the necessity for filing the appeal itself with the General Counsel and a copy of the appeal to me within the time stated above.

Very thuly yours,

Richard L. Ahearn Regional Director

RLA/KLP/ejf

Attachments (6)

(cc's listed on next page)

Filed: 04/21/2017

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#### UNITED STATES GOVERNMENT

#### NATIONAL LABOR RELATIONS BOARD

OFFICE OF THE GENERAL COUNSEL

Washington, D.C. 20570

April 30, 2002

Re: Dupont Dow Elastomers-Louisville Works Case No. 9-CA-38870-1

Kenneth Henley, Esq, Two Bala Plaza, Suite 300 Bala Cynwyd, PA 19004

Dear Mr. Henley:

Your appeal has been carefully considered. The appeal is denied substantially for the reasons set forth in the Regional Director's letter of January 7, 2002.

The evidence fails to establish that the Employer's distribution of health care enrollment forms to employees constituted a violation of Section 8(a)(5) of the National Labor Relations Act, as alleged. Rather, the investigation disclosed that these actions were in conformance with the expired collective bargaining agreement. Contrary to your contention on appeal, the Employer notified the Union that employees would be given an opportunity to change their health care selections if collective bargaining significantly altered benefit options. Accordingly, further proceedings herein were deemed unwarranted.

Sincerely,

Arthur F. Rosenfeld General Counsel

Yvonne T. Dixon, Director

Office of Appeals

cc: Director, Region 9

Mr. Tim Turner Dupont Dow Elastomers 4242 Campground Road Louisville, KY 40216 Richard S. Cleary, Esq.
Greenebaum, Doll & McDonald PLLC
3300 National City Tower
101 South Fifth Street
Louisville, KY 40202

EXHIBIT

3/

Filed: 04/21/2017 Page 356 of 533

Case No. 9-CA-38870-1

-2

Mr. Carl J. Goodman Neoprene Craftsmen Union Local 788, a/w International Brotherhood of Dupont Workers P.O. Box 16333 Louisville, KY 40256-0333 Neoprene Craftsmen Union Local 788, a/w International Brotherhood of Dupont Workers P.O. Box 16333 Louisville, KY 40256-0333

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Local 788

Affiliate of the International Brotherhood of Dupont Workers

P.O. Box 16333 • Louisville, Kentucky 40256-0333 Plant Phone: (502) 569-3232 • Fax: (812) 923-1335



Carl J. Goodman President Res: (812) 923-1334 Beeper: (502) 455-5930 Fax: (812) 923-1335

'uodna jo

January 16, 2002 (Hand Delivered)

Stephen D. Clubb Secretary-Treasurer Res: (502) 245-7701 Fax: (502) 245-9723 Beeper: (502) 478-1013 Ms. Brenda Kelsey Human Resource Specialist E.I. DuPont – Louisville Works 4200 Campground Road Louisville, KY 40216

Dennis Gassman Vice-President Dupont-Dow Elastomers Res: (502) 448-1261 Beeper: (502) 478-1670 Fax: (502) 448-0182

Dear Brenda,

Greg K. Lowman Vice-President DuPont Fluoroproducts Bus: (502) 775-3232 'Res: (502) 459-6335 Beeper: (502) 478-1661 The Neoprene Craftsmen Union, Local 788 of the International Brotherhood of DuPont Workers, hereby gives the Company its sixty (60) day written notice as spelled out in Article XV, Section 1, of the current Collective Bargaining Agreement of its desire to terminate this Agreement. We seek to immediately begin bargaining with the Company a new Agreement for our members to vote on prior to the March 21 expiration date.

Bobby L. Sedonis Chief Steward - Engineering Res: (502) 222-8286 Beeper: (502) 478-1613

The Neoprene Craftsmen Union will notify the appropriate Federal and State agencies of our desire to terminate this Agreement and bargain a new Agreement with E.I. DuPont - Louisville Works. I will provide you a copy of these documents once they have been served to the appropriate agencies.

Wyatt Wetzel Chief Steward - Production DuPont Dow Elastomers Bus: (502) 569-3232 Res: (812) 347-2043

Please contact me as soon as possible so that we can set up meeting schedules between the parties for this very important matter.

Beeper: (502) 675-3311

Sincerely,

Tom Helwig Chief Steward - Safety & Health Bus: (502) 569-3232 Res: (812) 944-8640 Beeper: (502) 478-9494

Carl J. Goodman

Carl J. Goodman

President

Daniel L. Manley Chief Steward - Fluoroproducts Bus: (502) 775-3232 Res: (812) 923-7129 Beeper: (502) 478-0211

**EXHIBIT** 



#### DUPONT AND NEOPRENE CRAFTSMEN UNION CONTRACT NEGOTIATIONS MEETING #1

Tuesday, February 26, 2002

The first meeting for contract negotiations was held Tuesday, February 26<sup>th</sup> at 1:00 PM in the Fluoroproducts Conference Room, Administration Building.

Present for Management:

Brenda Kelsey

Present for Union:

Carl Goodman

Tony Stoner

are discussed, Management may need to bring someone else in.

Greg Lowman

Harriet McElvaney

Tom Helwig

Management stated the purpose of this first meeting was to discuss ground rules, meeting times and frequency. The Management Committee consists of Brenda Kelsey, Tony Stoner, and Harriet McElvaney. The chief spokesperson for Management is Brenda Kelsey. Meetings would need to be rescheduled if Kelsey could not attend. If into negotiations and issues regarding operations

The Union Committee would consist of Carl Goodman, Greg Lowman, Tom Helwig, Dan Manley, and Steve Clubb (when he can make it). Carl Goodman will be the chief spokesperson. If for some reason Goodman would not be available, then Greg Lowman would act as spokesperson.

Both sides agreed there would be no surprises if other persons would need to come to the table.

Union wanted Management to be aware that March 21, 2002 is the date of the expiration of the contract. They stressed the urgency of the date but they are expecting no earth-shattering issues. Items #1 and #2 are Health Care and Pensions. Other issues are important, but not as important as the two mentioned.

Management suggested the next meeting be on Thursday, but Union will be unavailable because of commitment at DuPont Soy Polymers.

A member of the Management Committee will not be available the week of March 4<sup>th</sup>, but if the contract expiration date rolls around, and no agreement has taken place, Management will honor the contract.

Union stated it is ready to bring their proposals to the table, but are going to do differently this time by changing language in the contract and presenting it. Management stated they have no major issues as they were not prepared to open the contract. There are some language cleanup issues, but they have no list to exchange.

Management stated their intention is to send notes to employees within 24 hours of the meeting. Union's concern was that Management's perception of the notes could cause a stir within the membership, but they will not proof the notes in advance. They only ask that they be included on the distribution list. If a major flaw is presented, it will be restated or explained at the next meeting.

EXHIBIT

S 3 3

Union asked Management to reprint the entire contract book, update the calendar, update the index, and provide a list of helpful telephone numbers. Union also asked for a copy of the entire contract as it is to be printed be provided them before they take it to their members for a vote.

Union asked if 3/21 comes, and there is no agreement, would Management give a temporary extension. Management again stated they will honor the contract.

Union requested bargaining sessions for an entire day vs. a couple of hours twice a week. Their major proposals are going to be language changes. They feel there is an advantage to having more time to iron out proposals submitted by both sides at one setting. Management stated that because of other responsibilities, day long meetings were not practical. Once the proposals are submitted, Management would still need time to consider what has been offered.

Union asked for a short recess.

Union proposed to meet on Wednesday afternoon at 1:00 PM to submit their list of proposals to Management. A discussion took place around Management also having a list of items ready so that Union could discuss Management's proposals and resume meetings the week of March 11<sup>th</sup>. Management stated they would not have a complete list by Wednesday afternoon. Union would like to have Management's list when they submit their list and not be surprised by anything Management would propose later in the negotiations.

Union proposed other items to be in the ground rules as follows:

- 1) Union's proposals will be submitted on a disc as well as hard copy to Committee. Asked that it be sent out as an attachment to the minutes. Management agreed.
- 2) Union asked items not touched in the contract remain in tact. Management agreed.
- 3) Union asked that Committee members be allowed time to caucus either before or after Contract Negotiation talks – considering that one of the members is now on shift work.

Management believes this will be a problem and will not agree at this time. Union stated the only other option would be to move negotiations off plant or to caucus out. Union stated that DDE has had no issues arising from meeting 1-2 hours before or after negotiation meetings. Management will give thought to request and let Union know by tomorrow morning.

Meeting adjourned at 1:40 PM.

Filed: 04/21/2017 Page 360 of 533



The miracles of science

2003 COMMUNICATION FOR EMPLOYEES

**EXHIBIT** 



October 2002

## Dear DuPont Employee:

At DuPont we have consistently provided strong benefits for our employees, dependents, retirees and survivors. In doing so, we spend over \$600 million annually in the U.S. just for health care.

The dramatic rise in health care costs in recent years has affected companies and employees throughout the U.S. Virtually all companies have made changes in their medical plans, including our competitors and customers.

To respond to this environment, we too need to make changes to DuPont's health care package. Many are positive steps designed to help you manage your health care and its costs. Others are necessary to ensure that rising health care costs don't adversely impact DuPont's ability to compete.

We are continuing to offer comprehensive health care benefits that compare favorably with other employers and that help you secure the health care services you need for you and your family.

I encourage you to read this booklet thoroughly, understand the choices available to you, and attend the information sessions scheduled for your site.

-Dennis Zeleny Senior Vice President, Human Resources 

## Health Care

2003 COMMUNICATION FOR EMPLOYEES

HEALTH CARE	DUPONT	YOU
The complexity and cost of health care continue to increase rapidly,	approach to make our plans more	You have an increasingly important role to play in choosing and using
even as innovations bring better	competitive and more effective.	your health care coverage.
care and better health.		
	<b>国际政治企业的企业的企业</b>	

## The Actions DuPont Is Taking

The complexity and cost of health care today are national problems that affect companies everywhere. We understand that you're looking for us to do all we can to help. You want to know you have access to a comprehensive health care plan. You want to know that your costs for coverage are in line with other major companies. You want to know that we're using progressive approaches and giving you access to new choices.

We've also taken a hard look at the impact of health care costs on the business. Our costs put us at a disadvantage against our competitors and have a significant negative impact on our financial performance.

In 2003, we're taking action to: pioneer a new medical option, limit the rate of your cost increases, and put Company costs on a better footing with those of our competitors.

## 2003 ACTIONS

- Improving the tostsharing approach for employees.
- Introducing a more flexible medical option with lower premiums.
- Adjusting premiums for the current options and eliminating the All Network Option (L):
- Adding tools to provide better information and medical decision support.

## FOR THE FUTURE:

Establishing a new costsharing approach for retiree health care.

The attached information about DuPont's health care plans has been prepared to outline plan changes and is not intended to be a complete summary of the Plans. To the greatest extent possible, non-technical language has been used to explain some of the Plans' provisions. The official plan texts are the BeneFlex Dental Care Plan, the BeneFlex Medical Care Plan, the Dental Assistance Plan and the Medical Care Assistance Program. These texts are the governing documents in the event that questians arise. While DuPont intends to continue the benefits and/or policies described in this document, the Compony reserves the right to change, madify or discontinue these plans or policies at its discretion.

## WHY HEALTH CARE COSTS ARE INCREASING

Health care costs are again rising at a very sharp rate. For the third year in a row, companies across the country are experiencing dramatic cost increases.

Document #1672187

Why are costs rising? There are several factors, and it's the impact of their combination that is making the overall increase so large. Here are the most significant factors:

- Prescription drugs—In 2002, costs for prescription drugs increased by more than 20% and now represent over one quarter of each dollar spent on health care for employees. Many new drugs have been developed and are available to a broader population. And there has also been an increase in the use of drugs to treat chronic, ongoing conditions. These are valuable steps in improving care, but these new drugs are among the most expensive and the source of substantial new spending. At the same time, the number of people who need multiple medications has been increasing. And finally, direct advertising through television and magazines is encouraging patients to ask doctors for costlybrand-name drugs.
- New technologies—We are continually seeing new technologies that improve effectiveness of treatment and quality of life. These are advances with greatpositive impact, but they come with additional costs.
- Liability costs Liability risks for health care providers are greater than ever. Some doctors are paying over \$200,000 per year just in malpractice insurance premiums. This rising cost goes into the costs we all pay for services.

- Hospital consolidation and network expansion—Hospitals and hospital "chains" are merging into larger organizations. This is affecting costs in two ways. It eliminates some of the competition among hospitals, which has helped to keep costs down. More important, the larger hospitals now have a better position in negotiations with health care plans on the costs for services. The health plans' ability to arrange significant discounts with hospitals was a major source of cost control for many years, but is now being limited. At the same time, networks in many areas have expanded to include a very large percentage of the doctors in that area. This also reduces the health plans' ability to negotiate discounts.
- The aging population—Of the total amount the average American spends on health care in his or her lifetime, about 75% is spent after age 50. About 80 million Americans will turn 50 over the next 10 years. This means a great increase in the amount of spending on health care, simply because of the change in our demographics.
- New legislation—Complying with the broad range of current health care mandates creates significant costs for health plans. There is also a substantial amount of proposed health care legislation. While some of this legislation is designed to protect consumers, it also requires a great deal more administration and in some cases, liability for health plans.

## ACTION 1

## Improving the cost-sharing approach for employees.

To reduce the rate of increase in your health care costs and bring DuPont's method of cost-sharing for employees in line with our competitors, we'll now set premiums separately for employees and pre-Medicare retirees/survivors, based on the cost each group generates. This will result in smaller employee increases for 2003 than under the current cost-sharing approach.

When we introduced our cost-sharing approach several years ago, we also committed to offering a health care plan that is competitive for our employees. Our current cost-sharing approach is beginning to move the cost for our employees above levels at other large companies.

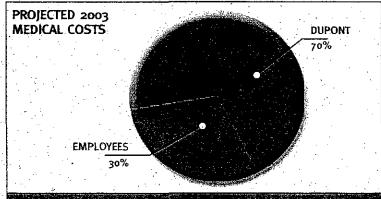
Unlike most other companies, we currently blend employee costs and costs for our pre-Medicare retirees rather than considering

them separately. We share the overall projected cost increases equally (50/50) between DuPont and employees/retirees. Because retiree expenses are higher, sharing costs on a blended basis puts our active employees at a disadvantage.

To keep your plan competitive, it's time for DuPont to change the cost-sharing approach we've been using, and adopt an approach that is more consistent with most of our competitors.

## The new approach for employees

**《大学》,** 



Our new cost-sharing approach is designed to deliver a competitive health care plan for employees by having the Company assume a larger portion of future cost increases. In the future, we will look at our total costs and share them between the Company and employees at a competitive level.

For 2003, we expect that this will result in sharing overall medical costs at about 70% for the Company and 30% for you. We will continue to monitor this approach over time.

For 2003, we are limiting the increase in employee premiums for Point-of-Service to approximately 13%. The old approach would have produced an increase of about 39%.

## **ACTION**

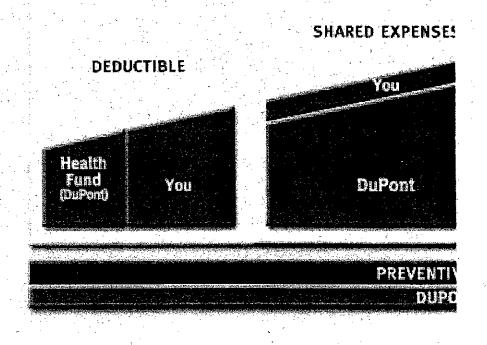
Introducing a more flexible medical option with lower premiums.

In response to employee requests for more flexibility, we're introducing the new Consumer Choice Option in 2003.

Document #1672187

We believe this new option will give a substantial number of our employees a more effective way to manage both their health care and their costs. It's specifically designed to provide more choice, more control, and new tools to help. We believe it will be a real advantage for many. The 2003 premium for this new option will be about 15% lower than the 2002 premium for the Point-of-Service Option (P), our most frequently chosen option. As with our other options, prescription drugs and mental health care are administered separately, and those benefits are not changing for 2003.

- DuPont pays 100% of the costs for covered preventive tests, immunizations, and exams.
- Under this option, you will have a "Health Fund," with an opening balance provided by the Company that you use to pay your first expenses.
- If you don't use all of your 2003 DuPont-provided Health Fund during the year, you can roll the remainder over to your 2004 Health Fund (if you remain in the Consumer Choice Option).
- The amount you use from your Health Fund counts toward the deductible. If you use all of your Health Fund balance, you are then responsible for your additional covered expenses until you reach the deductible.



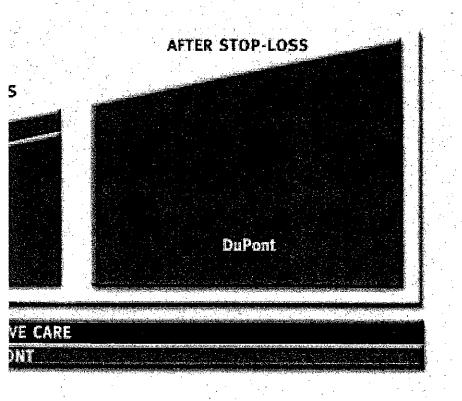
Deductible						
	Health Fund	Υου	Total	Shared Expenses	Stop-Loss	
Single	\$500*	\$1,000	\$1,500	In-network: DuPont pays 90%, you pay 10% Out-of-network: DuPont pays 70%, you pay 30%	\$3,500 in-network; \$5,000 out-of-network	
Two Person	\$750*	\$1,500	\$2,250	In-network: DuPont pays 90%, you pay 10% Out-of-network: DuPont pays 70%, you pay 30%	\$5,250 in-network; \$7,500 out-of-network	
Family	\$1,000*	\$2,000	\$3,000	In-network: DuPont pays 90%, you pay 10% Out-of-network: DuPont pays 70%, you pay 30%	\$7,000 in-network; \$10,000 out-of-network	

Document #1672187

More detail on this new option will be available in your enrollment package, through DuPont Connection at 1-800-775-5955, on the Internet, and in presentations at many locations.

In particular, you'll have a tool that enables you to model assumptions about your 2003 expenses and see the resulting out-of-pocket costs you would have under each of the available medical options.

\*For 2003, only, the Health Fund balance will be increased to 11/2 times the normal amount: \$750 single; \$1,125 two person; \$1,500 family.



For 2003, the Health Fund balance will be: \$750 single; \$1,125 two person; \$1,500 family. 0 After the deductible, you share expenses with the Company. You can use any providers, but a Preferred Provider Network is available and your out-of-pocket costs will be less when you use these providers. With network providers, DuPont pays 90% of covered expenses; outside the network, DuPont pays 70%. Your total out-of-pocket expenses (including your payments toward the deductible, and your portion of shared expenses) are limited by the stop-loss. The Health Fund is completely separate from the Health Care Spending Account. You can take advantage of both opportunities.

## Why Will the Consumer **Choice Option Be Attractive** for Many DuPont Employees?

The Consumer Choice Option is an especially good alternative for those who generally do not have high medical expenses. In recent years, more than half of DuPont employees have had annual medical costs of less than \$500.\*

Under this new option, you continue to have protection against high expenses through the stop-loss. But if your expenses are limited and you don't use all of your Health Fund, you will have no out-of-pocket claim costs and dollars left at the end of the year to roll over into a larger opening balance for the following year.

Three additional items you should consider:

- 1. The premium for the Consumer Choice Option is lower than that for the traditional managed care options.
- You have no co-pays.\*
- 3. The availability of a broad provider network gives you access to carefully screened providers who offer discounted rates.

This option also gives you flexibility and convenience. There are no referrals required to use any qualified provider you choose. And if you use network providers, the paperwork is handled for you; you don't need to submit claim forms.

Most important, this new option gives you much greater ability to impact your care and its costs through the thoughtful use of health care.

Employees who enroll in the Consumer Choice Option receive access to a special section of the Aetna Navigator™. In addition to the traditional Aetna Navigator tools—such as DocFind®, InteliHealth®, and electronic Explanation of Benefits—the Consumer Choice includes:

- SimpleSteps® to Healthier Life Program™a complete suite of interactive tools, to help you evaluate your current health and future risk of major disease. SimpleSteps® is designed to help you create an action plan to improve your overall health condition.
- Informed Health®Line—a 24-hour toll-free number that links you with a team of experienced registered nurses who can provide information on a variety of health issues.
- Average Medical Cost Information—data on prevalent charges for a small number of common medical services.
- Health Fund Account Data—information on your personal Health Fund: the claims paid from your Health Fund, your balance available, and your year-end rollover amount (if applicable).

<sup>\*</sup>Except for prescriptions and mental health care.

## ACTION 3

Adjusting premiums for the current options and eliminating the All Network Option (L).

Document #1672187

For 2003, there will be no changes to the plan features of your current options, though premiums will change. After assessing the projected costs for the All Network Option (L), we have decided to eliminate it.

## Elimination of the All Network Option (L)

The All Network Option (L) is currently used by about 15% of DuPont employees. Because it provides 100% benefits for most covered services and low office visit co-pays, this option has the highest employee premiums.

Because DuPont and all employees are incurring higher costs by supporting this option, we have concluded that it is no longer viable to continue to offer it.

## **The Current Options**

There are no changes for 2003 to the co-pays, stop-losses or other features of the current options. The premium changes are shown in the chart below. Please note that while the Catastrophic Option (C) has no premium for 2003, there will not be a premium credit.

2003 MONT	HLY PREMIUMS Point-of-Service (Option P)	Consumer Choice (Option U)	Indemnity (Option B) Where Available	Catastrophic (Option C)	Preferred Provider Organization (Option R) Where Available
K. WINST	2002 2003	2002 2003	2002 2003	2002 2003	2002 2003
Single	\$45.75 \$51.75	n/a \$38.50	\$45.75 \$51.75	\$-30.00 \$0.00	\$59.25 \$65.75
Two Person	\$91,50 \$103.50	n/a \$77.00	\$91.50 \$103.50	\$-30.00 \$0.00	\$118.50 \$131.50
Family	\$137.25 \$155.25	n/a \$115.50	\$137.25 \$155.25	\$-30.00 \$0.00	\$177.75 \$197.25

1

If you are currently in Option L and take no action during the BeneFlex enrollment period, you will be moved to Point-of-Service Option (P) coverage for 2003.

## Adding tools to provide better information and medical decision support.

To help you more effectively manage your care, DuPont is providing convenient access to highly-qualified resources so you can make informed decisions.

The decisions you face about health care for you and your family can seem overwhelming. Yet, more than ever, your active role is essential to ensuring you receive the right care. To help, the Company is providing three new tools.

## ▶ MEDICAL DECISION SUPPORT™\*

This program, from Consumer's Medical Resource, is a new service that will give you an easy way to get important medical information. It gives you the opportunity to have individual conversations with doctors from leading institutions, such as Harvard and Duke, for guidance in making decisions on more than 45 common medical conditions. While these doctors won't make specific recommendations, they will give you a thorough understanding of the issues and alternatives, and prepare you for conversations with your doctors. This valuable new service is fully paid by DuPont and is available to you regardless of the medical plan option you choose. Providing this service makes DuPont a leader in supporting an active employee role in health care management.

### HEALTH PLAN COMPARISON TOOL

This is a critical time to be sure you're using the medical care option that will be most effective for you. It will be important to consider the new Consumer Choice Option, but equally valuable to take a fresh look at all the options. DuPont has created a range of choices so you can use the one that's best suited to your individual situation.

Filed: 04/21/2017

The interactive Health Plan Comparison Tool at www.lvs.dupont.com/hr helps you make assumptions about the care you might need in 2003 and see the resulting out-of-pocket costs under each of the plan options.

### RATIONALMED\*

RationalMed is a new service focused on patient safety that is an integral part of our Prescription Drug Program. The service is designed to help reduce the volume of negative drug interactions that result in hospitalizations. RationalMed will automatically monitor your prescriptions—no special action or sign-up is needed.

Take some time to confirm that you're taking full advantage of opportunities such as the Health Care Spending Account and DuPont Preventive Health Care Benefits. These programs can have substantial impact on your health care costs. Your enrollment materials have more information on these benefits.

<sup>\*</sup>Not available to employees who have declined coverage or who are enrolled in alternative coverage (Option Z).

## ACTION 5

## Establishing a new cost-sharing approach for retiree health care.

We are continuing to provide comprehensive health care to retirees and survivors. However, to address the rapidly escalating costs of this care, we will implement a new cost-sharing approach.

### Medical Premiums

For pre-Medicare retirees and survivors, we'll use the same cost-sharing approach we use today—equal sharing of annual increases. However, as described on page 3, we'll base increases on the medical costs of this group alone. This is in contrast to our current practice of blending costs for active employees and pre-Medicare retirees and will more accurately reflect the cost experience of this group. The new approach will be phased in over two years, beginning lanuary 1, 2004.

Medicare-eligible retiree and survivor premiums will continue to be based on an equal sharing of projected annual cost increases for this group alone—just as they are today.

## DuPont's Future Contributions for Retiree Medical

The value and cost of DuPont's retiree medical benefits are well above levels provided by many large companies today. To keep our company competitive, we will adopt a practice that many major companies put in place several years ago. We have set a limit on the total amount the Company will pay toward retiree medical costs in the future. This will allow us to continue providing comprehensive medical benefits for retirees.

For pre-Medicare retirees and survivors,
DuPont's average annual cost is \$5,700 per
retiree. After the total amount of DuPont's
average annual cost for this group reaches
\$9,000 per retiree—retirees and survivors
will be responsible for paying the full

amount of all further cost increases. (This limit affects participant costs, not the coverage features of the plans.) We don't expect to reach this limit for several years, and the earliest we will apply its impact (even if the limit is reached sooner) will be January 1, 2007.

For Medicare-eligible retirees and survivors, DuPont's average annual cost is \$2,400 per retiree. After the total amount of DuPont's average annual cost for this group reaches \$4,000 per retiree—retirees and survivors will be responsible for paying the full amount of all further cost increases. (This limit affects participant costs, not the coverage features of the plans.) As with pre-Medicare retirees, we don't expect to reach this limit for several years, and the earliest we will apply its impact (even if the limit is reached sooner) will be January 1, 2007.

For all retirees and survivors, we'll also adjust the Company's contribution to the dental plan to cover only preventive and diagnostic care. Retirees and survivors will pay a premium for restorative dental benefits. To provide time to plan for this change, it will take effect in 2005.

The limits that DuPont is putting on its costs for retiree health care are significantly higher than those at most companies.

The median limit for pre-Medicare retirees is \$4,450 (versus \$9,000 at DuPont).

The median for Medicare-eligible retirees is \$2,000 (versus \$4,000 at DuPont).

We are continuing to provide comprehensive health care benefits to employees, retirees, survivors and dependents.

## ACTION 1

Improved cost sharing for employees

• 13% premium increase for the Point-of-Service Option (P)

2003 MONT	HLY PREMIUMS Point-of-Service (Option P)	Consumer Choice (Option U)	Indemnity (Option B) Where Available	Catastrophic (Option C)	Preferred Provider Organization (Option R) Where Available
	2002 2003	2002 2003	2002 2003	2002 2003	2002 2003
Single	\$45.75 \$51.75	n/a \$38.50	\$45.75 \$54.75	\$-30.00 \$0.00	\$59.25 \$65.75
Two Person	\$91.50 \$103.50	n/a \$77.00	\$91.50 \$103.50	\$-30.00 \$0.00	\$118.50 \$131.50
Family	\$137.25   \$155.25	n/a \$115.50	\$137.25 \$155.25	\$-30.00 \$0.00	\$177.75 \$197.25

## ACTION 2

A more flexible medical option with lower premiums

- Consumer Choice Option (U)
- 2003 premiums are 25% lower than the Point-of-Service Option (P)

## ACTION 3

Adjustments to current options

- Elimination of the Ali Network Option (L)
- Elimination of premium credit for Catastrophic Option (C)

## ACTION 4

New tools to provide better information and medical decision support

- Health Plan Comparison Tool
- Medical Decision Support<sup>TM</sup>
- RationalMed

## FOR THE FUTURE:

## ACTION 5

Establish a new cost-sharing approach for retiree health care

Filed: 04/21/2017

- Premium changes
- Limits on Company medical subsidy-
- Retiree dental premiums

## How You Can Help

As you use health care services throughout the year, you are in a position to make important decisions about what care you receive, who provides your care, where you receive it, and when you receive it. You'll always rely on your doctors and other professionals when making important decisions, but they have many alternatives available, and many of these affect how convenient, costly, and effective the treatment is for you. Participating in these decisions is part of your role as an informed health care user.

## INFLUENCING THE FUTURE OF U.S. HEALTH CARE

DuPont, like many other companies, is pursuing ways to influence the direction of health care in the U.S. We will continue to participate in advocating for reforms aimed at more effective care at more affordable costs. We'll be asking for your support and participation in these efforts.

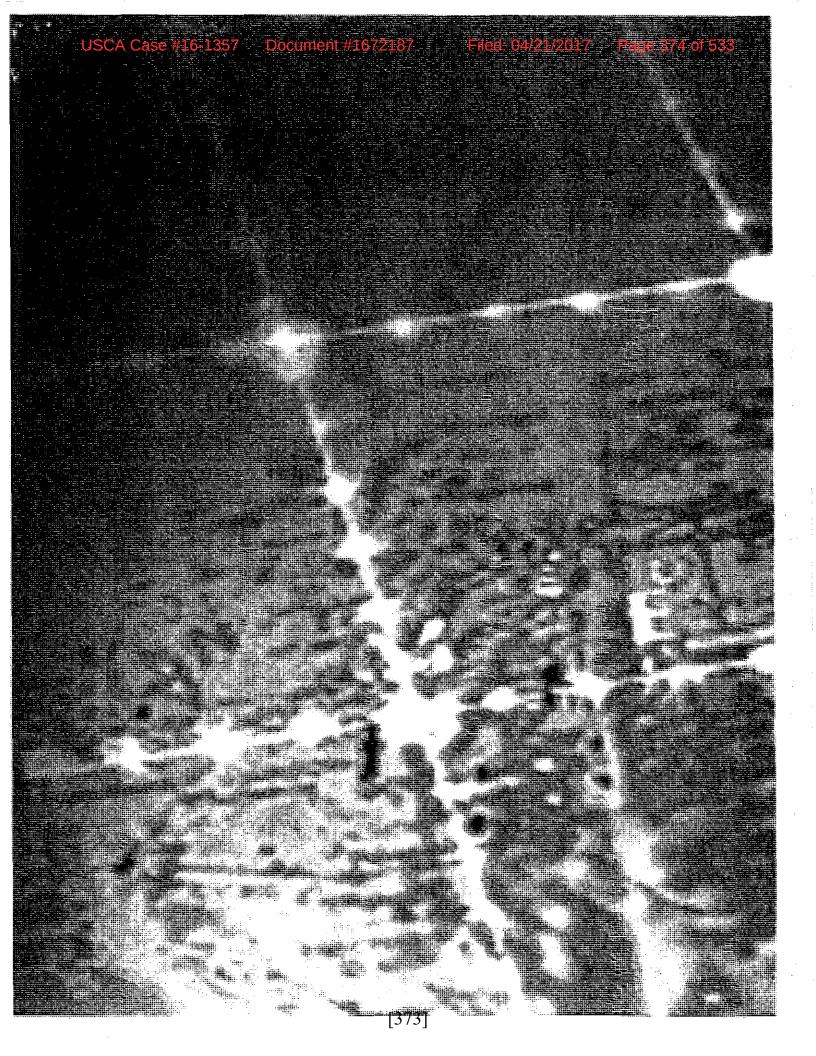
## TAKE AN ACTIVE ROLE

- Ask your doctor about all the alternatives that are available for your course of treatment.
- Discuss with your doctor the effectiveness and cost implications of any alternatives.

Document #1672187

- Make thoughtful decisions about where to go for treatment (doctor's office, walk-in center, emergency room). If a resource line is available, ask for advice.
- Learn about your plan's special features such as Case Management, Disease Management, and Centers of Excellence. (See the list of DuPont resources on the back cover.)
- Know about all the information and education resources your plan makes available.
- Learn all you can about any conditions you or your family members have so you can discuss issues and alternatives.
- Use generic drugs and the mail-order service whenever possible.
- Take advantage of the DuPont Preventive Health Benefits program.
- Spend health care dollars as though they're your own. These costs do have a personal impact on you.

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## PAPER, ALLIED-INDUSTRIAL, CHEMICAL & ENERGY WORKERS INTERNATIONAL UNION AFL-CIO, CLC

## REGION VIII - OHIO · KENTUCKY · WEST VIRGINIA

1790 Sunset Drive, Hamilton, Ohio 45013

KENNETH STANIFER International Representative

Telephone Residence: (513) 863-6563

October 24, 2002

USCA Case #16-1357

## HAND DELIVERED

John Pollard, Esq. Counsel for DuPont **DuPont Fluoroproducts** 4200 Camp Ground Road Louisville, Kentucky 40216

Dear Mr. Pollard:

The Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002 ("Union" or "PACE") hereby notifies DuPont that any changes to the current Beneflex benefits are subject to good faith bargaining before implementation. Any reliance on asserted management rights is misplaced because the collective bargaining agreement is expired.

Accordingly, the Union requests bargaining on proposed changes to the Beneflex plan.

Very truly yours,

Kenneth Stanifer

International Representative

Region VIII

PACE Local 5-2002

Cc: Gerald P. Johnston, Vice President, Region VIII Carl Goodman, President, PACE Local 5-2002 PACE Local 5-2002

*PACE* 

**EXHIBIT** 

Bank of America Corporate Center 100 North Tryon Street Suite 2900 Charlotte, NC 28202-4011 Phone: 704.373.8999 Fax: 704.373.8995 www.mcguirewoods.com

John O. Pollard jpollard@mcguirewoods.com

Direct Dial: (704) 373-8960 Direct Fax (704) 373-8831



November 21, 2002



Mr. Kenneth Stanifer
International Representative, Region VIII
Paper, Allied-Industrial, Chemical &
Energy Workers International Union
Local 5-2002
1790 Sunset Drive
Hamilton, Ohio 45013

Dear Mr. Stanifer:

Reference is made to your letter of October 24, 2002, attached hereto.

As you know, the Plan under which the Employer provides health insurance to its employees contains provisions giving the Employer the right: (1) to determine the price of coverage; (2) to control and manage the operation and administration of the Plan, and (3) to change or discontinue the Plan without prior negotiation with the Union. Your Union has agreed to these provisions and the Employer has exercised these rights on several occasions over the past few years. Therefore, it would be wholly inappropriate to engage in bargaining over the recently-announced changes to the Plan.

However, this in no way precludes bargaining over a new or different health care insurance plan when and if your Union wishes to propose one.

Sincerely yours,

McGUIREWOODS LLF

John O. Pollard

JOP:crh

Attachment

EXHIBIT

USCA Case #16-1357 Document #1672187



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## PAPER, ALLIED-INDUSTRIAL, CHEMICAL & ENERGY WORKERS INTERNATIONAL UNION AFL-CIO, CLC

## REGION VIII — OHIO • KENTUCKY • WEST VIRGINIA

1790 Sunset Drive, Hamilton, Ohio 45013

KENNETH STANIFER

International Representative

Telephone Residence: (513) 863-6563

November 27, 2002

## CERTIFIED MAIL

John Pollard, Esq. Counsel for DuPont DuPont Fluoroproducts 4200 Camp Ground Road Louisville, Kentucky 40216

Dear Mr. Pollard:

The Union rejects your response, dated November 21, to the Union's request for bargaining, dated October 24, regarding the Union's notification to DuPont that any changes to the current Beneflex benefits are subject to good faith bargaining before implementation. It is clear that prior to your response, DuPont proceeded with implementation of changes in the Beneflex plan for 2003. This letter constitutes the Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002 ("Union" or "PACE") continued objection to this implementation and ongoing request to bargain in spite of DuPont's unlawful conduct.

The Union has many concerns regarding DuPont's new health care accounting methods that will change the benefit plan. A primary concern is that DuPont's determination to discontinue its long standing practice of calculating the 50/50 cost share on cost increases and to change to a 70/30 cost share on total cost of the plan may significantly increase the out-of-pocket costs to employees. The Union hopes that DuPont will be forthcoming with information that will allow the Union to address these concerns for the workers it represents.

In order for the Union to determine our bargaining position, and formulate counterproposals, and/or at the very least, to understand these changes, the Union is requesting the following information:

1. Please provide a copy of the plan document(s) and summary plan description(s), along with any applicable summaries of material modifications, that describes the health benefits currently offered at the Louisville Plant to members of the Union ("Plan").

EXHIBIT

1.50 (a)

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Filed: 04/21/2017

John Pollard DuPont Fluoroproducts November 27, 2002 Page 2 of 7

- 2. Please provide a copy of the plan document(s) and summary plan description(s) that describes the health benefits being proposed at the Louisville Plant effective January 1, 2003 ("New Plan").
- 3. Does the Plan provide benefits to employees other than Union employees at the Louisville Plant? If yes, please identify who is eligible to participate in the Plan, for example, "all Dupont employees nationwide" or "Dupont employees located at the following facilities. . ."
- 4. Please state whether the Plan provides coverage to employees represented by a labor union as well as employees that are not represented for purposes of collective bargaining by a labor union ("non-union employees"). Please state whether the Plan provides coverage to individuals, other than dependents of Plan participants, who are not employed by DuPont and, if so, identify the classes of such individuals.
- 5. Please provide the number of non-union DuPont employees eligible for benefits under the Plan. Please provide the number of DuPont employees, represented by any labor union, who are eligible for benefits under the Plan.
- 6. Please identify by name, each Preferred Provider Organization ("PPO") or Health Maintenance Organization ("HMO") that contract with DuPont to provide services to Plan participants.
- 7. Which of the PPOs or HMOs identified in Question #6 provides services to Plan participants employed at the Louisville Plant?
- 8. Do the HMOs or PPOs that provide services to Plan participants employed at the Louisville Plant also provide services to other Plan participants employed at other DuPont locations?
- 9. Please answer questions 3 through 8 for the New Plan.
- 10. Does DuPont receive utilization reports from any of the PPOs or HMOs referred to in question 6 above for the Plan?
- 11. If the answer to Question #10 is yes, are these utilization reports provided by geographic location? For example, has DuPont been provided with a utilization report from an HMO or PPO that includes data for DuPont employees at the Louisville Plant that can be distinguished from employees at other locations? Please provide copies of these reports for the period 1998 through the present for the Louisville Plant. If the information in these reports is not broken out by location, then please provide the entire report.

USCA Case #16-1357
John Pollard
DuPont Fluoroproducts
November 27, 2002

Page 3 of 7

- 12. If the answer to Question #10 is no, then is it possible to obtain these reports by geographic location?
- 13. Has DuPont been provided with claims reports or utilization reports of any kind by any vendor other than a PPO or HMO (including but not limited to a prescription drug provider, claims processor, or dental provider), at any time during the period 1994 through 2002 for the Plan?
- 14. If the answer to Question #13 is yes, are these reports provided by geographic location? For example, has DuPont been provided with a utilization or claims report from a prescription drug provider that includes data for DuPont employees at the Louisville Plant that can be distinguished from employees at other locations? Please provide copies of these reports for the period 1994 through the present for the Louisville Plant. If the information in these reports is not broken out by location then please provide the entire report.
- 15. If the answer to Question #13 is no, then is it possible to obtain these reports by geographic location?
- 16. Does DuPont maintain claims data or other Plan records on a geographic or Plant location basis?
- 17. If your answer to Question #16 is no, then does DuPont apply the cost sharing arrangement based on Plan wide costs instead of using only those costs associated with providing health care benefits to the bargaining unit employees at the Louisville Plant?
- 18. Please explain what information DuPont uses to ensure that the cost sharing arrangement has been complied with at the Louisville Plant.
- 19. At what point in time during each Plan year from 1994 through the present, did DuPont confirm compliance with the cost sharing arrangement? For example, when did DuPont perform the calculations necessary to confirm that Plan participants working at the Louisville Plant did not pay more than their share of the cost of health care under the Plan? In answering this question, please indicate for each year whether DuPont confirmed compliance with the 70/30 cost sharing arrangement.
- 20. Did DuPont document the calculations referred to in Question #19? If yes, please provide a copy of the calculations, including the supporting data used in determining that DuPont was paying its agreed upon share of the costs of providing health benefits under the Plan from 1994 through the present.
- 21. For each Plan year 1994 through present, please identify the dollar amount of all benefit claims paid by the Plan. Please provide the same information for the Louisville Plant only.

John Pollard DuPont Fluoroproducts November 27, 2002 Page 4 of 7

USCA Case #16-1357

- 22. For each Plan year 1994 through 2001, please identify the dollar amount of the following expenses for (i) the Louisville Plant only and (ii) also for the entire Plan:
  - a. Benefit payments made directly to either participants or beneficiaries pursuant to the Plan.
  - b. Payments made to insurance carriers or other vendors for the provision of benefits under the Plan.
  - c. Salaries or other allowances for personnel performing services for the Plan.
  - d. Accounting fees related to Plan operations or administration.
  - e. Actuarial fees related to Plan operations or administration.
  - f. Contract administrator fees for services related to the Plan.
  - g. Legal fees for services related to the Plan.
  - h. Other Plan administrative expenses not identified above (please identify and provide amount).
- 23. For each Plan year 1994 through 2001, please identify the dollar amount of costs that were shared between DuPont and the employees represented by the Union at the Louisville Plant pursuant to the NLRB Settlement Agreement.
- 24. For each Plan year 1994 through present, please identify the dollar amount of the costs referred to in Question #23 that was paid by DuPont versus the dollar amount that was paid by employees represented by the Union at the Louisville Plant.
- 25. Please identify each item that is included in calculating the cost referred to in Question #23 for each year, 1994 through 2001 and provide the corresponding dollar amount of that item.
- 26. For each Plan year 1994 through 2001, please identify and describe the assumptions (including actuarial assumptions, medical inflation trend factors, industry standards) used to determine premiums, co-payments or deductibles for each of the benefit plans offered by the Plan. In describing these assumptions please explain the specific effect each assumption had on premium calculations. For example "in 1995 we used a medical inflation trend factor of 8% and a prescription drug inflation trend factor of 4% which in combination resulted in an increase in premiums for 1995 of % and an increase in co-payments of -%."

Filed: 04/21/2017

John Pollard DuPont Fluoroproducts November 27, 2002 Page 5 of 7

- 27. For each Plan year 1994 through 2001, please identify the dollar value of claims incurred but not reported ("IBNR") that were used or relied on to determine premium amounts, co-payments or deductibles and explain how these dollar values were determined.
- 28. Please explain how recoveries resulting from subrogation and coordination of benefits are taken into account in calculating premium increases. Please identify the amounts recovered as a result of subrogation or coordination of benefits, broken down by each category, for each year 1994 through present, 1) for the entire Plan and 2) for the Louisville Plant only.
- 29. Please explain how savings realized as a result of utilization review, pre-certification, prescription drug discounts, and other provider or vendor discounts are taken into account in calculating premium increases. Please identify the amount of savings, broken down by category (e.g. utilization review, prescription drug discounts etc.), for each year 1994 through 2001, 1) for the entire Plan and 2) for the Louisville Plant only.
- 30. Please state whether employee deductibles and co-payments, expected to be paid, are credited to the employees' share of the Plan costs paid at any point in the calculation referred to in Question #24 to determine the employee share under the cost sharing arrangement.
- 31. If your answer to Question #30 is that these amounts are not credited toward the employees' share of the cost, then we understand that the employee share of premium increases does not include a credit for amounts employees are expected to pay in the form of deductibles or co-payments. If you disagree with our understanding please explain the basis for your disagreement.
- 32. Please provide details of all Plan changes for the last 5 years. By "details" we mean 1) a written explanation of each change and a copy of the Plan amendment or, if there was no Plan amendment, the document provided to participants explaining that change, and 2) the estimated value of any benefit change on a paid claims basis and on an eligible expense basis.
- 33. Please identify the number of different programs of benefits that are offered to employees at the Louisville Plant under the Plan. Please identify the differences between these programs and provide the number of employees and beneficiaries participating in each program, on a monthly basis, since the 70/30 cost sharing arrangement was put in place at the Louisville Plant.
- 34. Please provide the same information requested in Question #33 for all DuPont employees that participate in the Plan.

John Pollard DuPont Fluoroproducts November 27, 2002 Page 6 of 7

35. Please provide the dollar amounts of the following: employee deductibles, co-payments and coinsurance, broken down by each category, on a claims incurred and claims paid basis for the periods 1994 through 2001 for 1) employees and beneficiaries at the Louisville Plant and 2) all employees and beneficiaries covered by the Plan.

## Information Regarding 401(h) Transfers.

We understand that over the past ten years a number of asset transfers have been made from the DuPont Pension and Retirement Plan ("Pension Plan") to a retiree health benefit account established under Section 401(h) of the Internal Revenue Code ("401(h) Account"). In order to ensure that these transfers were made in accordance with applicable law and also to determine the effect of these transfers on the calculation of the cost sharing arrangement discussed above, we ask that you provide the following information:

- 36. Please indicate the years during which an asset transfer was made from the DuPont Pension and Retirement Plan ("Pension Plan"), or any other DuPont sponsored pension plan, to a 401(h) Account. Please provide copies of notices sent to the Secretary of Labor pursuant to Section 101(e)(2) of the Employee Retirement Income Security Act ("ERISA") for years other than 1999, 1998, 1997, 1993 and 1992.
- 37. Please provide a copy of the plan document and summary plan description that describes the 401(h) Account referred to in the 101(e) Notices that were provided to the Secretary of Labor for 1999, 1998, 1997, 1993 and 1992. If the document that describes the 401(h) Account is other than the plan document or summary plan description, please provide a copy of whatever document contains that description.
- 38. Please provide a copy of the Trust document that sets forth and describes DuPont's authority to transfer assets from the Pension Plan to a 401(h) Account. If the document that sets forth and describes such authority is other than a Trust document, please provide a copy of whatever document contains that description.
- 39. Please provide the dollar value of assets actually transferred to a 401(h) Account for each year in which such transfer was made.
- 40. Please describe how the assets transferred to the 401(h) Account, in each year, were used. If the full amount of assets transferred in any given year was not spent for qualified retiree health liabilities, please explain what happened to the assets; for example, was it returned to the Pension Plan?
- 41. Please provide any accounting statements, reconciliation reports or other financial documents that detail the use of assets transferred to the 401(h) Account.

John Pollard DuPont Fluoroproducts November 27, 2002 Page 7 of 7

- 42. Please provide copies of the financial analysis or other calculations that were performed to determine DuPont's reasonable estimate of qualified retiree health liabilities prior to each asset transfer to a 401(h) Account in accordance with DuPont's obligations under applicable law.
- 43. Does DuPont intend to transfer assets from the Pension Plan to a 401(k) Account this year?
- 44. If the answer to #8 is yes, please state the anticipated amount of the transfer.

Please provide a written response that includes complete and responsive information to each of the requests described herein by December 2, 2002. Additional requests for information may be made in follow up to your responses to the questions set forth herein.

The Union looks forward to your prompt response.

Very truly yours,

Kenneth Stanifer

International Representative

Region VIII

PACE Local 5-2002.

Cc: Gerald P. Johnston, Vice President, Region VIII Carl Goodman, President, PACE Local 5-2002 PACE Local 5-2002 Allison Madan, Esq., Slevin & Hart Kathleen Hostetler, Esq., Counsel for PACE

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## **McGUIREWOODS**

December 19, 2002



Mr. Kenneth Stanifer
International Representative, Region VIII
Paper, Allied-Industrial, Chemical &
Energy Workers International Union
Local 5-2002
1790 Sunset Drive
Hamilton, Ohio 45013

Dear Mr. Stanifer:

Reference is made to your letter dated November 27, 2002, requesting an unreasonably voluminous amount of information about DuPont's "health care accounting methods," some of which previously has been requested by, and furnished to your Union.

At the outset, let me reiterate the statements made in my letter of November 21, 2002. The corporate-wide Beneflex Flexible Beneflts Plan (an umbrella for several benefit plans, of which the Beneflex Medical Care Plan is one) afforded to DuPont's Louisville employees reserves to the Company the right to (1) determine the price of coverage; (2) control and manage the operation and administration of the Plan, and (3) to change or discontinue the Plan without prior negotiation with the Union. Your Union clearly agreed to these provisions. Moreover, the Company unilaterally has made numerous changes to control the pricing of its various Plans over the last few years — all without any claim of "unlawful conduct" by your Union. To bargain over the changes before implementation at this point would be a drastic departure from the Company's long-established, past practice of making annual changes to Beneflex, which practice is the "status quo."

For that reason and, because the parties -- at your request -- are not yet bargaining over economic matters (including Health Care Insurance), we view your information request simply as a bad faith effort to delay negotiations and unduly burden the Company.

Nevertheless, in an effort to further the negotiation process, we will respond to your request as fully as appropriate and in as timely a fashion as we are able to do so.

In that regard, we note that although your letter was dated November 27, 2002, and demanded a response by December 2, 2002, the request was mailed on December 3, 2002, and received at the Louisville Plant on December 4, 2002. Given the volume of data requested and the limited resources available, it will take a considerable amount of time to research and assemble. Such data as we are able to provide, however, will be forwarded as it is compiled.

EXHIBIT

Mr. Stanifer December 19, 2002 Page 2

Finally, as noted in my letter of November 21, 2002, when the parties do begin negotiations over economic matters, should your Union decide to propose an alternative health care insurance plan, we certainly will consider and discuss it with you.

Sincerely yours,

McGUIREWOODS LLP

Filed: 04/21/2017

John O. Pollard

JOP:crh

cc: Mr.

Mr. Carl J. Goodman President PACE 5-2002

Paper, Allied-Industrial, Chemical and Energy Workers International Union

P.O. Box 16333

Louisville, Kentucky 40256-0333

## NUTICE OF MATERIAL MODIFICATIONS

Filed: 04/21/2017

to the benefit pish of C. L. du Pent de Nemicus and Company

DuPont is required to tell you about certain changes to its benefit plans either by revising the Summary Plan Descriptions (SPDs) or by a notice of material modifications. You should keep this notice with your current SPDs until a revised SPD that includes this information is issued. This notice covers only changes to plan terms and conditions. It does not include changes in administrative practices, such as the price changes for the BeneFlex offerings. You may not be a participant in all of these plans, so some of this information may not apply to you. If you have any questions about this notice, contact the editor of this publication.

### BENEFLEX MEDICAL CARE PLAN

Effective January 1, 2003, the BeneFlex Medical Care Plan was amended to: (1) discontinue one pricing option (L); (2) include infertility and in vitro fertilization treatment deductible amounts in the out-of-pocket maximums (commonly referred to as the stop-loss); and (3) add a new pricing option (U). A summary of the features of the new pricing option follows:

	Deductible			Shared Expenses		Stop-Loss	
	Health Fund	Participant	Total	In-network	Out-of-network	In-network	Out-of-network
Single	\$ 500*	\$1,000	\$1,500	1 DiiPont nave 90%		\$3,500	\$ 5,000
Two Person	\$ 750*	\$1,500	\$2,250		DuPont pays 70% R&C	\$5,250	\$ 7,500
Family	\$1,000*	\$2,000	\$3,000		nec	\$7,000	\$10,000

<sup>\*</sup>For 2003, the Company provided a health fund equal to 1.5x the normal amount.

## BENEFLEX DENTAL CARE PLAN: DENTAL ASSISTANCE PLAN

Effective January 1, 2003, the Plans were amended to exclude coverage for charges related to the repair of natural teeth or other body tissues required as a result of accidental injury. The BeneFlex Medical Plan and the Medical Care Assistance Program cover these items

## SAVINGS & INVESTMENT PLAN

Effective January 1, 2002, the Plan was amended to:

- · provide for immediate vesting of company contributions for all current employees;
- permit rollovers of non-taxable funds in eligible rollover distribution situations and expand the sources to/from which rollovers will be permitted (for example, government plans and, for non-spouses, conduit IRAs);
- reduce the maximum hardship withdrawal suspension period from 12 months to 6 months;
- eliminate the impact of the so-called "same desk" rule that restricted access to pre-tax funds in certain divestiture/joint venture situations;
- raise the limit on the maximum amounts that can be credited to your account each year as a result of the 2001 tax bill, which eliminated the "25% of Section 415 compensation" definition and now allows the Plan to consider the lesser of 100% of Section 415 compensation or the specific annual dollar limits (currently \$40,000) as the maximum allowable annual contribution amount.

Effective February 1, 2002, the periodic payment provisions of the Plan were redefined to permit all individuals who commence payments on or after that date to take advantage of the more liberal life expectancy calculation method approved by the IRS in 2001.

Effective July 1, 2002, the AIM Value Fund changed its name to the AIM Premier Equity Fund.

Effective for terminations on or after July 31, 2002, the Plan was amended to permit all Participants to retain existing loans beyond their termination date.

Effective August 30, 2002, the Conoco Stock Fund was renamed the Conoco/Phillips Stock Fund to reflect the completed merger of the two companies.

Effective November 14, 2002, the Plan was amended to make the creation of the Employee Stock Ownership Plan (ESOP) within SIP final rather than conditional.

CONTINUED ON NEXT PAGE

**EXHIBIT** 

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THE TRUCK!

IANUARY 2003

Filed: 04/21/2017

## ADDITIONS TO JULY 1998 SUMMARY PLAN DESCRIPTIONS

## Managed Health Care 1998:

"Enrollment" (page 8): The second paragraph following the 'Note" should read as follows:

"If you, the employee, are required by court order to provide medical coverage for your children, your children are eligible for coverage if they are under 25 and unmarried. The court order must meet the requirements for a qualifying medical child support order. If you disagree with the plan's decision or lack thereof concerning the qualified status of a medical child support order, you may file suit in Federal court. Contact DuPont Connection for procedural details."

## Non-Managed Health Care 1998:

"Enrollment" (page 5): The second paragraph following the "Note" should read as follows:

"If you, the employee, are required by court order to provide medical coverage for your children, your children are eligible for coverage if they are under 25 and unmarried. The court order must meet the requirements for a qualifying medical child support order. If you disagree with the plan's decision or lack thereof concerning the qualified status of a medical child support order, you may file suit in Federal court. Contact DuPont Connection for procedural details."

## Pension & Retirement Plan:

"Qualified Domestic Relations Order" (page 25): The last paragraph of this section should read as follows:

"There are specific legal requirements that a domestic relations order must meet to be recognized by the Plan Administrator and specific procedures regarding the amount and timing of payments. You can obtain a copy of the Plan's procedures governing Qualified Domestic Relations Orders by contacting the Plan Administrator.

If you are affected by such an order, you will be notified by the Plan Administrator. In addition, if you disagree with the Plan's decision or lack thereof concerning the qualified status of a domestic relations order, you may file suit in Federal court."

### Savings & Investment Plan:

"Qualified Domestic Relations Order" (page 22): The last paragraph of this section should read as follows:

"There are specific legal requirements that a domestic relations order must meet to be recognized by the Plan Administrator and specific procedures regarding the amount and timing of payments. You can obtain a copy of the Plan's procedures governing Qualified Domestic Relations Orders by contacting the Plan Administrator.

If you are affected by such an order, you will be notified by the Plan Administrator. In addition, if you disagree with the Plan's decision or lack thereof concerning the qualified status of a domestic relations order, you may file suit in Federal court."

### All SPDs:

The following sentence should be added at the end of the section titled, "Your Rights Under ERISA":

"You may also obtain certain publications about your rights and responsibilities under ERISA by calling the publications hotline of the Pension and Welfare Benefits Administration."

### OTHER LEGALLY-REQUIRED NOTICES

The BeneFlex Medical Care Plan and the Medical Care Assistance Program comply with the provisions of the Women's Health and Cancer Rights Act concerning coverage for reconstructive surgery in connection with mastectomies. Specifically, the plan covers: reconstruction of the breast on which the mastectomy has been performed; surgery and reconstruction of the other breast to produce a symmetrical appearance; and prostheses and treatment of physical complications of all stages of mastectomies, including lymphedemas.

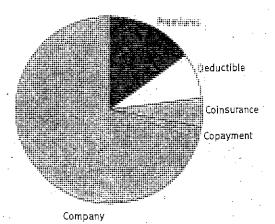
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DUPONT BENEFITS ADMINISTRATION SERVICES— HELPING YOU PLAN YOUR DIRECTION FOR THE FUTURE

## Continuing the Health Care Strategy

How costs are shared



For illustration. Estimated from Plan Provisions

Employees and retirees at

DuPont are playing a

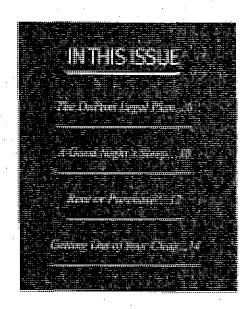
major role in containing

health care cost increases.

ast year, DuPont announced a health care strategy designed to improve the competitiveness of employee medical benefits. The strategy focuses on two components: maintaining a competitive cost-sharing policy for employees, and providing resources and incentives to encourage prevention, wellness and consumerism.

The cost-sharing policy focuses on how TOTAL plan costs will be divided between DuPont and the participants. TOTAL plan costs include those amounts that participants pay out-of-pocket, not just the claim dollars that are paid by the plan. Like last year, in 2004, the total costs for employee medical coverage will be shared using a 70/30 projected ratio. DuPont expects to pay approximately 70% of the employee medical plan costs. Employees pay 30% of the total medical plan costs through premiums, copayments, coinsurance and deductibles.

Employee medical premiums will be increasing 5% for 2004. Compared to the double-digit medical plan cost increases reported nationally, this is great news. The two principal factors that helped us beat the national averages were (1) careful use of



CONTINUED ON PAGE 3



**EXHIBIT** 

リュ <del>[387]</del> The miracles of science

## EMPLOYEE ASSISTANCE PROGRAM

## Do You Worry All the Time?

nxiety is a normal emotion that rouses people to take action. It is part of your fight or flight stress response and can be protective and stimulating under the right circumstances. Generally, it is common to experience anxiety before taking a test, speaking in public or going on a first date. However, Generalized Anxiety Disorder (GAD) is an illness that affects your ability to return to homeostasis or balance. If it is not treated, people suffering from GAD experience chronic exaggerated worry and tension, even though nothing seems to provoke it.

Just like diabetes or heart disease, GAD is a real illness that needs to be treated. Generalized Anxiety Disorder is characterized by six months or more of chronic, exaggerated worry and tension that is unfounded or much more severe than the normal anxiety most people experience.

Generalized Anxiety Disorder affects about 4 million Americans a year or about 3% of the population. Research indicates that GAD rarely occurs alone and people suffering from GAD have a higher risk of other disorders, such as depression.

Most often, GAD starts when a person is still a child or teenager. It can also start in an adult. People with GAD may visit their doctor many times before they find out what their real illness is. They may ask their doctor to help them with the signs of GAD like headaches or trouble falling asleep, but don't get help for the illness itself.



## Symptoms of Generalized Anxiety Disorder

Having this disorder means always anticipating disaster, or worrying excessively about health, money, family or work. GAD is often accompanied by physical symptoms such as trembling, muscle tension, headaches, irritability, sweating or hot flashes. GAD sufferers may feel lightheaded, out of breath, nauseated or as though they have a lump in the throat. They tend to feel tired and have trouble concentrating and relaxing. They often have trouble falling or staying asleep.

## How can I recognize if I or someone I care about has Generalized Anxiety Disorder?

- ➤ Consistent worry about matters small and large
- ➤ Inability to concentrate
- > Headaches and unexplained muscle aches
- ➤ Difficulty falling asleep or staying asleep
- ➤ Nausea, uncontrolled sweating, or hot flashes
- ➤ Overall tension

While many of these symptoms may have causes unrelated to anxiety, it is important to get help if you or a family member experiences any of them. Generalized Anxiety Disorder is highly treatable with psychosocial therapies, medication, or both.

### Effect on the family

Anxiety disorders can be as disruptive to family life as any other chronic illness. Many normal family activities may become difficult or impossible, there may be economic loss, additional stress, even resentment directed toward the individual with the disorder. Anxiety disorders can exact a heavy emotional toll on all members of the family circle, but they do not have to.

One of the most important things you can do is to be supportive. There are many ways in which you can provide support:

- ➤ Contact your site Employee Assistance Consultant for professional help.
- Learn as much as possible about the disorder.
- > Avoid blaming behavior.
- Try to maintain a normal routine, but be flexible.
- ➤ Modify expectations during stressful periods.

If you would like more information on Generalized Anxiety Disorder, call your site Employee Assistance Consultant at **800-423-7266**, Option 1.

To take a free confidential Anxiety Screening, log on to:

www.mentalhealthscreening.org/screening Keyword: Dupont

or

call toll-free: 1-866-251-5749

Remember—help is just a phone call away!

## Continuing the Health Care Strategy

health care dollars by employees and their dependents and (2) plan design changes made during 2002–2003 that increased the incentives for consumerism.

Employees' actions are helping to suppress medical plan cost increases. As a group, employees are becoming knowledgeable users of health care.

Plan design changes in the last few years have helped influence consumer purchasing behavior. When prescription drug benefits switched from a flat retail copay to a 30% coinsurance,\* participants naturally considered lower-cost alternatives such as generic medications and mail-order delivery. In 2003, DuPont introduced the Consumer Choice medical plan option and over 3,300 employees enrolled in this consumer-focused plan option. Similarly, the new Medical Decision Support

CONTINUED FROM PAGE 1

service has received high marks from the over 900 participants helped by the program during its first six months. Medical Decision Support provides participants with the latest information, treatment protocols and access to knowledgeable physicians to learn more about over 45 health care conditions including cancer, diabetes, multiple sclerosis and stroke.

The external pressures pushing medical plan costs upward are tremendous. To help combat rising costs and sustain a trend in the single digits, participants must continue to focus on improving their personal health and reducing spending. Participants influence the medical premiums by being knowledgeable and wise health care consumers.

<sup>\*</sup>Minimum copayments apply

PLAINTALK

## LifeWorks Better solutions. Better service.

## LifeWorks®—a Free Employee Resource Program to Help Make Your Life a Little Easier



## Everybody. Every day.

You spend every day trying to make time for everything that's important to you—your work, your family, your life. Sometimes it can seem as if there's too much for you to handle. When you need a helping hand, get in touch with LifeWorks to find the advice, support, practical solutions and online

resources you need. Whether you want to get out of debt or get in shape, whether you're preparing for a new baby or preparing for retirement. No matter who you are, LifeWorks is designed to help you. No question is too small, no issue is too big. The service is free and completely confidential. And because you never know when you'll need us, we're here 24 hours a day, 7 days a week.

The program can give you information, advice, and support on a wide range of everyday issues, including:

- > Parenting and child care
- ➤ Education
- ➤ Older adults
- ➤ Midlife and retirement
- ➤ Disability

- > Finance
- ➤ General legal information
- ➤ Work
- ➤ Managing people

## LifeWorks offers you:

- ➤ A real person to talk to when you need an answer to a question
- ➤ An award-winning website with online articles, workshops, locators, self-assessments and much more
- ➤ Free booklets, audio recordings and other materials to help you get the answers you need in the format you want
- ➤ Referrals to resources, services and support in your community
- ➤ A commitment to always be there when you have a question or need help

You can access LifeWorks online at www.lifeworks.com (company name/user id: dupont; password: duplwo)

Consultants who speak Spanish, simultaneous translation into more than 140 other languages, and a TTY/TDD phone number are also available. Call 800-635-0606 to speak to a consultant 24 hours/7 days a week.

Keep reading to see how LifeWorks has made a difference in the lives of some employees who have used its services.

## Real help for real people

LifeWorks is always there for you, ready to help in the way that best fits your preferences, your schedule and your needs. No matter how big or small your concern, or what point you are in life, LifeWorks service is dedicated to bringing real help to real people. Here are just a few examples.

## Choosing a summer camp

"I don't really know where to start," the single father said when he called LifeWorks. "I have custody of my two children this summer. I've been browsing through LifeWorks Online and I read the articles on planning summer activities. I even found some specific camps that sound interesting in your Camp Locator, but I have questions, and I'd like to know more about some activities in my area."

To help him get the answers he needed, a LifeWorks consultant asked about the children's ages, their interests and personalities, the family's budget and other relatives who lived nearby. A few days later, the consultant mailed information about local day camp programs, along with tips on what to look for when choosing an overnight camp or a day program.

## Caring for older relatives

Caring for an aging relative whose needs are changing can be challenging and stressful. For one employee, LifeWorks Online provided much-needed resources. "This site has helped me look into how to cope with my mom, who has been with me for a year now. She has different ailments and I can't see anyone caring for her but myself. The site has also helped me with the stress, which I never realized I had, from dealing with her. Thanks and keep the information coming—it's very useful."

Another user writes, "I truly appreciate the elder care resources. I was able to find help for my mom who had a stroke two years ago without health insurance. Within hours of searching your site, I was able to provide physical therapy, occupational therapy, speech therapy and home health aides...I am truly grateful."

## Plugging a leaky roof

"My neighbor has been watching my house while I'm away. He just called to say there is water running down my walls after the recent storm and the roof is leaking!" an employee exclaimed when she called LifeWorks. "What can I do? I have a meeting tomorrow and can't just cancel and come home."

The LifeWorks consultant got right to work, and quickly identified several licensed, reputable roofers and contractors not far from the employee's home—some with after-hour emergency numbers. He even located an insured, bonded individual who could stay at her house while estimates and repairs were made. Pleased, the employee arranged for repair work to begin immediately. And the next day, she kept her appointment with the CEO.

## Surviving the college application process

The high school senior thought he already knew what he wanted—a college where he could major in architectural design. But it had to be in his home state, and he was pretty sure he'd need financial aid. Using LifeWorks Online, he and his dad picked some schools on the College Locator and downloaded helpful articles on interviews and visits. Then they called for more advice.

The LifeWorks consultant answered their questions about applying for financial aid and sent a guidebook to help the son plan and keep track of the entire application process. "I was amazed at all the helpful information we received," the father said. "LifeWorks was really there for us, every step of the way."

CONTINUED ON PAGE 23

## New for 2004—The DuPont Legal Plan Is Added to BeneFlex

We have all encountered situations where access to legal support would be a real asset. To help address these situations, DuPont is pleased to announce the addition of a group legal plan to the BeneFlex menu. We believe this new service will be a valuable, cost-effective tool for you. This service is offered through Hyatt Legal Plans.

Filed: 04/21/2017

\$16.80 per employee per month—covers spouse and dependents

Unlimited telephone advice and office consultations on personal legal matters with an attorney of your choice

E-Services—Attorney locator; law firm e-panel; law guide; free, downloadable legal documents; advice on financial planning, insurance and work/life

## Full representation for the following services:

## Wills and estate planning

Living wills
Powers of attorney
Wills and codicils
Trusts

## Real estate matters

Eviction defense
Tenant negotiations
Refinancing of home
Sale or purchase of home

## Family law

Name Change
Premarital agreement
Uncontested adoption
Uncontested divorce and separation
Uncontested guardianship

## Debt matters

Debt collection defense Personal bankruptcy Tax audits (IRS, state, local) Identity theft defense

## Consumer protection

Consumer protection matters Small claims assistance

### Traffic matters

Traffic defense (excludes DUI) 'Driving privileges restoration

## Defense of civil lawsuits

Administrative hearings Civil litigation defense Incompetency defense

## Document preparation

Affidavits
Deeds
Demand letters
Mortgages
Notes

## Document review

Any personal legal document

## Juvenile matters Juvenile defense

Trivetitie deferie

## Reduced fees

Network attorneys provide personal injury, probate and estate administration matters at reduced fees

## Additional plan information

- ➤ No waiting periods, dollar caps or hour limits. Excludes criminal, business and employment-related matters.

  Refer to the Hyatt Legal Plans website at www.legalplans.com for further information regarding covered services, participating attorneys and exclusions.
- ➤ Participants have the freedom to choose any out-of-network attorney and are reimbursed according to an established schedule.
- ➤ For more information about the Plan visit the Hyatt Legal Plans website www.legalplans.com—click on "Thinking about enrolling?" Your password is 4500020. You may also contact Hyatt's Client Service Center toll-free at 1-800-821-6400 Monday through Thursday 8 a.m. to 7 p.m. and Friday 8 a.m. to 6 p.m. (ET).
- ➤ In certain states, coverage is provided through insurance underwritten by Metropolitan Property and Casualty Insurance Company, Warwick, Rhode Island; in Florida provided by Hyatt Legal Plans of Florida, Inc.



## Consumer Choice Medical Option Health Fund Rollover Amounts

he Health Fund is a DuPont-provided personal benefit account set up for each employee participating in the Consumer Choice medical option. The Health Fund pays 100% benefits for covered medical services, before any plan deductible applies. This benefit is in addition to the plan's 100% wellness and prevention coverage.

If you are one of the more than 3,000 employees participating in the Consumer Choice medical option, you may end the year with a leftover balance in your personal Health Fund. Approximately 85% of participating employees had available Health Fund benefits remaining in their accounts as of June 30, 2003. As you consider your medical plan options for 2004, keep in mind that any unused Health Fund amounts roll over and continue to be available in future years so long as you continue to participate in the Consumer Choice medical option.

## The value of unused Health Fund amounts

Filed: 04/21/2017

If you continue to participate in the Consumer Choice medical option in 2004, the remaining value in your Health Fund at the end of 2003 will be added to your 2004 beginning Health Fund amount provided by DuPont. Health Fund rollover amounts reduce your share of plan costs by:

- 1. Increasing your 2004 Health Fund
- 2. Reducing your personal deductible
- 3. Reducing your stop-loss

Your total Health Fund rollover amounts can be used to reduce or eliminate your personal deductible. Even if you change coverage levels from year to year—say from "You Only" to "You Plus One"—you may still roll over any unused Health Fund balance.

## Health Fund Rollover Example

Pam has family coverage in the 2003 Consumer Choice medical option. Of her available Health Fund, she has \$475 remaining at the end of the year. If she elects to continue Consumer Choice coverage for her family in 2004, her plan benefits will be as follows:

Health Fund	2003 Health Fund Rollover	\$ 475	
	2004 Health Fund Company Allowance	\$1,000	
	Total 2004 Health Fund for Pam's family	\$1,475	
Deductible	Consumer Choice family deductible	\$3,000	<b>建设定的设计设计工程的基本设置设置设计设置的设计设置的</b>
,	Less: Total 2004 Health Fund	(\$1,475)	
	2004 Employee Deductible for Pam's family	\$1,525	
Stop-Loss	以,但是我们的特别是我们的证明,我们就是我们的。""我们是,我们是我们的"我们的",他们就是我们就是这些人的。 我们就是我们的"我们的",我们就是我们的"我们",	In-Network	Out-of-Network
	Consumer Choice family stop loss	\$7,000	\$10,000
-	Less: Health Fund Rollover	(\$ 475)	(\$ 475)
	2004 stop-loss for Pam's family	\$6,525	\$ 9,525

CONTINUED ON PAGE 23

## New Dental Plan Feature

he DuPont Dental Assistance Plan continues to provide comprehensive dental coverage while offering you the flexibility to use any dentist. The existing BeneFlex Dental Care Plan benefits remain unchanged for 2004 but we've added a new feature that may lower your dental bill. Effective January 1, 2004, the Company has contracted with MetLife to take advantage of negotiated discounts offered by the dentists participating in the MetLife Preferred Dentist Program (PDP). The MetLife PDP network—with more than 62,000 general and specialty dentists nationwide—will give you opportunities to save money while continuing to provide you with access to quality dental care.

## What this means for you

The dental plan continues to allow you to visit any dentist you wish and still be covered. However, you may pay less when you visit a dentist in the PDP network. In exchange for participating in the PDP, these dentists have agreed to accept fees that are typically 10-30% lower than the average charges for dental services in their community. And when you visit a PDP dentist, you'll be guaranteed that the dentist will charge an amount that falls within the plan allowance for covered services. This means you won't be balance-billed by PDP dentists.

If you visit a non-PDP dentist, you will continue to receive the same benefits you do today from the dental plan. The plan allowance and benefit levels are not impacted by this plan enhancement.

Filed: 04/21/2017

## Is your dentist a PDP dentist?

DuPont wants to offer all plan participants the widest possible selection of PDP dentists. A broad provider network means greater savings opportunities for you, your family, and all other plan participants.

Certain locations offer a limited number of PDP dentists. MetLife is actively recruiting dentists to expand the network, and welcomes your help. If you are satisfied with your dentist but he or she does not participate in the PDP, please give your dentist a MetLife Dentist Nomination card and encourage him or her to join. MetLife would be happy to talk to your dentist about the benefits of PDP participation. A Dentist Nomination card is enclosed for your convenience.

## Do you have any questions?

For more MetLife PDP information and a list of participating dentists in your area, visit the MetLife website at www.metlife.com/mybenefits or call MetLife tollfree at 1-888-883-0052.

## DuPont Dental Assistance Plan Benefits

As a participant in the Dental Assistance Plan, you receive care from any dentist you choose.

Coverage	High Option (A)	Standard Option (B)	
Preventive and Diagnostic Care	100% of Reasonable & Customary	100% of Reasonable & Customary	
Restorative and Other Covered Services	75% based on the regional scheduled amount	50% based on the regional scheduled amount	
Annual Maximum Benefit	\$2,000 per individual	\$1,100 per individual	
Lifetime Orthodontic Maximum Benefit (for dependent children under age 19)	\$1,200 per child	\$1,200 per child	

## **Accessing Dental Information**



ince your experience with using your dental plan is such an important part of the overall value your plan provides, DuPont has partnered with MetLife to deliver quality claim processing and customer service. Effective January 1, 2003, MetLife became the claims administrator of the DuPont dental plan, providing over 100,000 employees/

pensioners/survivors and their covered dependents with valuable dental benefit services.

## What you need when you need it

We're not content to just process claims—we want you to have a great experience. That's what MetLife's service commitment is all about. MetLife's commitment to service delivers fast, efficient resource options, enabling you and your dentist to receive benefit information through multiple customer service channels for easy, convenient access to the information you need at the time and in the way you prefer.

## ✓ MyBenefits—www.metlife.com/mybenefits

MetLife's MyBenefits website puts important information about your dental benefit plan and claims at your fingertips. Once registered you will be able to:

➤ Verify eligibility for yourself and/or your dependents, check coverage levels.

- ➤ Get detailed information about your dental claims.
- > Receive e-mail alerts when claims have been processed.
- ➤ Download claim forms.
- Find a participating dentist.

Once you've registered, you can access information about your benefits at any time using your user name and password. MyBenefits is the most convenient way to manage your benefits, so take a moment and register today. Should you have any questions, please contact the MetLife Help Desk at 1-877-9MET-WEB (1-877-963-8932).

You will notice that the MyBenefits homepage highlights some advantages of the MetLife Preferred Dentist Program (PDP). Use of preferred dentists is completely voluntary. The DuPont dental plan provides the same benefits regardless of which dentist you use. However, you may pay less when you visit a dentist in the PDP network, since PDP dentists have agreed to accept negotiated fees. for their services. Refer to the article on page 8 for more information on this Dental Plan feature.

## √ The MetLife Dental Customer Service Line-1-888-883-0052

MetLife's automated system is available 24 hours a day, 7 days a week, and provides quick and easy access to information regarding your dental plan benefits and claims without having to wait for a Customer Service Consultant to assist you.

- ➤ Verify eligibility and plan design information.
- ➤ Review claim status and claim history for your entire family.

CONTINUED ON PAGE 20

# A Good Night's Sleep



all look forward to a good night's sleep. Getting enough sleep and sleeping well help us stay healthy. Many older people do not enjoy a good night's sleep on a regular basis. They have trouble falling or staying asleep. Sleep patterns change as we age, but disturbed sleep and waking up tired every day are not part of normal aging. In fact, troubled sleep may be a sign of emotional or physi-

Document #1672187

cal disorders and something you should talk about with a doctor or sleep disorders specialist.

## Sleep and aging

There are two kinds of sleep in a normal sleep cycle—rapid eye movement (REM) or dreaming sleep and quiet sleep (non-REM). Everyone has about four or five cycles of REM and non-REM sleep a night. For older people, the amount of time spent in the deepest stages of non-REM sleep decreases. This may explain why older people are thought of as light sleepers. Although the amount of sleep each person needs varies widely, the average range is between seven and eight hours a night. As we age, the amount of sleep we can expect to get at any one time drops off. By age 75, for many reasons, some people may find they are waking up several times each night. But no matter what your age, talk to a doctor if your sleep patterns change.

## Common sleep problems

At any age, insomnia is the most common sleep complaint. Insomnia means:

- Taking a long time to fall asleep (more than 30 to 45 minutes)
- > Waking up many times each night
- ➤ Waking up early and being unable to get back to sleep
- ➤ Waking up feeling tired

With rare exceptions, insomnia is a symptom of a problem, not the problem itself. Insomnia can be linked with other sleep disorders such as sleep apnea, a common problem that causes breathing to stop for periods of up to two minutes, many times each night.

There are two kinds of sleep apnea:

- ➤ Obstructive sleep apnea is an involuntary pause in breathing—air cannot flow in or out of the person's nose or mouth.
- ➤ Central sleep apnea is less common and occurs when the brain doesn't send the right signals to start the breathing muscles.

In either case, the sleeper is totally unaware of his or her struggle to breathe. Daytime sleepiness coupled with loud snoring at night are clues that you may have sleep apnea. A doctor specializing in sleep disorders can make a diagnosis and recommend treatment. Treatments include learning to sleep in the correct position, devices that help keep your airways open, medication and surgery.

## Suggestions for a good night's sleep

A good night's sleep can make a big difference in how you feel. Here are some suggestions to help you:

- ➤ Follow a regular schedule—go to sleep and get up at the same time. Try not to nap too much during the day—you might be less sleepy at night.
- Try to exercise at regular times each day.
- Try to get some natural light in the afternoon each day.
- ➤ Be careful about what you eat. Don't drink beverages with caffeine late in the day. Caffeine is a stimulant and can keep you awake. Also, if you like a snack before bed, a warm beverage and a few crackers may help.
- ➤ Don't drink alcohol or smoke cigarettes to help you sleep. Even small amounts of alcohol can make it harder to stay asleep. Smoking is dangerous for many reasons, including the hazard of falling asleep with a lit cigarette. The nicotine in cigarettes is also a stimulant.
- ➤ Create a safe and comfortable place to sleep. Make sure there are locks on all doors and smoke alarms on each floor. A lamp that's easy to turn on and a phone by your bed may be helpful. The room should be dark, well ventilated, and as quiet as possible.
- ➤ Develop a bedtime routine. Do the same things each night to tell your body that it's time to wind down. Some people watch the evening news, read a book or soak in a warm bath.
- ➤ Use your bedroom only for sleeping. After turning off the light, give yourself about 15 minutes to fall asleep. If you are still awake and not drowsy, get out of bed. When you get sleepy, go back to bed.

➤ Try not to worry about your sleep. Some people find that playing mental games is helpful. For example, think black—a black cat on a black velvet pillow on a black corduroy sofa, etc.; or tell yourself it's five minutes before you have to get up and you're just trying to get a few extra winks.

Filed: 04/21/2017

If you are so tired during the day that you cannot function normally and if this lasts for more than two to three weeks, you should see your family doctor or a sleep disorders specialist.

### Additional information sources

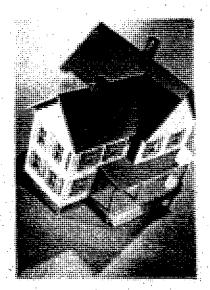
For general information about sleep, contact the following organizations:

American Sleep Apnea Association 1424 K Street NW Suite 302 Washington, D.C. 20005 202-293-3650 www.sleepapnea.org asaa@sleepapnea.org

Better Sleep Council 501 Wythe Street Alexandria, Virginia 22314 703-683-8371 www.bettersleep.org

Copyright Actua IntellHealth Inc., 2003. All rights reserved. All information is intended for your general knowledge only and is not a substitute for medical advice or treatment for specific medical conditions. You should seek prompt medical care for any specific health issues and consult your physician before starting a new fitness regiment. PLAINTALK

# In Today's Real Estate Market, Should I RENT or PURCHASE?



n a real estate market that is experiencing historic lows in mortgage interest rates, this question becomes more and more common. When mortgage interest rates drop, affordability increases, and the income required to purchase a home is closer to that needed to lease a rental unit. Add to that the tax benefits of homeowner-

ship (i.e., the mortgage interest deduction), the consistent increases in home values over the past several years, and the fact that a long-term lease commitment of \$850 to \$1,000 per month or more has virtually no residual value, and it's easier to understand why more renters are opting to buy.

For example, with an interest rate of 5.25%, you could borrow \$150,000 for 30 years and your monthly mortgage payment (principal and interest only) would be just \$828 month. And you're building equity with every mortgage payment. Compared to paying, say, \$925 a month for rent, the decision to purchase appears to be a no-brainer. There are, however, other factors to consider.

## Some questions to ask yourself before buying a home

1. Do you want the responsibilities of homeownership? There's a formula in real estate that says you should invest 2% of the value of your home in maintenance/improvements every year to maximize

- the value of your investment. Maintenance is a commitment; if you're a do-it-yourselfer, be prepared to invest your time; if not, you'll need to hire licensed, qualified contractors to help you maintain your investment.
- 2. How long do you plan to be in the area? If it's less than two years, purchasing may not be your best option, due to the costs of the real estate closing, basic decorating and resale of the residence. Even if you experience some appreciation, it may be offset by the costs involved in selling the property, such as preparing your home for sale, transfer taxes, real estate commission, etc. If you're in a position to hold on to the property as an investment, research the local rental market to determine the likelihood of attracting a qualified tenant.
- 3. Does homeownership fit your lifestyle? Do you enjoy the freedom of just coming and going without the responsibility that comes with homeownership? Do you prefer having someone else be responsible for repairs and maintenance of your dwelling? If you are not interested in caring for and managing a real estate investment, homeownership may not be for you. Maybe you are experiencing uncertainty in your job, or are a candidate for relocation. If so, see above.
- 4. Will you qualify for a mortgage? You must know the answer to this question before pursuing a home purchase. You can call and/or meet with a mortgage representative, or go online and input your data into a mortgage calculator to find out the mortgage amount for which you qualify. Finding out your credit score is essential to the mortgage approval process.

5. Do you have sufficient cash for settlement/closing? In addition to your down payment, you will need funds for closing on your home. A "good faith estimate of closing costs" will be prepared by your real estate agent. Typically, funds needed range between 3% and 7% of the purchase price of the home. Your real estate agent and/or mortgage company representative can provide accurate information.

## Is real estate a good investment?

When investors lose confidence in the stock market, many look to capitalize on the positive Return on Investment (ROI) of real estate. In the back of most buyers' minds are the questions: "How much money will I make on this house when I sell it? Is it reasonable to expect the same appreciation as the past three or four years?" The fact is, no one knows, and like any investment, homeownership is not risk-free. It is, however, one of the few investments that also provides a basic necessity—shelter—that people will always need.

Ironically, the benefits of a strong housing market actually extend to renters. The managers of apartment and townhouse communities are well aware of how accessible the local housing market has become to buyers. Several rental communities now offer "introductory specials" to attract new tenants to their properties. One local community last winter offered to reduce the monthly rent by \$200 for any new tenant signing a one-year lease during the month of December. Recently, rental communities have been increasing their marketing efforts or discounting their existing rental rates to minimize vacancies.

Filed: 04/21/2017

The bottom line is this: The decision to rent or buy a home is never an easy one. And, as with any major investment, the more information gathered, the better prepared you'll be to make a decision with which you'll be happy for years to come. The good news is, the current housing market offers more options than ever before, regardless of whether you rent or purchase!

Let *DuPont Moving Solutions* assist you with your choice. Call or e-mail us today.

# **DuPont Moving Solutions**

1-866-269-5554 www.movingsolutions.dupont.com

## HEALTH & WELLNESS

# **Getting Out of Your Chair**

Have you thought very much about what you can get out of being activeputting movement into your life?

Document #1672187

Movement can help you feel better.

Movement can help you look better.

Movement can help you be healthier.

What would be the two most important benefits of movement (physical activity) for you? Be specific!



Senior Consultant, Occupational Medicine

tent just by walking on a regular basis? You do not have to This ties in nicely with the August LifeWorks® offering on rding which focuses on the physical, social and emotional intacting LifeWorks®.)
moving. Here are some of the reasons that people give for oply most to you.
I do not enjoy exercise.
I hate to fail, so I will not start.
I do not have a safe place to exercise.
Exercise is boring.
I do not have the time.
I am too old.
g to be moving?

between you and movement, you can figure out how to get around them. You can change the roadblock itself: I will get up earlier in the morning to make time for walking. You can also change your attitude about the roadblock; I really can find some time for moving.

How	can you	get around your t	wo main roadblocks	? Look at the ideas or	the next pa	ge.		
1.			1 1 1 1 1 1 1				•	
<u>, -</u>								

## THE FIRST STEP IN BEING PHYSICALLY ACTIVE IS GETTING OUT OF YOUR CHAIR AND MOVING!

## Benefits of Movement or Physical Activity:

#### IMPROVE YOUR HEALTH.

- ➤ Reduce your risk of heart disease.
- > Reduce your risk of some types of cancer.
- ➤ Reduce your risk of type 2 diabetes.
- ➤ Reduce your risk of osteoporosis (strengthen your bones).
- > Promote physical and psychological health during pregnancy.
- ➤ Reduce the risk of ergonomics-related conditions.
- ➤ Promote the physical development of children.
- ➤ Help the management of many mental health disorders, like depression and anxiety.
- ➤ Sustain the health-related quality of life throughout adulthood and in old age.

## INCREASE YOUR ENERGY.

### M'AINTAIN OR LOSE WEIGHT.

## IMPROVE YOUR MOOD AND SELF-ESTEEM.

If you are sedentary, have an injury or chronic condition, are age 40+ or are unaccustomed to exercise, seek your health care provider's O.K. before significantly increasing your physical activity.

Much of the information contained in this article comes from Project PACE.—Physician-based Assessment and Counseling for Exercise. Patrick K. Calfas KJ, Sallis JF, Long BJ. Basic principles of physical activity counseling: Project PACE. in: Thomas RJ, ed. The heart and exercise: a practical guide for the climician, New York: Igaku-Shoin, 1996;33-50.

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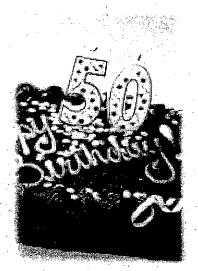
# **Getting Out of Your Chair**

CONTINUED FROM PAGE 15

# HOW TO GET PAST YOUR ROADBLOCKS

ROADBLOCK:	HOW TO GET PAST IT:
Exercise is hard work.	Pick an activity that you enjoy and that is easy for you. "No pain, no gain" is a myth.
I do not have time.	We're only talking about 30 minutes three times a week and they don't need to be continuous minutes. You can take six five-minute blocks in a day.
I do not enjoy exercise.	Do not "exercise." Start a hobby or a way of playing that gets you moving!
I am usually too tired to exercise.	Tell yourself, "This activity will give be more energy." See if it doesn't happen!
I do not have a safe place to exercise.	If your neighborhood is not safe, you can walk at work, walk in a group, walk at a mall or walk in the morning.
I do not have anyone to exercise with me.	Maybe you have not asked. A neighbor, family member, or co-worker may be a willing partner. Or you can choose an activity you enjoy by yourself.
There is no convenient place.	Pick an activity you can do near your home or work. At work, get up and move around. Take the stairs for one or two flights. Walk around your neighborhood or do aerobics with a TV show at home.
I am afraid of being injured.	Walking is very safe, and it is an excellent activity to improve your health.
The weather is too bad.	There are many activities you can do in your home, in any weather.
Exercise is boring.	Listening to music during your activity keeps your mind occupied. Walking, biking, or running can take you past lots of interesting scenery.
I am too overweight.	You can benefit from movement regardless of your weight. Pick an activity that you are comfortable with, like walking.
I am too old.	It's never too late to start. If you are ill, it is important to talk to your doctor about physical activity.

# Are you turning 50 in 2004?



ffective March 1, 2003, the Savings & Investment Plan (SIP) savings limit of 22% of pay was removed and the ability to make catch-up contributions was added to the Plan.

As a result of these enhancements, SIP participants now have two new savings opportunities.

➤ With the removal of the savings limit, non-highly compensated employees (employees earning generally less than \$90,000

in 2002 for DuPont and less than \$99,100 in 2002 for DuPont Dow Elastomers) will be able to set their savings rates for both their Before-Tax and Regular Accounts in accordance with what they can afford. Plan limits will continue to apply to highly compensated employees. These limits can be found on www1.lvs.dupont.com/hr/. In addition, for all participating employees there is a legal limit of \$40,000 on total calendar-year contributions from both you and the company to your SIP account.

➤ Participants 50 years or older (or projected to reach age 50 by the end of the calendar year) can now defer additional pre-tax dollars, also known as catch-up contributions, to their 401(k) accounts. In 2004, these participants will be able to save up to an extra \$3,000 by increasing their before-tax savings rate to include the additional savings.

The chart on this page shows how both the pre-tax and catch-up contribution limits are scheduled to increase annually through 2006. So if you are approaching age 50, you should consider the catch-up contribution opportunity in your future financial planning.

If you would like to make changes to your SIP savings rates to take advantage of these new opportunities, take a look at your current savings rate elections and consider how much more you could save in both your Before-Tax and Regular Accounts. Also take a look at your "Reduction Option"; setting it to "A" ensures that you maximize your contributions across both accounts when regulatory or Plan limits (for highly compensated employees) impact you. When ready to make a change, simply log onto www.benefits.ml.com and choose the heading "Account" then "Contribution Rate," or contact a Merrill Lynch Participant Service Representative at 1-877-337-5267.

Remember: To impact your SIP deductions in any calendar month, you must submit your savings rate change no later than 3 p.m. (ET) on the last business day of the preceding calendar month.

Year	Maximum IRS Pre-Tax/401(k) Contribution for All Employees*	Catch-up Contribution Maximum (for Participants Age 50 or Older)
2003 .	\$12,000	\$2,000
2004	\$13,000	\$3,000
2005	\$14,000	\$4,000
2006**	\$15,000	\$5,000

<sup>\*</sup>Lesser of the IRS Pre-Tax limit or the Plan limit for highly compensated employees

<sup>\*\*</sup> After 2006 annual increases are indexed for inflation in \$500 increments.

# Flexible Spending Accounts



uPont offers employees two Flexible Spending Accounts (FSA) in which you can put aside pre-tax dollars from your paycheck to cover qualified expenses:

Document #1672187

- ➤ Health Care Spending Account (HCSA) for certain health care expenses not covered by other benefit plans.
- Dependent Care Spending Account (DCSA) for some of the expenses you incur for qualifying dependent care.

## Direct deposit

DuPont added the "direct deposit" feature to the Flexible Spending Account Plans in January 2001. This means if you choose to contribute to one or both of the spending account programs you can have your reimbursements directly deposited to the bank account of your choice. To enroll in direct deposit and obtain additional information on the benefits you can go to the website noted below anytime and print a copy of the enrollment form. If you are interested in enrolling, then complete the form and return it to Aetna for processing. Within approximately 10 business days you will be enrolled in direct deposit.

http://www1.lvs.dupont.com/hr/ FSADirectDepositwenrollmentForm.pdf

## How do these FSA plans work?

When you enroll in one or both of these Spending Accounts, the dollars you designate each month

will be deducted from your paycheck on a before-tax basis and credited to your personal Flexible Spending Account(s). Once you incur covered expenses, you submit a claim to DuPont's Spending Account Administrator—Aetna—for reimbursement. In other words, you put tax-free dollars into a savings account, which you can then use for certain out-of-pocket expenses that are your responsibility to pay.

## What expenses are covered?

For HCSA, out-of-pocket expenses include copayments (amounts you pay under managed care for office visits); deductibles (designated amount you must pay for medical expenses before the medical plan in which you are enrolled pays); and coinsurance (percentage you pay after reimbursement for medical, dental, and/or prescription expenses). Most out-of-pocket vision expenses are also covered.

Those orthodontia expenses not reimbursed by the dental plan are reimbursable through the HCSA for children under age 19. However, the only expenses eligible for reimbursement are for those services received in the current plan year based on the orthodontia treatment plan or contract. If you have any questions about this benefit or a HCSA reimbursement, then contact the Aetna FSA Unit at 1-800-323-5479.

PLAINTALK

For DCSA, eligible expenses are those you incur for dependent care (including child care) for your IRS-dependent children under age 13 and/or an older person living with you whom you claim as an IRS dependent and who is physically or mentally incapable of self-care.

Before you enroll and take advantage of the tax savings available to you in these plans, think about these important points: The Internal Revenue Code places certain restrictions on expenses considered eligible (for instance, under the HCSA, cosmetic procedures, services or supplies are excluded, as are over-the-counter inedications). So call Aetna at 1-800-323-5479 to make sure the expenses you plan to claim in 2004 will be covered.

To be eligible for reimbursement, your 2004 Spending Account claims must be for services received during 2004. Your 2004 Spending Account claims must be postmarked no later than April 15, 2005.

# How does the Consumer Choice plan (Option U) rollover interact with FSA?

If you are enrolled in the Consumer Choice plan and have health fund dollars that will roll over in 2004, this will reduce your 2004 deductible out-of-pocket expense. Be sure to consider this when computing your total HCSA amount. If you have any questions about this benefit or a HCSA reimbursement, then contact the Aetna FSA Unit at 1-800-323-5479.

## How do I enroll?

If you are not currently enrolled in FSA and wish to participate for 2004, during the BeneFlex Enrollment Change Period, you can call DuPont Connection at 1-800-775-5955 or go online to the DuPont Connection

website noted in your enrollment material. If you are currently enrolled, your 2004 personalized worksheet will state your 2003 designations. To make any changes, call DuPont Connection at the number above or go to the website; otherwise your 2003 designations will apply to 2004.

Filed: 04/21/2017

#### How much can I contribute?

There is an annual maximum contribution for each of the Spending Accounts—\$5,000 for HCSA and \$5,000 for DCSA—administered via a monthly maximum pre-tax deduction amount of \$416.67 for each account.

Please note, if you are a highly compensated employee as defined by the Internal Revenue Service (IRS), the IRS may further limit the amount you can contribute to a DCSA. A DuPont employee who earned more than \$90,000 in 2003 is considered by the IRS to be highly compensated in 2004. In order to comply with the IRS limits, your contributions may be reduced or suspended during the Plan year.

Remember to estimate your 2004 HCSA and DCSA carefully. If you don't use all the money you contribute to your account during the year, the IRS requires that you forfeit the remaining balance. However, you may still realize a tax savings, even if you forfeit money at the end of the year.

## Website

To estimate your own personal tax savings, should you decide to use the Health Care Spending Account or Dependent Care Spending Account, go to the Aetna FSA website at: www.aetna.com/fsa/index.html and select "FSA Advisor," then "Savings Worksheet."\*

<sup>\*</sup>Remember this is a worksheet that provides tax information and NOT tax advice.

# **Accessing Dental Information**

CONTINUED FROM PAGE 9

- ➤ Obtain claim forms and educational information (including risk assessment tools).
- ➤ Obtain a Pre-treatment Estimate.

If you have a more complex question, simply follow the service line prompts, and you will be directed to a knowledgeable Customer Service Consultant who will assist you with your question.

Customer Service Consultants are available:

- ➤ Monday through Thursday from 8:00 a.m. until 11:00 p.m. (ET)
- Friday from 8:00 a.m. until 8:00 p.m. (ET)

## ✓ MetLife's Provider website and customer service line

Filed: 04/21/2017

MetLife provides a dedicated Provider website and tollfree customer service line to assist your dentist in getting eligibility and plan coverage information on the spot. Dentists can submit claims and pre-determinations, and receive benefit estimates while you're in the office. This helps streamline scheduling appointments and also helps you and your dentist discuss treatment options and payment arrangements in person.

# Registering for MyBenefits

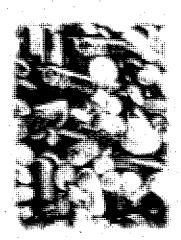
It's quick, easy and secure. Follow these five easy steps and you'll be on your way to becoming a better-informed member of your dental benefits plan.

- 1. Log on to www.medife.com/mybenefits or click on the MyBenefits link on DuPont's Intranet site.
- 2. Enter DuPont as your company name.

You will be taken to the *MyBenefits* home page. If you wish to register to view your personal dental information, click on the **Register Now** link located on the left-hand side of the screen. **Note:** If you access *MyBenefits* through DuPont's Intranet site, you will not be prompted to enter your company name.

- 3. Enter your Social Security number.
- 4. Enter your date of birth.
- 5. Set up your personalized user name and password. Please be sure to keep your user name and password in a safe and convenient place.

# DuPont Employees/Retirees Help Keep Down Pharmacy Benefit Costs



t's a fact that healthcare costs, including those for prescription drugs, continue to climb. According to a study by Medco Health, our pharmacy benefit manager, the cost for companies to provide a pharmacy benefit increased by 86 % from 1998 to 2002. Consumers generally don't think they can do much to stem the tide of rising pre-

scription drug costs. However, employees and retirees at DuPont are playing a major role in controlling these costs.

## How you've helped

So far this year, prescription drug spending at DuPont has been less than the national average. Although the design of our pharmacy benefit is certainly a factor, your efforts have helped to control spending, too.

Participants have kept prescription drug costs down by substituting less costly generic drugs for more costly brand-name drugs whenever possible. Generic drugs are safe and as effective as their brand-name counterparts. On average, generic drugs typically cost 30–80% less than brand-name drugs. Talk to your doctor to find out if generic alternatives exist for your prescriptions and if they are right for you.

## Additional ways you can control costs

- ➤ Take responsibility for your health. Maintaining good health can often reduce the amount of medication you need. Speak to your doctor about what you can do to improve your health. For chronic conditions, such as asthma, diabetes, hepatitis C or multiple sclerosis, the DuPont prescription benefit features Medco Health's Positive Approaches® programs. These programs can provide you with information to help you to better manage your condition. For more information about the Positive Approaches programs, call Member Services toll-free at 1-800-RXDUPONT (1-800-793-8766).
- ➤ Use the Medco Health website whenever possible. You can access information about your account, as well as find answers to many of your questions, by visiting www.medcohealth.com. Using the website streamlines the customer service process, thus reducing the volume (and associated cost) of calls that are handled by Member Services representatives.
- ➤ Fill your long-term maintenance prescriptions through the Medco Health Home Delivery

  Pharmacy Service. Home delivery is often more cost-effective than using a retail pharmacy for long-term medications, such as those used to treat high blood pressure or high cholesterol. For most long-term medications, you can get up to a 90-day supply for one copayment, which can cost you less than what you would normally pay at a retail pharmacy.

By spending wisely and using the plan wisely, you help to control costs for you and DuPont. Thank you for supporting our goal of helping everyone to stay healthier!

# **Appeals Process**



ost issues concerning health care claims or benefits can be resolved informally by directly contacting your carrier's customer service center. Participants should first attempt resolution by calling the toll-free number on your medical, dental or prescription ID cards.

When informal resolution is not possible, a formal appeal review process is available to participants

on two levels. To initiate the appeals process at the first level, you should write to the health care carrier specifying exactly what benefits coverage or claims payment decision you believe is not correct based on the DuPont benefit plan to which the issue is related. The carrier is required to respond to appeals within a specific time frame mandated by Department of Labor regulations.

The carrier will respond in writing within 30 days for post-service appeals. If the carrier is unable to. respond in this time period, you will be advised of the reasons for the delay (e.g., carrier is awaiting receipt of additional medical information from your doctor). Upon receipt of the additional information, the carrier has 15 days to respond.

If, after receiving the written response from the carrier, you wish to file a second-level appeal, it must be sent to DuPont Connection as follows:

**DuPont Connection** Medical Appeals P.O. Box 1407 Lincolnshire, IL 60069-1407 Phone: 1-800-775-5955

Include a copy of the carrier's written response to the first-level appeal and any other documentation you think is appropriate. DuPont will work with the carrier to determine if the benefit request was handled properly under the intent and design of the DuPont benefit plan. A written determination will be mailed within 30 days with the final resolution. This formal appeals process is described in more detail in the "Administrative Information" sections of the 2003 Medical and Dental Summary Plan Description booklets.

All personal health care information is treated confidentially, in accordance with DuPont and the federal HIPAA guidelines. Currently, Joanne Dowell is the HIPAA Privacy Official for the Company.

# LifeWorks®—a Free Employee Resource Program to Help Make Your Life a Little Easier

Document #1672187

CONTINUED FROM PAGE 5

## Getting control of debt

The young couple earned a decent income, but they were over their heads in debt. When they finally called the LifeWorks program, they owed almost \$50,000.

The LifeWorks consultant reviewed the couple's income, expenses and spending habits. Then they worked together to establish a plan. The couple contacted their creditors, consolidated their loans and managed to lower some of their interest charges. At the consultant's suggestion, they cancelled a cell phone, dropped their cable television service, changed long distance carriers and cut back on dining out. Now the couple is on track to becoming debt free. "We couldn't have done it without you," the employee told the LifeWorks consultant.

## Get in touch with LifeWorks today to find out how we can help.

Online: www.lifeworks.com (company name/user id: dupont; password: duplwo)

800-635-0606

## **Consumer Choice Medical Option** Health Fund Rollover Amounts

Of course, if you have 2003 claims that are processed after the start of the new plan year, those claims may reduce the amount of your Health Fund rollover. The end result is just the same as if all of your 2003 claims were paid during 2003. (The DuPont contribution to your 2004 Health Fund cannot be used to pay for medical treatment received prior to January 1, 2004.)

## Health Fund amounts have no value once you leave Consumer Choice

The Health Fund amounts are available benefits, not cash. If you stop participating in the Consumer Choice CONTINUED FROM PAGE 7

medical option, your remaining Health Fund balance is left unused and reverts to zero.

Note that Consumer Choice is not currently available to retirees. So, if you retire while participating in Consumer Choice, your coverage will automatically be changed to the Point-of-Service or Indemnity medical benefits (depending on whether or not you live in a managed care service area) when you retire and your Health Fund benefits will no longer be available.

PLAÍNTALK

# Borrowing from your SIP account

You can find out if you have funds available to borrow from your SIP account by contacting Merrill Lynch at 1-877-337-5267.

The finance charges (the dollar amount of the interest you pay to your SIP account) will vary with the amount of the loan, the

length of the loan and the Annual Percentage Rate (APR).

The chart at the right shows sample finance charges. The actual finance charges you pay will be based on the interest rate in effect at the time your loan is initiated.

Finance Charges per \$1,000 Borrowed

		Loan	Term (M	onths).	***************************************
n.m.m.m.	12	. 24	36	- 48	60
S 4			\$63		\$105
PR(	\$27	7 \$53	\$79	\$105	\$132
٦ (	\$33	\$64	\$95	\$127	\$160

Repayment Terms: The payment terms include your promise to repay any loan in full. You can prepay your loan in full at any time without penalty.

## DUPONT CONNECTION

1-800-775-5955

www.resources.hewitt.com/dupont

#### FINANCIAL

Savings & Investment Plan (SIP) and DuPont Shares-Merrill Lynch 1-877-337-5267

www.benefits.ml.com Financial Planning—

The Ayco Corporation 1-800-437-6383

Social Security Administration 1-800-772-1213 www.ssa.gov

Verification of Employment 1-800-EMP-AUTH

(1-800-367-2884)

Company Code:

DuPont Dow Elastomers-10163

QCS-10596

Qualicon-10595

DDE-10163

DnPont-10118

DUSA-10759 (includes InterKordSA)

DPT---10923

DuPont Photonics

Technologies, LLC-11185

INVISTA-10110

## PERSONAL & FAMILY

Employee Assistance Program (Mental Health/Chemical Dependency) 1-800-435-7266

LifeWorks®

1-800-635-0606

www.lifeworks.com

Office of Diversity and Work Life

1-302-774-1413

**DuPont Moving Solutions** 

1-866-269-5554

www.movingsolutions.dupont.com

Crisis Hotline: Battering, harassment, rape crisis, sexual harassment

1-302-774-8336

Long-Term Care - MetLife

1-888-526-8495

www.dupont.metlife.com

## PROFESSIONAL

**Business Ethics Hotline** 1-800-242-3157

## **HEALTH CARE**

Health Care Carrier Member Services See number on medical ID card

Dental Care (MetLife)

1-888-883-0052

www.metlife.com/mybenefits

Non-Managed Care

Advice/Precertification/Claim Forms

(Aetna U.S. Healthcare)

1-800-445-7175 www.aetna.com

Spending Account Claim Forms-Health Care/Dependent Care (Aetna U.S. Healthcare)

1-800-323-5479 www.aetna.com

Prescription Drug Program

Medco Health Solutions

1-800-793-8766

www.medcohealth.com

Vision Benefits of America

1-800-432-4966

www.visionbenefits.com

Medical Decision Support (provided by Consumer's

Medical Resource)

1-888-426-7435

www.consumersmedical.com

PlainTalk provides you with information about DuPont benefits

and other Human Resources issues. Send your comments to:

**EDITOR** Beth Bilson

DESIGN

Reese, Tomases & Ellick, Inc.

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H-96913 (10/03)





AFL-CIO-CLC

Carl J. Goodman Frandeni Res: 512 923,1234 Beaper, 562,455 6930 Fax: 812 922,1335

Stephen D. Clubb Secretary/Treasurer Rev. 502 245,7701 Enz. 502 245,9723 Bespet: 502,476 1016

Dennis Gazsman Vica Frenident DuPont-Daw Einstomers Res: 502 448 1261 Beopen: 502.478,1670 Far: 502 448 0182

Greg K: Lowman Vice President DuPani-Fluoraproducts Bus: 502.775.3232 Res: 502.459.6335 Beapan: 502.478.166)

Boody L. Sedonis Chief Steword – Engineering Ross 502 772,8286 Beeper, 502,478,1613

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'I. jun
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Eux. 502 569.3232
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Beeper: 502.675 3311

Tom Helwig Chief Steward -Safely & Health Bus: 502 567.3232 Res: 812 944.8640 Berner: 502.478 9494

Daniel I. Manley Chief Steward ~ Fluoroproducts Bip. 502 775 2232 Ros: 612.923.7129 Besper: 502.478.0211

Nick Day Chief Steward -Safety & Health Bus 502 //5 31// Mobile, 502,445,1005 Rest 612 952 3276

# Local No. 5-2002

Paper, Allied-Industrial, Chemical and Energy Workers International Union P.O. Box 16333 \* Louisville, Kentucky 40256-0333

PLANT PHONE: (502) 569-3232

FAX: (812) 923-1335

October 15, 2003

## HAND DELIVERED

John O. Pollard, Esq. McGuire Woods LLP 100 North Tryon Street, Suite 2900 Charlotte, North Carolina 28202-4011

Dear Mr. Pollard;

Once again, the Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002 ("Union" or "PACE") hereby notify DuPont that any changes to the current Benefites benefits are subject to good faith bargaining before implementation. Any reliance on asserted management rights is misplaced because the collective bargaining agreement is expired.

Accordingly, the Union requests bargaining on proposed changes to the Beneflex plan. Please respond to this request no later than October 22, 2003.

Very truly yours,

James L. Briggs V International Representative

On behalf of Region VIII

Carl J. Goodman

President

PACE Local 5-2002

Cc: Gerald P. Johnston, Vice President, Region VIII
Kenneth Stanifer, International Representative, Region VIII
PACE Local 5-2002

**EXHIBIT** 

Bank of America Corporate Center #16-1357

Suite 2900

100 North Tryon Street.

Phone: 704.373.8999

Fax: 704.373.8935 www.mcguirewoods.com

Charlotte, NC 28202-4011

Document #1672187

Filed: 04/21/2017

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John O. Pollard

jpoliard@mcguirewoods.com

Direct Diai: (704) 373-8960 Direct Fax (704) 373-8831

McGUIRFW00

October 22, 2003

Via FASCIMILE and U.S. MAIL

Mr. James L. Briggs International Representative PACE International Union 1069 Upper Mountain Road Lewiston, New York 14092

Mr. Carl J. Goodman President, Local 5-2002 Paper, Allied-Industrial, Chemical & Energy Workers International Union P.O. Box 16333 Louisville, Kentucky 40256-0333

## Gentiemen:

Reference is made to your letter of October 15, 2003, regarding changes to the Beneflex Plan.

As you are aware, the Company has reserved the right under the Beneflex Flexible Benefit Plan to "suspend, modify, or terminate said Plan at its discretion at any time." Furthermore, with respect to the various options (Plans) incorporated within said Plan, the Company has reserved the right: (1) to determine the price of coverage; (2) to control and manage the operation of each options and (3) to change or discontinue the options offered, all without prior negotiation with your Union. Your Union has agreed to these provisions and the Employer has exercised these rights on several occasions over the past few years. Therefore, it would be wholly inappropriate to engage in bargaining over the recently-announced changes to the Plan.

However, if you wish to propose an alternative to the Beneflex Plan, the Employer will give it every consideration.

Sincerely yours,

McGUIREWOODS LLP

John O. Pollard

JOP:crh

CC: Kathleen A. Hostetler, Esq., via Facsimile

**EXHIBIT** 

USCA Case #16-1357

Document #1672187

Filed: 04/21/2017 Page 414 of 533

# KATHLEEN A. HOSTETLER ATTORNEY AT LAW

November 4, 2003

FAX: 704.373.8831

John O. Pollard, Esq. McGuireWoods LLP 100 North Tryon Street, Suite 2900 Charlotte, North Catolina 28202-4011

RE: PACE Local 5-2002 and E.I. DuPont, Fluoroproducts

Deat Mr. Pollard:

As the Union stated to you last year, your reliance on the management rights clause of the expired agreement as authority to implement changes to the health care benefits of the collective bargaining agreement is misplaced. The contract is expired, thus the management rights clause is without effect.

The Union recognizes that DuPont may put on the bargaining table any proposal that it so chooses. However, DuPont is not free to implement any of those proposals until either agreement or bona fide impasse is reached on the contract as a whole.

Furthermore, the Union is aware that DuPont is making preparations in furtherance of the announced changes. Please know that if DuPont implements any changes to the health care benefits with out bargaining in good faith to impasse or agreement with the Union first, the Union will file charges with the National Labor Relations Board.

In closing, the Union finds your assertion that DuPont may implement these changes is interesting to light of DuPont's minutes of its strategy meeting of February 7, 2001:

Caution: Complaint at Yerkes brought by NLRB - Management can't make changes to Health Care Plan. Management rights clause remains intact. If contract expires, provisions are honored day to day. NLRB rulings depend on whether Democrats or Republicans are in power.

The Union submits that DuPont should abide by its admission, as reflected in its own minutes of February 7: "Management can't make changes to Health Care Plan."

Very truly yours,

Kathleen A. Hostetler Counsel for PACE

2236 ASH STREET • DENVER, COLORADO 80207 PHONE 303.329.6898 • FAX 303.329.8067

EXHIBIT

September 1997

USCA Case #16-1357

ID=3033298067

Filed: 04/21/2017 Page 415 of 533

-2-

NOVEMBER 4, 2003

cc. Gerald P. Johnston, Region VIII, Vice President & Director, PACE, via fax
Lynn Agee, General Counsel & Assistant to the President, via fax
Kenneth Stanifer, International Representative, Region VIII, PACE, via fax
James L. Briggs, International Representative, Region I, PACE, via fax
Carl Goodman, President, PACE Local 5-2002, via fax
Bargaining Committee, PACE Local 5-2002, via fax

Document #1672187

## Filed: 04/21/2017 Page 416 of 5

## NOTICE OF MATERIAL MODIFICATIO

to the benefit plans of E. l. du Pont de Nemours and Company

DuPont is required to tell you about certain changes to its benefit plans either by revising the Summary Plan Descriptions (SPD's) or by a notice of material modifications. You should keep this notice with your current SPD's until a revised SPD that includes this information is issued. This notice covers only changes to Plan terms and conditions since the SPD's were revised and issued in July 2003. It does not include changes in administrative practices, such as the price changes for the BeneFlex offerings. You may not be a participant in all of these plans, so some of this information may not apply to you. If you have any questions about this notice, contact the editor of this publication. Deleted copy is struck-through and changes are underlined.

BENEFLEX ACCIDENTAL DEATH INSURANCE PLAN; BENEFLEX DENTAL CARE PLAN; BENEFLEX DEPENDENT LIFE INSURANCE PLAN; BENEFLEX MEDICARE CARE PLAN; BENEFLEX VISION CARE PLAN; DENTAL ASSISTANCE PLAN; WEDICAL CARE ASSISTANCE PROGRAW

Effective January 1, 2004, the definition of "eligible dependent" under these Plans is revised to incorporate the requirement that dependent children age 19 and older also be full-time students. The appropriate sections of the SPD's for each of the Plans named above should now read as follows:

Your eligible dependents are any of the following:

- your lawful spouse
- children who meet ALL these criteria:
  - unmarried
  - -- under age 25 <del>and</del>
  - claimed as dependents on your federal income tax return (except unmarried, full-time students age 24 who must meet only the first two criteria), and
  - a full-time student if the child is age 19 or older

Additional information regarding eligibility for your dependent children:

· The full-time student requirement does not apply to unmarried, dependent children who are certified as disabled by the medical carrier



## BENEFLEX DENTAL CARE PLAN; DENTAL ASSISTANCE PLAN

Effective January 1, 2004, both Plans are amended to reflect the addition of a passive Preferred Provider Organization (PPO). The discussion on pages 9 and 10 of the SPD should now read as follows:

MetLife Preferred Dentist Program (PDP)

The benefit amount for services provided by a MetLife Preferred Dentist Program (PDP) will be based on network-negotiated fees if lower than the other wise applicable reasonable and customary charges or regional scheduled amount. If a MetLife PDP provider charges more than the neootiated fee. Plan participants are not required to pay the difference.

## BENEFLEX FINANCIAL PLANNING PLAN

Effective January 1, 2004, the Life Event Financial Planning option is eliminated by Ayco. All references to this option on pages 2 and 4 of the SPD should be ignored.

#### BENEFLEX FLEXIBLE BENEFITS PLAN

Effective January 1, 2004, the SPD for this Plan should now read as follows to reflect the change to the definition of eligible dependent as follows (see footnotes to chart on page 6): .

- \*\* Must meet all <del>throc</del> <u>four</u> criteria:
  - (1) unmarried
  - (2) claimed by employee as a dependent for federal tax purposes (except full time students age 24)
  - (3) less than 25 years old
  - (4) a full-time student if age 19 or older

†Natural or legally adopted unmarried child under age 25 of a divorced employee who, as a result of the court order, must be provided coverage by the employee. Such child(ren) must meet the full-time student requirement if age 19 or older.

Effective January 1, 2004, the SPD for this Plan should now read as follows to reflect the change to the definition of Qualifying Life Event (QLE) (see pages 4, 5 and 6):

- (Page 4). Qualifying Life Events
- After you enroll, a Qualifying Life Event (QLE) allows you to change your coverage for some benefits during the year. These benefits include:
- Medical Care
- Dental Care
- Spending Accounts
- Accidental Death Insurance
- · Employee Life Insurance
- · Dependent Life Insurance
- (Page 5). Check marks should be placed in the boxes under the heading "Vision" that correspond to the check marks in the columns headed "Medical" and "Dental."
- (Pagé 6). Once the BeneFlex Election Change Period ends, you cannot change your coverage for <del>Fision Care,</del> Vacation Buying or Financial Planning until the following year. Qualifying Life Events do not apply to these benefits.

**EXHIBIT** 

Í A N U A R Y 2 0 0 4

## BENEFIEX HEALTH CARE SPENDING ACCOUNT PLAN; HEALTH CARE SPENDING ACCOUNT PLAN

Filed: 04/21/2017

Effective January 1, 2004, the Plans are amended to reflect the ability to obtain reimbursement for certain Over the Counter medications as follow The discussion of ineligible expenses in the SPD should now read as follows (see page 7):

#### Ineligible expenses

The following are some examples of expenses that are not eligible for reimbursement:

- custodial care in a nursing home
- elective cosmetic surgery
- dancing lessons, swimming lessons, etc. (even if your doctor recommends them for general improvement of your health)
- diaper service
- diet pills or appetite suppressants
- · funeral expenses
- health club membership fees
- health plan premium contributions
- household help
- marriage or family counseling
- · maternity clothes
- orthodontia costs not associated with services received in the current year
- orthodontia costs that are strictly cosmetic
- premiums for life insurance policies, or policies that provide payment for loss of earnings or for an accidental loss of life, limb, sight, etc.

## BENEFLEX MEDICAL CARE PLAN; MEDICAL CARE ASSISTANCE PROGRAM

Effective January 1, 2004, both Plans are amended to reflect a new approach to the lifetime infertility benefit. The discussion of this item in the SPD should now read as follows (see page 28):

## Infertility services

- ${\cal V}$  the patient must be a covered female employee or dependent wife with sperm provided by her husband unless the husband is sterile (not due to voluntary sterilization) and she must carry the embryo
  - -requires advance approval; extensive coverage limitations and exclusions including \$25,000 \$15,000 lifetime maximum <u>for infertility</u> medical treatment and \$10,000 lifetime maximum for infertility prescription drugs; call your medical carrier for details
  - individuals actively receiving infertility treatment as of December 31, 2003 will continue to have the \$25,000 combined infertility lifetime maximum available through their current course of treatment.

Effective January 1, 2004, both Plans are amended to reflect a new design for the Mental Health/Chemical Dependency benefit. The description of this benefit in the SPD should now read as follows (see pages 21 and 26):

# Beneflex 2004 Mental Health/Chemical Dependency Benefits

#### Point-of-Service (Option P) No Coverage (Option N)2 pharge Consumer Choice (Option U) Indemnity (Option B) Catastrophic (Option C) Alternative Coverage (Option 2)2 PPO (Option R)

## In-Network Benefits

Available when using the DuPont Employee Assistance Program.

Outpatient Care	90%	90%	90%	90%
Inpatient Care <sup>3,4</sup>	90% for days 1–30 :	90% for days 1-30	90% for days 1–30	90% for days 130
	100% thereafter for the year			

## Out-of-Network Benefits

When care is not coordinated through the DuPont Employee Assistance Program.

All out-of-network benefits require the use of licensed MH/CD providers and facilities. Precertification applies.

Outpatient Care	70% R&C5.5	80% R&C55	60% R&C5.6			<del></del>
Inpatient Care <sup>3,4</sup>	70% for days 160	80% for days 1–60	60% for days 1–60	 No benefit	_	
	100% thereafter for the year	100% thereafter for the year	100% thereafter for the year			•

The health fund portion of Consumer Choice (Option U) does not apply to mental health/chemical dependency expenses.

Applies to active employees only, for services authorized by a DuPont EAP Counselor. No dependent care coverage is provided.

sinpatient days apply to any/all inpatient stays during the calendar year.

3 days of intensive outpatient treatment = 1 inpatient day

2 days of partial outpatient treatment = 1 inpatient day

Note: Inpatient days are per individual.

5Reasonable & Customery.

There are no out-of-network benefits available for outpatient chemical dependency treatment

JANUARY 2004

## VISION CAREPLAN

Effective January 1, 2004, the Plan is amended to allow Qualifying Life Events (QLE's). The discussion of allowable changes in the SPD should now read as follows (see page 3):

#### Making changes

You extraor make may changes to your BeneFlex Vision Care Plan coverage level (you only, you plus one, or you plus family) elections during the year that to easy only if you have a Qualifying Life Events; atherwise you may only make. Schanges to your coverage level are permitted only during the annual BeneFlex Election Change Period.

#### **Qualifying Life Events**

You can change your benefit elections anytime during the year upon certain Qualifying Life Events. Your change must be consistent with and on account of your Qualifying Life Event and not for financial reasons.

For more information on Qualifying Life Events, contact:

- DuPont Convection at 1-800-775-5955
- A Qualifying Life Event is:
- marriage or divorce
- birth or adoption of a child
- · death of your spouse or dependent child
- gain or loss of an eligible dependent (such as a child who ages out of coverage)
- · the start or termination of your spouse's employment
- · maving into or out of a managed care service area
- · a change in your spouse's employment from part-time to full-time or vice versa
- · a significant change in your spouse's medical coverage
- · unpaid leave of absence by your spouse

All benefit changes related to the Qualifying Life Event must be made at the same time

If you have a Qualifying Life Event and change your Beneflex elections within 31 days of the Event, your vision care changes will be effective reproactive to the date of your Event. If you report your QLE after 31 days of the Event, your vision care changes will be effective the date of your call. New payroll deduction amounts will be effective in the month following any change to elections.

Note that the date you report a Qualifying Life Event does not impact the date coverage ends for an ineligible dependent. For example, if you become divorced your ex-spause's coverage stops at the end of the month of your final divorce decree, regardless of whether or not you reported the event in a timely manner, as required by the Vision Care Plan.

#### DUPONT LEGAL PLAN

This Plan becomes effective on January 1, 2004. It provides an opportunity for employees to utilize legal services that are provided at group purchasing rates through Hyatt Legal Services. The SPD for this new Plan will be distributed to current Plan participants by mid-year 2004 and will also be available for viewing by employees via the internal web site or via paper by calling DuPont Connection.

#### SAVINGS & INVESTMENT PLAN

Effective November 14, 2003, the Plan is amended to clarify further DuPont's right to impose trading restrictions to address problems caused by excessive trading as follows: The discussion of this issue in the SPD should now read as follows (see page 10):

· Transfers Among Funds in Your Regular or Before-Tax Account

(Last paragraph) Keep in mind that some funds reserve the right to limit the number or timing of trades for what they consider excessive trading.

Further DuPont as the Plan Administrator may at any time implement restrictions on investment aptions or decline to implement instructions for fund transfers as it deems appropriate to protect the interests of Plan participants.

## CORRECTIONS TO JULY 2003 SUMMARY PLAN DESCRIPTIONS

## BeneFlex Dependent Life Insurance Plan

"When coverage ends" (page 8). The last paragraph at the bottom of this page should read as follows:

With some restrictions, your spouse may be eligible to apply for coverage under the portability feature of the Plan if you are no longer eligible for the group coverage for recessors other than disability.

#### Pension and Retirement Plan

"Early Retirement" (page 3). The label at the bottom of the first column in the table of early retirement factors should read "15-20" rather than "16-20"

					,				
•	65	100%		4.			,		
	64	95	100%	<u> </u>			-		
•	63	90	95	100%					
	62	85	90	95	100%		- '		
	61	80 `	85	- 90	95	100%			
	60 -	75 .	-80	85	90	95	-100%		
	59	70	75 ·	80	85	90	95	100%	
2	58	65	70	7 <u>5</u>	80	85	90	95	100%
	57	60	65 .	70	75	80	85	90	95
	56 .	55	60	65	70	75	80	85	90
	55	50	55	60	65	70	75	80	85
,	54	50	50	` 55	60	65	70	75	80
	53	50	50	50.	55	60 .	65	70	75
	52 ·	50	5.0	50	50	55	· 60	65	70
,	51`	50	50	50	50	50	55	60	65
	50	.50	50	50	50	50	50.	55	60
		15-20	21	22	23	24	25	26	27 & over

#### Savings & Investment Plan

"Electing Periodic Payments" (page 20). The second paragraph on this page should read as follows:

If your spouse is your beneficiary, he or she has several payout options depending on your age when you die. Otherwise, your beneficiary has up to +2 60 months to receive the remainder of the money in your account at your death...

#### All SPD's

The mailing address for written appeals for all Plans should be changed to (see the Contacts section of each document):

DuPont Connection

P. O. Box 1488

Lincolnshire, IL 60069-1488

#### OTHER LEGALLY REQUIRED NOTICES

The BeneFlex Medical Care Plan and the Medical Care Assistance Program comply with the provisions of the Women's Health and Cancer Rights Act concerning coverage for reconstructive surgery in connection with mastectomies. Specifically, the Plan covers: reconstruction of the breast on which the mastectomy has been performed, surgery and reconstruction of the other breast to produce a symmetrical appearance, and prostheses and treatment of physical complications of all stages of mastectomies, including lymphedemas.



# The miracles of science™

# 2004 BeneFlex Highlights

For additional details regarding the BeneFlex options, please refer to the 2004 BeneFlex Guide or call DuPont Connection at 1-800-775-5955.

## An Investment in Employees' Health and Welfare

In today's marketplace, medical care is becoming a big-ticket item. DuPont now invests over \$200 million/year in medical benefits for employees. That's in addition to the amount you pay towards your care. Both DuPont and you have a stake in maximizing the health care investment.

#### **Promoting Consumer Interests**

DuPont promotes health care consumer interests. For 2004, DuPont continues to deliver consumer-focused changes that make the plans work more effectively while increasing the value to you, the participant. These new features include:

- Dental Plan access to network dentists whose charges average 10–30% below community rates
- A hospital and physician comparison tool available on the Your Benefits Resources Internet site at www.resources.hewitt.com/dupont

Employees' actions as good consumers of health care services appear to be helping to suppress medical plan costs increases. Examples include the use of generic drugs rather than brand name drugs and the use of prescription mail order services as an alternative to higher cost retail stores. Your actions as health care consumers directly impact medical plan costs and, therefore, determine the employee portion of the cost.

## The Relationship Between Good Health and Medical Contributions

Increases in medical contributions are never good news, but sometimes understanding the reasons for the increase helps. Employee medical contributions will be increasing 5% for 2004. In an environment where other large employers continue to experience double-digit increases, this is progress. Can we continue to buck the national medical cost trend? We can try. Success requires a commitment by employees to improve personal health and use the health care benefits effectively. Maintenance of good health and the utilization of DuPont prevention and wellness programs still represent the best opportunities to contain the growth of medical expenses over time.

EXHIBIT

# Clarifying Eligibility Requirements for Dependent Children Ages 19–25

USCA Case #16-1357

To participate in the BeneFlex plans, your dependent children must meet certain eligibility criteria. For 2004, the criteria have been updated to clarify that children between the ages of 19 and 25 must be full-time students or certified as disabled in order to remain covered in the plans. Disabled children can continue to be covered beyond age 25 if certified as disabled by your medical carrier.

## Dependent Eligibility Criteria effective January 1, 2004:

- Unmarried
- Under age 25\*
- Claimed by the employee/retiree/survivor as a dependent on their federal tax return
- A full-time student if the child is age 19 or older\*

Periodic audits will be conducted to ensure that our plans cover only eligible dependents. Should you be selected for audit, you may be asked to provide documentation verifying dependent eligibility.

## Infertility Lifetime Maximum Subdivided

In order to improve claim payment accuracy and ensure that you receive the benefit that the Company intends to provide, the \$25,000 maximum lifetime benefit for infertility treatments is being divided into two components:

Page 421 of 533

- \$15,000 for infertility medical treatment, and
- \$10,000 for infertility prescription drugs.

Any individuals actively receiving infertility treatment as of December 31, 2003 will continue to have the \$25,000 combined maximum available through their current course of treatment.

## Mental Health/Chemical Dependency Benefit Changed

DuPont has a unique mental health/chemical dependency benefit. Where other companies reduce or eliminate mental health benefits after a set number of days of treatment per year, DuPont does not. DuPont provides catastrophic medical cost protection in the form of a stop-loss.

To increase participant satisfaction by improving claim payment accuracy and to eliminate the need to share information between medical plan carriers, the stop-loss protection for mental health/chemical dependency benefits will be separated from the medical stop-loss. The new 2004 benefit design is illustrated below. The new, separate

## BeneFlex 2004 Mental Health/Chemical Dependency Benefits

	Point-of-Service (Option P) Consumer Choice (Option U) <sup>1</sup> PPO (Option R)	Indemnity (Option 8)	Catastrophic (Option C)	No Coverage (Option N) <sup>2</sup> Alternative Coverage (Option Z) <sup>2</sup>
	available v	In-Network Bene when using the DuPont Emplo		
Outpatient Care	90%	90%	90%	90%
Inpatient Care	90% for days 1–30 100% thereafter for the year	90% for days 1–30 100% thereafter for the year	90% for days 1–30 100% thereafter for the year	90% for days 1–30 100% thereafter for the year

#### **Out-of-Network Benefits**

when care is not coordinated through the DuPont Employee Assistance Program.

All out-of-network benefits require the use of licensed MH/CD providers and facilities. Precertification applies.

Outpatient Care	70% R&C <sup>3,4</sup>	80% R&C <sup>3,4</sup>	60% R&C <sup>3,4</sup>		
Inpatient Care	70% for days 160	80% for days 1–60	60% for days 1-60	No benefit	
	100% thereafter for the year	100% thereafter for the year	100% thereafter for the year		

<sup>&</sup>lt;sup>1</sup>The health fund portion of Consumer Choice (Option U) does not apply to mental health/chemical dependency expenses.

<sup>\*</sup>Dependent children certified as disabled by the medical carrier prior to age 19 may be covered beyond age 25 and are exempt from the full-time student eligibility requirement.

<sup>&</sup>lt;sup>2</sup>Applies to active employees only, for services referred by a DuPont EAP Counselor. No dependent care coverage is provided.

<sup>3</sup>Reasonable & Customary

<sup>&</sup>lt;sup>4</sup>There are no out-of-network outpatiant benefits available for chemical dependency treatment.

stop-loss protection will eliminate extra paperwork and make it easier for participants to know exactly when their catastrophic stop-loss protection begins.

#### **Dental Plan Enhancement**

A new consumer-focused feature is being added to the Dental Plan. MetLife, our dental claims administrator, has a network of more than 58,000 dentists. This is good news for you as a participant. If you use a network dentist, your charges should be between 10% and 30% lower than those the average person pays. Since the fees are negotiated with dentists who are part of the network up front, they tend to be lower. This obviously benefits both you and DuPont as a company. Check the MetLife dental web site at www.metlife.com/mybenefits or call 1-800-821-6400 to see if your dentist is part of the MetLife network of dentists.

You still have the freedom to use any dentist. The same 100% diagnostic and preventive care benefits and 50% or 75% restorative benefits (depending on your Plan option) apply regardless of whether or not you use a network dentist.

So check the Plan and don't forget to smile!

## Vision Plan Updated

This year, effective January 1, 2004, the Vision Plan will recognize Qualifying Life Events, i.e., significant events in your life such as marriage or divorce that justify making changes to your benefits outside of the regular enrollment period. Overall, the Vision Plan will continue to deliver the same benefits for 2004 with monthly contributions based on your coverage level.

## **Financial Planning Options**

There will be two Financial Planning Options offered for 2004. AYCO, the Financial Planning vendor, is consolidating options and eliminating the Life Event Financial Planning (Option D). If you previously participated in this option, you will need to select another Financial Planning option or be defaulted to no coverage. The same services—plus additional features—can be obtained by enrolling in the Comprehensive Financial Planning (Option A) for \$16.25/month.

## Group Legal Plan

DuPont is pleased to announce a new BeneFlex offering—a Group Legal Plan. Hyatt Legal Plans was selected as the carrier for our Group Legal Plan based on breadth of coverage, stability of business and product price. Hyatt has been administering group legal plans for over 25 years. They have over 9,000 participating attorneys with an average of more than 18 years of legal experience. For \$18.60/month, employees and their immediate family members will have unlimited access to a participating attorney for help with a long list of covered services. Alternatively, if you prefer to use an outside attorney, you would be reimbursed according to a fee schedule that is published in the Hyatt enrollment materials.

The Legal Plan covers a wide range of personal legal issues. It does not cover actions against DuPont, or on any criminal-, business- or employment-related matters. For further information about the new Group Legal Plan option, refer to the article in *PlainTalk* or visit the Hyatt Legal web site at www.legalplans.com.

## Health Care Spending Accounts May Reimburse Some Over-the-Counter Medications

Effective January 1, 2004, some over-the-counter drug purchases without a prescription will be eligible for reimbursement from your Health Care Spending Account. The items must be related to medical care and purchased for you or one of your IRS-qualified dependents. Reimbursable expenses include items such as aspirin, allergy/sinus medication, antacids, cold medicines and pain relievers. Vitamins, dietary supplements and other items merely beneficial to general health are not eligible for reimbursement. Employees must submit over-the-counter drug receipts that validate the expense, including the type of drug, date of service and amount of purchase along with a completed claim form. We recommend that you submit claims for reimbursements when you have accumulated at least \$50 in eligible expenses.

This change is in response to a recent IRS ruling and will be subject to review/modification following additional IRS guidance.

Filed: 04/21/2017

## Additional Information

USCA Case #16-1357

Although DuPont expects to continue the benefit plans reflected on your worksheet, the Company necessarily reserves the right to amend, modify or discontinue the plans. If the plans are amended so that there is a material reduction in services, you will be notified within 60 days after the amendment is adopted. Any inconsistency between the terms of this document and plan documents or insurance contracts will be governed by the plan documents or insurance contracts.

## Qualifying Life Events

The BeneFlex Elections Change Period is your opportunity to change your benefit plan options for 2004. You cannot change your elections at any other time during the calendar year unless you experience a Qualifying Life Event, as described in the BeneFlex Guide and Summary Plan Descriptions. Note that changes to Medical Plan options, such as switching from the Point-of-Service or Catastrophic option to the Consumer Choice option, are only mid-year if you move out of a managed care service area and can no longer participate in your existing Medical Plan option.

## **DuPont Connection Authorization**

Note that whenever you use DuPont Connection to initiate a transaction, you are authorizing the Plan Administrator to execute each transaction as if you had given written, signed authorization to do so. You should refer to your Summary Plan Description for a more detailed explanation of Plan provisions and procedures.



Oct 14 2004 10:33

KATHLEEN HOSTETLER ESO

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Filed: 04/21/2017

P. 1

# KATHLEEN A. HOSTETLER ATTORNEY AT LAW

October 14, 2004

FAX: 704.373.8831

John O. Pollard, Esq. McGuireWoods LLP 100 North Tryon Street, Suite 2900 Charlotte, North Carolina 28202-4011

RE: PACE Local 5-2002 and E.I. DuPont, Fluoroproducts

Dear Mr. Pollard:

Recently, the Employer mandated that the employees at its Louisville Works facility make certain election of benefits from its proposed changes to the Beneflex Plan. These elections must be made during a stated window period, and will be effective January 1, 2005.

While the employees are required to make these elections, the Union objects to any implementation of changes to the Beneflex plan. The Employer must bargain in good faith to impasse or agreement on any proposed changes. Accordingly, the Union requests bargaining on proposed changes to the Beneflex plan.

Moreover, because the parties are in negotiations for a successor agreement, the Employer may not implement until impasse or agreement is teached on the contract as a whole. Any reliance on the management rights clause of the expired agreement as authority to implement changes to the health care benefits of the collective bargaining agreement is misplaced. The contract is expired, thus the management rights clause is without effect.

Please know that if DuPont implements any changes to the health care benefits without bargaining in good faith to impasse or agreement with the Union first, the Union will file charges with the National Labor Relations Board.

Very truly yours,

Kathleen A. Hostetler Counsel for PACE

Counsel for PACE

2236 ASH STREET - DENVER, COLORADO 80207 PHONE 503.529.6898 - FAX 303.329.8067

PAGE 1/2 \* RCVD AT 10/14/2004 12:16:42 PM [Eastern DayAight Time] \* EVR:RIGHTFAX/7 \* DM8:5451 \* CRID:5033268067 \* DURATION (mm-se):01-16

EXHIBIT 48 Oct 14 2004 10:33

KATHLEEN HOSTETLER ESQ

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p.2

-2-

OCTOBER 14, 2004

cc: Gerald P. Johnston, Region VIII, Vice President & Director, PACE, via fax Lynn Agee, General Counsel & Assistant to the President, via fax Kenneth Stanifer, International Representative, Region VIII, PACE, via fax James L. Briggs, International Representative, Region I, PACE, via fax Carl Goodman, President, PACE Local 5-2002, via fax Bargaining Committee, PACE Local 5-2002, via fax McGuireWoods LLP
Bank of America Corporate Center
100 North Tryon Street
Suite 2900
Charlotte, NC 28202-4011
Phone: 704.373.8939
Fax: 704.373.8935
www.mcguirewoods.com

**McGUIREWOODS** 

John O. Pollard jpollard@meguirewoods.com

Direct Dial: (704) 373-8960 Direct Fax (704) 373-8831

October 20, 2004

Via Facsimile 303.329.8067 and U.S. MAIL

Kathleen A. Hostetler, Esq. 2236 Ash Street Denver, Colorado 80207

Re:

E.I. DuPont, Fluoroproducts and PACE LOCAL 5-2002

Dear Ms. Hostetier:

Reference is made to your letter of October 14, 2004, regarding changes to the Beneflex Plan.

As you are aware, the Company has reserved the right under the Beneflex Flexible Benefit Plan to "suspend, modify, or terminate said Plan at its discretion at any time." Furthermore, with respect to the various options (Plans) incorporated within said Plan, the Company has reserved the right: (1) to determine the price of coverage; (2) to control and manage the operation of each options and (3) to change or discontinue the options offered, all without prior negotiation with your Union. Your Union has agreed to these provisions and the Employer has exercised these rights on numerous occasions over the years. Thus, since 1995, the parties have understood the Company had these rights and have acted in accordance with that practice. Therefore, it would be wholly inappropriate to engage in bargaining over the recently-announced changes to the Plan. That the parties are in negotiations for a successor collective bargaining agreement is immaterial.

However, as we previously have advised, if you wish to propose an alternative to the Beneflex Plan, the Employer will give it every consideration.

Sincerely yours,

McGUIREWOODS LLP

John O. Pollard

JOP:crh

CC:

Mr. James L. Briggs, via Facsimile Mr. Carl J. Goodman, via Facsimile

EXHIBIT 49

Filed: 04/21/2017

Ms. Hostetler October 20, 2004 Page 2

bcc: Alan G. Burton, Esq.

Mr. William J. Pace Mr. Michael N. Sanchez Ms. Brenda C. Kelsey Mr. Anthony L. Stoner Mr. Erric L. Beasley Mark L. Keenan, Esq. This notice is required by law. No action is required by you.

## NOTICE OF MATERIAL MODIFICATIONS

Filed: 04/21/2017

to the benefit plans of E. I. du Pont de Nemours and Company

DuPont is required to tell you about certain changes to its benefits plans either by revising the Summary Plan Descriptions (SPDs) or by a notice of material modifications. You should keep this notice with your current SPDs until a revised SPD that includes this information is issued. This notice covers only changes to Plan terms and conditions since the last notice was issued in January, 2004. It does not include changes in administrative practices, such as the price changes for the BeneFlex offerings. You may not be a participant in all of these plans, so some of this information may not apply to you. If you have any questions about the notice, contact DuPont Connection at 1-800-775-5955.

#### BENEFLEX MEDICAL CARE PLAN; MEDICAL CARE ASSISTANCE PROGRAM

An updated edition of the Summary Plan Description (SPD) for the Medical Plan, dated January, 2005, has been distributed that incorporates all changes made to the Plan since the issuance of the previous SPD in July 2003. Please replace the 2003 SPD with the 2005 version.

#### BENEFLEX DENTAL CARE PLAN; DENTAL CARE ASSISTANCE PROGRAM; BENEFLEX VISION CARE PLAN

Effective January 1, 2005, the definition of "eligible dependent" under these Plans is revised to incorporate coverage for same-sex domestic partners of employees. A number of changes to the SPD's are necessary in connection with this change, as follows:

Eligible Dependents. Page 2 of the Dental Plan SPD and page 2 of the Vision Care SPD should now read as follows:

Your eligible dependents are any of the following:

- · Your lawful spouse
- Your same-sex domestic partner

The definition of Qualifying Life Events on page 4 of the Dental Plan SPD, and pages 3-4 of the Vision Care SPD (as amended effective January 1, 2004) should now read as follows:

- Marriage or divorce
- Start or termination of your domestic partnership
- Birth or adoption of a child
- Death of your spouse/partner or dependent child
- Gain or loss of an eligible dependent
- The start or termination of your spouse's/partner's employment
- A significant change in your spouse's partner's... coverage
- Unpaid leave of absence by your spouse/partner

COBRA. The discussion of COBRA coverage on page 22 of the Dental Plan SPD and page 11 of the Vision Care SPD should now read as follows:

COBRA coverage also is available to your covered dependents if their coverage would otherwise end because of one of the following:

- your death
- your divorce, legal separation or annulment of your marriage
- your same-sex partnership ends
- a change in your employment status that results in a loss of benefits eligibility
- · your dependent child becomes ineligible for coverage

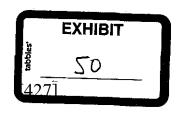
Effective January 1, 2005, a new coverage level is offered by the Plans. The discussion of the BeneFlex Election Change Period on page 5 of the Dental Plan SPD and page 4 of the Vision Care SPD should now read as follows:

During the annual BeneFlex Election Change Period, you may do any of the following:

- elect coverage if previously waived
- elect a different...Plan
- change the level of your coverage (You only, You plus one You plus spouse/partner, You plus child(ren), or You plus family\*)
- add or drop one or more named dependents from coverage
- drop your coverage

Throughout the SPDs, all references to coverage levels should now be considered to read as follows: You only, You plus spouse/partner, You plus child(ren), or You plus family. See discussion of "Participation and Premium Information for Pensioners & Survivors" on page 7 of the Dental SPD; "Making changes" on page 7 of the Dental SPD and page 3 of the Vision Care SPD; and "If you retire" on page 20 of the Dental SPD.

Other changes to the SPD's that are specific to the individual Plans are discussed in the following sections.



JANUARY 2005

## BENEFLEX DENTAL CARE PLAN; DENTAL ASSISTANCE PLAN

Effective January 1, 2005, a new Limited Option is added to the Plans for retirees only. A number of changes to the SPD are necessary to accommodate this change.

The Introduction discussion on page 1 of the SPD should now read as follows:

Eligible Pensioners and Survivors receive Standard Option (B) coverage unless they <u>elect to participate in the Limited Option</u> or decline to participate in the Dental Plan.

The Limited Option provides coverage only for preventive and diagnostic services and pays no benefits for restorative and other dental services. An annual benefit maximum of \$500 per person applies.

You will need to satisfy the requirements described in this Summary Plan Description to receive Dental Plan coverage.

The "Making changes" section on page 7 should read as follows:

If you are a Pensioner or Survivor, you may change your benefit elections when necessary by contacting DuPont Connection at 1-800-775-5955. You may do any of the following:

- change the level of your coverage (You only, You plus one spouse/partner, You plus child(ren) or You plus family)
- add or drop one or more named dependents from coverage
- change from the Standard Option to the Limited Option, provided you have participated in the Standard Option for at least 12 months as a Pensioner
  or Survivor, or elect the Limited Option within 31 days of retirement
- · drop your coverage

All changes in your benefit elections will become effective on the first day of the month following the date you report the change.

A decision to decline post-employment dental coverage is permanent and irrevocable. If you decline dental coverage as a Perisioner or Survivor, you cannot later enroll in the Dental Plan unless you lose eligibility for coverage under another employer or a government plan. Loss of coverage cannot be due to non-payment of premiums.

Similarly, a decision to change from the Standard Option to the Limited Option is permanent and irrevocable. If you elect the Limited Option as a Pensioner or Survivor, you cannot later enroll in the Standard Option unless you lose eligibility for coverage under another employer or government dental plan. Loss of coverage cannot be due to non-payment of premiums.

The "Premium costs" section on page 7 should read as follows:

For DuPont Pensioners receiving a full pension benefit and their Survivors, the Company pays the entire cost of Dental Plan Standard Limited Option (B) type coverage for you and your eligible dependents.

The description of "Plan Benefit" on page 9 should now read as follows:

#### Benefit amount

As a participant in the Dental Plan, you receive care from any dentist you choose. Benefits for the High Option (A) and Limited Option are summarized in the chart below.

Type of Service	High Option (A)	Standard Option <del>(B)</del>	Limited Option
	For employees and their covered dependents	For employees, Pensioners, Survivors and their covered dependents	For Pensioners, Survivors and their covered dependents
Preventive and Diagnostic	100% of R&C	100% of R&C	100% of R&C
Restorative and Other Dental Care	75% based on the regional scheduled amount	50% based on the regional scheduled amount	None
Annual Maximum Benefit	\$2,000/individual	\$1,100/individual	\$500/individual
Lifetime Orthodontic Maximum Benefit (for dependent children under age 19)	\$1,200/child	\$1,200/child	None

The description of "Covered Services" on page 12 should now read as follows:

## Restorative and other dental care

The Dental Plan <u>Standard and High Options</u> pays a portion of other covered dental care expenses for you and your covered dependents. <u>The Limited Option pays no benefits for these services</u>. The amount that is paid for a particular service is determined by a regional benefit schedule. The regional benefit scheduled amount is not designed to show what a dentist should be charging. Its function is to let you know what part of the bill the Dental Plan pays. You can get information regarding the regional scheduled amount by calling MetLife Dental at 1-888-883-0052.

Filed: 04/21/2017

In connection with the extension of coverage to same-sex partners, certain other changes to the SPD are necessary beyond those listed above, as follows:

The section on "Additional information regarding eligibility for your lawful spouse/same-sex partner" (page 2) should now read as follows:

If both you and your spouse<u>/partner</u> work for a Company participating in the Dental Plan, you can cover your spouse<u>/partner</u> as a dependent, or your spouse<u>/partner</u> can elect separate employee coverage. You or your spouse<u>/partner</u> can't be covered as both employee and dependent in the Dental Plan.

You may cover your same-sex partner while you are actively employed, provided that you have completed an Affidavit of Domestic Partnership. Same-sex partners of former employees will only be eligible if they were also covered by the former employee immediately prior to his/her retirement from the Company.

Throughout the SPD, all references to "spouse" should now be considered to read "spouse/partner". See "Additional information regarding eligibility for your dependent children" on page 3, "Special enrollment rules" on page 5, and "Maintenance of benefits" on page 11.

The section on "Premium costs" on page 5 should now read as follows:

If you elect to enroll in High Option (A), the Company still contributes an amount equal to the Standard Option (B) cost toward your coverage; you are responsible for the difference. You pay your portion of the cost through payroll deductions. To help lower your cost, your premiums are deducted from your pay on a before-tax basis (except for same-sex partner premium costs)—that is before any federal, and most state and local, taxes are withheld. This reduces your taxable income and, consequently, reduces the amount of income tax you pay.

### BENEFLEX FLEXIBLE BENEFITS PLAN

Effective January 1, 2005, the discussion of "Qualifying Life Events" on page 4 of this SPD should be considered to include the following new paragraph immediately following the phrase "unpaid leave of absence by employee or employee's spouse:"

Effective January 1, 2005, the start or termination of a same-sex domestic partnership, the beginning of a partner's employment, the termination of a partner's employment, a change in a partner's employment from part-time to full-time or vice versa and an unpaid leave of absence by an employee's partner will also be considered as Qualifying Life Events for purposes of medical, dental and vision care coverages only.

The chart on page 5 should be amended to indicate that changes may be made only to the medical, dental and vision elections in the cases described in the preceding paragraph.

Effective January 1, 2005, the chart on page 6 of the SPD defining Dependent should be amended to include the ability to cover a same-sex domestic partner under the Dental, Medical and Vision Care Plans. Subject to the conditions outlined in the individual SPD's for the separate Plans, same-sex partners may also be eligible for coverage under the Dental Assistance Plan and MEDCAP.

Effective January 1, 2005, the "Tax consequences" discussion on page 7 of the SPD should be amended to add a footnote indicating that payments for same-sex domestic partner coverage under Medical Care, Dental Care and Vision Care may not occur on a before-tax basis.

Effective January 1, 2005, the information on "Coverage Continuation Under COBRA" on page 11 of the SPD should be amended to include the termination of a same-sex domestic partnership on the list of allowable reasons for coverage continuation.

Effective January 1, 2005, the discussion about "Dual DuPont couples" on page 13 of the SPD should be amended to indicate that the provisions of this section apply to same-sex partners as well as to legally-married individuals.

Effective January 1, 2005, the definition of After-tax benefits and Before-tax benefits in the Dictionary Terms section on pages 13 and 14 of the SPD should be amended to indicate that Medical, Dental and Vision Care coverage for same-sex domestic partners are also purchased with after-tax dollars.

#### **BENEFLEX VISION CARE PLAN**

In connection with the extension of coverage to same-sex partners, certain other changes to the SPD are necessary beyond those listed above, as follows:

The section on "Additional information regarding eligibility for dependent children" (page 2) should be retitled as "Additional information regarding eligibility for dependents" and the following paragraph should be added at the end of the section:

You may cover your same-sex partner while you are actively employed, provided that you have completed an Affidavit of Domestic Partnership.

Same-sex partners of former employees will only be eligible if they were also covered by the former employee immediately prior to his/her retirement from the Company.

Throughout the SPD, all references to "spouse" should now be considered to read "spouse/partner." See "Additional information regarding eligibility for your dependents" on page 3 and "Special enrollment rules" on page 4.

### **SAVINGS & INVESTMENT PLAN**

Effective December 31, 2004, the assets and liabilities of the following tax-qualified defined contribution plans were merged into the DuPont Savings & Investment Plan: the DuPont Specialty Grains Retirement and Savings Plan; the Entek Corporation 401(k) Employee Savings Plan; the Griffin LLC Retirement Savings Plan; The Spies Hecker, Inc. 401(k) Plan; and the Standox North America, Inc. 401(k) Plan.

Effective October 1, 2003, the Plan was amended to clarify the way in which interest rates for loans are actually determined. The discussion of this issue in the SPD should now read as follows (see page 12):

#### Interest and repayment

The interest rate charged for new SIP loans is determined each month, based on the <u>prevailing market</u> rates being charged by five selected banks across the nation for secured personal loans...

Effective January 1, 2005, the Plan Year is changed from a fiscal year basis (October 1 through September 30) to a calendar year basis (January 1 through December 31).

#### **CORRECTIONS TO JULY 2003 SUMMARY PLAN DESCRIPTIONS**

#### BeneFlex Medical Plan

"Mail service home delivery program" (Pages 34-35). The first paragraph at the top of page 35 should now read as follows:

Each time you use the mail service, you will be charged the mail service copay regardless of the days supplied (up to 90). For mail service fills, ask you doctor to write the prescription for a 90-day supply with the appropriate number of refills. Submitting a prescription written for 30 days with two refills will get you only a 30-day supply for the full mail service copay. Contact Medco Health Solutions at 1-800-793-8766 (or online at www.medcohealth.com) to get instructions on how to use the mail service program.

## BeneFlex Vision Care Plan

Dictionary Terms (Pages 17-18). The definition of "Qualifying Life Event" on page 17 should now read as follows:

An event recognized by Section 125 of the Internal Revenue Code that entitles you to make a change in the benefit elections you made. No changes to Vision Care elections are permitted mid year due to a Qualifying Life Event.

#### OTHER LEGALLY-REQUIRED NOTICES

The BeneFlex Medical Care Plan and the Medical Care Assistance Program comply with the provisions of the Women's Health and Cancer Rights Act concerning coverage for reconstructive surgery in connection with mastectomies. Specifically, the Plan covers: reconstruction of the breast on which the mastectomy has been performed; surgery and reconstruction of the other breast to produce a symmetrical appearance; and prostheses and treatment of physical complications of all stages of mastectomies, including lymphedemas.

Elizabeth R. Bilson (1-302-774-0174) has been appointed Chief Privacy Official for the DuPont medical plan as required by provisions of the Health Insurance Portability & Accountability Act of 1996 (HIPAA).

In addition to the BeneFlex Medical Care Plan and the Medical Care Assistance Program, the following plans now utilize the model general notice of COBRA Continuation Coverage Rights which can be found on pages 43–46 of the January 2005 Medical Plan Summary Plan Description: BeneFlex Flexible Benefits Plan; BeneFlex Dental Care Plan; Dental Care Assistance Program; BeneFlex Vision Care Plan; BeneFlex Health Care Spending Account Plan; and Health Care Spending Account Plan.

## **AGREEMENT**

## September 17th 2004

Effective the \_\_\_\_\_day of\_\_\_\_, 20\_\_ E.I. DU PONT DE NEMOURS AND COMPANY, on behalf of its Louisville Works, hereinafter referred to as the COMPANY and Paper Allied-Industrial, Chemical and Energy Workers International Union and PACE Local 5-2002, Louisville, Kentucky, hereinafter referred to as the UNION, acting for and on behalf of itself and on behalf of the employees included within the bargaining unit hereinafter set forth, in consideration of the mutual covenants hereinafter contained agree as follows:

## **ARTICLE I**

## **Definitions**

Section 1. The unit of employees represented by the UNION shall be all employees of the COMPANY included within the unit appropriate for collective bargaining purposes established in an order of the National Labor Relations Board in Case No. 9-RC-1687 bearing date of December 23,1953; viz., all employees of the COMPANY at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office and clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the National Labor Relations Act as amended.

Section 2. The term "Plant" as used herein, shall mean the Louisville Works, located in Jefferson County near Louisville, Kentucky.

**Section 3**. The, term "employee" or "employees", as used herein, shall mean any or all those employees of the COMPANY included in the unit appropriate for collective bargaining purposes as set forth in Section 1 of this Article.

EXHIBIT SJ

- **Section 4**. The term "straight-time rate", as used herein, shall mean the established job rate excluding shift differential and excluding all overtime pay.
- **Section 5**. The term "regular rate", as used herein, shall mean the established job rate plus shift differential, if any, but excluding all overtime pay.
- **Section 6.** The term "scheduled day of rest", as used herein, shall mean the scheduled day or days of rest for an employee in a work week as set forth in her/his current work schedule assignment.
- **Section 7**. The term "emergency", as used herein, shall mean a fire, power failure, or other conditions beyond the control of management.
- **Section 8.** The term "call in" as used herein shall mean a situation in which an employee is notified after having left the plant premises to report for work prior to her/his next scheduled shift.
- Section 9. The term "C.S.Q." as used herein shall mean COLLECTIVELY SUFFICIENT QUALIFICATIONS.

#### ARTICLE II

#### Recognition

- **Section 1.** The UNION is recognized as the exclusive bargaining agent for the employees for the purpose of collective bargaining with respect to rates of pay, wages, hours of work and other conditions of employment.
- **Section 2.** There shall be no discrimination against, coercion of, interference with or restraint of any employee by the COMPANY or by the UNION, or any of their agents, because of membership or non-membership in the UNION, and the UNION agrees that there shall be no solicitation or other promotional activity on COMPANY time.

Section 3. This Agreement supersedes all previous agreements, understandings, practices, and interpretations which are incompatible or inconsistent with any provisions herein contained and this Agreement constitutes the entire Agreement between the parties hereto as of the execution date thereof. However, any amendment which may hereafter be mutually agreed upon between the parties, when executed in the same manner as this Agreement, shall become and be a part of this Agreement. Section 4. The COMPANY agrees to recognize three (3) officers and two (2) Chief Stewards as designated by the UNION as an Executive Committee of the UNION to represent employees covered by this Agreement and the UNION shall furnish an official organization chart of Officers and Stewards to the COMPANY. When representatives are changed, the UNION shall furnish the names of the new representatives to the Plant Management in writing. The number of Stewards to be recognized by the COMPANY shall not exceed one (1) per first line supervisor.

It is understood that the sole UNION function of the Steward is to handle grievances in accordance with the grievance procedure set out in Article X of this Agreement.

Section 5. UNION stewards, chief stewards and officers will work at their regular job assignments except for attendance at meetings as set forth in this agreement, or as otherwise excused by Management.

Section 6. The COMPANY agrees that authorized meetings between union representatives (union stewards, chief stewards, officers) and plant management will be permitted on COMPANY time and COMPANY property. The regular rate of pay shall be paid to the union representatives when excused from work to attend such meetings.

Section 7. UNION officers and chief stewards excused to attend meetings off site necessitated by provisions included in Articles XII, XIII and XII shall not be paid.

Section 8. The COMPANY shall provide for the sole use of the UNION twelve (12) specified bulletin boards and four (4) newsletter boxes in the Plant. The UNION agrees it will not post or permit to be posted on such bulletin boards material other than official UNION business and not in the nature of propaganda. The UNION also agrees that it will not utilize the newsletter boxes for other than official UNION business and not in the nature of propaganda.

Section 9. Each month the COMPANY will furnish the UNION with a list of employees hired and terminated during the preceding month.

#### ARTICLE III

#### Payroll Deduction of Union Dues

Section 1. The COMPANY will deduct the regular dues prescribed by the UNION from the wages of an employee who authorizes the COMPANY to make such deductions on a form identical in wording to that appearing in Section 2 of this Article or who has authorized dues deductions in accordance with prior Agreements between the parties. Such dues authorizations shall be canceled and deductions stopped in accordance with the provisions of such dues authorization form or at the termination of this Agreement, provided, however, deductions as authorized by unrevoked authorizations may be continued beyond the termination date at the option of the COMPANY. All sums deducted in this manner and a list of employees from whose earnings such deductions have been made shall be turned over by the COMPANY to the Treasurer of the UNION within a reasonable period following the end of each calendar month.

#### Section 2.

### "E. I. DU PONT DE NEMOURS AND COMPANY

Louisville, Kentucky

I hereby revoke any previous dues deduction authorization and hereby authorize you to deduct from my wages after forty (40) hours' pay has been earned in any calendar month and pay to the Treasurer of PACE Local 5-2002, \$\_ per month as dues beginning \_\_\_\_\_. This authorization shall be canceled and deductions stopped by the COMPANY if:

I am no longer employed within the bargaining unit represented by the UNION, or

The UNION is no longer the recognized bargaining agent, or

The UNION notifies the COMPANY in writing to cancel such deductions, or

I give the COMPANY written notice of cancellation of this authorization for deduction of dues within the ten (10) day period immediately preceding any anniversary date of this authorization or within the ten (10) day period immediately preceding any anniversary date of any collective bargaining agreement in effect between the UNION and the COMPANY.

NAME	
PAYROLL NO	DATE
WITNESS	64

#### ARTICLE IV

## Seniority

Section 1. Seniority accrued prior to the effective date of this Agreement shall be that shown on the seniority rosters as of the effective date hereof. Seniority accrued following the effective date of this Agreement shall be an employee's total length of employment acquired since the first day of her/his last period of unbroken employment or since the effective date of this Agreement, whichever is later, within the bargaining unit, unless otherwise specified in this Article. Such seniority acquired since the effective date of this Agreement shall be calculated and adjusted in the following manner:

- (a) The seniority of an employee shall be broken and automatically terminated in case of.
  - (1) Discharge for just cause;
  - (2) Voluntary quit;
  - (3) Absence in excess of sixteen (16) days unless covered by leave of absence;
  - (4) Failure to return to work following expiration of leave of absence;
  - (5) Termination because of lack of work.
- (b) No seniority credit will be given for the time between termination because of lack of work and re-employment. The Plant seniority an employee had at the time of termination because of lack of work shall be used in offering re-employment for a period of **two (2)** years after date of such termination.

Pursuant to section 4, Article IV, when Management determines a vacancy will be filled with a full service employee through re-employment, a former employee who has been terminated because of lack of work for less than two (2) years will be offered re-employment in accordance with her/his Plant seniority before new employees are hired, provided such former employee is basically qualified to do the work to be performed. A former employee who has been terminated because of lack of work and who is re-employed shall be credited with the seniority s/he had prior to her/his termination; provided that an employee who has not completed her/his probation period shall begin a new one hundred and twenty (120) day probation period. A former employee who has been terminated because of lack of work will not be eligible for credit of prior seniority nor for other offers of re-employment under the provisions of this Section 1 (b) if s/he fails to notify the COMPANY of her/his intent to return to work within one (1) week after notice to return to work has been sent by registered letter to her/his last known address, or if s/he fails to report for work within two (2) weeks after notice has been sent by registered letter to her/his last known address.

- (c) Service outside this bargaining unit in other parts of this Plant will be credited only if:
- (1) such credit was given under prior Agreements between the parties and is included in seniority shown on the seniority roster as of the effective date hereof, or
  - (2) such credit is provided for by other provisions of this Article.
- (d) Plant seniority shall be the employee's total creditable seniority within the bargaining unit. If two (2) or more employees have the same Plant seniority date, their names shall be listed in alphabetical order. The name change of an employee shall not affect such listing.

# Section 2. For purposes of this Article, there shall be two (2) Divisions for which Management has complete right of assignment within these divisions:

#### **Operations**

#### Engineering

**Section 3.** Seniority rosters shall be maintained by the COMPANY, and a copy will be provided to the union. Such rosters shall show each employee's relative position within their Division.

Section 4. Except for Management assignment of those trained for CSQ in a reduction of forced according to Section 5, job vacancies will be filled as follows:

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- (a). When management decides to fill a job vacancy within a division with a full service employee, Management will use it's right of assignment, taking into consideration, promoting to a higher rate of pay.
- (b). If, at the time of the vacancy, Management has determined that it will not use right of assignment within the division to fill the vacancy and that there are excess employees in the other Division, the vacancy will be filled as follows:

Management first will canvass employee(s) in the assigned group(s) where the excess exists by seniority and if no one is interested, the excess employee(s) within that assigned group(s) with the least Plant seniority will fill the vacancy. If Management determines there are no excess employee(s), Management may fill the vacancy by:

- (c). Job bidding. For job bidding purposes, a general announcement regarding vacancies will be posted at least two calendar weeks in advance of selection of successful bidders. Where ability, skill, knowledge and training are approximately equal, the candidate having the most Plant Seniority within the bargaining unit shall be selected to fill such vacancy provided s/he meets established requirements of the job. Successful candidates will be transferred to the bid job as soon as it is practical to do so. Each will be notified of his/her transfer date as much in advance as practical. This provision will not require the COMPANY to drop below a minimum level of experience and skill necessary to properly perform the work. An employee may job bid to any job with a higher straight-time rate. However, a new employee, or a successful job bidder, may not job bid to a job for a period of two (2) years from the date they are fully qualified in their new position.
- (d) If job bidding does not fill the vacancy and Management still wants to fill a vacancy with a full service employee, it will attempt to fill it through re-employment in accordance with Section 1(b) of this Article.
- (e) If the vacancy is not filled by re-employment, Management will fill it by the hiring of a new employee.

Section 5. Management will continually assess the level of C.S.Q. needed to be maintained in the event of a reduction in force. Once this C.S.Q. level is determined, management will identify the area(s) which need to be addressed and the number of employees from the other division needed to be moved for training purposes to the division lacking C.S.Q., which will be done in the following order:

- (a). Management will select the assigned groups within the division, from which the trainee(s) will be selected. The employee(s) in this group(s) will be canvassed by seniority for volunteer(s) to train in the assignment(s) determined by Management.
- (b). If there are insufficient volunteers, then the employee(s) with the least Plant seniority in the selected assigned group(s) will be forced to train in the assignment(s) determined by Management.

If an employee is selected that could, in Management's judgement, reasonably be expected to be involved in a reduction in force the employee immediately above this employee on the seniority list will be junior for the purposes of this training.

Once the training area(s) is identified, Management will assign employee(s) identified from the procedure above to train and gain experience to meet C.S.Q. At the completion of the training and experience period, not to exceed two years, employee(s) moved for training purposes will be returned to the appropriate division. If there is not a position to return to or if there has been a reduction in force, the employee(s) will remain in or be reassigned to the division where s/he was trained or is in training.

Any temporary vacancy (disability, vacation etc.) that occurs for a length of five (5) calendar days (day work) or more and for 12 -hour shift rotation (a 36 or 48 hour rotation) or more, the Employer may use the trained and experienced employees in the maintenance or operations division to cover staffing needs. The Employer has the right to reassign these employees to maintenance or operations division, should this become a permanent vacancy.

Plant Seniority shall be used to select employees in a reduction of force starting with the employee with the least plant seniority leaving first. After movement of personnel trained to maintain C.S.Q. in a reduction in force all further necessary personnel movements will be done in accordance with Section 4 of this article.

**Section. 6** The UNION and the COMPANY recognize that the only true job security is the result of a successful business and satisfied customers. However, both parties also recognize that business conditions and the long-term success of the business may require reductions in staff.

If Management determines it will reduce its work force, all affected full service employees

(except those involved in the sale of a business, a joint venture, or an outsourcing situation) may apply for available job opportunities at other COMPANY locations.

Nothing in this section shall limit the COMPANY'S right to terminate employees for lack of work in accordance with the terms of this Agreement nor shall it prevent the UNION from carrying out its traditional and contractual obligations to represent its members in matters of collective bargaining.

Section. 7 A new employee shall be on probation during her/his first one hundred and twenty (120) days of employment and not subject to the terms of Articles X, XI, and XII of this Agreement. However, a new employee on probation who successfully job bids to another job shall be on probation for at least ninety (90) days from the date s/he is determined to be a successful job bidder.

Section. 8. An individual who has one (1) or more years of seniority within the bargaining unit and is thereafter promoted or transferred to a supervisory, exempt or non-exempt, non-represented position, upon transfer back to a bargaining unit job, receive full seniority credit for time spent outside the bargaining unit, which shall be added to her/his previously accrued seniority. However, if an employee with less than one (1) year of seniority is promoted or transferred to a non-bargaining unit position, and is later returned to a position in the bargaining unit, s/he shall commence work at her/his new job with only the seniority held at the time of her/his promotion of transfer.

**Section.** 9. Selection of supervisory personnel shall be solely a function of Plant Management.

Section. 10. An employee who incurs a non-occupational disability or an occupational disability in the service of the COMPANY shall receive all benefits to which s/he is eligible under the COMPANY'S Industrial Relations Plans.

Whenever in the opinion of the Plant Medical Division an employee temporarily is not able to perform her/his usual work s/he may be given such light or limited work in the Plant as is available and which in the opinion of the Plant Medical Division s/he is able to perform. For such light or limited work, the employee shall be paid the regular rate for her/his usual work. The provisions of this Section shall not constitute a guarantee of employment and the COMPANY shall have the right to refuse or terminate the assignment of an employee to such light or limited work whenever the COMPANY believes such refusal or termination to be proper.

Section. 11. The transfer of an employee into this bargaining unit shall only be made in accordance with the provisions of this Article.

Section, 12. UNION Officers, Chief Stewards, and Day Stewards not to exceed a total of eight (8) shall, for the purpose of choice of day shift only, head the seniority list, in their respective Divisions, provided no additional training is required for the Officer or Steward to perform the job.

Section. 13. The term "detail" shall mean the temporary assignment of an employee to a higher rated job. Details will be made on the basis of Plant seniority within the assigned group provided the employee is qualified to perform the job.

#### ARTICLE V

#### Wages

Section 1. During the life of this Agreement, wages shall be paid semimonthly. Rates of pay shall be increased by 3.2% effective the first day of the semimonthly pay period in which this Agreement is ratified and increased by 2.5% on the first anniversary of such date and increased by 2% on the second anniversary of such date.

Section 2. The rates of pay shall be as per the attached rate sheet identified as Appendix A

Section 3. The rates of differential pay shall be as per attached rate sheet identified as Appendix A. These shift differentials shall not apply to work performed on straight day jobs (8 or 12 hour) or on the regularly scheduled day shift (8 or 12 hour). An employee held over from one shift to another shall receive the shift differential, if any, applicable to the latter shift only after completing her/his regularly scheduled shift.

Section 4. The UNION will be supplied with a list of job titles for work performed on the Plant.. Changes in individual titles or new titles occasioned by changing conditions will be reviewed with the UNION-before they are established.

Section 5. Employees will be paid according to a Wage Rate Schedule (Appendix A). The schedule of rates and minimum times will be provided to the UNION as of the effective date of this Agreement. Some of these jobs are in a pay progression system. The rules for the pay progression system shall be:

- (a) An employee will progress from one (1) rate in the pay progression system to the next so long as her/his performance is satisfactory, but in any case advancements will be made only after established minimum time has been served at the lower rate.
- (b) It is intended that an employee whose performance on the job is not satisfactory will be so informed not less than thirty (30) days before the time for her/his eligibility for increase. If at this time her/his performance is still not satisfactory to her/his supervision, her/his case will be discussed with her/him and the UNION, and if during a reasonable period of time thereafter s/he is still not qualified for progression, s/he may be subject to termination. The time lost by employees held up because of unsatisfactory performance will not be made up by shortening the time intervals in some later progression.
- (c) Promotions will be made in accordance with Section 4 of Article IV, as openings are available. However, an employee in pay progression will not be paid the rate for the higher-rated job either permanently or on detail until s/he has advanced to the top rate in the pay progression according to the rules outlined in parts (a) and (b) above. An employee who has not advanced to the top rate will be paid the next higher rate for that job.

Section 6. An employee who has reached the top pay rate of her/his job under the pay progression system and who is detailed to a job with a higher rate of pay shall receive the higher rate of pay for all hours worked on that shift.

An employee temporarily assigned to a job with a lower rate of pay for the COMPANY'S convenience on occasions such as labor shortages, breakdowns of equipment or incidental work of short duration shall receive her/his regular rate of pay.

An employee transferred to a job with a lower rate of pay because of lack of work in her/his then current occupation, or because of demotion, or at her/his own request shall receive the regular rate for the job to which s/he is transferred as of date of transfer.

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**Section**. 7. In the event an employee is not notified prior to reporting for work on her/his regularly scheduled shift or for work as requested by supervision, that s/he should not report, s/he will have the option of working the full shift, or four (4) hours' pay at her/his straight-time rate in lieu thereof. If s/he elects to accept the four (4) hours' pay, it shall not count as an overtime opportunity, but the day involved shall count in determining the sixth or seventh day worked in the workweek.

Normally an employee will be scheduled to work a full shift. When it is necessary to call in an employee to work without two (2) hours' prior notice, s/he will be paid for hours worked plus one (1) hour, or for three (3) hours at her/his overtime rate, whichever is greater.

Section 8. Hours paid for but not worked shall not be used in computing overtime hours under Section 2 (a) of Article VI.

Section 9 An employee required to work two (2) hours or more, up to eight (8) hours for a day employee and up to four (4) hours for a 12 hour shift employee, before or beyond and consecutive with her/his scheduled shift shall be given an allowance valued at \$ 4.00 and allowed a thirty (30) minute intermission with pay in which to eat within that extra period. An employee called in without two (2) hours' prior notice who works four (4) or more, hours up to eight (8) hours for a day employee and up to twelve (12) hours for a 12 hour shift employee, shall be given one (1) such meal allowance and one (1) thirty (30) minute intermission with pay in which to eat within that period. An employee shall be given a second meal allowance and one (1) thirty 30 minute intermission with pay in which to eat if s/he continues to work ten (10) or more hours, up to eight (8) hours for a day employee and four (4) hours for a 12 hour shift employee. The allowance(s) will be included in the employee's paycheck and taxes withheld as required by law.

Section 10 n employee who is excused from work because of the death of a father, father-in-law, mother, mother-in-law, step- parent, spouse, brother, brother-in-law, sister, sister-in-law, child, step child, grandparent or grandchildren shall be paid the regular rate of pay for scheduled working hours, if any, excused during a maximum of three (3) regularly scheduled working days, which may include but not extend beyond the day after the funeral. An employee who is excused from work because of death of a spouse's grandparent, son-in-law, or daughter-in-law shall be paid the regular rate for scheduled working hours, if any, excused on the day of the funeral.

Payment under the provisions of this Section is subject to the following conditions:

- (a) The hours paid for but not worked shall not be used in computing any other payments.
- (b) Notice of a death shall be given by the employee to her/his supervision as soon as reasonably possible.

No pay allowance shall be granted if the employee does not attend the funeral of the deceased.

#### Article VI

#### **Overtime Pay**

**Section 1.** The regular workweek for Day employees and 8-hour shift workers shall begin Sunday at 11:30 P.M. and end the following Sunday at 11:30 P.M., and the regular workday shall be a twenty-four (24) hour period beginning at 11:30 P.M. A normal workday will consist of eight (8) hours and a normal workweek will consist of five (5) normal workdays. The regular workweek for 12-hour shift employees shall begin Monday at 6:00 A.M. and end the following Monday at 6:00 A.M. unless otherwise specified. The regular work day for 12 hour shift employees shall begin at 6:00 A.M. and end the next day at 6:00 A.M. unless other wise specified.

- **Section 2.** For day workers and 8 hour shift employees, one and one-half (1-1/2) times the employee's regular rate will be paid for:
- (a) All hours worked in excess of eight (8) hours within any period of twenty-four (24) consecutive hours starting from the time the employee is scheduled to start work, or actually starts work at the request of supervision, whichever is earlier, or in excess of forty (40) hours in any one work week, whichever method of calculation yields the greater amount of pay
- (b) Work outside of regularly scheduled working hours when the employee is notified of such work after having left the Plant premises.
- (c) All hours worked on Sunday.
- (d) All hours worked on the sixth (6th) day worked within the regular work week.
- (e) All hours worked on a scheduled day of rest.

Hours paid for under item (a) or (b) of this Section shall not be used in computing any other overtime hours.

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**Section 3.** For 12 hour shift workers, one and one-half (1-1/2) times the employee's regular rate will be paid for:

- (a) All hours worked in excess of twelve (12) in excess of 12 within any period of 24 consecutive hours or in excess of 40 hours in a workweek, whichever method of calculation yields the greater amount of pay.
- (b) Work outside regular schedule when notified of such work after having left the Plant premises.
- (c) All hours worked on Sunday.
- (d) All hours worked on the 6<sup>th</sup> day worked within the regular workweek.
- (e) All hours worked on a scheduled day of rest.

Hours paid for under (a) or (b) of this section shall not be used in computing any other overtime hours.

Section.4 Two (2) times the employee's regular rate will be paid for all hours worked on the seventh (7th) consecutive day worked within the work week for both eight (8) and twelve (12) hour shifts.

Section 5. For the purpose of determining the sixth or seventh day worked in any workweek, an employee shall be considered to have performed a day's work:

- (a) When the employee works a complete shift in a work day;
- (b) On any day the employee works any time, or reports for assigned work and is sent home because of lack of work or other reason beyond her/his control, providing that if the employee in either of these cases absents herself/himself for any part of her/his full schedule of work without justifiable cause as determined by Management, that day shall not be counted as a day worked, and further provided, when the employee is required to work immediately prior to or immediately following her/his regular shift and thereby works on her/his regularly scheduled day of rest, that day shall not be counted as an additional day worked unless the employee continued to work four (4) or more hours on her/his regularly scheduled day of rest;
- (c) On any of the holidays listed in Section 1 of Article VII which falls on a work day in the employee's scheduled days of work in that work week and the employee is required to take the day off solely because it is a holiday, provided however, that if the employee is

scheduled or requested by Management to work on such holiday and does not work, the holiday shall not be counted as a day worked, and further provided that if the holiday falls on the employee's scheduled day of rest and the employee does not work the holiday, it shall not be counted as a day worked.

In no case shall an employee receive credit for more than one (1) day worked in any regular workday.

Section 6 Holidays and the sixth and seventh day worked in the work week as referred to in Sections 2 (d), 4 and 5 of this Article shall correspond with the regular work day.

Section 7 Work schedules will forecast for the current year normal shift rotation and days of work for the various work groups. Normal rotating shift work schedules are of eight (8) straight hours or twelve (12) straight hours. All other employees shall have work schedules of eight and one-half (8-1/2) hours, with one-half (1/2) hour unpaid lunch period.

A supplemental work schedule will forecast the manner in which 8-hour rotating shift workers will be relieved while working on the day shift. Another may be made for continuous coverage of the 8:00 a.m. to 4:00 p.m. and 4:00 p.m. to 12:00 midnight shifts by alternating these shifts among the employees assigned. When two (2) or more days of rest are scheduled, such supplemental work schedules shall allow for at least two (2) consecutive days of rest following each series of consecutive days scheduled for work, except for single days of rest provided in relief of shift workers. These supplemental work schedules will be posted not later than Thursday proceeding the workweek involved. In the case of 12-hour shift relief, a monthly schedule will be posted for both day and night relief. Changes to that schedule will be posted not later than Thursday proceeding the workweek involved.

An employee will follow the normal schedule of the work group to which s/he is assigned. Circumstances may arise unexpectedly such that an employee requests to be excused for a portion of a regularly scheduled shift. With approval in advance by supervision, the employee may be paid for the time excused.

If specially scheduled to work on her/his day of rest as set forth in the master printed work schedules or in the supplemental work schedules, s/he will not be requested by the **COMPANY** to take off compensating time.

An employee changed from one (1) work schedule to another will be paid at one and onehalf (1-1/2) times her/his regular rate for all hours worked on the first shift following such change unless s/he is notified at least twenty-four (24) hours in advance of the time s/he is to report on her/his revised schedule or unless for an employee working an eight hour schedule, s/he receives at least four (4) hours' overtime pay for working more than eight (8) hours in a twenty-four (24) hour period because of such change.

An employee may be changed from one work schedule to another due to transfer from one job or shift to another resulting in a change of indefinite duration without obligation to the COMPANY to pay overtime pay because of such change in hours of work.

Employees, at their request and if given permission by supervision, may exchange shifts or posted days of rest, and such exchange shall not entitle such employees to overtime or premium pay under the provisions of this Agreement.

Where an employee, for personal reasons, requests to temporarily change his/her schedule to another established work schedule, supervision will make a reasonable effort to accommodate such a request provided that the accommodation does not negatively impact the ability of any work group to meet business needs. Such accommodation shall not entitle the employee to premium pay or shift differential.

A current listing of all established work schedules is available in the Human Resources office.

An eight hour employee assigned to work straight days may be specially scheduled to work on either of the night shifts provided s/he is paid at the rate of one and one-half (1-1/2) times her/his regular rate for all hours worked on the first night shift worked following such a change and for all hours worked on the night shift after the fourth night shift worked following such a change.

An employee assigned to work other than straight days may be specially scheduled to work on day shifts provided s/he is paid at the rate of one and one-half (1-1/2) times her/his regular rate for all hours worked on the first day shift worked following such a change and for all hours worked on the day shift after the fourth day shift worked following such a change.

An employee regularly assigned to work other than straight days, who is temporarily assigned to work straight days for training purposes for one (1) week or more and who works the scheduled hours of the training period, shall have no reduction in pay during such training period and shall not receive overtime pay because of the change in hours of work.

Section. 8 In requiring employees to change work schedules to provide relief, the COMPANY will attempt, insofar as is practical, to assign such work to the employees having the least unit seniority in the unit involved.

Section.. 9 Any overtime payable for work as listed below shall not be offset by or used to offset any previously or later earned overtime pay, provided that where more than one (1) rate is applicable to the same hours of work the rates shall not be pyramided, but only the highest single rate applicable shall be paid.

- (a) Hours worked on a holiday;
- (b) Hours worked on a Sunday;
- (c)Hours worked on scheduled day of rest;
- (d) Hours worked on sixth or seventh day worked in a workweek;
- (e) Hours worked by an employee assigned to work straight days who is specially scheduled to work night shift; or
- (f) Hours worked by an employee assigned to work other than straight days who is specially scheduled to work on day shifts.

Section. 10 Overtime work outside of the employee's schedule shall be assigned in turn, where practical, among the employees in each work group. Said assignments shall be made in accordance with overtime procedures developed by the COMPANY provided, (1) when the COMPANY believes it to be necessary or desirable, employees present on the plant at the time the overtime work is determined by Management may be assigned to such work: (2) in no case shall any employee be given additional overtime opportunities until all employees in her/his group have been given an overtime opportunity. However, this shall not require the COMPANY to assign such work to an employee who is not qualified to perform the job.

Section. 11 If work is available, an employee late for work shall be allowed to start work on the nearest one-tenth (1/10) of an hour after reporting. If it is necessary because of tardiness on the part of an employee, which is not reported by the employee to her/his supervisor within twenty (20) minutes after the scheduled start of the shift, to hold over another employee to cover the job, the employee held over shall have the preference of remaining on the job or going home, and if s/he chooses to remain on

the job, the tardy employee may be sent home without pay.

## Article VII Holiday Pay

Section 1. An eight hour day employee or eight (8) hours shift worker who works on any one of the holidays listed below shall be paid, subject to the further provisions of Section 3 of this Article, overtime pay at one and one-half (1-1/2) times her/his regular rate for hours worked in addition to a holiday allowance equivalent to her/his regularly scheduled working hours not to exceed two and one-half (2-1/2) times her/his regular rate for such holiday hours worked, whichever yields the greater pay.

A twelve (12) hour shift worker who works on any one of the holidays listed below shall be paid, subject to the further provisions of Section 3 of this Article, overtime pay at one and one-half (1-½) times her/his regular rate for hours worked in addition to an eight (8) hour holiday allowance at his/her regular rate. Hours worked over 12 will be paid at two and one-half (2-1/2) times her/his regular rate.

New Year's Day

\*Floating Holiday

Good Friday

Memorial Day

\*\* July Third

July Fourth

Labor Day

Thanksgiving Day

Day after Thanksgiving Day

Christmas Eve

Christmas Day

\*One floating holiday to be taken at the time of the employee's choosing subject to scheduling requirements. If the employee fails to schedule a holiday by the end of the calendar year, it will be considered lost.

\*\* July Third shall be one of the recognized holidays except when July Fourth falls on Thursday in

which case July Fifth shall be the holiday.

When any of the foregoing holidays, except Christmas Eve or July Third fall on Sunday, the following Monday will be observed as the holiday. When Christmas Eve or July Third falls on Sunday, the following Tuesday will be observed as the holiday. When any of the foregoing holidays fall on Saturday, the preceding Friday shall be observed as the holiday for all employees who normally are scheduled to work Monday through Friday. Saturday shall be designated as the holiday for all other employees. When Christmas Day or July Fourth falls on Saturday, and is observed on Friday by employees normally scheduled to work Monday through Friday, the December twenty-fourth holiday or the July Third holiday shall be observed on the preceding Thursday.

Holiday hours shall correspond to the hours of the regular work day. Employees will be informed at least one (1) week in advance if they are expected to work on a holiday.

**Section 2**. Pay for hours equivalent to regularly scheduled hours not to exceed eight (8), at the employee's regular rate, shall be paid to an employee for each of the holidays designated above on which s/he does not work, provided such employee:

- (a) Does not work the holiday for the reason that:
  - (1) S/he is required by Management to take the day off from work solely because it is a holiday, or
- (2) The holiday is observed on. One of her/his scheduled days of rest (an employee on vacation, leave of absence, or absent from work for one (1) week or more due to a shutdown of equipment or facilities or conditions beyond Management's control shall not be considered as having "scheduled days of rest" during such periods of absence), and
- (b) Works on her/his last scheduled working day prior to the holiday and on her/his next scheduled working day following the holiday, except when the employee has been excused from work by Management.

If an employee who is scheduled to work on the holiday fails to work, s/he will receive no pay for the holiday if her/his absence is not excused.

**Section 3**. If an employee works only part of her/his scheduled working hours on the holiday, and s/he is required by Management to take off the remaining part of her/his scheduled hours or is excused by Management because of personal illness, serious illness in her/his immediate family, or other unusual conditions, s/he shall be paid overtime pay at one and one-half (1-1/2) times her/his

regular rate for the hours worked plus a holiday allowance equivalent to her/his regularly scheduled working hours not to exceed eight (8) at her/his regular rate. If the employee works only part of her/his scheduled working hours and is not required or excused by Management for the above reasons to take off the remaining part of her/his scheduled hours, the employee shall be paid overtime pay at two and one-half (2-1/2) times her/his regular rate for hours worked but no holiday allowance.

**Section 4.** When a 12 hour shift worker is regularly scheduled to work a holiday and is scheduled off by Management solely because it is a holiday, he/she will be paid an eight-hour holiday allowance calculated at his/her regular rate, plus a four-hour special holiday adjustment.

**Section 4. 5** Holiday hours paid for but not worked shall not be used in computing hours worked in excess of forty (40) in the workweek.

#### ARTICLE VIII

## Hospital and Medical-Surgical Coverage

**Section 1**. The COMPANY will provide basic Hospital and Medical Surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan (EIN51-0014090, Plan #503).

Section 2. The COMPANY will also provide Hospital and Medical-Surgical coverage as set forth in Section 1 for a former full service employee who has been terminated for lack of work and her/his eligible dependents (spouse and children as defined by the plan) for a period not to extend beyond the earlier of (a) the last day of the twelfth (12th) calendar month following the month in which the employee was terminated on account of lack of work, (b) the last day of the calendar month in which the former employee dies, or (c) the last day of the calendar month in which the former employee refuses recall to the Plant.

#### ARTICLE IX

#### **Industrial Relations Plans and Practices**

Section 1. All existing privileges heretofore enjoyed by the employees in accordance with the following Industrial Relations Plans and Practices of the COMPANY shall continue, subject to the provisions of such Plans and to such rules, regulations, and interpretations as existed prior to the signing of this Agreement, and to such modifications thereof as may be hereafter adopted generally by the COMPANY to govern such privileges;

Short-Term Disability Plan
Pension and Retirement Plan
Special Benefits Plan
Vacation Plan
Service Emblem Plan
Continuity of Service Rules
Payments to Employees on Jury Duty
Military Service Allowance
Savings and Investment Plan
Total and Permanent Disability Income Plan
Career Transition Financial Assistance Plan

Section 2. An employee's length of service for consideration of benefits under the COMPANY'S Industrial Relations Plans and Practices shall be her/his continuous service with the COMPANY, as calculated in accordance with the COMPANY'S Continuity of Service Rules.

Section 3. Employees shall be eligible to participate in the Company's Beneflex Flexible Benefits Plan (the "Plan"), subject to all terms and conditions set forth in said Plan and the benefit plans that are incorporated and made a part of the Plan. As set out in the Plan and incorporated plans, the Company reserves the right to change, modify, terminate the Plan and set prices for benefits provided under the Plan in its sole discretion and the Union hereby waives any claim or right to bargain with respect to any such change, modification, termination or price

change.

The Beneflex Plan at the Louisville site will be administered in a manner that is consistent with the manner in which the Plan is administered company-wide., recognizing that under the Plan local providers and offerings may differ from site to site. The employee share of prices will be determined in the same manner as prices are calculated for employees company-wide who are participants in the Plan.

In addition, the Union and Management agree that the provisions of this Section 3 shall survive the expiration of this Agreement and shall remain in full force and effect unless and until the Parties mutually agree to change or terminate this Section 3.

#### ARTICLE X

## Adjustments of Grievances

Section 1. An earnest effort should be made to settle all grievances in informal discussionswith the aggrieved employee's immediate supervisor. If not resolved, continued efforts shall be made to settle such grievances in the following sequence:

FIRST, the grievance should be reduced to writing, signed by the aggrieved employee and her/his UNION representative and presented to the appropriate first line supervisor within five (5) working days after failure to resolve the grievance in informal discussions. If not settled in the first step within two (2) working days, then;

SECOND, the grievance shall be handled between the UNION Chief Steward, who may be accompanied by the aggrieved employee, and the Area Head directly involved. If not settled in the second step within three (3) working days, unless an extension of time is agreed to by both parties, then;

THIRD, the grievance shall be handled between the UNION Chief Steward, two (2) UNION Officers, who may be accompanied by the aggrieved employee, the Plant Manager, and/or her/his designated representatives. Normally Management will give its answer within five (5) working days.

Section 2. Any employee having a grievance shall be permitted to discuss

her/his grievance during working hours with her/his UNION Steward and supervision in accordance with the grievance procedure after obtaining permission from her/his immediate supervision who will schedule a meeting for the purpose. A reasonable amount of time will be allowed the employee and UNION representatives involved during working hours without loss of pay for such meetings.

Section 3. The UNION will give Management as much notice as possible of its desire to discuss a formal grievance. Minutes of such discussion between the UNION representatives and members of Management may be kept by an individual participating in the discussion.

Section 4. The COMPANY agrees that after a grievance of an employee or employees has been brought up with the COMPANY by the UNION, the COMPANY will not settle or attempt to settle the grievance with the employee or employees unless the UNION Steward is present.

Section 5. The COMPANY agrees to bypass the first two steps of the grievance procedure in grievances involving the discharge of an employee.

### ARTICLE XI

## Discipline and Discharge

Section 1. The COMPANY agrees that no employee will be discharged except for just cause.

Section 2. When an employee who has been discharged or suspended from work registers a complaint that s/he believes s/he has been unjustly dealt with such complaint shall be considered and dealt with in accordance with the provisions of Article X, "Adjustment of Grievances". Any such complaint must be submitted to the COMPANY in writing within five (5) calendar days of the date of the discharge or suspension to be subject to the terms of this Agreement.

Section 3. If, in the settlement of the dispute, it is found that an employee has been unjustly discharged or suspended, the COMPANY shall reinstate her/him and compensate her/him for time lost at her/his regular rate immediately prior to such dispute; provided, however, such period of payment

shall not exceed two hundred and seventy (270) calendar days and will be offset by any reportable earnings for this period, commencing at the date of termination.

**Section 4**. In case of discharge of an employee, a UNION officer will be notified prior to the suspension or discharge becoming effective.

Section 5. No detrimental notation shall be made on the personnel record of an employee unless the employee and her/his UNION Chief Steward are notified that such a notation is to be made and an opportunity is given her/him to present any reason why such notation should not be made. The employee involved will be given a copy of the Corrective Review or the Probationary Review form prepared by supervision. After two (2) years from the date the employee involved had the detrimental notation made on her/his record, it will be removed from her/his record and all copies returned to the employee.

#### ARTICLE XII

#### Arbitration

**Section 1**. Any question as to the interpretation of this Agreement or as to any alleged violation of the terms of this Agreement, which is not otherwise settled to the mutual satisfaction of the parties hereto, shall at the request of either party be submitted to arbitration.

**Section 2**. The parties shall meet within five (5) calendar days after notice of desire to arbitrate is received, for the purpose of preparing a submission agreement setting forth the issue to be arbitrated and the place where the hearing shall be held (which shall be in Jefferson County, Kentucky). Both parties shall cooperate to bring about a prompt execution of the submission agreement. In cases involving discharge, the parties shall execute the submission agreement within ten (10) working days after notice of desire to arbitrate is received.

Following execution of the submission agreement, the parties shall request a list of arbitrators from the American Arbitration Association. From this list each party shall mark selections and/or rejections. Upon selection, the arbitrator shall be furnished a copy of the submission agreement. The arbitrator shall then confer with the parties to determine a time and place for the hearing.

The decision of the arbitrator shall be final and binding upon both parties hereto. The fees and expenses shall be borne equally by the UNION and the COMPANY.

#### ARTICLE XIII

#### Miscellaneous Provisions

Section 1. Neither the UNION nor the COMPANY shall discriminate against employees in accordance with Federal, State or Local laws

**Section 2**. Supervisory employees shall not be assigned to work usually covered by employees except that they may perform such work in emergencies, when acting as instructors, when doing experimental work, or when performing their regular duties which may contain some elements similar to work normally performed by employees in the bargaining unit.

Section 3. New employees will be hired at a rate within the rate progression system. At Management's discretion, a new hire may start at a rate higher than the minimum rate.

Section 4. Practices governing lunch time and break privileges vary according to work schedule and are subject to change at anytime.

**Section** 5 The COMPANY will provide employees safety work shoes per calendar year in accord with the current subsidy. Employees, who obtain shoes under the provisions of this Section, are expected to wear them at work and if this safety measure is disregarded by an employee the subsidy eoneessions contained in this Section may be withdrawn from that individual.

Section 6. An employee required under valid subpoena to appear in a court of competent

jurisdiction, as a witness shall be excused for the time her/his presence is required and paid her/his regular rate for the hours excused during her/his regular work schedule. No pay will be granted under this provision where the employee is appearing as a plaintiff or defendant. In cases where the COMPANY is a party to the legal action or financially involved in the outcome, the decision on whether or not to grant pay will be made on a case-by-case basis by the COMPANY.

Section 7. For the purpose of vacation time eligibility for 12-hour shift workers, vacation time will be converted from weeks to hours. For example, a week's vacation is equal to 40 hours pay.

#### ARTICLE XIV

### Suspension of Provisions of Agreement

**Section 1**. If during the life of this Agreement there shall be in existence any applicable rule, regulation or order issued by governmental authority, which shall be inconsistent with any provision of this Agreement, such provision shall be modified to the extent necessary to comply with such law, rule, regulation, or order.

#### ARTICLE XV

#### **Management Rights**

Section 1. Except as specifically limited by the express terms of this Agreement, the Company retains the right to manage its business and direct its workforce. The Company has the exclusive unilateral right to (a) plan, direct, change, relocate, control, consolidate, merge, transfer, expand, contract, close, terminate, subcontract, or sell all or part of any site, asset, business unit, and the operations thereof; (b) determine the location, size and number of any and all sites, business unit, or facilities; (c) (b) determine the means, methods, processes, equipment, schedules,

hours of operations, hours of work, productivity standards, efficiency standards, quality standards, customer service standards, including any change, relocation, consolidation, merger, transfer, expansion, contraction, closure, termination, subcontracting or division thereto; (d) (c) determine the basis and standards for selection, hire, retention, promotion, evaluation, testing, demotion, suspension, layoff, work assignment, employment categories, job classifications, discipline and discharge of any and all employees; (e) establish, amend, maintain, retract or terminate work rules, policies and regulations regarding employee selection, hire, retention, promotion, evaluation, testing, demotion, suspension, layoff, work assignment, employment categories, job classifications, discipline, discharge, productivity, efficiency, quality, customer service and safety; (f) hire, assign, direct, manage, discipline, discharge, promote, suspend, schedule, disqualify, transfer or lay off employees; (g) determine volume of operations, business plans, business conditions and business results and subcontract work, divert work and lay off employees; and shall not be subject to the grievance or arbitration provisions of this contract.

#### ARTICLE XVI

#### No Strike - No Lockout

The Union agrees that during the life of this Agreement, neither it nor its officers, representatives, committeemen, stewards, nor its members will for any reason, including but not limited to sympathy and so-called "unfair labor practices," directly or indirectly, call, sanction, or engage in any strike, walkout, work stoppage, slowdown, sit-down, stay away, limitation of production, boycott of a primary or secondary nature, picketing or any other form of interference with the peaceful and efficient operation of the business of the Company. The Company agrees that during the term of this Agreement, it will not lock out any of the employees covered by this Agreement.

#### ARTICLE XVII

#### Life of Agreement

Section 1. This Agreement shall continue in full force and effect from 12:01 a.m. \_\_\_\_ to 11:59 p.m. and shall renew itself from year to year thereafter unless, at least (60) days prior to any expiration

Filed: 04/21/2017

date, either party notifies the other in writing of its desire to terminate this Agreement, in which event the Agreement shall terminate on such date of the contract term in which the notice is given.

Section 2. If either party desires to modify or change this Agreement at any expiration date it shall, at least sixty (60) days prior to such date, give notice in writing of the desire to modify or change. If notice to modify or change is given by either party, the Agreement shall be deemed to have been opened for bargaining on any or all provisions or on any new provisions. After the provisions of this Section 2 have been invoked, in the absence of termination pursuant to Section 1 of this Article, all the provisions of this Agreement shall continue in full force and effect for one (1) additional year unless and until modified in accordance with this Section or extended by mutual agreement of the parties. IN WITNESS WHEREOF the COMPANY and the UNION have caused these presents to be executed by their duly authorized representatives on the \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_. E. I. DU PONT DE NEMOURS AND COMPANY Paper, Allied-Industrial, Chemical and Energy Workers International Union and PACE Local 5-2002 By: By: Plant Manager, Witness:

A NEOPRENE CRAFTSMEN UNION PUBLICATION



### RWEWS RAPTSMEN

P.O. Box 16333 . Louisville, KY 40256-0333

April 13, 1994

EXHIBIT 52

(over)

Dear N.C.U. Members,

As tension builds between the parties over current contract negotiations I want you to be aware of a few items of importance:

AND.

- I have asked and received strike authorization from the International Brotherhood of Dupont (see reprints).
- 2. We firmly believe the Company is making a grave mistake in not offering our two current HMO's (Humana/AHDS) along with their beneflex Remember we even agreed to the major concession that the union members would be willing to pay for these HMO's at the 20% rate they will be offering Beneflex. Also remember, the Company has TOTAL control of Beneflex and they have admitted our current HMO's are actually cheaper (so much for their famous words-"cost effective")!
- 3. The best tentative schedule I can give you at this time concerning Union matters looks like this:

Thursday (4-14) and Friday (4-15) at 1 p.m CONTRACT TALKS;

Monday (4-18) 1 p.m- begin preparing for arbitrating the unjust termination of Steve Collina;

Tuesday (4-19) 5 p.m to 7 p.m - Union members vote at the Union Hall (on Dixte Highway) on the proposed by-law changes (see bulletin boards for these proposals).

Wednesday (4-20) 5 A.M to 7 A.M. continuation of by-law vote.

(These two meetings give all members on all shifts an opportunity to vote-SO PLEASE VOTE) .

Friday (4-22) 9 a.m - Steve Collins unjust termination arbitration case actually begins.

In addition, I know we (as well as Management) will be spending other times than those listed preparing for Steve Collins arbitration case.

> Sincerely Carl 9. Goods



File Several English Property Property

Page 461 of 533

Charles E. Rowe Vice-President Res: (502) 491-5571 al Beopen: (502) 478-1591

Charles R. Lewis Secretary-Treasurer Res: (812) 923-2060 Digital Beaper: (502) 478-1633 NEOPRENE CRAFTSMEN UNION

Local 788
Affiliate of the international
Brotherhood of Dupont Workers.

P.O. Box 16333 • Louisville, Kentucky 40256-0333 Plant Phone (502) 569-3232 • FAX: (812) 948-7900 ₩.

Dennis L. Gessman Chief Steward Production Rest (502) 448-1261 Digital Beopen (502) 478-1670

Stephen D. Clubb Chief Steward-Safety 5 Health Res: (502) 339-9373 Digital Besper: (502) 478-1013

President Dean Goad International Brotherhood of Dupont Workers 101 Dupont Road Martinsville, Va. 24112 April 6, 1994 (Faxed)

Due to the current situatious and growing hostility shown by our membership toward the major concessions management continues to pursue in contract negotiations it appears a strike is forthcoming for this Local. Therefore, in accordance with the International's By-Laws and on behalf of this Local, I am requesting that should the membership vote to strike, we have in writing, and in advance, the International's authorization and support in this difficult struggle with the Dupout Company, Your immediate reply to this matter will be greatly appreciated.

Sincerely, Carl J. Goodman Carl J. Goodman President-Local, 786

cc: Mr. Ken Henley-IBDW General Counsel
IBDW Vice-President-Bill Golt
IBDW Secretary-Treasurer-George Jordan
IBDW Local President's

## INTERNATIONAL BROTHERHOOD OF DUPONT WORKERS

יבאנואונסא יואנייזעט **סא**ן דאאבישויכאו

HARRIO CEAN GOAD, PRESIDENT

WILLIAM GOLT, VICE PRESIDENT 504 574-1777

KENNETH HERLEY, GENERAL COURSEL

GGORGE JORGAN, SUCRETARY-TREASURER . . 763-143-1623

CARL GODDNAM, DIRECTOR OF COMMUNICATIONS \$03-586-0252

April 11, 1994

Carl Goodman, President Neoprana Craftsmen Union, Local 788 International Brotherhood of Dupont Workers P.O. Box 16333 Louisville, KY 40256-0333

. Re: Authorization of IBDW for a Lawful Strike

Dear Carl:

Please be advised that, as counsel for the IBDW, I have contacted Dean Good, Praxident, and he has provided his authorization, pursuant to Section 4.6.1 of the IBDW Constitution, for a lawful strike by your local union, should your local union approve such action in full accordance with its by-laws and the provisions of its contract with Dupont.

Dean expresses his hope that a strike will not be necessary and the matter will be amicably resolved to the satisfaction of your members. If not, however, you can be sure that the IBDW will do all it can to support your members in its job action.

Very truly yours,

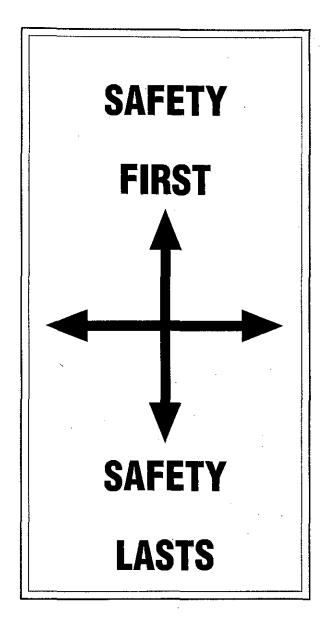
Kenneth Henley

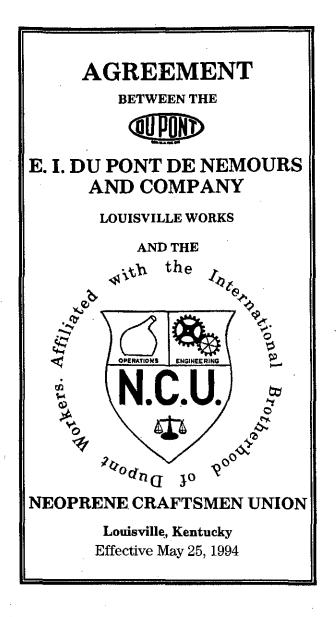
KH/mmr

H. Dean Goad, President William Golt, Vice-President George Jordan, Secretary-Treasurer

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Document #1672187





**EXHIBIT** 

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## **AGREEMENT**

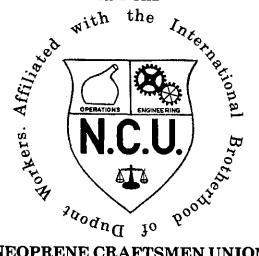
BETWEEN THE



## E. I. DU PONT DE NEMOURS **AND COMPANY**

LOUISVILLE WORKS

AND THE



## NEOPRENE CRAFTSMEN UNION

Louisville, Kentucky Effective May 25, 1994

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#### **AGREEMENT**

Effective the 25th day of May, 1994, E.I. DU PONT DE NEMOURS AND COMPANY, on behalf of its Louisville Works, hereinafter referred to as the COMPANY and NEOPRENE CRAFTSMEN UNION, Louisville, Kentucky, hereinafter referred to as the UNION, acting for and on behalf of itself and on behalf of the employees included within the bargaining unit hereinafter set forth, in consideration of the mutual covenants hereinafter contained agree as follows:

## ARTICLE I **Definitions**

Section 1. The unit of employees represented by the UNION shall be all employees of the COMPANY included within the unit appropriate for collective bargaining purposes established in an order of the National Labor Relations Board in Case No. 9-RC-1687 bearing date of December 23, 1953; viz., all employees of the COMPANY at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office and clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the National Labor Relations Act as amended.

Section 2. The term "Plant", as used herein, shall mean the Louisville Works, located in Jefferson County near Louisville, Kentucky.

Section 3. The term "employee" or "employees", as used herein, shall mean any or all those employees of the COM-PANY included in the unit appropriate for collective bargaining purposes as set forth in Section 1 of this Article.

Section 4. The term "straight-time rate", as used herein, shall mean the established job rate excluding shift differential and excluding all overtime pay.

Section 5. The term "regular rate", as used herein, shall

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mean the established job rate plus shift differential, if any, but excluding all overtime pay.

Section 6. The term "scheduled day of rest", as used herein, shall mean the scheduled day or days for an employee in a work week as set forth in his current work schedule assignment.

Section 7. The term "emergency", as used herein, shall mean a fire, power failure, or other conditions beyond the control of management.

Section 8. The term "call in" as used herein, shall mean a situation in which an employee is notified after having left the plant premises to report for work prior to his next scheduled shift.

#### ARTICLE II

#### Recognition

Section 1. The UNION is recognized as the exclusive bargaining agent for the employees for the purpose of collective bargaining with respect to rates of pay, wages, hours of work and other conditions of employment.

Section 2. There shall be no discrimination against, coercion of, interference with or restraint of any employees by the COMPANY, or by the UNION, or any of their agents, because of membership or nonmembership in the UNION, and the UNION agrees that there shall be no solicitation or other promotional activity on COMPANY time.

Section 3. This Agreement supersedes all previous agreements, understandings, practices, and interpretations which are incompatible or inconsistent with any provisions herein contained and this Agreement constitutes the entire Agreement between the parties hereto as of the execution date thereof. However, any amendment which may hereafter be mutually agreed upon between the parties, when executed in the same manner as this Agreement, shall become and be a part of this Agreement.

Section 4. The COMPANY agrees to recognize three (3) officers and three (3) Chief Stewards as designated by the UNION as an Executive Committee of the UNION to represent employees covered by this Agreement and the UNION

shall furnish an official organization chart of Officers and Stewards to the COMPANY. When representatives are changed, the UNION shall furnish the names of the new representatives to the Plant Management in writing. The number of Stewards to be recognized by the COMPANY shall not exceed one (1) per first line supervisor. It is understood that the sole UNION function of the Steward is to handle grievances in accordance with the grievance procedure set out in Article X of this Agreement.

Section 5. UNION stewards, chief stewards and officers will work at their regular job assignments except for attendance at meetings as set forth in this agreement, or as otherwise excused by Management.

Section 6. The COMPANY agrees that authorized meetings between union representatives (union stewards, chief stewards, officers) and plant management will be permitted on COMPANY time and COMPANY property. The regular rate of pay shall be paid to the union representatives when excused to attend such meetings.

Section 7. UNION officers and chief stewards excused to attend meetings off site necessitated by provisions included in Articles XII, XIII and XIV shall not be paid.

Section 8. The COMPANY shall provide for the sole use of the UNION thirty-three (33) specified bulletin boards and three (3) newsletter boxes in the Plant. The UNION agrees it will not post or permit to be posted on such bulletin boards material other than official UNION business. The UNION also agrees that it will not utilize the newsletter boxes for other than official UNION business.

Section 9. Each month the COMPANY will furnish the UNION with a list of employees hired and terminated during the preceding month.

#### ARTICLE III

#### **Payroll Deduction of Union Dues**

Section 1. The COMPANY will deduct the regular dues prescribed by the UNION from the wages of an employee who authorizes the COMPANY to make sure deductions on a form identical in wording to that appearing in Section 2 of this Article or who has authorized dues deductions in

2

accordance with prior Agreements between the parties. Such dues authorized shall be cancelled and deductions stopped in accordance with the provisions of such dues authorization form or at the termination of this Agreement, provided, however, deductions as authorized by unrevoked authorizations may be continued beyond the termination date at the option of the COMPANY. All sums deducted in this manner and a list of employees from whose earnings such deductions have been made shall be turned over by the COMPANY to the Treasurer of the UNION within a reasonable period following the end of each calendar month.

Section 2.

by the COMPANY if:

## "E.I. DU PONT DE NEMOURS AND COMPANY Louisville, Kentucky

I hereby revoke any previous dues deduction authorization and hereby authorize you to deduct from my wages after forty (40) hours' pay has been earned in any calendar month and pay to the Treasurer of the Neoprene Craftsmen UNION \$\_\_\_\_\_\_ per month as dues beginning \_\_\_\_\_\_.

This authorization shall be cancelled and deductions stopped

I am no longer employed within the bargaining unit represented by the UNION, or

The UNION is no longer the recognized bargaining agent, or

The UNION notifies the COMPANY in writing to cancel such deductions, or  $\,$ 

I give the COMPANY written notice of cancellations of this authorization for deduction of dues within the ten (10) day period immediately preceding any anniversary date of this authorization or within the ten (10) day period immediately preceding any anniversary date of any collective bargaining agreement in effect between the UNION and the COMPANY.

NAME		_
PAYROLL NO	DATE	
WITNESS		"

## ARTICLE IV Seniority

Section I. Seniority accrued prior to the effective date of this Agreement shall be that shown on the seniority rosters as of the effective date hereof. Seniority accrued following the effective date of this Agreement shall be an employee's total length of employment acquired since the first day of his last period of unbroken employment or since the effective date of this Agreement, whichever is later, within the bargaining unit, unless otherwise specified in this Article. Such semority acquired since the effective date of this Agreement shall be calculated and adjusted in the following manner:

- (a) The seniority of an employee shall be broken and automatically terminated in case of:
  - (1) Discharge for just cause;
  - (2) Voluntary quit;
  - (3) Absence in excess of sixteen (16) days unless covered by leave of absence;
  - (4) Failure to return to work following expiration of leave of absence;
  - (5) Termination because of lack of work.
- (b) No seniority credit will be given for the time between termination because of lack of work and reemployment. The Plant seniority an employee had at the time of termination because of lack of work shall be used in offering re-employment for a period of three (3) years after date of such termination. A former employee who has been terminated because of lack of work for less than three (3) years will be offered re-employment in accordance with his Plant seniority before new employees are hired, provided such former employee is basically qualified to do the work to be performed. A former employee who has been terminated because of lack of work and who is re-employed shall be credited with the semonty he had prior to his termination; provided that an employee who has not completed his probation period shall begin a new one hundred and twenty (120) day probation period. A former employee who has been terminated because of lack of work will not be eligi-

ble for credit of prior seniority nor for other offers of re-employment under the provisions of this Section 1 (b) if he fails to notify the COMPANY of his intent to return to work within one (1) week after notice to return to work has been sent by registered letter to his last known address, or if he fails to report for work within two (2) weeks after notice has been sent by registered letter to his last known address.

- (c) Service outside this bargaining unit in other parts of this Plant will be credited only (a) if such credit was given under prior Agreements between the parties and is included in seniority shown on the seniority roster as of the effective date hereof, or (b) if such credit is provided for by other provisions of this
- (d) Plant seniority shall be the employee's total creditable seniority within the bargaining unit. If two (2) or more employees have the same Plant seniority date, their names shall be listed in alphabetical order. The name change of an employee shall not affect such listing.

Section 2. An employee shall exercise Plant Seniority only in the Master Division and unit in which he is employed. For the purpose of this Article the four (4) Master Divisions and the units which comprise these Divisions are as follows:

Engineering Master Division Each Individual Engineering Unit

Operations Master Division Monomer Operations Poly Operations "Freon" Operations Laboratory Power and Refrigeration Operations

Auxiliary Master Division Poly Clean-up Operators (Including Water Blasters and Leader-Water Blasters) Stores Attendants Monomer Helpers Diesel Railroad Crew Labor Unit (Including Power Helpers and Maintenance Helpers)

Service Unit (Including Laboratory Stores Attendant) Fireman Master Division

#### Section 3.

Filed: 04/21/2017

- (a) An employee may transfer from one Master Division to another only under the provisions of Section 5 (c) pertaining to re-employment and return, or Section 5 (d) pertaining to job bidding, Section 3 (b), or Section 7 pertaining to reduction of force, of this Article except that the transfer of an employee with a disability may be negotiated between parties. On a caseby-case basis the parties may agree on the transfer of an employee from one seniority unit to another.
- (b) An employee's "home" unit shall be that unit in which he was first employed. However, if thereafter he has been transferred to another unit because of disability or in accordance with Sections 5 (c), (d) or 5 (e) of this Article, then his "home" unit shall be the unit as indicated in these Sections 5 (c), (d) or (e).

Section 4. Seniority rosters shall be maintained by the COMPANY, kept in the Employment Office and shall be available to the UNION. Such rosters shall show each employee's relative position within their Master Division and unit.

Section 5. When job vacancies in a unit occur, they will be filled in the following order:

- (a) By Promotions. Promotions shall be made within a given unit on the basis of Plant seniority provided the employees have approximately the same qualifications and are qualified to perform the job.
- (b) By the voluntary return of eligible employees within the Master Division to their "home" units. Eligible employees are those who have been involuntarily displaced from their unit. Employees will be offered the vacancy and if they refuse this opportunity, their present unit will become their "home" unit. Employees who volunteer shall be returned to their "home" unit in Plant seniority order, the employee with the most seniority returning first.
- (c) By return of employees outside of Master Division to

their "home" Master Division.

- By job bidding. Job bidding, subject to agreement by the parties on a case-by-case basis, may be limited to the employees of a Master Division, but if not so limited, shall be on a bargaining unit basis. A general announcement regarding vacancies will be posted at least two calendar weeks in advance of selection of successful bidders. Ability, skill, knowledge and training being approximately equal, the candidate having the most Plant Semority within the bargaining unit shall be selected to fill such vacancy, provided he meets established requirements of the job vacancy. Successful candidates will be transferred to the bid job as soon as it is practical to do so. Each will be notified of his transfer date as much in advance as practical. This provision will not require the COMPANY to drop below a minimum level of experience and skill necessary to properly perform the work in any unit. An employee may job bid to any job with a higher straight-time rate. However, a new employee, or a successful job bidder, may not job bid to a job which does not have a higher straight-time rate for a period of three (3) years from the date they are declared a successful bidder. All of the above notwithstanding, subject to agreement of the parties on a case-by-case basis, an employee who has been transferred in accordance with his bid may be returned to his former Master Division.
- (e) Re-employment shall be in accord with Section 1(b) of this article and in Plant Seniority order with the qualified former employee having the most such seniority returning first. They shall have indefinite return rights to their "home" Master Division and shall be offered one opportunity to return to that Division that (A) vacancy occurs; provided, they are still basically qualified for the vacant job. Eligible employees will be offered the vacant job and if refused, their present unit will become their home unit.
- (f) By hiring of new employees (at management's discretion).

Section 6. When new jobs are established on the Plant, they will be filled in the following order:

- (a) By job bidding as provided in Section 5 (d) of this Article.
- (b) By re-employment and hiring as provided in sections 5(e) and (f) of this article.

Section 7. Plant Semiority shall be used to select employees for transfer in a reduction of force in a Master Division, provided employees to be retained in the Division must have collectively sufficient qualifications to perform all the jobs in the Master Division.

- (a) Treatment of an employee affected by a reduction of force in his Master Division will be as follows:
  - (1) An employee will have the option of termination because of lack of work, or transfer to the job held by the employee with the least Plant semority. If he elects termination he shall have re-employment rights (Section 1 (b) of this Article).
  - (2) The provisions of the foregoing subparagraph (1) notwithstanding, an employee who had previously bid from another Master Division will be returned to his former Master Division, provided he has sufficient Plant seniority in his former Master Division to hold a job.
  - (3) Employees involved in a voluntary reduction of force will be treated in accordance with the Industrial Relations Plans and Practices, Article IX.
- (b) In the event an employee in Wage Grade 9 or 10 is the employee with the least Plant seniority and he is displaced under the provisions of this Section, the job he vacates will be filled by job bidding.

Section 8. When a unit within a Master Division is overmanned and other units within the same Master Division are undermanned, employees will be transferred from the overmanned unit to undermanned units in the following order:

(a) Eligible employees in the overmanned unit shall have the opportunity to be returned to their "home" unit in

Plant seniority order, the employee with the most seniority returning first. If the overmannedundermanned situation remains, then

- (b) Untrained employees in the overmanned units shall be transferred to the undermanned units. If the overmanned-undermanned situation remains, then
- (c) Employees in the overmanned unit shall be allowed to volunteer for transfer to the undermanned units. Qualified employees with the most Plant seniority shall be selected for transfer.
- (d) If there are insufficient volunteers, the qualified employees with the least Plant seniority shall be transferred to the undermanned units.

Section 9. Demotions due to reduction of force in the classifications of Chief Operators, Special Laboratory Technicians and Leaders will be made on the basis of Plant semiority.

Section 10. The choice of preferred working schedules among employees assigned to a unit, in which a vacancy occurs on a job of the same or lower rate classifications shall be made within the unit on the basis of plant seniority provided the employee is qualified to perform the job. This provision will not require the COMPANY to drop below a minimum level of experience and skill necessary to properly perform the work in any work group.

Section 11. A new employee shall be on probation during his first one hundred and twenty (120) days of employment. However, an employee on probation who successfully job bids to another job shall be on probation for at least ninety (90) days from the date he is determined to be a successful job bidder.

Section 12. An individual employed on the Plant in a supervisory position or one thereafter promoted to such position having had one (1) or more years seniority within the bargaining unit in a non-supervisory position who is transferred to a job within this bargaining unit, shall receive full seniority credit for time spent in such supervisory position which shall be added to his previously accrued seniority. However, if an employee with less than one (1) year of seniority is hereafter promoted to a supervisory

position and is later returned to a position covered by this Agreement, he shall commence work in his new job with only the seniority held at the time of his promotion.

Section 13. When emergency conditions occur which are beyond the control of Management, necessitating the abrupt curtailment of operations, a temporary reduction in force (not to exceed sixteen (16) days) may be made without obligation to make transfers between seniority units. In such instances of curtailment, reduction of force may be made without obligation to transfer between shifts for the first five (5) days. Selection of employees for temporary reduction in force shall be based on Plant seniority within the affected Master Division. Arrangement for the placement of employees during longer periods of temporary curtailment may be negotiated upon the request of either party.

Section 14. Selection of supervisory personnel shall be solely a function of Plant Management.

Section 15. An employee who incurs a non-occupational disability or an occupational disability in the service of the COMPANY shall receive all benefits to which he is eligible under the COMPANY'S Industrial Relations Plans.

Whenever in the opinion of the Plant Medical Division an employee temporarily is not able to perform his usual work he may be given such light limited work in the Plant as is available and which in the opinion of the Plant Medical Division he is able to perform. For such limited work, the employee shall be paid the regular rate for his usual work. The provisions of this Section shall not constitute a guarantee of employment and the COMPANY shall have the right to refuse or terminate the assignment of an employee to such light or limited work whenever the COMPANY believes such refusal or termination to be proper.

Section 16. The transfer of an employee into this bargaining unit shall only be made in accordance with the provisions of this Article.

Section 17. The UNION recognizes the desirability of giving employees an opportunity to gain promotions to jobs outside the bargaining unit and that the selection of such employees is solely a function of Plant Management. However, employees heretofore or hereafter transferred to

other than a supervisory position outside the bargaining unit shall, for the purpose of seniority rights within the bargaining unit, be considered to have been terminated because of lack of work.

Section 18. UNION Officers, Chief Stewards, and Day Stewards not to exceed a total of seventeen (17) shall, for the purpose of choice of day shift only, head the seniority list in their respective units.

Section 19. The term "detail" shall mean the temporary assignment of an employee to a higher rated job. Details will be made on the basis of Plant seniority within the work group provided the employee is qualified to perform the job. If there are no employees within the work group qualified to perform the job, the detail will be made on the basis of Plant seniority within the unit.

# ARTICLE V

#### Wages

Section 1. During the life of this Agreement, wages shall be paid semi-monthly.

Section 2. The rates of pay shall be as per the attached rate sheet identified as Appendix B, and made a part hereof. except that the subject of such wages may be reopened for negotiations upon ten (10) days' written notice by either party to the other at any time during the life of this Agreement. In the event the COMPANY and the UNION are unable to agree as to rates of pay after reopening for negotiations for rates of pay under this Section, the provisions contained in the first sentence of Section 1, Article X shall not apply.

Section 3. A shift differential of thirty-seven (37) cents per hour will be paid employees for all work performed on the regularly scheduled afternoon shift (third shift). A shift differential of fifty-two (52) cents per hour will be paid employees for all work performed on the regularly scheduled midnight shift (first shift). These shift differentials shall not apply to work performed on straight day jobs or on the regularly scheduled day shift (second shift). An employee held over from one shift to another shall receive the shift differential, if any, applicable to the latter shift only after completing his regularly scheduled shift.

Section 4. The UNION will be supplied with a list of job titles for work performed on the Plant, It is intended that the basic structure of these titles will be adhered to as far as is practical. Changes in individual titles or new titles occasioned by changing conditions will be discussed with the UNION before they are established.

Section 5. Employees will be paid according to a Wage Rate Schedule (Appendix B). The schedule of rates and minimum times will be provided to the UNION as of the effective date of this Agreement. Some of these jobs are in a pay progression system. The rules for the pay progression system shall be:

- (a) An employee will progress from one (1) rate in the pay progression system to the next so long as his performance is satisfactory, but in any case advancements will be made only after established minimum time has been served at the lower rate.
- It is intended that an employee whose performance on the job is not satisfactory will be so informed not less than thirty (30) days before the time for his eligibility for increase. If at this time his performance is still not satisfactory to his supervision, his case will be discussed with him and the UNION, and if during a reasonable period of time thereafter he is still not qualified for progression, he may be subject to termination. The time lost by employees held up because of unsatisfactory performance will not be made up by shortening the time intervals in some later progression.
- (c) Promotions will be made in accordance with Section 5 of Article IV, as openings are available. However, an employee in pay progression will not be paid the rate for the higher-rated job either permanently or on detail until he has advanced to the top rate in the pay progression according to the rules outlined in parts (a) and (b) above. An employee who has not advanced to the top rate will be paid the next higher rate for that job.

Section 6. An employee who has reached the top pay rate of his job under the pay progression system and who is detailed to a job with a higher rate of pay shall receive the

An employee temporarily assigned to a job with a lower rate of pay for the COMPANY'S convenience on occasions such as labor shortages, breakdowns of equipment or incidental work of short duration shall receive his regular rate of pay.

An employee transferred to a job with a lower rate of pay because of lack of work in his then current occupation, or because of demotion, or at his own request shall receive the regular rate for the job to which he is transferred as of date of transfer.

Section 7. In the event an employee is not notified prior to reporting for work on his regular scheduled shift or for work as requested by supervision, that he should not report, he will have the option of working the full shift, or four (4) hours' pay at his straight-time rate in lieu thereof. If he elects to accept the four (4) hours' pay, it shall not count as an overtime opportunity, but the day involved shall count in determining the sixth or seventh day worked in the workweek.

Normally an employee will be scheduled to work a full shift. When it is necessary to call in an employee to work without two (2) hours' prior notice, he will be paid for hours worked plus one (1) hour, or for three (3) hours at his overtime rate, whichever is greater.

Section 8. Hours paid for but not worked shall not be used in computing overtime hours under Section 2 (a) of Article VI.

Section 9. An employee required to work one and one-half (1-1/2) hours before or beyond and consecutive with his scheduled shift shall be given a meal valued at four dollars (\$4.00) and shall be allowed a thirty (30) minute intermission with pay in which to eat the meal. An employee held over and working nine and one-half (9-1/2) or more continuous hours beyond his shift shall be given a second such meal and a second thirty (30) minute intermission with pay in which to eat the meal.

An employee called in without two (2) hours' prior notice who works four (4) or more hours shall be given one (1) such meal and one (1) thirty (30) minute intermission with pay in which to eat the meal and a second meal and a second

thirty (30) minute intermission with pay in which to eat the meal if he continues to work ten (10) or more hours.

Section 10. An employee who is excused from work because of the death of a father, father-in-law, mother, mother-in-law, spouse, brother, brother-in-law, sister, sister-in-law, child, or grandchildren shall be paid the regular rate of pay for scheduled working hours, if any, excused during a maximum of three (3) regularly scheduled working days starting on the day of death or on the day following the death, and ending on the day of the funeral. An employee who is excused from work because of death of a grandparent, spouse's grandparent, son-in-law, or daughter-in-law shall be paid the regular rate for scheduled working hours, if any, excused on the day of the funeral.

Payment under the provisions of this Section is subject to the following conditions:

- (a) The hours paid for but not worked shall not be used in computing any other payments.
- (b) Notice of a death shall be given by the employee to his supervisor as soon as reasonably possible.
- (c) No pay allowance shall be granted if the employee does not attend the funeral of the deceased.

## ARTICLE VI Overtime Pay

Section 1. The regular work week shall begin Sunday at 11:30 P.M. and end the following Sunday at 11:30 P.M., and the regular work day shall be a twenty-four (24) hour period beginning at 11:30 P.M. A normal work day will consist of eight (8) hours and a normal work week will consist of five (5) normal work days.

Section 2. One and one-half (1-1/2) times the employee's regular rate will be paid for:

(a) All hours worked in excess of eight (8) hours within any period of twenty-four (24) consecutive hours starting from the time the employee is scheduled to start work, or actually starts work at the request of supervision, whichever is earlier, or in excess of forty (40) hours in any one work week, whichever method

of calculation yields the greater amount of pay.

- (b) Work outside of regularly scheduled working hours when the employee is notified of such work after having left the Plant premises.
- (c) All hours worked on Sunday.
- All hours worked on the sixth (6th) day worked within the regular work week.
- (e) All hours worked on a scheduled day of rest.

Hours paid for under item (a) or (b) of this Section shall not be used in computing any other overtime hours.

Section 3. Two (2) times the employees' regular rate will be paid for all hours worked on the seventh (7th) consecutive day worked within the work week.

Section 4. For the purpose of determining the sixth or seventh day worked in any work week, an employee shall be considered to have performed a day's work:

- (a) When the employee works a complete shift in a work day:
- On any day the employee works any time, or reports (b) for assigned work and is sent home because of lack of work or other reason beyond his control, providing that if the employee in either of these cases absents himself for any part of his full schedule of work without justifiable cause as determined by Management, that day shall not be counted as a day worked, and further provided, when the employee is required to work immediately prior to or immediately following his regular shift and thereby works on his regularly scheduled day of rest, that day shall be counted as an additional day worked unless the employee continued to work four (4) or more hours on his regularly scheduled day of rest;
- On any of the holidays listed in Section 1 of Article VII which falls on a work day in the employee's scheduled days of work in that work week and the employee is required to take the day off solely because it is a holiday, provided however, that if the employee is schedled or requested by Management to work on such holiday and does not work, the holiday shall not

be counted as a day worked, and further provided that if the holiday falls on the employee's scheduled day of rest and the employee does not work the holiday, it shall not be counted as a day worked.

In no case shall an employee received credit for more than one (1) day worked in any regular work day.

Section 5. Holidays and the sixth and seventh day worked in the work week as referred to in Sections 2 (d), 3 and 4 of this Article shall correspond with the regular work day.

Section 6. Work schedules will forecast for the current year normal shift rotation and days of work for the various work groups. Such schedules will not be changed by the COMPANY without prior discussion with the UNION. Normal rotating shift work schedules are of eight (8) straight hours. All other employees shall have work schedules of eight and one-half (8-1/2) hours, with one-half (1/2) hour unpaid lunch period.

In addition to the foregoing schedules, a work schedule of twelve (12) straight hours may be made available to units of rotating shift employees where a preference for such shift has been expressed by two-thirds of the employees in the particular rotating shift unit(s). Such twelve (12) hour schedules will be provided only with the express understanding that there will be no additional cost to the COMPANY. Regular and premium pay provisions of this Agreement do not apply to twelve (12) hour shifts but will be covered in a separate twelve (12) hour shift procedure. A supplemental work schedule will forecast the manner in which rotating shift workers will be relieved while working on the day shift. Another may be made for continuous coverage of the 8:00 a.m. to 4:00 p.m. and 4:00 p.m. to 12:00 midnight shifts by alternating these shifts among the employees assigned. When two (2) or more days of rest are scheduled, such supplemental work schedules shall allow for at least two (2) consecutive days of rest following each series of consecutive days scheduled for work, except for single days of rest provided in relief of shift workers. These supplemental work schedules will be posted not later than Thursday preceding the work week involved.

An employee will follow the work schedule of the work group to which he is assigned and if specially scheduled to

An employee changed from one (1) work schedule to another to provide relief will be paid at one and one-half (1-1/2) times his regular rate for all hours worked on the first shift following such change unless he is notified at least twenty-four (24) hours in advance of the time he is to report on his revised schedule or unless he receives at least four (4) hours' overtime pay for working more than eight (8) hours in a twenty-four (24) hour period because of such change.

An employee may be changed from one work schedule to another due to transfer from one job or shift to another resulting in a change of indefinite duration without obligation to the COMPANY to pay overtime pay because of such change in hours of work.

Employees, at their request and if given permission by their supervision, may exchange shifts or posted days of rest, and such exchange shall not entitle such employees to overtime or premium pay under the provisions of this Agreement.

An employee assigned to work straight days may be specially scheduled to work on either of the night shifts provided he is paid at the rate of one and one-half (1-1/2) times his regular rate for all hours worked on the first night shift worked following such a change and for all hours worked on the might shift after the fourth night shift worked following such a change.

An employee assigned to work other than straight days may be specially scheduled to work on day shifts provided he is paid at the rate of one and one-half (1-1/2) times his regular rate for all hours worked on the first day shift worked following such a change and for all hours worked on the day shift after the fourth day shift worked following such a change.

An employee regularly assigned to work other than straight days, who is temporarily assigned to work straight days for training purposes for one (1) week or more and who works the scheduled hours of the training period, shall have

no reduction in pay during such training period and shall not receive overtime pay because of the change in hours of work.

Section 7. In requiring employees to change work scheduled to provide relief, the COMPANY will attempt, insofar as is practical, to assign such work to the employees having the least unit seniority in the unit involved.

Section 8. Any overtime payable for work as listed below shall not be offset by or used to offset any previously or later earned overtime pay, provided that where more than one (1) rate is applicable to the same hours of work the rates shall not be pyramided, but only the highest single rate applicable shall be paid.

- (a) Hours worked on a holiday;
- (b) Hours worked on a Sunday;
- (c) Hours worked on scheduled day of rest;
- (d) Hours worked on sixth or seventh day worked in a work week;
- (e) Hours worked by an employee assigned to work straight days who is specially scheduled to work night shift; or
- (f) Hours worked by an employee assigned to work other than straight days who is specially scheduled to work on day shifts.

Section 9. Overtime work outside of the employee's schedule shall be assigned in turn among the employees in each work group provided, (1) when the COMPANY believes it to be necessary or desirable, employees present on the plant at the time the overtime work is determined by Management may be assigned to such work; and (2) in no case shall any employee be given additional overtime opportunities until all employees in his group have been given an overtime opportunity. However, this shall not require the COMPANY to assign such work to an employee who is not qualified to perform the job.

Section 10. If work is available, an employee late for work shall be allowed to start work on the nearest one-tenth (1/10) of an hour after reporting. If it is necessary because of tardiness on the part of an employee, which is not reported by the

employee to his supervisor within twenty (20) minutes after the scheduled start of the shift, to hold over another employee to cover the job, the employee held over shall have the preference of remaining on the job or going home, and if he chooses to remain on the job the tardy employee may be sent home without pay.

# ARTICLE VII Holiday Pay

Section 1. An employee who works on any one of the holidays listed below shall be paid, subject to the further provisions of Section 3 of this Article, overtime pay at one and one-half (1-1/2) times his regular rate for hours worked in addition to a holiday allowance equivalent to his regularly scheduled working hours not to exceed two and one-half (2-1/2) times his regular rate for such holiday hours worked, whichever yields the greater pay.

New Year's Day
\*Washington's Birthday
Good Friday
Memorial Day
\*\*July Third
July Fourth
Labor Day
Thanksgiving Day
Day after Thanksgiving Day
Christmas Eve
Christmas Day

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\*A choice of either Washington's Birthday or Martin Luther King's Birthday will be offered provided the COMPANY and UNION have not agreed, prior to December 31 of the preceding year, that another day shall be designated as a holiday in lieu of either Washington's Birthday or Martin Luther King's Birthday.

\*\*July Third shall be one of the recognized holidays except when July Fourth falls on Thursday in which case July Fifth shall be the holiday.

When any of the foregoing holidays, except Christmas Eve or July Third fall on Sunday, the following Monday will be observed as the holiday. When Christmas Eve or July Third falls on Sunday, the following Tuesday will be observed as the holiday. When any of the foregoing holidays fall on Saturday, the preceding Friday shall be observed as the holiday for all employees who normally are scheduled to work Monday through Friday. Saturday shall be designated as the holiday for all other employees. When Christmas Day or July Fourth falls on Saturday, and is observed on Friday by employees normally scheduled to work Monday through Friday, the December Twenty-Fourth holiday or the July Third holiday shall be observed on the preceding Thursday.

Holiday hours shall correspond to the hours of the regular work day.

Employees will be informed at least one (1) week in advance if they are expected to work on a holiday.

Section 2. Pay for hours equivalent to regularly scheduled hours not to exceed eight (8), at the employee's regular rate, shall be paid to an employee for each of the holidays designated above on which he does not work, provided such employee:

- (a) Does not work the holiday for the reason that:
  - He is required by Management to take the day off from work solely because it is a holiday, or
  - (2) The holiday is observed on one of his scheduled days of rest (an employee on vacation, leave of absence, or absent from work for one (1) week or more due to a shutdown of equipment or facilities or conditions beyond Management's control shall not be considered as having "scheduled days of rest" during such periods of absence), and
- (b) Works on his last scheduled working day prior to the holiday and on his next scheduled working day following the holiday, except when the employee has been excused from work by Management.

If an employee who is scheduled to work on the holiday fails to work, he will receive no pay for the holiday if his absence is not excused.

Section 3. If an employee works only part of his scheduled working hours on the holiday, and he is required by Management to take off the remaining part of his scheduled hours or is

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excused by Management because of personal illness, serious illness in his immediate family, or other unusual conditions, he shall be paid overtime pay at one and one-half (1-1/2) times his regular rate for the hours worked plus a holiday allowance equivalent to his regularly scheduled working hours not to exceed eight (8) at his regular rate. If the employee works only part of his scheduled working hours and is not required or excused by Management for the above reasons to take off the remaining part of his scheduled hours, the employee shall be paid overtime pay at two and one-half (2-1/2) times his regular rate for hours worked but no holiday allowance.

Section 4. Holiday hours paid for but not worked shall not be used in computing hours worked in excess of forty (40) in the work week.

#### ARTICLE VIII

#### Hospital and Medical-Surgical Coverage

Section 1. The COMPANY will provide basic Hospital and Medical-Surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan (EIN51-0014090, Plan #503).

Section 2. The COMPANY will also provide Hospital and Medical-Surgical coverage as set forth in Section 1 for a former full service employee who has been terminated for lack of work and his eligible dependents (spouse and children as defined by the plan) for a period not to extend beyond the earlier of (a) the last day of the twelfth (12th) calendar month following the month in which the employee was terminated on account of lack of work, (b) the last day of the calendar month in which the former employee dies, or (c) the last day of the calendar month in which the former employee refuses recall to the Plant.

# ARTICLE IX

#### **Industrial Relations Plans and Practices**

Section 1. All existing privileges heretofore enjoyed by the employees in accordance with the following Industrial Relations Plans and Practices of the COMPANY shall continue, subject to the provisions of such Plans and to such rules, regulations, and interpretations as existed prior to the signing of this Agreement, and to such modifications thereof

as may be hereafter adopted generally by the COMPANY to govern such privileges; provided, however, that as long as any one of these COMPANY Plans and Privileges is in effect within the COMPANY, it shall not be withdrawn from the employees covered by this Agreement.

Non-Contributory Group Life Insurance Plan Contributory Group Life Insurance Plan Short-Term Disability Plan Pension and Retirement Plan Special Benefits Plan Vacation Plan Service Emblem Plan Continuity of Service Rules Payments to Employees on Jury Duty Military Service Allowance Savings and Investment Plan Total and Permanent Disability Income Plan Dental Assistance Plan\* Health Care Spending Account Plan Dependent Care Spending Account Plan Career Transition Financial Assistance Plan

\*The Dental Assistance Plan, effective September 1, 1976, has a schedule of allowances applicable to employees covered by this Agreement which are subject to revision solely by the COMPANY and without reference to such a schedule in effect for any other employees, and any such revision of schedules shall not be construed as a reduction, termination or withdrawal of benefits.

Section 2. An employee's length of service for consideration of benefits under the COMPANY'S Industrial Relations Plans and Practices shall be his continuous service with the COMPANY, as calculated in accordance with the COM-PANY'S Continuity of Service Rules.

#### ARTICLE X

#### Adjustment of Grievances

Section 1. Should a grievance arise between the COMPANY and the UNION or its members, there shall be no suspension of work of any kind by the UNION or the employees, nor shall there be a lockout by the COMPANY because of such

grievance. This Section shall not apply to a dispute over wages after this Agreement is reopened for negotiations in connection with rates of pay pursuant to Section 2 of Article V.

An earnest effort should be made to settle all grievances in informal discussions with the aggrieved employee's immediate supervisor. If not resolved, continued efforts shall be made to settle such grievances in the following sequence:

FIRST, the grievance should be reduced to writing; signed by the aggrieved employee and his UNION representative and presented to the appropriate first line supervisor within five (5) working days after failure to resolve the grievance in informal discussions. If not settled in the first step within two (2) working days, then;

SECOND, the grievance shall be handled between the UNION Chief Steward, who may be accompanied by the aggrieved employee, and the Area Head directly involved. If not settled in the second step within three (3) working days, unless an extension of time is agreed to by both parties, then;

THIRD, the grievance shall be handled between the UNION Chief Steward, two (2) UNION Officers, who may be accompanied by the aggrieved employee, the Plant Manager, and/or his designated representatives. Normally Management will give its answer within five (5) working days.

Section 2. Any employee having a grievance shall be permitted to discuss his grievance during working hours with his UNION Steward and supervision in accordance with the grievance procedure after obtaining permission from his immediate supervision who will schedule a meeting for the purpose. A reasonable amount of time will be allowed the employee and UNION representatives involved during working hours without loss of pay for such meetings.

Section 3. The UNION will give Management as much notice as possible of its desire to discuss a formal grievance. Minutes of such discussion between the UNION representatives and members of Management may be kept by an individual participating in the discussion.

Section 4. The COMPANY agrees that after a grievance of an employee or employees has been brought up with the COMPANY by the UNION, the COMPANY will not settle or attempt to settle the grievance with the employee or employees unless the UNION Steward is present.

Section 5. The COMPANY agrees to bypass the first two steps of the grievance procedure in grievances involving the discharge of an employee.

# ARTICLE XI

## Discipline and Discharge

Section 1. The COMPANY agrees that no employee will be discharged except for just cause.

Section 2. When an employee who has been discharged or suspended from work registers a complaint that he believes he has been unjustly dealt with such complaint shall be considered and dealt with in accordance with the provisions of Article X, "Adjustment of Grievances". Any such complaint must be submitted to the COMPANY in writing within five (5) calendar days of the date of the discharge or suspension to be subject to the terms of this Agreement.

Section 3. If, in the settlement of the dispute, it is found that an employee has been unjustly discharged or suspended, the COMPANY shall reinstate him and compensate him for time lost at his regular rate immediately prior to such dispute; provided, however, such period of payment shall not exceed one hundred and eighty (180) calendar days and will be offset by any reportable earnings for this period, commencing at the date of termination.

Section 4. In case of discharge of an employee, a UNION officer will be notified prior to the suspension or discharge becoming effective.

Section 5. No detrimental notation shall be made on the personnel record of an employee unless the employee and his UNION Chief Steward are notified that such a notation is to be made and an opportunity is given him to present any reason why such notation should not be made. The employee involved will be given a copy of the Corrective Review or the Probationary Review form prepared by supervision. After two (2) years from the date the employee involved had the detrimental notation made on his record, it will be removed from his record and all copies returned to the employee.

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## ARTICLE XII Arbitration

Section 1. Any question as to the interpretation of this Agreement or as to any alleged violation of the terms of this Agreement, which is not otherwise settled to the mutual satisfaction of the parties hereto, shall at the request of either party be submitted to arbitration.

Section 2. The parties shall meet within five (5) calendar days after notice of desire to arbitrate is received, for the purpose of preparing a submission agreement setting forth the issue to be arbitrated and the place where the hearing shall be held (which shall be in Jefferson County, Kentucky). Both parties shall cooperate to bring about a prompt execution of the submission agreement.

Following execution of the submission agreement, the parties shall request a list of arbitrators from the American Arbitration Association. From this list each party shall mark selections and/or rejections. Upon selection, the arbitrator shall be furnished a copy of the submission agreement. The arbitrator shall then confer with the parties to determine a time and place for the hearing.

The decision of the arbitrator shall be final and binding upon both parties hereto. The fees and expenses of the arbitrator shall be borne equally by the UNION and the COMPANY.

#### ARTICLE XIII

#### **Miscellaneous Provisions**

Section 1. Neither the UNION nor the COMPANY shall discriminate between employees because of race, color, sex, religion, or national origin.

Section 2. Supervisory employees shall not be assigned to work usually covered by employees except that they may perform such work in emergencies, when acting as instructors, when doing experimental work, or when performing their regular duties which may contain some elements similar to work normally performed by employees in the bargaining unit

Section 3. Men and women will be paid equally for identical work.

Section 4. "Engineering Duties" attached to this Agreement as Appendix A will be recognized as illustrative of the distinction between the duties of the various Engineering Groups doing maintenance work on the Plant. This Section shall not be subject to Article XII of this Agreement.

Section 5. New employees will be hired at a rate within the rate progression system for which they qualify on the basis of experience in the same or related work and qualifications for the job to which they are assigned.

Section 6. Practices governing lunch time and break privileges vary according to work schedule. Authorized practices in effect as of this date will be continued.

Section 7. The COMPANY will provide employees safety work shoes per calendar year in accord with the current subsidy. Employees, who obtain shoes under the provisions of this Section, are expected to wear them at work and if this safety measure is disregarded by an employee the concessions contained in this Section may be withdrawn from that individual.

Section 8. It is recognized that for the efficient operation of the Plant, it may be necessary in time of unusual operating conditions for employees in one operating unit to do work in another operating unit on a temporary basis.

Section 9. It is recognized that the interests of both parties will be served, in some instances, by permitting employees to be assigned to work outside their semority units. Therefore, subject to agreement of COMPANY and UNION, employees will be assigned to work outside their semority units when the workload requires additional manpower in other classifications. This provision shall not be used to fill a bona fide vacancy.

Section 10. An employee required under valid subpoena to appear in a court of competent jurisdiction as a witness shall be excused for the time his presence is required and paid his regular rate for the hours excused during his regular work schedule. No pay will be granted under this provision where the employee is appearing as a plaintiff or defendant. In cases where the COMPANY is a party to the legal action or fi-

nancially involved in the outcome, the decision on whether or not to grant pay will be made on a case-by-case basis.

#### ARTICLE XIV

### Suspension of Provisions of Agreement

Section 1. If during the life of this Agreement there shall be in existence any applicable rule, regulation or order issued by governmental authority, which shall be inconsistent with any provision of this Agreement, such provision shall be modified to the extent necessary to comply with such law, rule, regulation, or order.

#### ARTICLE XV

# Life of Agreement

Section 1. This Agreement shall continue in full force and effect through March 21, 1996, and from year to year thereafter unless, at least sixty (60) days prior to any expiration date, either party notifies the other in writing of its desire to terminate this Agreement, in which event the Agreement shall terminate on such date of the contract term in which the notice is given.

Section 2. If either party desires to modify or change this Agreement at any expiration date it shall, at least sixty (60) days prior to such date, give notice in writing of the desire to modify or change. If notice to modify or change is given by either party, the Agreement shall be deemed to have been opened for bargaining on any or all provisions or on any new provisions. After the provisions of this Section 2 have been invoked, in the absence of termination pursuant to Section 1 of this Article, all the provisions of this Agreement shall continue in full force and effect for one (1) additional year unless and until modified in accordance with this Section.

IN WITNESS WHEREOF the COMPANY and the UNION have caused these presents to be executed by their duly authorized representatives on the 25th day of May, 1994.

E.I. DU PONT DE NEMOURS NEOPRENE CRAFTSMEN

UNION

AND COMPANY

By J.A. Wilson, Works Manager

By C.J. Goodman

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Witness:

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# APPENDIX A Engineering Duties

The "Engineering Duties" as described herein are illustrative of the distinction between the duties of the employees in various Engineering classifications performing maintenance work on the Plant.

These definitions serve to describe the broad scope of work for each classification without intending to include all jobs a man might be requested to perform. Such definitions do not include the incidental and related work necessary to complete a given job. This incidental and related work may include skills and duties regularly performed by employees assigned to other classifications. Minor variations in job duties as established will continue. Individual questions regarding the assignments of work are a matter of mutual resolution between Management and the UNION.

Included in the scope of work in all classifications is the intent that all employees observe and practice all Plant and Group Safety and Housekeeping rules.

# **Boilermaker Classification**

The scope of work performed by Boilermakers includes the fabrication and repairs to boilers, tanks and heat exchangers.

It is intended that Boilermakers fabricate a variety of plate and structural shapes. This includes steel structures, various metal flooring materials, metal ditch covers and mechanical equipment such as conveyors. Boilermakers will layout and fabricate from drawings, sketches, or field measurement various metal sections and may be assigned to field erection

and installation. Repair to equipment in place in the field will be made by Boilermakers.

Where facilities are provided, rigging may be used in the performance of Boilermaker's work.

An employee assigned as a Boilermaker may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

### Carpenter Classification

The scope of the work performed by Carpenters covers the maintenance of wooden structures and equipment. These employees maintain door, window, and cabinet hardware and all types of siding and sheet roofing.

Carpenters are trained in and carry out specific types of work which are:

- Scaffold building including extensive scaffolding.
- Rubber lining which includes various synthetic materials for the purpose of corrosion resistant membranes.
- Mill work involving the shop fabrication of materials for field assembly or erection.
- Ladder repair involving inspection and maintenance of all plant ladders and scaffold materials.
- Replacement of window lights where glass is retained by metal or wooden stops.
- Form work involving layout, fabrication and erection of forms for concrete moulding including fabrication and erection of reinforcing steel.

Where facilities are provided, Carpenters may perform necessary rigging work. An employee assigned as a Carpenter may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Electrician Classification**

The scope of work performed by Electricians covers the

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maintenance of electrical equipment, lighting and power facilities. Electricians are trained in and carry out specific types of work which are:

- Maintenance of outside power distribution facilities, street lighting and the fire alarm system. Normal activity involves maintenance of poles, overhead lines, transformers and switchgear outside consuming areas.
- Bench work, primarily maintenance of electric motors, portable tools and portable lighting.
- 3 Testing of static ground wires.
- Maintenance of electric lift trucks and power circuits of the diesel locomotive.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as an Electrician may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Garage Mechanic Classification**

The scope of work performed by Garage Mechanics covers service and maintenance of all COMPANY trucks, passenger cars, and gasoline or diesel powered equipment.

Service activity includes refueling, lubrication, cooling systems, battery and tire inspections and replacement. Maintenance includes repairs to ignition, fuel systems, engine, transmissions, brakes, tires, and minor body adjustments. Where facilities are provided, rigging may be used in the performance of Garage Mechanic's work.

An employee assigned as a Garage Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Instrument Mechanic Classification**

The scope of work performed by the Instrument Mechanics covers installation and maintenance of devices which

automatically control, regulate, measure and record gas and liquid temperatures and pressures.

Instrument Mechanics are trained in and carry out specific types of work which are:

- 1. Maintenance of electrical circuits involving the function of various instruments.
- Installation and maintenance of miscellaneous small size piping to the closest line connection as it relates to function and control of instruments.
- Testing and recording explosivity meter readings for "hazardous work".
- 4. Maintenance of clocks and timers.
- 5. Where facilities are provided, use of rigging in performance of work. An employee assigned as an Instrument Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

Lagger Classification

The scope of work performed by Laggers covers the installation and maintenance of various types of thermal insulation. Use of materials or adhesives when for the purpose of thermal insulation is the responsibility of the Laggers. Removal of insulation for repairs or replacement purposes is the responsibility of Laggers except when the work being performed by another classification creates the need for such removal. The permanent replacement of such insulation is the responsibility of the Laggers.

Where facilities are provided, rigging may be used in performance of Lagger's work.

An employee assigned as a Lagger may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Machinist Classification**

The scope of work performed by Machinists covers vari-

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ous machining and fabrication operations. These employees operate common machine tools in addition to performing bench work involving filing, reaming, and pouring and fitting bearings.

Machinists are trained in and carry out specific types of work which are:

- 1. Maintain all machinery common to own area.
- Maintain all portable mechanical tools common to the tool room.
- Perform field machining operations.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Machinist may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Maintenance Mechanic Classification**

The scope of work performed by Maintenance Mechanics covers the installation and maintenance of machinery, piping, process equipment and physical structures.

Maintenance Mechanics are trained in and carry out specific types of work which are:

- Normal maintenance of machinery and process equipment.
- Removal, repair, fabrication and installation of any process or service piping.
- Maintenance and replacement of handrails other than wooden.
- Erection and maintenance of steel building structures including structural shapes, plate, and metal flooring.
- Field erection, replacement, and retubing of heat exchange equipment.
- Removal, installation, alignment, and repacking of pumps. Complete installation of new pump facilities.
   Maintenance of pumping components of Carrier

refrigeration systems, boiler feed pumps and air compressors,

- Repair of steam traps.
- Burning and heating.
- Erection of safeway scaffolding.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Maintenance Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment,

#### Painter Classification

The scope of work performed by Painters covers the surface preparation, cleaning and application of all types of coating materials for either protective or decorative pur-

Painters are trained in and carry out specific types of work which are:

- 1. Maintenance of window glasses, when retained by putty or caulking compound.
- 2. Glass cutting and grinding.
- 3. Sign and poster work.
- 4. Erection and operating of staging and boatswain chair.

An employee assigned as a Painter may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Pipefitter Classification

The scope of work performed by Pipefitters covers the fabrication, installation, maintenance, removal and repair of any process or service piping systems. Pipefitters will generally perform the work on the larger more complex piping systems.

Pipefitters are trained in and carry out specific types of work which are:

- Fabricate and install piping systems, but particularly extensive, complex or large systems.
- Fabrication of pipe with integral van stone laps.
- Maintenance and installation of all cast iron bell and spigot piping.
- Maintenance of steam traps.
- Maintenance and installation of sanitary plumbing.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Pipefitter may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Pump Mechanic Classification

The scope of work performed by Pump Mechanics covers routine maintenance of various types of pumps used on the Plant.

Pump Mechanics are trained in and carry out specific types of work which are:

- Inspection and adjustments to pumps in the field.
- 2. General overhaul of various pumps which includes part replacement and clearance adjustments.
- 3. Routine pump replacement, including alignment of the pump and associated components.
- Where facilities are provided, rigging may be used in the performance of Pump Mechanic's work.

An employee assigned as a Pump Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

## Rigger Classification

The scope of work performed by Riggers covers the move-

ment of heavy equipment requiring the use of specialized equipment.

Riggers are trained in and carry out specific types of work which are:

- 1. Operation and use of powered hoisting devices.
- 2. Maintenance of load bearing cables.
- 3. Maintenance of guy wires.
- 4. Rigging of river pumps and motors.
- 5. Hot rivet drivings in erection of structural steel.

An employee assigned as a Rigger may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Sheet Metal Mechanic Classification**

The scope of work performed by Sheet Metal Mechanics covers the installation and maintenance of various light gauge metals.

Sheet Metal Mechanics are trained in and carry out specific types of work which are:

- Maintenance of machinery guards, ventilation duct work, gutter downspouts and flashings.
- Spot welding in connection with fabrication.
- 3. Fabrication of lead equipment or lead linings.
- 4. Lead burning.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Sheet Metal Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Welder Classification

The definition of this classification requires Welders to perform all welding of various types of metal.

Welders are trained in and carry out specific types of work which are:

- 1. Hot welding of various plastic materials.
- Torch heating operations for bending and forming work.
- 3. Layout and line-up own work and grinding of work.
- 4. Flame cut various metals.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Welder may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Shop Mechanic**

The scope of work performed by the Shop Mechanic includes the work described for Boilermaker, Blacksmith, Machinist, Pipefitter, Welder, and Sheetmetal. An employee should be qualified in any or all of the foregoing and will perform work in these skills as may be required.

#### **Process Mechanic**

The scope of work performed by the Process Mechanic includes the work described for Maintenance Mechanic, Pump Mechanic, Rigger and Garage Mechanic. An employee should be qualified in any or all of the foregoing and will perform work in these skills as may be required.

#### **Building Mechanic**

The scope of work performed by the Building Mechanic includes the work described for Painter, Carpenter and Lagger. An employee should be qualified in all of the foregoing and will perform work in these skills as required.

# Control Mechanic

The scope of work performed by the Control Mechanic

includes the work described for Instrument Mechanics and Electricians. An employee should be qualified in most areas of both skills and will perform work in these skills as required.

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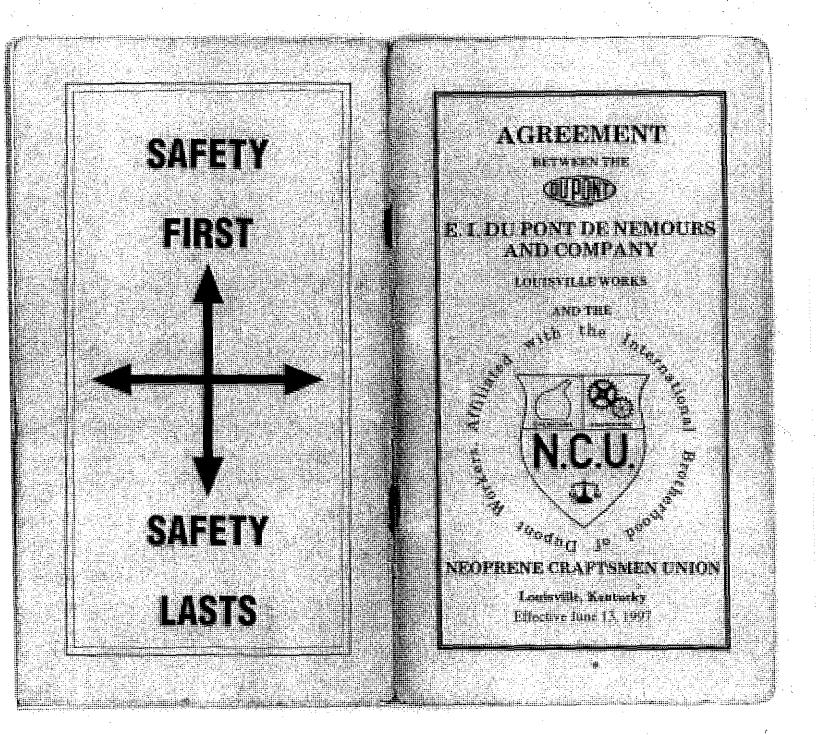
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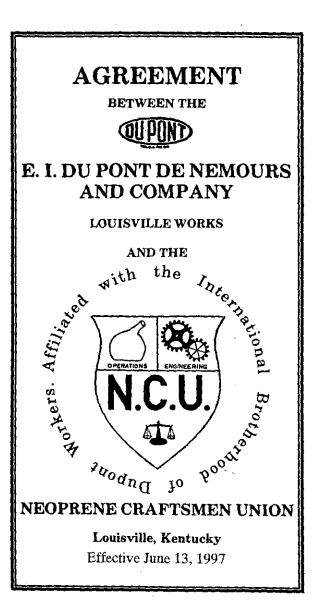
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# **AGREEMENT**

Effective the thirteenth day of June, 1997 E.I. DU PONT DE NEMOURS AND COMPANY, on behalf of its Louisville Works, hereinafter referred to as the COMPANY and NEOPRENE CRAFTSMEN UNION, Louisville, Kentucky, hereinafter referred to as the UNION, acting for and on behalf of itself and on behalf of the employees included within the bargaining unit hereinafter set forth, in consideration of the mutual covenants hereinafter contained agree as follows:

# ARTICLE I Definitions

Section 1. The unit of employees represented by the UNION shall be all employees of the COMPANY included within the unit appropriate for collective bargaining purposes established in an order of the National Labor Relations Board in Case No. 9-RC-1687 bearing date of December 23,1953; viz., all employees of the COMPANY at its Louisville Works, Louisville, Kentucky, including powerhouse and refrigeration plant employees, chief operators, shift leaders, fire department employees, cafeteria employees, and counter attendants, but excluding all office and clerical employees, chemical supervisors, technical engineers, assistant technical engineers, draftsmen, chemists, nurses and hospital technicians, general foremen, foremen, fire chief, guards, and all other supervisors and professional employees as defined in the National Labor Relations Act as amended.

Section 2. The term "Plant" as used herein, shall mean the Louisville Works, located in Jefferson County near Louisville, Kentucky.

Section 3. The, term "employee" or "employees", as used herein, shall mean any or all those

employees of the COMPANY included in the unit appropriate for collective bargaining purposes as set forth in Section 1 of this Article.

Section 4. The term "straight-time rate", as used herein, shall mean the established job rate excluding shift differential and excluding all overtime pay.

Section 5. The term "regular rate", as used herein, shall mean the established job rate plus shift differential, if any, but excluding all overtime pay.

Section 6. The term "scheduled day of rest", as used herein, shall mean the scheduled day or days of rest for an employee in a work week as set forth in her/his current work schedule assignment.

Section 7. The term "emergency", as used herein, shall mean a fire, power failure, or other conditions beyond the control of management.

Section 8. The term "call in" as used herein shall mean a situation in which an employee is notified after having left the plant premises to report for work prior to her/his next scheduled shift.

# ARTICLE II Recognition

Section 1. The UNION is recognized as the exclusive bargaining agent for the employees for the purpose of collective bargaining with respect to rates of pay, wages, hours of work and other conditions of employment.

Section 2. There shall be no discrimination against, coercion of, interference with or restraint of any employee by the COMPANY, or by the UNION, or any

of their agents, because of membership or nonmembership in the UNION, and the UNION agrees that there shall be no solicitation or other promotional activity on COMPANY time.

Section 3. This Agreement supersedes all previous agreements, understandings, practices, and interpretations which are incompatible or inconsistent with any provisions herein contained and this Agreement constitutes the entire Agreement between the parties hereto as of the execution date thereof. However, any amendment which may hereafter be mutually agreed upon between the parties, when executed in the same manner as this Agreement, shall become and be a part of this Agreement.

Section 4. The COMPANY agrees to recognize three (3) officers and two (2) Chief Stewards as designated by the UNION as an Executive Committee of the UNION to represent employees covered by this Agreement and the UNION shall furnish an official organization chart of Officers and Stewards to the COMPANY. When representatives are changed, the UNION shall furnish the names of the new representatives to the Plant Management in writing. The number of Stewards to be recognized by the COMPANY shall not exceed one (1) per first line supervisor. It is understood that the sole UNION function of the Steward is to handle grievances in accordance with the grievance procedure set out in Article X of this Agreement.

Section 5. UNION stewards, chief stewards and officers will work at their regular job assignments except for attendance at meetings as set forth in this agreement, or as otherwise excused by Management.

Section 6. The COMPANY agrees that authorized meetings between union representatives (union stewards, chief stewards, officers) and plant management will be permitted on COMPANY time and

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COMPANY property. The regular rate of pay shall be paid to the union representatives when excused to attend such meetings.

Section 7. UNION officers and chief stewards excused to attend meetings off site necessitated by provisions included in Articles XII, XIII and XIIV shall not be paid.

Section 8. The COMPANY shall provide for the sole use of the UNION twelve (12) specified bulletin boards and three (3) newsletter boxes in the Plant. The UNION agrees it will not post or permit to be posted on such bulletin boards material other than official UNION business. The UNION also agrees that it will not utilize the newsletter boxes for other than official UNION business.

Section 9. Each month the COMPANY will furnish the UNION with a list of employees hired and terminated during the preceding month.

# ARTICLE III Payroll Deduction of Union Dues

Section 1. The COMPANY will deduct the regular dues prescribed by the UNION from the wages of an employee who authorizes the COMPANY to make such deductions on a form identical in wording to that appearing in Section 2 of this Article or who has authorized dues deductions in accordance with prior Agreements between the parties. Such dues authorizations shall be canceled and deductions stopped in accordance with the provisions of such dues authorization form or at the termination of this Agreement, provided, however, deductions as authorized by unrevoked authorizations may be continued beyond the termination date at the option of the COMPANY. All sums deducted in this manner and a list of employees

from whose earnings such deductions have been made shall be turned over by the COMPANY to the Treasurer of the UNION within, a reasonable period following the end of each calendar month.

Section 2.
"E. I. DU PONT DE NEMOURS AND COMPANY Louisville, Kentucky

I hereby revoke any previous dues deduction authorization and hereby authorize you to deduct from my wages after forty (40) hours' pay has been earned in any calendar month and pay to the Treasurer of the Neoprene Craftsmen UNION \$\_\_\_\_\_\_ per month as dues beginning\_\_\_\_\_\_. This authorization shall be canceled and deductions stopped by the COMPANY if:

I am no longer employed within the bargaining unit represented by the UNION, or

The UNION is no longer the recognized bargaining agent, or

The UNION notifies the COMPANY in writing to cancel such deductions, or

I give the COMPANY written notice of cancellation of this authorization for deduction of dues within the ten (10) day period immediately preceding any anniversary date of this authorization or within the ten (10) day period immediately preceding any anniversary date of any collective bargaining agreement in effect between the UNION and the COMPANY.

NAME	
PAYROLL NO	DATE
WITNESS	

Section 1. Seniority accrued prior to the effective date of this Agreement shall be that shown on the seniority rosters as of the effective date hereof. Seniority accrued following the effective date of this Agreement shall be an employee's total length of employment acquired since the first day of her/his last period of unbroken employment or since the effective date of this Agreement, whichever is later, within the bargaining unit, unless otherwise specified in this Article. Such seniority acquired since the effective date of this Agreement shall be calculated and adjusted in the following manner:

- (a) The seniority of an employee shall be broken and automatically terminated in case of.
  - (1) Discharge for just cause;
  - (2) Voluntary quit;
  - (3) Absence in excess of sixteen (16) days unless covered by leave of absence;
  - (4) Failure to return to work following expiration of leave of absence;
  - (5) Termination because of lack of work.
- (b) No seniority credit will be given for the time between termination because of lack of work and re-employment. The Plant seniority an employee had at the time of termination because of lack of work shall be used in offering re-employment for a period of three (3) years after date of such termination. A former employee who has been terminated because of lack of work for less than three (3) years will be offered re-employment in accordance with her/his Plant seniority before new employees are hired, provided such former employee is basically qualified to do the work to be performed. A former employee who has been terminated because of lack of work and who is re-employed shall be credited with the seniority

s/he had prior to her/his termination; provided that an employee who has not completed her/his probation period shall begin a new one hundred and twenty (120) day probation period. A former employee who has been terminated because of lack of work will not be eligible for credit of prior seniority nor for other offers of reemployment under the provisions of this Section I (b) if s/he fails to notify the COMPANY of her/his intent to return to work within one (1) week after notice to return to work has been sent by registered letter to her/his last known address, or if s/he fails to report for work within two (2) weeks after notice has been sent by registered letter to her/his last known address.

Filed: 04/21/2017

- (c) Service outside this bargaining unit in other parts of this Plant will be credited only if:
  - such credit was given under prior Agreements between the parties and is included in seniority shown on the seniority roster as of the effective date hereof, or
  - (2) such credit is provided for by other provisions of this Article.
- (d) Plant seniority shall be the employee's total creditable seniority within the bargaining unit. If two (2) or more employees have the same Plant seniority date, their names shall be listed in alphabetical order. The name change of an employee shall not affect such listing.

Section 2. An employee shall exercise Plant Seniority only in the Master Division and unit in which s/he is employed. For the purpose of this Article the four (4) Master Divisions and the units which comprise these Divisions are as follows:

Engineering Master Division
Each Individual Engineering Unit
Operations Master Division
"Freon" Operations
Power and Refrigeration Operations

Auxiliary Master Division
Railroad Crew/Stores Attendants
Fireman Master Division

Section 3.

- (a) An employee may transfer from one Master Division to another only under the provisions of Section 5 (c) pertaining to re-employment and return, or Section 5 (d) pertaining to job bidding, Section 3 (b), or Section 7 pertaining to reduction of force, of this Article except that the transfer of an employee with a disability may be negotiated between parties. On a caseby-case basis the parties may agree on the transfer of an employee from one seniority unit to another.
- (b) An employee's "home" unit shall be that unit in which s/he was first employed. However, if thereafter s/he has been transferred to another unit because of disability or in accordance with Sections 5 (c), (d) or 5 (e) of this Article, then her/his "home" unit shall be the unit as indicated in these Sections 5 (c), (d) or (e).

Section 4. Seniority rosters shall be maintained by the COMPANY, kept in the Employment Office and shall be available to the UNION. Such rosters shall show each employee's relative position within their Master Division and unit.

Section 5. When job vacancies in a unit occur, they will be filled in the following order:

- (a) By Promotions. Promotions shall be made within a given unit on the basis of Plant seniority provided the employees have approximately the same qualifications and are qualified to perform the job.
- (b) By the voluntary return of eligible employees within the Master Division to their "home" units. Eligible employees are those who have

been involuntarily displaced from their unit. Employees will be offered the vacancy and if they refuse this opportunity, their present unit will become their "home" unit. Employees who volunteer shall be returned to their "home" unit in Plant seniority order, the employee with the most seniority returning first

- (c) By return of employees outside of Master Division to their "home" Master Division.
- (d) By job bidding. Job bidding, subject to agreement by the parties on a case-by-case basis, may be limited to the employees of a Master Division, but if not so limited, shall be on a bargaining unit basis. A general announcement regarding vacancies will be posted at least two calendar weeks in advance of selection of successful bidders. Ability, skill, knowledge and training being approximately equal, the candidate having the most Plant Seniority within the bargaining unit shall be selected to fill such vacancy, provided s/he meets established requirements of the job Successful candidates will be vacancy. transferred to the bid job as soon as it is practical to do so. Each will be notified of her/his transfer date as much in advance as practical. This provision will not require the COMPANY to drop below a minimum level of experience and skill necessary to properly perform the work in any unit. An employee may job bid to any job with a higher straighttime rate. However, a new employee, or a successful job bidder, may not job bid to a job which does not have a higher straight-time rate for a period of three (3) years from the date they are declared a successful bidder. All of the above notwithstanding, subject to agreement of the parties on a case-by-case basis, an employee who has been transferred in accordance with

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- her/his bid may be returned to her/his former Master Division.
- (e) Re-employment shall be in accord with Section l(b) of this article and in Plant Seniority order with the qualified former employee having the most such seniority returning first. They shall have indefinite return rights to their "home" Master Division and shall be offered one opportunity to return to that Division when a vacancy occurs; provided, they are still basically qualified for the vacant job. Eligible employees will be offered the vacant job and if refused, their present unit will become their home unit.
- (f) By hiring of new employees (at management's discretion).

Section 6. When new jobs are established on the Plant, they will be filled in the following order:

- (a) By job bidding as provided in Section 5(d) of this Article.
- (b) By re-employment and hiring as provided in Sections 5 (e) and (f) of this Article.

Section 7. Plant Seniority shall be used to select employees for transfer in a reduction of force in a Master Division, provided employees to be retained in the Division must have collectively sufficient qualifications to perform all the jobs in the Master Division.

- (a) Treatment of an employee affected by a reduction of force in her/his Master Division will be as follows:
  - An employee will have the option of termination because of lack of work, or transfer to the job held by the employee with the least Plant Seniority. If s/he elects termination s/he shall have reemployment rights (Section 1 (b) of this Article).

- (2) The provisions of the foregoing subparagraph (1) notwithstanding, an employee who had previously bid from another Master Division will be returned to her/his former Master Division, provided s/he has sufficient Plant seniority in her/his former Master Division to hold a job.
- (3) Employees involved in a voluntary the accordance reduction of force will be treated in with Industrial Relations Plans and Practices, Article IX.
- (b) In the event an employee in Wage Grade 9 or 10 is the employee with the least Plant seniority and s/he is displaced under the provisions of this Section, the job s/he vacates will be filled by job bidding.

Section 8. When a unit within a Master Division is overmanned and other units within the same Master Division are undermanned, employees will be transferred from the overmanned unit to undermanned units in the following order:

- (a) Eligible employees in the overmanned unit shall have the opportunity to be returned to their "home" unit in Plant seniority order, the employee with the most seniority returning first. If the overmanned-undermanned situation remains, then
- (b) Untrained employees in the overmanned units shall be transferred to the undermanned units. If the overmanned-undermanned situation remains, then
- (c) Employees in the overmanned unit shall be allowed to volunteer for transfer to the undermanned units. Qualified employees with the most Plant seniority shall be selected for transfer.

(d) If there are insufficient volunteers, the qualified employees with the least Plant seniority shall be transferred to the undermanned units

Section 9. The UNION and the COMPANY recognize that the only true job security is the result of a successful business and satisfied customers. However, both parties also recognize that business conditions and the long-term success of the business may require reductions in staff.

Before the COMPANY decides to reduce staffing in accordance with its rights under this Agreement, the parties agree to jointly explore affirmative measures to avoid or minimize staff reductions, such as:

- performing bargaining unit-type work done by contractors which employees are capable of performing effectively,
- utilization of non-traditional work assignments,
- alternate work schedules, and
- other cost effective measures.

If Management determines it will reduce its work force, all affected full service employees (except those involved in the sale of a business, a joint venture, or an outsourcing situation) may apply for available job at other COMPANY locations. opportunities Furthermore, Louisville management will encourage the management at other COMPANY locations to give preference to employees terminated from this site for lack of work.

Nothing in this section shall limit the COMPANY'S right to terminate employees for lack of work in accordance with the terms of this Agreement nor shall it prevent the UNION from carrying out its traditional and contractual obligations to represent its members in matters of collective bargaining.

Section 10. The choice of preferred working schedules among employees assigned to a unit, in which a vacancy occurs on a job of the same or lower rate

classifications shall be made within the unit on the basis of plant seniority provided the employee is qualified to perform the job. This provision will not require the COMPANY to drop below a minimum level of experience and skill necessary to properly perform the work in any work group.

Section 11. A new employee shall be on probation during her/his first one hundred and twenty (120) days of employment. However, an employee on probation who successfully job bids to another job shall be on probation for at least ninety (90) days from the date s/he is determined to be a successful job bidder.

Section 12. An individual employed on the Plant in a supervisory position or one thereafter promoted to such position having had one (1) or more years seniority within the bargaining unit in a non-supervisory position who is transferred to a job within this bargaining unit, shall receive full seniority credit for time spent in such supervisory position which shall be added to her/his previously accrued seniority.. However, if an employee with less than one (1) year of seniority is hereafter promoted to a supervisory position and is later returned to a position covered by this Agreement, s/he shall commence work in her/his new job with only the seniority held at the time of her/his promotion.

Section 13. When emergency conditions occur which are beyond the control of Management, necessitating the abrupt curtailment of operations, a temporary reduction in force (not to exceed sixteen (16) days) may be made without obligation to make transfers between seniority units. In such instances of curtailment, reduction of force may be made without obligation to transfer between shifts for the first five (5) days. Selection of employees for temporary reduction in force shall be based on Plant seniority within the affected Master Division. Arrangement for the placement of employees during longer periods of temporary curtailment may be negotiated upon the request of either party.

Section 14. Selection of supervisory personnel shall be solely a function of Plant Management.

Section 15. An employee who incurs a nonoccupational disability or an occupational disability in the service of the COMPANY shall receive all benefits to which s/he is eligible under the COMPANY'S Industrial Relations Plans.

Whenever in the opinion of the Plant Medical Division an employee temporarily is not able to perform her/his usual work s/he may be given such light limited work in the Plant as is available and which in the opinion of the Plant Medical Division s/he is able to perform. For such limited work, the employee shall be paid the regular rate for her/his usual work. The provisions of this Section shall not constitute a guarantee of employment and the COMPANY shall have the right to refuse or terminate the assignment of an employee to such light or limited work whenever the COMPANY believes such refusal or termination to be proper.

Section 16. The transfer of an employee into this bargaining unit shall only be made in accordance with the provisions of this Articlê.

Section 17. The UNION recognizes the desirability of giving employees an opportunity to gain promotions to jobs outside the bargaining unit and that the selection of such employees is solely a function of Plant Management. However, employees heretofore or hereafter transferred to other than a supervisory position outside the bargaining unit shall, for the purpose of seniority rights within the bargaining unit, be considered to have been terminated because of lack of work.

Section 18. UNION Officers, Chief Stewards, and Day Stewards not to exceed a total of eleven (11)

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shall, for the purpose of choice of day shift only, head the seniority list in their respective units.

Section 19. The term "detail" shall mean the temporary assignment of an employee to a higher rated job. Details will be made on the basis of Plant seniority within the work group provided the employee is qualified to perform the job. If there are no employees within the work group qualified to perform the job, the detail will be made on the basis of Plant seniority within the unit.

# ARTICLE V Wages

Section 1. During the life of this Agreement, wages shall be paid semimonthly.

Section 2. The rates of pay shall be as per the attached rate sheet identified as Appendix B, and made a part hereof, except that the subject of such wages may be reopened for negotiations upon ten (10) days' written notice by either party to the other at any time during the life of this Agreement. In the event the COMPANY and the UNION are unable to agree as to rates of pay after reopening for negotiations for rates of pay under this Section, the provisions contained in the first sentence of Section 1, Article X shall not apply.

Section 3. A shift differential of thirty-seven (37) cents per hour will be paid employees for all work performed on the regularly scheduled afternoon shift (third shift). A shift differential of fifty-two (52) cents per hour will be paid employees for all work performed on the regularly scheduled midnight shift (first shift). These shift differentials shall not apply to work performed on straight day jobs or on the regularly scheduled day shift (second shift). An employee held over from one shift to another shall receive the shift differential, if any, applicable to the latter shift only after completing her/his regularly scheduled shift.

Section 4. The UNION will be supplied with a list of job titles for work performed on the Plant. It is intended that the basic structure of these titles will be adhered to as far as is practical. Changes in individual titles or new titles occasioned by changing conditions will be discussed with the UNION before they are established.

Section 5. Employees will be paid according to a Wage Rate Schedule Rate Schedule (Appendix B). The schedule of rates and minimum times will be provided to the UNION as of the effective date of this Agreement. Some of these jobs are in a pay progression system. The rules for the pay progression system shall be:

- (a) An employee will progress from one (1) rate in the pay progression system to the next so long as her/his performance is satisfactory, but in any case advancements will be made only after established minimum time has been served at the lower rate.
- (b) It is intended that an employee whose performance on the job is not satisfactory will be so informed not less than thirty (30) days before the time for her/his eligibility for increase. If at this time her/his performance is still not satisfactory to her/his supervision, her/his case will be discussed with her/him and the UNION, and if during a reasonable period of time thereafter s/he is still not qualified for progression, s/he may be subject to termination. The time lost by employees held up because of unsatisfactory performance will not be made up by shortening the time intervals in some later progression.
- (c) Promotions will be made in accordance with Section 5 of Article IV, as openings are available. However, an employee in pay progression will not be paid the rate for the higher-rated job either permanently or on detail until s/he has advanced to the top rate in the

pay progression according to the rules outlined in parts (a) and (b) above. An employee who has not advanced to the top rate will be paid the next higher rate for that job.

Section 6. An employee who has reached the top pay rate of her/his job under the pay progression system and who is detailed to a job with a higher rate of pay shall receive the higher rate of pay for all hours worked.

An employee temporarily assigned to a job with a lower rate of pay for the COMPANY'S convenience on occasions such as labor shortages, breakdowns of equipment or incidental work of short duration shall receive her/his regular rate of pay.

An employee transferred to a job with a lower rate of pay because of lack of work in her/his then current occupation, or because of demotion, or at her/his own request shall receive the regular rate for the job to which s/he is transferred as of date of transfer.

Section 7. In the event an employee is not notified prior to reporting for work on her/his regularly scheduled shift or for work as requested by supervision, that s/he should not report, s/he will have the option of working the full shift, or four (4) hours' pay at her/his straight-time rate in lieu thereof. If s/he elects to accept the four (4) hours' pay, it shall not count as an overtime opportunity, but the day involved shall count in determining the sixth or seventh day worked in the workweek.

Normally an employee will be scheduled to work a full shift. When it is necessary to call in an employee to work without two (2) hours' prior notice, s/he will be paid for hours worked plus one (1) hour, or for three (3) hours at her/his overtime rate, whichever is greater.

Section 8. Hours paid for but not worked shall not be used in computing overtime hours under Section 2 (a) of Article VI.

Section 9. An employee required to work one and one-half (1-1/2) hours before or beyond and consecutive with her/his scheduled shift shall be given a meal valued at four dollars (\$4.00) and shall be allowed a thirty (30) minute intermission with pay in which to eat the meal. An employee held over and working nine and one-half (9-1/2) or more continuous hours beyond her/his shift shall be given a second such meal and a second thirty (30) minute intermission with pay in which to eat the meal.

An employee called in without two (2) hours' prior notice who works four (4) or more hours shall be given one (1) such meal and one (1) thirty (30) minute intermission with pay in which to eat the meal and a second meal and a second thirty (30) minute intermission with pay in which to eat the meal if s/he continues to work ten (10) or more hours.

Section 10. An employee who is excused from work because of the death of a father, father-in-law, mother, mother-in-law, spouse, brother, brother-in-law, sister, sister-in-law, child, grandparent or grandchildren shall be paid the regular rate of pay for scheduled working hours, if any, excused during a maximum of three (3) regularly scheduled working days starting on the day of death or on the day following the death, and ending on the day after the funeral. An employee who is excused from work because of death of a spouse's grandparent, son-in-law, or daughter-in-law shall be paid the regular rate for scheduled working hours, if any, excused on the day of the funeral.

Payment under the provisions of this Section is subject to the following conditions:

(a) The hours paid for but not worked shall not be used in computing any other payments.

- (b) Notice of a death shall be given by the employee to her/his supervision as soon as reasonably possible.
- (c) No pay allowance shall be granted if the employee does not attend the funeral of the deceased.

# ARTICLE VI Overtime Pay

Section 1. The regular work week shall begin Sunday at 11:30 P.M. and end the following Sunday at 11:30 P.M., and the regular work day shall be a twenty-four (24) hour period beginning at 11:30 P.M. A normal work day will consist of eight (8) hours and a normal work week will consist of five (5) normal work days.

Section 2. One and one-half (1-1/2) times the employee's regular rate will be paid for:

- (a) All hours worked in excess of eight (8) hours within any period of twenty-four (24) consecutive hours starting from the time the employee is scheduled to start work, or actually starts work at the request of supervision, whichever is earlier, or in excess of forty (40) hours in any one work week, whichever method of calculation yields the greater amount of pay.
- (b) Work outside of regularly scheduled working hours when the employee is notified of such work after having left the Plant premises.
- (c) All hours worked on Sunday.
- (d) All hours worked on the sixth (6th) day worked within the regular work week.
- (e) All hours worked on a scheduled day of rest. Hours paid for under item (a) or (b) of this Section shall not be used in computing any other overtime hours.

Section 3. Two (2) times the employee's regular rate will be paid for all hours worked on the seventh (7th) consecutive day worked within the work week.

Section 4. For the purpose of determining the sixth or seventh day worked in any work week, an employee shall be considered to have performed a day's work:

- (a) When the employee works a complete shift in a work day;
- (b) On any day the employee works any time, or reports for assigned work and is sent home because of lack of work or other reason beyond her/his control, providing that if the employee in either of these cases absents herself/himself for any part of her/his full schedule of work without justifiable cause as determined by Management, that day shall not be counted as a day worked, and further provided, when the employee is required to work immediately prior to or immediately following her/his regular shift and thereby works on her/his regularly scheduled day of rest, that day shall not be counted as an additional day worked unless the employee continued to work four (4) or more hours on her/his regularly scheduled day of rest;
- (c) On any of the holidays listed in Section 1 of Article VII which falls on a work day in the employee's scheduled days of work in that work week and the employee is required to take the day off solely because it is a holiday, provided however, that if the employee is scheduled or requested by Management to work on such holiday and does not work, the holiday shall not be counted as a day worked, and further provided that if the holiday falls on the employee's scheduled day of rest and the employee does not work the holiday, it shall not be counted as a day worked.

In no case shall an employee receive credit for more than one (1) day worked in any regular work day.

Section 5. Holidays and the sixth and seventh day worked in the work week as referred to in Sections 2 (d), 3 and 4 of this Article shall correspond with the regular work day.

Section 6. Work schedules will forecast for the current year normal shift rotation and days of work for the various work groups. Such schedules will not be changed by the COMPANY without prior discussion with the UNION. Normal rotating shift work schedules are of eight (8) straight hours. All other employees shall have work schedules of eight and one-half (8-1/2) hours, with one-half (1/2) hour unpaid lunch period.

In addition to the foregoing schedules, a work schedule of twelve (12) straight hours may be made available to units of rotating shift employees where a preference for such shift has been expressed by two-thirds of the employees in the particular rotating shift unit(s). Such twelve (12) hour schedules will be provided only with the express understanding that there will be no-additional cost to the COMPANY. Regular and premium pay provisions of this Agreement do not apply to twelve (12) hour shifts but will be covered in a separate twelve (12) hour shift procedure.

A supplemental work schedule will forecast the manner in which rotating shift workers will be relieved while working on the day shift. Another may be made for continuous coverage of the 8:00 a.m. to 4:00 p.m. and 4:00 p.m. to 12:00 midnight shifts by alternating these shifts among the employees assigned. When two (2) or more days of rest are scheduled, such supplemental work schedules shall allow for at least two (2) consecutive days of rest following each series of consecutive days scheduled for work, except for single days of rest provided in relief of shift workers. These supplemental work schedules will be posted not later than Thursday preceding the work week involved.

An employee will follow the normal schedule of the work group to which s/he is assigned. Circumstances may arise unexpectedly such that an employee requests to be excused for a portion of a regularly scheduled shift. With approval in advance by supervision, the employee may be paid for the time excused.

If specially scheduled to work on her/his day of rest as set forth in the master printed work schedules or in the supplemental work schedules, s/he will not be requested by the COMPANY to take off compensating time.

An employee changed from one (1) work schedule to another to provide relief will be paid at one and one-half (1- 1/2) times her/his regular rate for all hours worked on the first shift following such change unless s/he is notified at least twenty-four (24) hours in advance of the time s/he is to report on her/his revised schedule or unless s/he receives at least four (4) hours' overtime pay for working more than eight (8) hours in a twenty-four (24) hour period because of such change.

An employee may be changed from one work schedule to another due to transfer from one job or shift to another resulting in a change of indefinite duration without obligation to the COMPANY to pay overtime pay because of such change in hours of work.

Employees, at their request and if given permission by their supervision, may exchange shifts or posted days of rest, and such exchange shall not entitle such employees to overtime or premium pay under the provisions of this Agreement.

Where an employee, for personal reasons, requests to temporarily change his/her schedule to another established work schedule, supervision will make a reasonable effort to accommodate such a request provided that the accommodation does not negatively impact the ability of any work group to meet business needs. Such accommodation shall not entitle the employee to premium pay or shift differential.

A current listing of all established work schedules is available in the Human Resources office.

An employee assigned to work straight days may be specially scheduled to work on either of the night shifts provided s/he is paid at the rate of one and one-half

(1-1/2) times her/his regular rate for all hours worked on the first night shift worked following such a change and for all hours worked on the night shift after the fourth night shift worked following such a change.

An employee assigned to work other than straight days may be specially scheduled to work on day shifts provided s/he is paid at the rate of one and one-half (1-1/2) times her/his regular rate for all hours worked on the first day shift worked following such a change and for all hours worked on the day shift after the fourth day shift worked following such a change.

An employee regularly assigned to work other than straight days, who is temporarily assigned to work straight days for training purposes for one (1) week or more and who works the scheduled hours of the training period, shall have no reduction in pay during such training period and shall not receive overtime pay because of the change in hours of work.

Section 7. In requiring employees to change work schedules to provide relief, the COMPANY will attempt, insofar as is practical, to assign such work to the employees having the least unit seniority in the unit involved.

Section 8. Any overtime payable for work as listed below shall not be offset by or used to offset any previously or later earned overtime pay, provided that where more than one (1) rate is applicable to the same hours of work the rates shall not be pyramided, but only the highest single rate applicable shall be paid.

- (a) Hours worked on a holiday;
- (b) Hours worked on a Sunday;
- (c) Hours worked on scheduled day of rest;
- (d) Hours worked on sixth or seventh day worked in a work week;
- (e) Hours worked by an employee assigned to work straight days who is specially scheduled to work night shift; or

(f) Hours worked by an employee assigned to work other than straight days who is specially scheduled to work on day shifts.

Section 9. Overtime work outside of the employee's schedule shall be assigned in turn among the employees in each work group provided, (1) when the COMPANY believes it to be necessary or desirable, employees present on the plant at the time the overtime work is determined by Management may be assigned to such work; and (2) in no case shall any employee be given additional overtime opportunities until all employees in her/his group have been given an overtime opportunity. However, this shall not require the COMPANY to assign such work to an employee who is not qualified to perform the job.

Section 10. If work is available, an employee late for work shall be allowed to start work on the nearest one-tenth (1/10) of an hour after reporting. If it is necessary because of tardiness on the part of an employee, which is not reported by the employee to her/his supervisor within twenty (20) minutes after the scheduled start of the shift, to hold over another employee to cover the job, the employee held over shall have the preference of remaining on the job or going home, and if s/he chooses to remain on the job, the tardy employee may be sent home without pay.

# ARTICLE VII Holiday Pay

Section 1. An employee who works on any one of the holidays listed below shall be paid, subject to the further provisions of Section 3 of this Article, overtime pay at one and one-half (1-1/2) times her/his regular rate for hours worked in addition to a holiday allowance equivalent to her/his regularly scheduled working hours not to exceed two and one-half (2-1/2) times her/his

regular rate for such holiday hours worked, whichever yields the greater pay.

- New Year's Day
- \* Washington's Birthday Good Friday Memorial Day
- \*\* July Third
  July Fourth
  Labor Day
  Thanksgiving Day
  Day after Thanksgiving Day
  Christmas Eve
  Christmas Day
- \* A choice of either Washington's Birthday or Martin Luther King's Birthday will be offered provided the COMPANY and UNION have not agreed, prior to December 31 of the preceding year, that another day shall be designated as a holiday in lieu of either Washington's Birthday or Martin Luther King's Birthday.
- \*\* July Third shall be one of the recognized holidays except when July Fourth falls on Thursday in which case July Fifth shall be the holiday.

When any of the foregoing holidays, except Christmas Eve or July Third fall on Sunday, the following Monday will be observed as the holiday. When Christmas Eve or July Third falls on Sunday, the following Tuesday will be observed as the holiday. When any of the foregoing holidays fall on Saturday, the preceding Friday shall be observed as the holiday for all employees who normally are scheduled to work Monday through Friday. Saturday shall be designated as the holiday for all other employees. When Christmas Day or July Fourth falls on Saturday, and is observed on Friday by employees normally scheduled to work Monday

through Friday, the December twenty-fourth holiday or the July Third holiday shall be observed on the preceding Thursday,

Holiday hours shall correspond to the hours of the regular work day.

Employees will be informed at least one (1) week in advance if they are expected to work on a holiday.

Section 2. Pay for hours equivalent to regularly scheduled hours not to exceed eight (8), at the employee's regular rate, shall be paid to an employee for each of the holidays designated above on which s/he does not work, provided such employee:

- Does not work the holiday for the reason that:
  - (1) S/he is required by Management to take the day off from work solely because it is a holiday, or
  - (2) The holiday is observed on, one of her/his scheduled days of rest (an employee on vacation, leave of absence, or absent from work for one (1) week or more due to a shutdown of equipment or facilities or conditions beyond Management's control shall not be considered as having "scheduled days of rest" during such periods of absence), and
- Works on her/his last scheduled working day prior to the holiday and on her/his next scheduled working day following the holiday, except when the employee has been excused from work by Management.

If an employee who is scheduled to work on the holiday fails to work, s/he will receive no pay for the holiday if her/his absence is not excused.

Section 3. If an employee works only part of her/his scheduled working hours on the holiday, and s/he is required by Management to take off the remaining part of her/his scheduled hours or is excused by Management

because of personal illness, serious illness in her/his immediate family, or other unusual conditions, s/he shall be paid overtime pay at one and one-half (1-1/2) times her/his regular rate for the hours worked plus a holiday allowance equivalent to her/his regularly scheduled working hours not to exceed eight (8) at her/his regular If the employee works only part of her/his scheduled working hours and is not required or excused by Management for the above reasons to take off the remaining part of her/his scheduled hours, the employee shall be paid overtime pay at two and one-half (2-1/2) times her/his regular rate for hours worked but no holiday allowance.

Section 4. Holiday hours paid for but not worked shall not be used in computing hours worked in excess of forty (40) in the work week.

# ARTICLE VIII Hospital and Medical-Surgical Coverage

Section 1. The COMPANY will provide basic Hospital and Medical Surgical coverage as set forth in the DuPont BeneFlex Medical Care Plan (EIN51-0014090, Plan #503).

Section 2. The COMPANY will also provide Hospital and Medical-Surgical coverage as set forth in Section 1 for a former full service employee who has been terminated for lack of work and her/his eligible dependents (spouse and children as defined by the plan) for a period not to extend beyond the earlier of (a) the last day of the twelfth (12th) calendar month following the month in which the employee was terminated on account of lack of work, (b) the last day of the calendar month in which the former employee dies, or (c) the last day of the calendar month in which the former employee refuses recall to the Plant.

## ARTICLE IX Industrial Relations Plans and Practices

Section 1. All existing privileges heretofore enjoyed by the employees in accordance with the following Industrial Relations Plans and Practices of the COMPANY shall continue, subject to the provisions of such Plans and to such rules, regulations, and interpretations as existed prior to the signing of this Agreement, and to such modifications thereof as may be hereafter adopted generally by the COMPANY to govern such privileges; provided, however, that as long as any one of these COMPANY Plans and Practices is in effect within the COMPANY, it shall not be withdrawn from the employees covered by this Agreement.

Non-Contributory Group Life Insurance Plan Contributory Group Life Insurance Plan Short-Term Disability Plan Pension and Retirement Plan Special Benefits Plan Vacation Plan Service Emblem Plan Continuity of Service Rules Payments to Employees on Jury Duty Military Service Allowance Savings and Investment Plan Total and Permanent Disability Income Plan Dental Assistance Plan\* Health Care Spending Account Plan Dependent Care Spending Account Plan Career Transition Financial Assistance Plan

\*The Dental Assistance Plan, effective September 1, 1976, has a schedule of allowances applicable to employees covered by this Agreement which are subject to revision solely by the COMPANY and without reference to such a schedule in effect for any other

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employees, and any such revision of schedules shall not be construed as a reduction, termination or withdrawal of benefits.

Section 2. An employee's length of service for consideration of benefits under the COMPANY'S Industrial Relations Plans and Practices shall be her/his continuous service with the COMPANY, as calculated in accordance with the COMPANY'S Continuity of Service Rules.

## ARTICLE X Adjustments of Grievances

Section 1. Should a grievance arise between the COMPANY and the UNION or its members, there shall be no suspension of work of any kind by the UNION or the employees, nor shall there be a lockout by the COMPANY because of such grievance. This Section shall not apply to a dispute over wages after this Agreement is reopened for negotiations in connection with rates of pay pursuant to Section 2 of Article V.

An earnest effort should be made to settle all grievances in informal discussions-with the aggrieved employee's immediate supervisor. If not resolved, continued efforts shall be made to settle such grievances in the following sequence:

FIRST, the grievance should be reduced to writing, signed by the aggrieved employee and her/his UNION representative and presented to the appropriate first line supervisor within five (5) working days after failure to resolve the grievance in informal discussions. If not settled in the first step within two (2) working days, then;

SECOND, the grievance shall be handled between the UNION Chief Steward, who may be accompanied by the aggrieved employee, and the Area Head directly involved. If not settled in the second step within three (3) working days, unless an extension of time is agreed to by both parties, then;

THIRD, the grievance shall be handled between the UNION Chief Steward, two (2) UNION Officers, who may be accompanied by the aggrieved employee, the Plant Manager, and/or her/his designated representatives. Normally Management will give its answer within five (5) working days.

Section 2. Any employee having a grievance shall be permitted to discuss her/his grievance during working hours with her/his UNION Steward and supervision in accordance with the

grievance procedure after obtaining permission from her/his immediate supervision who will schedule a meeting for the purpose. A reasonable amount of time will be allowed the employee and UNION representatives involved during working hours without loss of pay for such meetings.

Section 3. The UNION will give Management as much notice as possible of its desire to discuss a formal grievance. Minutes of such discussion between the UNION representatives and members of Management may be kept by an individual participating in the discussion.

Section 4. The COMPANY agrees that after a grievance of an employee or employees has been brought up with the COMPANY by the UNION, the COMPANY will not settle or attempt to settle the grievance with the employee or employees unless the UNION Steward is present.

Section 5. The COMPANY agrees to bypass the first two steps of the grievance procedure in grievances involving the discharge of an employee.

### ARTICLE XI Discipline and Discharge

Section 1. The COMPANY agrees that no employee will be discharged except for just cause.

Section 2. When an employee who has been discharged or suspended from work registers a complaint that s/he believes s/he has been unjustly dealt with such complaint shall be considered and dealt with in accordance with the provisions of Article X, "Adjustment of Grievances". Any such complaint must be submitted to the COMPANY in writing within five (5) calendar days of the date of the discharge or suspension to be subject to the terms of this Agreement.

Section 3. If, in the settlement of the dispute, it is found that an employee has been unjustly discharged or suspended, the COMPANY shall reinstate her/him and compensate her/him for time lost at her/his regular rate immediately prior to such dispute; provided, however, such period of payment shall not exceed two hundred and seventy (270) calendar days and will be offset by any reportable earnings for this period, commencing at the date of termination.

Section 4. In case of discharge of an employee, a UNION officer will be notified prior to the suspension or discharge becoming effective.

Section 5. No detrimental notation shall be made on the personnel record of an employee unless the employee and her/his UNION Chief Steward are notified that such a notation is to be made and an opportunity is given her/him to present any reason why such notation should not be made. The employee involved will be given a copy of the Corrective Review or the Probationary Review form prepared by supervision. After two (2) years from the date the employee involved had the detrimental notation made on her/his record, it will be

removed from her/his record and all copies returned to the employee.

## ARTICLE XII Arbitration

Section 1. Any question as to the interpretation of this Agreement or as to any alleged violation of the terms of this Agreement, which is not otherwise settled to the mutual satisfaction of the parties hereto, shall at the request of either party be submitted to arbitration.

Section 2. The parties shall meet within five (5) calendar days after notice of desire to arbitrate is received, for the purpose of preparing a submission agreement setting forth the issue to be arbitrated and the place where the hearing shall be held (which shall be in Jefferson County, Kentucky). Both parties shall cooperate to bring about a prompt execution of the submission agreement. In cases involving discharge, the parties shall execute the submission agreement within ten (10) working days after notice of desire to arbitrate is received.

Following execution of the submission agreement, the parties shall request a list of arbitrators from the American Arbitration Association. From this list each party shall mark selections and/or rejections. Upon selection, the arbitrator shall be furnished a copy of the submission agreement. The arbitrator shall then confer with the parties to determine a time and place for the hearing.

The decision of the arbitrator shall be final and binding upon both parties hereto. The fees and expenses of the arbitrator shall be borne equally by the UNION and the COMPANY.

## Article XIII Miscellaneous Provisions

Section 1. Neither the UNION nor the COMPANY shall discriminate between employees because of race, color, sex, religion, or national origin.

Section 2. Supervisory employees shall not be assigned to work usually covered by employees except that they may perform such work in emergencies, when acting as instructors, when doing experimental work, or when performing their regular duties which may contain some elements similar to work normally performed by employees in the bargaining unit.

Section 3. Men and women will be paid equally for identical work.

Section 4. "Engineering Duties" attached to this Agreement as Appendix A will be recognized as illustrative of the distinction between the duties of the various Engineering Groups doing maintenance work on the Plant. This Section shall not be subject to Article XII of this Agreement.

Section 5. New employees will be hired at a rate within the rate progression system for which they qualify on the basis of experience in the same or related work and qualifications for the job to which they are assigned.

Section 6. Practices governing lunch time and break privileges vary according to work schedule. Authorized practices in effect as of this date will be continued.

Section 7. The COMPANY will provide employees safety work shoes per calendar year in accord with the current subsidy. Employees, who obtain shoes under the provisions of this Section, are expected to wear

them at work and if this safety measure is disregarded by an employee the concessions contained in this Section may be withdrawn from that individual.

Section 8. It is recognized that for the efficient operation of the Plant, it may be necessary in time of unusual operating conditions for employees in one operating unit to do work in another operating unit on a temporary basis.

Section 9. It is recognized that the interests of both parties will be served, in some instances, by permitting employees to be assigned to work outside their seniority units. Therefore, subject to agreement of COMPANY and UNION, employees will be assigned to work outside their seniority units when the workload requires additional manpower in other classifications. This provision shall not be used to fill a bona fide vacancy.

Section 10. An employee required under valid subpoena to appear in a court of competent jurisdiction as a witness shall be excused for the time her/his presence is required and paid her/his regular rate for the hours excused during her/his regular work schedule. No pay will be granted under this provision where the employee is appearing as a plaintiff or defendant. In cases where the COMPANY is a party to the legal action or financially involved in the outcome, the decision on whether or not to grant pay will be made on a case-by-case basis.

## ARTICLE XIV Suspension of Provisions of Agreement

Section 1. If during the life of this Agreement there shall be in existence any applicable rule, regulation or order issued by governmental authority, which shall be inconsistent with any provision of this Agreement, such

provision shall be modified to the extent necessary to comply with such law, rule, regulation, or order.

## ARTICLE XV Life of Agreement

Section 1. This Agreement shall continue in full force and effect through March 21, 1999, and from year to year thereafter unless, at least sixty (60) days prior to any expiration date, either party notifies the other in writing of its desire to terminate this Agreement, in which event the Agreement shall terminate on such date of the contract term in which the notice is given.

Section 2. If either party desires to modify or change this Agreement at any expiration date it shall, at least sixty (60) days prior to such date, give notice in writing of the desire to modify or change. If notice to modify or change is given by either party, the Agreement shall be deemed to have been opened for bargaining on any or all provisions or on any new provisions. After the provisions of this Section 2 have been invoked, in the absence of termination pursuant to Section 1 of this Article, all the provisions of this Agreement shall continue in full force and effect for one (1) additional year unless and until modified in accordance with this Section.

IN WITNESS WHEREOF the COMPANY and the UNION have caused these presents to be executed by their duly authorized representatives on the thirteenth day of June, 1997.

E. I. DU PONT DE NEMOURS AND COMPANY

By: R. Banerjee, Plant Manager NEOPRENE CRAFTSMEN UNION

By: C.J. Goodman

Witness: R. Paproth T. Martin M.C. Skopowski C.E. Rowe

C.R. Lewis S.D. Clubb H. Frasher

## APPENDIX A Engineering Duties

The "Engineering Duties" as described herein are illustrative of the distinction between the duties of the employees in various Engineering classifications performing maintenance work on the Plant.

These definitions serve to describe the broad scope of work for each classification without intending to include all jobs an employee might be requested to perform. Such definitions do not include the incidental and related work necessary to complete a given job. This incidental and related work may include skills and duties regularly performed by employees assigned to other classifications. Minor variations in job duties as established will continue. Individual questions regarding the assignments of work are a matter of mutual resolution between Management and the UNION.

Included in the scope of work in all classifications is the intent that all employees observe and practice all Plant and Group Safety and Housekeeping rules.

#### **Boilermaker Classification**

The scope of work performed by Boilermakers includes the fabrication and repairs to boilers, tanks and heat exchangers.

It is intended that Boilermakers fabricate a variety of plate and structural shapes. This includes steel structures, various metal flooring materials, metal ditch covers and mechanical equipment such as conveyors. Boilermakers will layout and fabricate from drawings, sketches, or field measurement various metal sections and may be assigned to field erection and installation. Repair to equipment in place in the field will be made by Boilermakers.

Where facilities are provided, rigging may be used in the performance of Boilermaker's work.

An employee assigned as a Boilermaker may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Carpenter Classification

The scope of the work performed by Carpenters covers the maintenance of wooden structures and equipment. These employees maintain door, window, and cabinet hardware and all types of siding and sheet roofing.

Carpenters are trained in and carry out specific types of work which are:

- Scaffold building including extensive scaffolding.
- Rubber lining which includes various synthetic materials for the purpose of corrosion resistant membranes.
- Mill work involving the shop fabrication of materials for field assembly or erection.
- Ladder repair involving inspection and maintenance of all plant ladders and scaffold materials.
- 5. Replacement of window lights where glass is retained by metal or wooden stops.
- Form work involving layout, fabrication and erection of forms for concrete molding including fabrication and erection of reinforcing steel.

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Where facilities are provided, Carpenters may perform necessary rigging work. An employee assigned as a Carpenter may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Electrician Classification

The scope of work performed by Electricians covers the maintenance of electrical equipment, lighting and power facilities. Electricians are trained in and carry out specific types of work which are:

- Maintenance of outside power distribution facilities, street lighting and the fire alarm system. Normal activity involves maintenance of poles, overhead lines, outside switchgear transformers and consuming areas.
- Bench work, primarily maintenance of electric motors, portable tools and portable lighting.
- Testing of static ground wires.
- Maintenance of electric lift trucks and power circuits of the diesel locomotive.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as an Electrician may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Garage Mechanic Classification

The scope of work performed by Garage Mechanics covers service and maintenance of all COMPANY trucks, passenger cars, and gasoline or diesel powered equipment.

Service activity includes refueling, lubrication, cooling systems, battery and tire inspections and replacement. Maintenance includes repairs to ignition, fuel systems, engine, transmissions, brakes, tires, and minor body adjustments. Where facilities are provided. rigging may be used in the performance of Garage Mechanics' work.

An employee assigned as a Garage Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Instrument Mechanic Classification

The scope of work performed by the Instrument Mechanics covers installation and maintenance of devices which automatically control, regulate, measure and record gas and liquid temperatures and pressures.

Instrument Mechanics are trained in and carry out specific types of work which are:

- Maintenance of electrical circuits involving 1. the function of various instruments.
- 2. Installation and maintenance of miscellaneous small size piping to the closest line connection as it relates to function and control of instruments.
- 3. Testing and recording explosivity meter readings for "hazardous work".
- Maintenance of clocks and timers.
- Where facilities are provided, use of rigging in performance of work, An employee assigned as an Instrument Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Lagger Classification

The scope of work performed by Laggers covers the installation and maintenance of various types of thermal insulation. Use of materials or adhesives when for the purpose of thermal insulation is the responsibility of the Laggers. Removal of insulation for repairs or replacement purposes is the responsibility of Laggers except when the work being performed by another

classification creates the need for such removal. The permanent replacement of such insulation is the responsibility of the Laggers.

Where facilities are provided, rigging may be used in performance of Lagger's work.

An employee assigned as a Lagger may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Machinist Classification**

The scope of the work performed by Machinists covers various machining and fabrication operations. These employees operate common machine tools in addition to performing bench work involving filing, reaming, and pouring and fitting bearings.

Machinists are trained in and carry out specific types of work which are:

- 1. Maintain all machinery common to own area.
- Maintain all portable mechanical tools common to the tool room.
- 3. Perform field machining operations.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Machinist may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Maintenance Mechanic Classification

The scope of work performed by Maintenance Mechanics covers the installation and maintenance of machinery, piping, process equipment and physical structures.

Maintenance Mechanics are trained in and carry out specific types of work which are:

- Normal maintenance of machinery and process equipment.
- Removal, repair, fabrication and installation of any process or service piping.

- 3 Maintenance and replacement of handrails other than wooden.
- Erection and maintenance of steel building structures including structural shapes, plate, and metal flooring.
- Field erection, replacement, and retubing of heat exchange equipment.
- Removal, installation, alignment, and repacking of pumps. Complete installation of new pump facilities. Maintenance of pumping components of Carrier refrigeration systems, boiler feed pumps and air compressors.
- 7. Repair of steam traps.
- 8. Burning and heating.
- 9. Erection of safeway scaffolding.
- 10. Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Maintenance Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to completed job assignment.

#### Painter Classification

The scope of work performed by Painters covers the surface preparation, cleaning and application of all types of coating materials for either protective or decorative purposes,

Painters are trained in and carry out specific types of work which are:

- Maintenance of window glasses, when retained by putty or caulking compound.
- 2. Glass cutting and grinding.
- 3. Sign and poster work.
- Erection and operating of staging and boatswain chair.

An employee assigned as a Painter may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Pipefitter Classification

The scope of work performed by Pipefitters covers the fabrication, installation, maintenance, removal and repair of any process or service piping systems. Pipefitters will generally perform the work on the larger more complex piping systems.

Pipefitters are trained in and carry out specific types of work which are:

- Fabricate and install piping systems, but particularly extensive, complex or large systems.
- 2. Fabrication of pipe with integral van stone laps.
- Maintenance and installation of all cast iron bell and spigot piping.
- 4. Maintenance of steam traps.
- Maintenance and installation of sanitary plumbing.
- Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Pipefitter may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Pump Mechanic Classification**

The scope of work performed by Pump Mechanics covers routine maintenance of various types of pumps used on the Plant.

Pump Mechanics are trained in and carry out specific types of work which are:

- Inspection and adjustments to pumps in the field.
- General overhaul of various pumps which includes part replacements and clearance adjustments.
- Routine pump replacement, including alignment of the pump and associated components.

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 Where facilities are provided, rigging may be used in the performance of Pump Mechanic's work

An employee assigned as a Pump Mechanic may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to completed job assignment.

#### Rigger Classification

The scope of work performed by Riggers covers the movement of heavy equipment requiring the use of specialized equipment.

Riggers are trained in and carry out specific types of work which are:

- Operation and use of powered hoisting devices.
- 2. Maintenance of load bearing cables.
- 3. Maintenance of guy wires.
- 4. Rigging of river pumps and motors.
- 5. Hot rivet driving in erection of structural steel.

An employee assigned as a Rigger may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### **Sheet Metal Mechanic Classification**

The scope of work performed by Sheet Metal Mechanics covers the installation and maintenance of various light gauge metals.

Sheet Metal Mechanics are trained in and carry out specific types of work which are:

- Maintenance of machinery guards, ventilation duct work, gutter downspouts and flashings.
- 2. Spot welding in connection with fabrication.
- 3. Fabrication of lead equipment or lead linings.
- 4. Lead burning.
- 5. Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Sheet Metal Mechanic may be required to perform various duties of

4.

other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Welder Classification

The definition of this classification requires Welders to perform all welding of various types of metal.

Welders are trained in and carry out specific types of work which are:

- 1. Hot welding of various plastic materials.
- 2. Torch heating operations for bending and forming work.
- 3. Layout and line-up own work and grinding of work.
- 4. Flame cut various metals.
- 5. Where facilities are provided, use of rigging in performance of work.

An employee assigned as a Welder may be required to perform various duties of other classifications in order to perform that incidental and related work necessary to complete a job assignment.

#### Shop Mechanic

The scope of work performed by the Shop Mechanic includes the work described for Boilermaker, Machinist, Pipefitter, Welder. Blacksmith. Sheetmetal. An employee should be qualified in any or all of the foregoing and will perform work in these skills as may be required.

#### **Process Mechanic**

The scope of work performed by the Process Mechanic includes the work described for Maintenance Mechanic, Pump Mechanic, Rigger, Garage Mechanic, and Shop Mechanic. An employee should be qualified in any or all of the foregoing and will perform work in these skills as may be required.

Process Mechanics are also qualified in some of the skills described for Building Mechanic and will perform work in these skills as may be required.

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#### **Building Mechanic**

The scope of work performed by the Building Mechanic includes the work described for Painter, Carpenter and Lagger. An employee should be qualified in all of the foregoing and will perform work in these skills as required.

#### Control Mechanic

The scope of work performed by the Control Mechanic includes the work described for Instrument Mechanics and Electricians. An employee should be qualified in most areas of both skills and will perform work in these skills as required.

#### Maintenance Planner

The scope of work performed by the Maintenance Planner includes maintenance support activities such as job planning, material procurement, staging materials/special tools, scheduling, and work order/historical database management. An employee should be qualified in all of the foregoing and will perform work in these skills as may be required.

### APPENDIX C Memoranda of Understanding

below are the Memoranda of Listed Understanding between the Company and the Union in force as of the effective date of the labor agreement. Each Memorandum of Understanding shall be governed by the provisions stated in the memorandum itself.

Topic	Effective Date
Substance Abuse Program	June 13, 1997
Accomplishment Awards Program	June 13, 1997

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NOTES

### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD **REGION 9**

In the matter of

USCA Case #16-1357

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case Nos. 9-CA 9-CA-41634

Filed: 04/21/2017

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

### SUPPLEMENTAL STIPULATION OF FACTS

Respondent, E.I. du Pont de Nemours and Company, Inc., Louisville Works ("Respondent" or "DuPont"), Counsel for the General Counsel for the National Labor Relations Board and the United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union ("USW"), formerly the Paper, Allied-Industrial, Chemical and Energy Workers International Union ("PACE") and its Local 5-2002 ("Local Union") (collectively "Union") hereby supplement their previously stipulated facts, and stipulate to the following undisputed facts. By submitting these stipulated facts, all parties reserve the right to object to individual facts on the grounds of relevance.

#### SUPPLEMENTAL STIPULATIONS

- 69. On or about February 27, 2002, at the parties' second bargaining session, the Union proposed that the Company provide Beneflex Medical at no cost to full service employees. A copy of the parties' bargaining minutes for that meeting is attached hereto as Exhibit 52.
- 70. On or about March 24, 2004, the Union submitted an economic proposal attached as Exhibit 53, which included a health care proposal. The Union's proposal retained the Beneflex

Plan, but provided the parties would meet once annually to discuss optional or additional health care plans that may be available to the employees (see Exhibit 53 and Exhibit 54, Respondent's minutes, March 24, 2004).

Respectfully submitted this 21st day of September, 2005.

For Respondent:

Mark L. Keenan Alan G. Burton

For Counsel for the General Counsel for the National Labor Relations Board

Kevin Luken

For: United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union ("USW"), formerly the Paper, Allied-Industrial, Chemical and Energy Workers International Union ("PACE") and its Local 5-2002

Kathleen A. Hostetler, Esq.

Plan, but provided the parties would meet once annually to discuss optional or additional health care plans that may be available to the employees (see Exhibit 53 and Exhibit 54, Respondent's minutes, March 24, 2004).

Respectfully submitted this \_\_\_ day of September, 2005.

For Respondent:

Mark L. Keenan Alan L. Burton

For Counsel for the General Counsel for the National Labor Relations Board

Kevin Luken

For: United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union ("USW"), formerly the Paper, Allied-Industrial, Chemical and Energy Workers International Union ("PACE") and its Local 5-2002

Kathleen A. Hostetler, Esq

### DUPONT AND NEOPRENE CRAFTSMEN UNION CONTRACT NEGOTIATIONS MEETING #2

Wednesday, February 27, 2002

The second meeting for contract negotiations was held on Wednesday, February 27th at 1:00 PM in the Stores Conference Room.

Present for Management: Brenda Kelsey

Tony Stoner

Harriet McElvaney

Present for Union:

Carl Goodman

Greg Lowman

Steve Clubb

Dan Manley

Tom Helwig

Management asked for a clarification on the spokesperson for the Union if the President were not available. It was confirmed that Greg Lowman would be spokesperson if President is unable to attend Contract meetings.

Management informed Union that if officers needed to discuss negotiation issues (either before or after meetings), they were to work through Brenda Kelsey so supervisors could be informed. Management stipulated that they were only to work on Contract issues.

Management also informed Union that there was no list of items Management wanted to discuss - only cleanup of Contract language, i.e., "Death in Family" wording.

Union asked if the present committee had the authority to negotiate a new contract. Management concurred that they had this authority.

Union stated that as a preamble to looking at the changes, the members voted unanimously to change the 1997 Contract. The Union conducted a survey to see what members wanted and the top issues were health care and pensions. Other issues from the survey would be addressed also. Union expressed a desire to come to a middle ground in the true sense of negotiations. A copy of the Union's proposed changes were passed to all present. (Union's proposals are included as an attachment to this summary.)

Proposed Changes:

#### Article II - Recognition

Section 5 (revised): Addresses excuse of Union stewards by Management to discuss official union matters. Also addresses the Chief Stewards and Officers to be excused from regular job assignments to deal exclusively with union matters. Union feels this promotes good will on the plant and was done prior to

Management wanted clarification if this was to be on a full-time basis for 3 of the Officers. Union concurred.

Section 10 (New): Addresses use of plant computer system for communication of union issues including grievances. Union said this is basically done at present, but want to formalize it in the Contract. The circulation of the Newsletter was intentionally left out because Management would not have ability to critique it. Notice of union meetings would come from the officers.

Section 11 (New): Addresses the issue of protecting Union rights should Company decide to sell, convey, or otherwise transfer or assign property to any successor. Union wants to insure that the Contract would be

NCU Contract Negotiation inteeting #2 Wednesday, February 27, 2002 Page 2 of 2

honored by a successor until it expires. Union cited example of HCl business that was sold to Reagent. Without a protectionary clause, Union would not want to initiate a legal battle to protect the workers.

For clarification, Management asked if the Union utilized computer system, would DuPont Management be on the distribution list. Union stated that Old Hickory plant challenged use of computer system and the NLRB upheld the Union by stating it was a discriminatory practice against the Union. It was settled by sending the Union newsletter out through the computer without editing by Management. Management was put on the distribution list. Union feels use of the computer is a day to day operation that is necessary to conduct business...

#### ARTICLE IV - SENIORITY

Section 14 (revised): Addresses the issue of bargaining unit employees detailing as supervisors for 120 days. Union feels situation is the same as for a new employee. If a new employee does not qualify after 120 probationary days, Management has the right to remove from service. Union feels if a wageroll employee details for 120 days, Management has the ability to move the detailed person back to wageroll, which may push others out the gate.

Management asked if this language change was intended for Detail Supervisors? Union agreed and stated that Management ought to be able to make a determination after 120 days if a wageroll employee is qualified to be a supervisor.

#### ARTICLE V – WAGES

<u>Section 1</u> (revised) — Union wants cost of living adjustments quarterly per Federal calculations, and a 5% increase each year on the hourly rate of each employee. Union also wants a 5% hourly wage increase upon the ratification of the contract.

Management questioned if Union wanted to discontinue the annual September 1<sup>st</sup> bargaining for wage increases and if the cost of hving proposal would be a quarterly lump sum. Union agreed and justified this proposal by stating the average increase in the Louisville area is 4% annually. The other 1% is because of the increase in health care costs.

<u>Section 3</u> (revised) — Union proposes a shift differential of 5% per hour for the third shift; 10% per hour for the midnight shift; and 15% per hour for 12-hour shift employees. Union maintained that the local pay determination of the shift differential of the community was at the 5-15% rate. Local companies cited were Ford Motor Co. and Bell South.

<u>Section 10</u> (revised) – Union proposes to add step-parent, stepson, and step daughter to the existing Contract language.

#### ARTICLE VII - HOLIDAY PAY

Section 1 (revised): Union proposes adding a 12<sup>th</sup> "Floating Holiday" to be taken at the employee's discretion after a 5-day notice to supervision. The Company would canvass employees once a year by semiority. If an employee could not get the day they desired as first choice, they would have the option of scheduling another holiday (with 5-day notice) or being paid. Union stated DDE has done this for several years with no issues.

Management clarified that DDE allows one of the existing holidays as a "floater".

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#### ARTICLE VIII - HOSPITAL AND MEDICAL-SURGICAL COVERAGE

<u>Section 1</u> (revised): Union proposes that the Company provide the DuPont Beneflex Medical Care Plan at no cost to full service employees and retirees.

#### ARTICLE IX - INDUSTRIAL RELATIONS PLANS AND PRACTICES

<u>Section 1</u> (revise) – Full service employees to receive full retirement benefits after 27 years of service, regardless of age. Surviving spouse pension not to be reduced at the time of the retiree's death and retiree and surviving spouses receive cost of living increases yearly.

<u>Savings and Investment Plan</u> (revised) — Union proposes Company to match \$1.00 for \$1.00 of employee's contributions up to 6%.

Union stated that there is \$5.3 billion surplus in the Pension Fund. Money was taken out for healthcare for retirees, but nothing taken out to live on. Retirees have had only two adjustments since 1985. Upon a retiree's death, the surviving spouse gets 40% of the 1985 pension. Union feels a person is penalized who started working in their early 20's to have to accumulate so many years of service to get a full pension.

Management stated that the amount of service years factors into the amount of pension an employee receives. The more years you work, the larger your pension. Management asked if the union proposes the retirement calculation should remain the same. Presently there are 3 calculations. Whichever yields the higher amount is the basis for an employee's pension.

Management wanted clarification if the Union was proposing limiting the investment amount to 6%. Union stated "No", but pointed out that the \$1.00 for \$1.00 match in the SIP is done by both DDE and Conoco.

#### ARTICLE XI - DISCIPLINE AND DISCHARGE

<u>Section 5</u> (revised): Union proposes removing Corrective Review or Probationary Review from an employee's file after one (1) year versus 2 years. Union feels one year gives an employee ample time to correct detrimental notation.

#### ARTICLE XIII - MISCELLANEOUS PROVISIONS

Section 11 (new): Union proposes giving each full service employee a \$50 gift certificate each month the site goes injury-free. The employee's choice of a gift certificate would be picked at the beginning of the year.

Management asked for clarification if this involved all types of injuries or just recordable injuries. Union stated the proposal is for DuPont personnel only and covers on-job injuries only. It does not apply to contractors or sub-contractors.

<u>Section 12</u> (new): Union proposes that before work is subcontracted, a bona-fide effort be made by the Company to keep the work in the bargaining unit. The Company will also make every effort to displace subcontractors by utilizing bargaining unit employees before any lay-off due to a lack of work.

Union stated that Company has stated this before, but want to have it in print. Union feels employees have more loyalty to the Company than subcontractors, but oftentimes work has already been subcontracted out before Union has a chance to arbitrate. Previously, the use of a form, strongly encouraged by a former HR

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Manager and a former Union official, insured that before work was subcontracted out, a bona-fide effort was made by Management to use wageroll employees. Union stated it was not suggesting taking away Management's right to subcontract work, only that a system be used to insure this is done.

Management stated they had never seen this form and suggesting tabling until another time.

#### ARTICLE XV - LIFE OF AGREEMENT

<u>Section 1</u> (revise): Union proposes to change to a three-year Contract expiring in 2005 with all other provisions intact.

#### **ADDITIONAL NOTES**

Union proposes updating the Contract index, wage sheets, and 3-year calendar. Also wants to add pages for frequently used telephone numbers and a page for fire alarms.

Union stated there was nothing in their proposals that were "earth-shattering", just things that the people wanted. Union asked Management if they could not agree to the proposals to give them a reason.

Management expressed the need for time to look over Union's proposals and suggested the next meeting be Tuesday, March 12<sup>th</sup> at 1:00 PM. Union said a PACE meeting was being held on same date. Management asked if we could tentatively set meeting for 9:00 AM. Management asked Union to provide clarification if other members of the Management team had questions.

Union stated that requests regarding pensions would be sent with a copy to the other members of the Management Team. Also noted that President of Union Committee would have a change of Supervisors beginning March 1<sup>st</sup>.

Meeting adjourned at 3:25 PM.



### UNION'S PROPOSAL ON ECONOMIC SUBJECTS **MARCH 24, 2004**

Document #1672187

#### ARTICLE V

The Employer agrees to a wage increase of 3% each subsequent year beginning 2004, and continuing each anniversary year of the contract. During this time, if the annual local pay survey indicates a wage increase greater than 3% is appropriate, it will be offered. Section 3

A shift differential of 5% per hour will be paid employees for all work performed on the regularly scheduled afternoon shift (third shift). A shift differential of 10% per hour will be paid employees for all work performed on the regularly scheduled midnight shift (first shift). Twelve-hour shift employees will be paid 15% for all hours worked. Other than twelve-hour shift employees shift differential shall not apply to work performed on straight day jobs or on the regularly scheduled day shift (second shift). An employee held over from ones shift to another shall receive the shift differential, if any, applicable to the later shift only after completing her/his regularly scheduled shift.

Section 10

Add: "step-parent, step-son, and step-daughter"

Article VII – Holiday Pay

Section 1

\* A choice of one of the following holidays will be provided annually to each employee: Washington 's Birthday, Martin Luther King's Birthday [ADD]: or a day off with pay selected by the employee.

Article VIII

Hospital and Medical-Surgical Coverage

Section 1

(Remains the same)

Add New Provision: The Company and Union will meet once annually to discuss optional or additional health care plans that may be available to the employees. These plans will only be added to employees' health care options by mutual agreement.

Article Industrial Relations Plans and Practices

Add: Any employee with 25 or more years of service will receive a full unreduced pension in the event of a plant closure at DuPont's Louisville works site.

Article XIII

Miscellaneous

Section 13: (Add) The Company shall provide a \$100.00 voucher when employees meet the safety and production metrics agreed to by the parties. The voucher shall be provided monthly.

# CONTRACT NEGOTIATIONS MEETING SUMMARY DUPONT AND PACE LOCAL 5-2002

Wednesday, March 24, 2004 MEETING #56

Present for Management:

John O. Pollard, Attorney

Anthony Stoner Erric Beasley Harriet McElvaney

Present for Union:

Jim Briggs, Intl. PACE Representative

Kathleen Hostetler, PACE Attorney

Carl Goodman Steve Clubb Dan Manley Dennis Beck

The 56<sup>th</sup> meeting on contract negotiations was held on Wednesday, March 24, 2004, in the Engineering Lab Building Conference Room and opened at 8:45 AM.

Mr. Briggs stated that in reviewing the notes, the Company was going to get back to the Union on some items and asked if they were finished. Mr. Pollard asked if the Union was referring to the information request from the last meeting? Ms. Hostetler stated there were some outstanding questions from the last meeting. Mr. Briggs stated one example was that the Union needed the Company's final position on the issue of supervisors coming back into the bargaining unit.

Mr. Pollard stated that as of now, the Company's position is the same as in the proposal it has already given to the Union. In regard to Section 15, the Company doesn't have a problem conceptually with the notion that Article IV does provide some limitation on Article XV. That is, Article XV says, "except as expressly limited by this agreement . . . . ", so Article IV would provide some limitation. There is not a problem conceptually with making mention in Article IV itself, but the language the Company would use to do that would depend upon what is ultimately agreed upon as the entire language of Article IV. Similarly, the Company has no problem with acknowledging that the provisions of Article IV, just like all other provisions in the agreement, unless specifically stated otherwise, are subject to the grievance and arbitration provision. Again, before language can be worked out to state the concept, we need to see what the language in Article IV says in its entirety. Until the Company sees the end result of the language, it can not give a counter proposal to the Umon with this language. The Company just says it isn't conceptually opposed to the thought.

Ms. Hostetler stated that clarification was needed. Mr. Pollard stated that the Company had no problem with acknowledging the provisions of Article IV, like all other provisions, are subject to the grievance and arbitration provisions unless specifically stated otherwise.

EXHIBIT

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Mr. Pollard gave an example of Section 7 of Article IV that specifically excludes probationary employees from the grievance and arbitration procedure. He stated that was an example of something stated in the contract as not being subject to the grievance and arbitration procedure. But, if you look at Article X, which is adjustment of grievances, it specifically spells out a process to be used in adjustment of grievances. If the Union wanted to acknowledge in Article IV that this, too, except as limited herein, shall be subject to the grievance procedure, the Company does not have a problem with it. However, the language the Company would want to use to state that concept would depend upon what Article IV says in its entirety. The same thing is true of a statement that the concept of Article IV operates as some limitation upon the rights enumerated in Article XV. But again, the precise language used to state that concept would depend on the entire language in Article IV.

Ms. Hostetler stated that the parties seemed to be engaged in a standoff because the Union wants to see what the Company will agree to on both the arbitration provision and the wage proposal before it can decide what to give on flexibility. The Company wants to see what the Union will give on flexibility before it will agree on the arbitration provision and the wage proposal. The Union would like to see a proposal that would memorialize the Company's concept for arbitration before it decides what it can live with.

Mr. Pollard stated that the proposal was given on January 21, 2004. Ms. Hostetler asked if that was the Company's counter to Section 15 and Mr. Pollard stated, "No." Ms. Hostetler then asked for clarification if the Company was saying it conceptually agrees with Section 15, but has problems with the language. The Union would like to see what language the Company would propose.

Mr. Pollard stated that he had a suggestion to work out everything in Article IV except Section 15. Once the Company sees what has been agreed to in the rest of Article IV, then it can propose language that hopefully, will meet the Union desires. Mr. Pollard stated that as he understands it, there are two concerns on the part of the Union: 1) Article IV operates as a limitation on Article 15; and 2) Make it plain that the provisions of Article IV are subject to the provisions of the grievance and arbitration procedure. Mr. Pollard stated that the Company is not opposed conceptually, but it will depend on what the Company gets in Articles I through XIV. If something operates as a qualifier, then it will be stated differently. Until agreement is reached on Articles I through XIV, the Company can't propose language for Section 15.

Ms. Hostetler stated that the Union can't reach an agreement on Article IV until the Company tells the Union what it will agree to in Section 15.

Mr. Pollard stated that he guessed the parties were in a standoff because flexibility primarily comes in Articles IV and XV. In Article XII, itself, we have a difference of opinion how the cost of arbitration should be borne, and there may be one or two others. There is a difference of opinion on Articles XVI and XVII, so he was trying to make it as clear as he knew how that until the Company sees what rights it has under Article IV, it can't give language for Section 15 which will provide for some limitations on the rights

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> that the Company has under Articles IV and XV. But, at the same time, the Company wants to reassure the Union that it is not opposed to their notion of including language in Section 15 that accomplishes what it wants regarding grievances and arbitration...

> Ms. Hostetler stated she wanted to make it clear that the Union will not agree to separate the bargaining on the wages and any flexibility issue the Company has. The Union wants to negotiate them together. There will be no agreement to separate them apart from each other. The Union wants bargaining opportunities to leverage one against the other. Any separation on that will be considered a violation of bargaining law.

> Mr. Pollard stated that the Union proposed, and the Company agreed, to resolve all noneconomic matters before economic matters. Ms. Hostetler stated, "No – that was an imitial proposal". When the Company came to the table in February, 2002, it said there were to be no changes except housekeeping issues. Since that time, a Seniority Proposal was put on the table that guts seniority and a Management Rights Proposal was put on the table that has never been in the contract before. The Company changed its position. The Union has said consistently since August 27 and December 17, 2003 that it wanted to negotiate wages and all issues together. Mr. Pollard stated the Union can't just unilaterally change an agreement without the agreement of the other side. The Company is still operating under the proposal made by the Union earlier.

Ms. Hostetler stated that on August 27th and December 17th, 2003, the Union presented a complete contract proposal. Mr. Pollard asked if the proposals were different from the proposal made in August, 2002. Ms. Hostetler answered that they were and at the time, the Company said the contract was not terminated, it was extended. The proposal was to honor the status quo wage proposal. Ms. Hostetler stated that from August, 2002, the Union has insisted they be bargained together. The Union wants the right to negotiate economics and all other proposals hand in hand.

Mr. Pollard stated the Union has never been told that the contract was extended. The Union gave notice to open the contract and there was no agreement to extend the contract. Ms. Hostetler asked if it was the Company's position that they don't have anything to give the Union on the Seniority proposal in writing. Mr. Pollard replied, "No, you have our entire non-economic proposal."

Mr. Briggs stated he has heard two things discussed and asked if the Company's position on supervisors going back into the bargaining unit had changed. Mr. Pollard stated the Company's position had not changed.

Ms. Hostetler stated that in the minutes of August 28, 2002, the Company stated that the employer reserves the right to go to an evergreen contract. In August, 2003, the exact same proposal was made. Mr. Pollard asked if the Union understood the difference between "reserves the right" and "agreement". Ms. Hostetler stated that is why Mr. Pollard needs belts and suspenders. When you can't trust what you have on, you need belts and suspenders.

The Union called for a caucus at 9:05 AM. Meeting reconvened at 3:00 PM.

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(Mr. Beck was not present when the meeting reconvened)

Mr. Briggs stated that based on conversations this morning the Union is prepared to offer a proposal to cover both non-economic issues and economic issues to move the process forward. Mr. Briggs stated he was reiterating the need to get the information on bargaining unit employees back to 1996 asked for on February 23<sup>rd</sup> and also the items asked for on the current investigation that is taking place. The Union distributed copies of the proposal and made note of the following:

- Seniority proposal with the Union's changes and also a proposal on Article XVII (Life of Agreement)
- Article XV (Management Rights)
- Article XVI (No strike, No lockout)

Mr. Briggs distributed the proposal on non-economic items and stated the proposal covers non-economic issues that exist and issues that were raised this morning.

Mr. Pollard stated the Company will have to take at look at the documents, but stated there seems to be a threshold issue and a basic disagreement whether an agreement is in place to resolve non-economic issues before economic issues. This proposal was made by the Union early in negotiations and the Company had agreed. Mr. Pollard stated that at this point the Company is not certain whether it wants to continue to adhere to that agreement, although we're hearing today that even if we do have such an agreement, the Company is being asked to consider something else and that is to bargain all economic and non-economic issues together. The Company will have to consider 1) whether it wants to forego the previous agreement; and 2) if we decide to do that, then if it would be appropriate to consider the proposals together and have a counter proposal to give. If the Company doesn't want to forego the previous agreement and stay with what we contend is an agreement to resolve non-economic issues before economic issues, the Company will give its position on the counters it received today.

Mr. Pollard asked if the documents given by the Umon today to the Company represent the Union's total non-economic proposal as he was a little confused. Mr. Pollard stated that when he earlier went through the Company's non-economic proposal, he pointed out the "No Strike" Clause, Life of Agreement, and Management Rights Proposal simply as examples of other language the parties had not agreed to. The Company did not intend that to be an all-inclusive recitation of all the items on which we were apart. There are others in addition to Article IV and those just named.

Mr. Pollard stated the question is what do we do about the others? On the four just talked about, the Union has given counter proposals, but there were others as amended on January 21<sup>st</sup> with the Seniority Proposal that was made January 27<sup>th</sup>. Mr. Pollard stated that as he understood it, the Union, today, is proposing that we consider all non-economic matters and all economic matters together, which we contend is a departure from the agreement in place. The question is, if we were willing to do that, what do we do about a complete non-economic proposal from the Union.

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Ms. Hostetler asked Mr. Pollard if he had a list of all language on which the parties were still apart. Mr. Pollard stated that the Company went through the non-economic proposals and presented to the Union a proposal where everything in green was new language that the Union had not seen before. Everything in black was data that came out of the expired contract about which there was no dispute. In red was language the parties had discussed and come to an agreement on. So, the easiest way to do it is to go back through the proposal as modified by the proposals made on January 27th and then look at everything that is either in blue or green that is other than what you have presented today. That would show the non-economic language that the parties are not in agreement on. (Items in blue had been presented before, but not agreed to.)

Ms. Hostetler stated she knew there was a disagreement, but that was not the way it was characterized. The Union did not present a new proposal regarding a method of bargaining. The Union withdrew its position in August, 2003, when a new proposal was put on the table. So the Union always, from that time until now, has wanted to bargain non-economic issues and economic issues together. Without the Union's agreement, the Company cannot do what it wants to do.

Mr. Pollard stated that the Company's position is that we have an agreement to resolve non-economic issues before economic issues and the Union cannot unilaterally withdraw from that position.

Mr. Pollard asked about the schedule for the April meetings. Mr. Briggs and Mr. Stoner confirmed the parties are scheduled to meet on April  $14^{th}$  from 8:30-4:30 and on April  $15^{th}$  from 8:30-3:00. Mr. Pollard stated we were originally scheduled to meet until 3:00 tomorrow and the Union changed the time to 11:30 AM. Mr. Pollard asked if the times could be firm as plane reservations have to be made two weeks in advance. Plane reservations are becoming extremely hard to change.

Mr. Pollard asked with the time left today, if the Union could give the Company a complete non-economic proposal tomorrow morning. That would give the Company time to discuss and decide what to do and consider the Union's proposals by the next meeting date.

The Union called for a 10-minute caucus at 3:17 PM. The meeting reconvened at 4:10 PM.

Mr. Briggs stated that the Union is giving the Company a disk with the Union's responses to the Company's economic proposal of January 27<sup>th</sup>. Ms. Hostetler stated they took the proposal that was given to the Union and if the proposal by the Company is agreed to, there will be an "ok" beside it. If not agreed to, it will be indicated by "no". If there is a "no", the Union has a counter proposal.

Mr. Manley wanted to be sure that the Company understood that the Union was not trying to change Appendix A. The parties have already agreed to put in three groups: Process, Planner, and Control. Mechanical Integrity Specialist (MIS) is missing. The scope of the work for each group is still there, the job titles just need to be realigned.

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Mr. Manley asked to be excused for one minute to speak to Mr. Goodman.

Upon return, Mr. Manley stated he wanted to be clear that under the current Seniority Proposal, three groups are missing: Railroader, Fireman, and Stores Attendant. Under the current proposal, the Union is asking they be put under the Maintenance Division — along with MIS. The Union is not trying to change anything. If it gets to a point where a job description is needed, Mr. Manley has it.

Mr. Goodman stated that he and Mr. Stoner had an agreement about the April meeting dates, but DDE will no longer pay him for bargaining on this side of the plant. He has filed a grievance, but it will alter his ability to be present in the bargaining sessions. Mr. Goodman stated that the meetings may have to begin at 5:00 PM when he gets off from work. As for the April meetings, they will stand as scheduled, but will need to see what that does to the Union side of the table. Mr. Pollard stated (to be clear) that April 14<sup>th</sup> and 15<sup>th</sup> are firm.

Mr. Briggs stated that the parties were scheduled to meet tomorrow from 8:30-11:30 and asked if the Company would be prepared. Mr. Pollard stated the Company will be prepared to meet, but not to respond. Mr. Briggs then asked if it was productive for him to come and sit while the Company is working? Mr. Pollard stated the Company would not have a complete proposal by tomorrow. Mr. Goodman asked if the Company was going to respond in April. Mr. Pollard stated that the Company will first decide if they are willing to abrogate the agreement in place. If yes, then the Company will respond. If no, the Company will respond to the non-economic proposal.

Mr. Briggs stated the Union didn't want to get into a dispute, but feels the statement made around non-economic and economic issues was just a general conversation in bargaining. Ms. Hostetler stated that nothing was signed and the Union reserves the right not to piecemeal bargain. When that statement was made, it was just a basic statement. The Union's position is that no doubt we were dealing with a totally different landscape. The landscape was general housekeeping issues. The landscape changed when other issues were put on the table. The Union doesn't want to argue, but believes it has a right to say it wants to change.

Mr. Pollard stated the Union proposed to resolve non-economic issues first and the Company agreed. Ms. Hostetler stated that she had case law that proved the Union could change and do what it did. Mr. Pollard stated the parties will have to disagree on that. In any case, the Company will have to decide if there's an advantage to abrogate the agreement.

Mr. Goodman stated the Company could take whatever issue it wanted to. If there was a true spirit of cooperation, the Company would do the right thing and get it done. It's hard to look at piecemeal stuff. One must look at the package as a whole. Mr. Goodman stated that when Mr. Pollard came, he wanted the world. Mr. Pollard has a financial reason to drag this contract out. Mr. Stoner, as a Company spokesman, has a right to say what can be agreed upon. Mr. Goodman asked Mr. Stoner and Mr. Beasley to look at what was being done to the people and their families. The Union has come a long way in

these negotiations and made a reasonable offer. It will be the Company's call at the next meeting.

Filed: 04/21/2017

Mr. Stoner stated that Mr. Pollard has no reason or authority to hold up these negotiations. Mr. Pollard asked Mr. Goodman how he was holding up negotiations. Mr. Goodman stated that he was advising his client what to take and what not to take. Mr. Pollard stated he had no control over what the client takes. The client tells him what to do. Mr. Briggs stated the Union is not asking anybody to bend over. The Union thinks something fair has been put on the table and the Company has been asked to respond. Mr. Pollard stated that the Company will look at it and if it doesn't think it can live with it, will let the Union know.

Mr. Beasley stated he had only been at Louisville for a short time and he found some nice people here. But he knows that in order to compete in the global marketplace, flexibility is needed. Wageroll people have asked him what the Company can do about the contract. Nobody wants to see families suffer. It is what it is.

Mr. Goodman stated that Management is getting their raises and Management is holding the cards for the wageroll people. Mr. Stoner stated Mr. Goodman was getting his raises, too. Mr. Goodman responded that the Company could take him out of the equation. Mr. Goodman stated that he is still President of the Union and has to answer to the people. Mr. Goodman stated that the Company has the final say. At first it only wanted housekeeping items. The Union and the Company have managed to get along with each other for 50 years. The Company has to decide when enough is enough.

Mr. Manley stated that after the April 15<sup>th</sup> meeting, he would like to tell the Union membership some good news.

Ms. Hostetler asked if the Company had any questions about the proposal on the disk, that she be contacted.

The meeting adjourned at 4:29 PM.

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"Letter to Hostetler 3-24-04.pdf" ( T. Z.

"Letter from Hostetler - 3-26-04.p

### UNITED STATES OF AMERICA BEFORE THE NATIONAL LABOR RELATIONS BOARD REGION 9

In the matter of

E.I. du Pont de Nemours, Louisville Works

and

NLRB Case No. 9-CA-40777

Filed: 04/21/2017

9-CA-40919

9-CA-41634

Paper, Allied-Industrial, Chemical and Energy Workers International Union and its Local 5-2002

### **CERTIFICATE OF SERVICE**

I hereby certify that a copy of the foregoing **Supplemental Stipulation of Facts** was this date served upon the parties of record by placing a copy of the same addressed as follows:

Via Federal Express:

Kevin Luken

Counsel for the General Counsel

Region 9

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Paper, Allied-Industrial, Chemical and

Energy Workers International Union

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This 21st day of September, 2005.

Brennan W. É

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